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SUPREME COURT OF THE STATE OF NEW YORK COUNTY OF NEW YORK

PEOPLE OF THE STATE OF NEW YORK, BY LETITIA JAMES, ATTORNEY GENERAL OF THE STATE OF NEW YORK,

Plaintiff,

v.

BAKER BROTHERS ADVISORS, LP. d/b/a BAKER THE NATIONAL RIFLE ASSOCIATION OF AMERICA, INC., WAYNE LAPIERRE, WILSON PHILLIPS, JOHN FRAZER, and JOSHUA POWELL,

Defendants.

Index No. 451625/2020 Verified Answer of Joshua Powell ILED: NEW YORK COUNTY CLERK 01/19/2021 07:58 PM

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Defendant Joshua Powell ("Defendant"), by and through his attorneys Akin Gump Strauss Hauer & Feld LLP, respectfully submits his Answer and Affirmative Defenses to Plaintiff's Verified First Amended Complaint ("Amended Complaint"). Any allegations, averment, contention or statement in the Amended Complaint that is not specifically and unequivocally admitted is denied. Mr. Powell responds to each of the numbered paragraphs of the Amended

PRELIMINARY STATEMENT

1. Mr. Powell admits that the National Rifle Association of America, Inc. (the "NRA" or the "Association") is a New York corporation. The remainder of the allegations are legal

conclusions to which no response is required.

Complaint as follows:

2. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

3. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

4. Mr. Powell denies the allegations in paragraph 4, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

5. Mr. Powell denies the allegations in paragraph 5, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

6. Mr. Powell denies the allegations in paragraph 6.

7. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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8. Mr. Powell denies the allegations in paragraph 8, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

9. Mr. Powell denies the allegations in paragraph 9, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

10. Mr. Powell denies the allegations in paragraph 10, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

Mr. Powell denies the allegations in paragraph 11, as directed to him, and lacks 11.

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

12. This paragraph contains legal conclusions and Plaintiff's characterizations of its

Complaint to which no response is required. To the extent a response is deemed necessary, Mr.

Powell denies the allegations in paragraph 12.

13. This paragraph contains legal conclusions and Plaintiff's characterizations of its

Complaint to which no response is required. To the extent a response is deemed necessary, Mr.

Powell denies the allegations in paragraph 13.

PART ONE- THE PARTIES

This paragraph contains legal conclusions to which no response is required. To the 14.

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 14.

Mr. Powell admits that the NRA is a New York corporation that has members and 15.

engages in fundraising. The remaining allegations are legal conclusions to which no response is

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required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 15.

16. This paragraph contains legal conclusions to which no response is required. To the

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 16.

17. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

18. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent that

paragraph 18 purports to represent the contents of the NRA's bylaws, the bylaws speak for

themselves and are the best evidence of their content. Mr. Powell denies the allegations to the

extent inconsistent with the referenced document.

19. Mr. Powell admits that he held the positions of Chief of Staff, Executive Director

of General Operations, and Senior Strategist at the NRA, that his employment with the NRA ended

in January 2020, and that he has a residence in Michigan. Mr. Powell denies holding the title of

head of Compliance. The remaining allegations are legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 19.

20. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

21. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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PART TWO – JURISDICTION AND VENUE

22. This paragraph contains legal conclusions and Plaintiff's characterizations of its

complaint to which no response is required. To the extent a response is deemed necessary, Mr.

Powell denies the allegations in paragraph 22.

23. This paragraph contains legal conclusions to which no response is required. To the

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 23.

This paragraph contains legal conclusions to which no response is required. To the 24.

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 24.

25. This paragraph contains legal conclusions and Plaintiff's characterizations of its

complaint to which no response is required. To the extent a response is deemed necessary, Mr.

Powell denies the allegations in paragraph 25.

26. This paragraph contains legal conclusions to which no response is required. To the

extent this paragraph purports to represent the contents of the NRA's articles of incorporation, the

articles of incorporation speak for themselves and are the best evidence of their content. To the

extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

PART THREE – APPLICABLE LAW

27. This paragraph contains legal conclusions to which no response is required. To the

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 27.

28. This paragraph contains legal conclusions to which no response is required. To the

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 28.

29. This paragraph contains legal conclusions to which no response is required. To the

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 29.

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30. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 30.

- 31. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 30.
- 32. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 32.
- 33. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 33.
- 34. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 34.
- This paragraph contains legal conclusions to which no response is required. To the 35. extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 35.
- 36. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 36.
- 37. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 37.
- 38. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 38.
- 39. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 39.
- 40. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 40.

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41. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 41.

- 42. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 42.
- 43. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 43.
- 44. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 44.
- 45. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 45.
- This paragraph contains legal conclusions to which no response is required. To the 46. extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 46.
- 47. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 47.
- 48. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 48.
- 49. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 49.
- 50. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 50.
- 51. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 51.

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52. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 52.

- 53. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 53.
- 54. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 54.

PART FOUR - THE NRA'S HISTORY AND INTERNAL GOVERNANCE

I. The NRA's History

- 55. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth 56. of the allegations contained in this paragraph and therefore denies them.
- 57. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 58. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- This paragraph contains legal conclusions and Plaintiff's characterizations of its 59. Complaint to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 59.

II. The NRA's Internal Structure and Governance

A. The NRA's Organizational Structure

Mr. Powell lacks knowledge or information sufficient to form a belief as to the 60. truth of the allegations contained in this paragraph and therefore denies them.

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61. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

B. The NRA's Bylaws

62. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

This paragraph purports to represent the contents of the NRA's bylaws, which 63.

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

Board of Directors

64. This paragraph contains legal conclusions to which no response is required. It also

purports to represent the contents of the NRA's certificate of incorporation, which speaks for itself

and are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

65. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

ii. **NRA Officers**

This paragraph purports to represent the contents of the NRA's bylaws, which 66.

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

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inconsistent with the referenced document, Mr. Powell denies them.

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67. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are

68. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

a. Executive Vice President

- 69. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 70. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 71. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 72. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

b. President

73. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

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74. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

75. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

c. Vice Presidents

76. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

d. Treasurer / Secretary / Executive Directors

- 77. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them. Mr. Powell admits upon information and belief that Wilson Phillips served as Treasurer.
- 78. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them. Mr. Powell admits upon information and belief that John Frazer served as the Secretary.
- 79. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

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80. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are

81. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

iii. **Standing and Special Committees**

inconsistent with the referenced document, Mr. Powell denies them.

82. Mr. Powell admits that the NRA Board of Directors has multiple standing and special committees, but otherwise lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in paragraph 82.

a. Officers Compensation Committee

83. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

b. Executive Committee and Executive Counsel

- This paragraph purports to represent the contents of the NRA's bylaws, which 84. speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- This paragraph purports to represent the contents of the NRA's bylaws, which 85. speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

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c. Nominating Committee

This paragraph purports to represent the contents of the NRA's bylaws, which 86.

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

87. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

d. Audit Committee

88. This paragraph purports to represent the contents of the NRA's bylaws and N-PCL

§ 7, which speak for themselves and are the best evidence of their content. To the extent the

allegations are inconsistent with the referenced documents, Mr. Powell denies them.

89. This paragraph purports to represent the contents of the Audit Committee Charter,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

90. This paragraph purports to represent the contents of the Audit Committee Charter,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

91. This paragraph purports to represent the contents of the Audit Committee Charter,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

92. This paragraph purports to represent the contents of the Audit Committee Charter

and the NRA's Policy Manual, which speak for themselves and are the best evidence of their

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content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.

Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth 93.

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

93 purports to represent the contents of corporate documents, those documents speak for

themselves and are the best evidence of their content. To the extent the allegations are inconsistent

with the referenced documents, Mr. Powell denies them.

Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

94 purports to represent the contents of the State of Corporate Ethics, that document speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

Disclosure Requirements and Prohibitions on Private Benefits and iv.

Reimbursements absent Board Approval

95. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

96. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

97. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

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C. The NRA's Policy and Procedures on Hiring, Spending, Procurement, Travel, Reimbursement, Conflicts of Interest, and Related Party Transactions

98. Paragraph 98 purports to quote the NRA Employee Handbook and the NRA Policy Manual, to which no response is required. The Handbook and Policy Manual speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

Contract Review and Policy

99. Paragraph 99 purports to represent the contents of the NRA Contract Review Policy,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

100. Paragraph 100 purports to represent the contents of the NRA Contract Review

Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations

are inconsistent with the referenced document, Mr. Powell denies them.

101. Paragraph 101 purports to represent the contents of an NRA policy, which speaks

for itself and is the best evidence of its content. To the extent the allegations are inconsistent with

the referenced document, Mr. Powell denies them.

102. Paragraph 102 purports to represent the contents of an NRA memorandum, which

speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent

with the referenced document, Mr. Powell denies them.

103. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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Employment Rules

104. The allegations in paragraph 104 purport to represent the contents of NRA policies,

which speak for themselves and are the best evidence of their content. To the extent the allegations

are inconsistent with the referenced document, Mr. Powell denies them.

105. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

iii. Independent Contractors

106. Paragraph 106 purports to represent the contents an NRA policy, which speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document. Mr. Powell denies them.

iv. Travel and Business Expense Reimbursement Policy

107. Paragraph 107 purports to represent the contents of the NRA's Travel and Business

Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

108. Paragraph 108 purports to represent the contents of the NRA's Travel and Business

Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

109. Paragraph 109 purports to represent the contents of the NRA's Travel and Business

Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

110. Paragraph 110 purports to represent the contents of the NRA's Travel and Business

Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

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111. Paragraph 111 purports to represent the contents of the NRA's Travel and Business Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

112. Paragraph 112 purports to represent the contents of the NRA's Travel and Business

Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

v. Statement of Corporate Ethics

113. Paragraph 113 purports to represent the contents of the NRA Statement of

Corporate Ethics, which speaks for itself and is the best evidence of its content. To the extent the

allegations are inconsistent with the referenced document, Mr. Powell denies them.

114. Paragraph 114 purports to represent the contents of the NRA whistleblower policy,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

115. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. Paragraph 115 also

contains legal conclusions to which no response is required. To the extent a response is deemed

necessary, Mr. Powell denies the allegations in paragraph 115.

vi. Purchasing Policy

116. Paragraph 116 purports to represent the contents of the NRA Purchasing Policy,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

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117. Paragraph 117 purports to represent the contents of the NRA Purchasing Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

- 118. Paragraph 118 purports to represent the contents of the NRA Purchasing Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 119. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. Paragraph 119 contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 119.
- 120. Paragraph 120 purports represent the contents of the NRA Purchasing Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 121. Paragraph 121 purports to represent the contents of the NRA Purchasing Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

vii. Officers and Board of Directors Policy - Disclosure of Financial **Interests**

- 122. Paragraph 122 purports to represent the contents of the NRA Officers and Board of Directors Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 123. Paragraph 123 purports to represent the contents of the NRA Officers and Board of Directors Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

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124. Paragraph 124 purports to represent the contents of the NRA Officers and Board of

Directors Policy, which speaks for itself and is the best evidence of its content. To the extent the

allegations are inconsistent with the referenced document, Mr. Powell denies them.

125. Paragraph 125 purports to represent the contents of an NRA public filing, which

speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent

with the referenced document, Mr. Powell denies them.

126. Paragraph 126 contains legal conclusions to which no response is required. To the

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 126.

viii. Conflict of Interests and Related Party Transaction Policy

127. Paragraph 127 purports to represent the contents of the NRA Conflict of Interest

and Related Party Transaction Policy and the NRA's Employee Handbook, which speak for

themselves and are the best evidence of their content. To the extent the allegations are inconsistent

with the referenced documents, Mr. Powell denies them.

128. Paragraph 128 contains legal conclusions to which no response is required. To the

extent paragraph 128 purports to represent the contents of the NRA Conflict of Interest and Related

Party Transaction Policy, that document speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

129. Paragraph 129 purports to represent the contents of the NRA Conflict of Interest

and Related Party Transaction Policy, which speaks for itself and is the best evidence of its content.

To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies

them.

130. Paragraph 130 purports to represent the contents of the NRA Conflict of Interest

and Related Party Transaction Policy, which speaks for itself and is the best evidence of its content.

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To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

131. Paragraph 131 purports to represent the contents of the NRA Conflict of Interest and Related Party Transaction Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

132. Paragraph 132 purports to represent the contents of an NRA Conflict of Interest and Related Party Transaction Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

PART FIVE – DEFENDANTS VIOLATIONS OF NEW YORK LAW

- I. Widespread Violations of Law of the NRA's Senior Management under the Leadership and Direction of Wayne LaPierre
- 133. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 134. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 135. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 136. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 137. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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138. Mr. Powell admits that the NRA hired him to serve as LaPierre's Chief of Staff in

2016, that Mr. Powell became the Executive Director of General Operations in or about January

2017, that Mr. Powell was named as a Senior Strategist in or around December 2018, that his

employment with the NRA was terminated in January 2020 and that he reported to Mr. LaPierre

during his employment at the NRA. Mr. Powell otherwise denies the allegations in paragraph 138.

139. Mr. Powell denies the allegations in paragraph 139, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

A. LaPierre's Improper Spending and Expensing

140. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

141. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

142. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

i. LaPierre's Private Flights

143. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

144. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

145. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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146. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 147. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 148. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 149. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 150. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 151. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 152. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 153. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 154. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 155. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 156. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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157. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

157 purports to represent the contents of the NRA's annual filings, the filings speak for themselves

and are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

158. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

ii. LaPierre's Bahamas and Yachting Trips

159. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

160. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

161. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

162. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

163. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

164. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent that the

allegations in paragraph 164 purport to represent the contents of the NRA's 2018 Form 990, the

form speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

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165. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 166. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 167. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 168. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 169. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 170. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 171. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 172. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 173. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 174. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 175. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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iii. LaPierre's Personal Travel Consultant

176. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

177. Paragraph 177 purports to represent the contents of the NRA Travel Policy, which

speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent

with the referenced document, Mr. Powell denies them.

178. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

179. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

180. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

181. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

182. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

183. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

184. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

185. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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186. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 187. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 188. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

iv. LaPierre's Personal Expense Reimbursements

- 189. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 190. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 191. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 192. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 193. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 194. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 195. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 196. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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197. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

198. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

v. LaPierre's Consulting Budget

199. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

200. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

201. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations and therefore denies them. To the extent this paragraph purports to represent the

contents of the NRA Contract Policy, the policy speaks for itself and is the best evidence of its

content. To the extent the allegations are inconsistent with the policy, Mr. Powell denies them.

202. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

203. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

204. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

205. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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vi. LaPierre's Security Costs

206. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

207. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

208. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

209. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

210. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

211. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

212. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

213. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

214. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

215. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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B. Wilson "Woody" Phillip's Conflicts of Interest, Related Party Transactions, and Self-**Dealing**

216. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

217. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

218. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations as to the actions of an FSD staffer or her supervisor contained in this paragraph

and therefore denies them. Mr. Powell denies the allegations, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

219. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations as to the actions of FSD staff contained in this paragraph and therefore denies

them. Mr. Powell denies the allegations, as directed to him, and lacks knowledge or information

sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and

therefore denies them.

220. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations as to the actions of Phillips' staff contained in this paragraph and therefore denies

them. Mr. Powell denies the allegations, as directed to him, and lacks knowledge or information

sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and

therefore denies them.

Phillips's Conflict of Interest with Respect to HomeTelos

221. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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222. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 223. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 224. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 225. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 226. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 227. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

Phillips's July 2018 Trip on Grand Illusion ii.

- 228. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 229. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 230. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

iii. **Phillips's Consulting Agreement**

231. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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232. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 233. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 234. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 235. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 236. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 237. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

C. Joshua Powell's Conflicts of Interest, Related Party Transactions, and Negligence

- 238. Mr. Powell admits that the NRA hired him in 2016 to serve as LaPierre's Chief of Staff, that he was on the board of the NRA prior to being hired, and that once he was hired by the NRA his duties included overseeing certain business practice changes. To the extent this paragraph purports to represent the contents of testimony by LaPierre, Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of those allegations and therefore denies them. Mr. Powell otherwise denies the allegations in paragraph 238.
 - 239. Mr. Powell denies the allegations in paragraph 239.
- 240. Mr. Powell admits that he held the position of Executive Director of General Operations and Senior Strategist, but otherwise denies the remaining allegations in this paragraph.

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241. Mr. Powell admits that he held the role of Senior Strategist, but otherwise denies

the remaining allegations in paragraph 241.

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242. Mr. Powell denies the allegations in paragraph 242.

i. Powell's Compensation

243. Mr. Powell admits that LaPierre was involved in discussions regarding his initial

salary and that his salary was \$500,000. To the extent paragraph 243 purports to represent the

contents of an employment agreement, the agreement speaks for itself and is the best evidence of

its content. To the extent the allegations are inconsistent with the agreement, Mr. Powell denies

them. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the

allegations regarding his predecessor and therefore denies them. Mr. Powell denies the remaining

allegations in this paragraph.

244. Paragraph 244 purports to represent the contents of an employment contract and

the NRA policy on relocation expenses, which speak for themselves and are the best evidence of

their content. To the extent the allegations are inconsistent with the referenced documents, Mr.

Powell denies them. Mr. Powell admits that he was reimbursed for certain lease payments,

cellphone, utilities, parking, cable, and internet charges. Mr. Powell denies the remaining

allegations contained in this paragraph.

245. Mr. Powell admits that his salary was increased to \$650,000 in the third quarter of

2017. Mr. Powell otherwise denies the allegations in paragraph 245.

246. Mr. Powell admits that his salary was increased to \$800,000 in 2018. Mr. Powell

otherwise denies the allegations in paragraph 246.

Powell's Spending and Reimbursement Requests ii.

247. Mr. Powell denies the allegations in paragraph 247.

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248. Mr. Powell admits that he charged expenses to his NRA-issued credit card. Mr.

Powell otherwise denies the allegations in in paragraph 248.

249. Mr. Powell denies the allegations in paragraph 249. To the extent paragraph 249

purports to represent the contents of a letter from Ackerman, the letter speaks for itself and is the

best evidence of its content. To the extent the allegations are inconsistent with the referenced

document, Mr. Powell denies them.

250. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

251. Mr. Powell denies the allegations in paragraph 251.

252. Mr. Powell denies the allegations in paragraph 252.

Powell's and Phillips's Negligence in Entering into Multimillion-Dollar iii.

Verbal Contracts

253. Mr. Powell admits that the NRA began a project known as "Project Ben-Hur." Mr.

Powell denies the remaining allegations in paragraph 253, as directed to him, and lacks knowledge

or information sufficient to form a belief as to the truth of the allegations as directed to the co-

defendants and therefore denies them.

254. Mr. Powell denies the allegations in paragraph 254.

255. Mr. Powell admits that McKenna was a consultant for the NRA, but otherwise lacks

knowledge or information sufficient to form a belief as to the truth of the remaining allegations

contained in this paragraph and therefore denies them.

256. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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257. Mr. Powell denies the allegations in paragraph 257, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.

258. Mr. Powell denies the allegations in paragraph 258.

Powell's Conflict of Interest Concerning His Wife's Employment iv.

- 259. Mr. Powell admits that while he was employed by the NRA, his wife became employed by McKenna.
- 260. Mr. Powell admits that his wife was hired by McKenna on or around December, 15, 2017. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the remaining allegations in paragraph 260 and therefore denies them.
 - 261. Mr. Powell denies the allegations in paragraph 261.
 - 262. Mr. Powell denies the allegations in paragraph 262.
 - 263. Mr. Powell denies the allegations in paragraph 263.
- 264. Mr. Powell admits that he introduced a "refresher" presentation. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the remaining allegations in paragraph 264 and therefore denies them.
- 265. Mr. Powell admits that he submitted a completed Financial Disclosure Questionnaire for 2018 and otherwise denies the allegations contained in paragraph 265.

v. **Powell's Related Party Transaction with His Father**

266. Mr. Powell denies the allegations in paragraph 266.

Powell's Record of Alleged Sexual Harassment and Discrimination vi.

- 267. Mr. Powell denies the allegations in paragraph 267.
- 268. Mr. Powell denies the allegations in paragraph 268.

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269. Mr. Powell denies the allegations in paragraph 269.

270. Mr. Powell denies the allegations in paragraph 270.

D. John Frazer's Negligence and Certifications of False or Misleading Annual Filings

- 271. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 272. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 273. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 274. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 275. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 276. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 277. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

Failure to Comply with Relevant Governance Requirements

- 278. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 278.
- 279. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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Certification of False or Misleading Annual Filings

280. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

281. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

E. Improper Expenditures by LaPierre's Senior Assistant and Direct Report

Mr. Powell lacks knowledge or information sufficient to form a belief as to the 282.

truth of the allegations contained in this paragraph and therefore denies them.

283. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

284. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

285. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

286. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

287. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

288. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

289. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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290. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 291. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 292. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 293. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 294. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 295. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

II. The NRA's Use of Longtime Vendors and Consulting Agreements to Hide **Improper Expenditures, Self-Dealing, and Related Party Transactions**

296. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

A. Ackerman McQueen and Mercury Group

The NRA's Decades-Long Relationship with Ackerman

- 297. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 298. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 299. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in the first sentence of this paragraph and therefore denies them. Mr.

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Powell denies the remaining allegations in paragraph 299, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the codefendants and therefore denies them.

- 300. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 301. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 302. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

ii. The NRA's Practices Concerning Ackerman's Budgeting and Invoicing

- 303. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 304. This paragraph purports to represent the contents of the Service Agreement, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 305. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 306. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 307. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 308. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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iii. NRA Executives' Misuse of Out of Pocket Expenses

309. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in the first sentence of this paragraph and therefore denies them. Mr.

Powell denies the remaining allegations in paragraph 309, as directed to him, and lacks knowledge

or information sufficient to form a belief as to the truth of the allegations as directed to the co-

defendants and therefore denies them.

310. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

311. This paragraph purports to represent the contents of Ackerman invoices, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced documents, Mr. Powell denies them. Mr. Powell lacks knowledge

or information sufficient to form a belief as to the truth of the allegations contained in the final

sentence of this paragraph and therefore denies them.

312. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

313. This paragraph purports to represent the contents of the NRA's annual budgets with

Ackerman, which speak for themselves and are the best evidence of their content. To the extent

the allegations are inconsistent with the referenced documents, Mr. Powell denies them.

This paragraph contains legal conclusions to which no response is required. To the 314.

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 314.

315. Mr. Powell denies the allegations in paragraph 315, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

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316. Mr. Powell denies the allegations in paragraph 316, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.

- 317. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 318. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.
- 319. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 320. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 321. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 322. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 323. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 324. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

iv. The NRA's Failure to Conduct Proper Oversight of Ackerman Billing

325. Mr. Powell denies the allegations in paragraph 325, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.

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326. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

v. The Benefits of Under Wild Skies Television Programming

- 327. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 328. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 329. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 330. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 331. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 332. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

The NRA's Supplemental Income Payments to Under Wild Skies' vi. **Principal**

- 333. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 334. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 335. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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336. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

337. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

B. Consulting Agreements with Former Employees

Mr. Powell lacks knowledge or information sufficient to form a belief as to the 338.

truth of the allegations contained in this paragraph and therefore denies them.

Consulting Agreement with Former Executive Director of General

Operations

339. Mr. Powell denies the allegations in paragraph 339.

340. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of the referenced agreement, the agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

341. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of the referenced agreement, the agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

342. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of the NRA's Purchasing Policy, the policy speaks

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for itself and is the best evidence of its content. To the extent the allegations are inconsistent with

the referenced document, Mr. Powell denies them.

343. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

344. This paragraph purports to represent the contents of the referenced consulting

agreement, which speaks for itself and is the best evidence of its content. To the extent the

allegations are inconsistent with the referenced documents, Mr. Powell denies them.

345. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

ii. Consulting Agreement with Former NRA Employee / NRA Foundation

Executive Director

346. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent the

allegations in paragraph 346 purport to represent the contents of a consulting agreement, the

agreement speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced agreement, Mr. Powell denies them.

347. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

348. Paragraph 348 purports to represent the contents of the NRA's IRS Form 990,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

349. Paragraph 349 purports to represent the contents of a consulting agreement, which

speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent

with the referenced document, Mr. Powell denies them.

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350. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. This paragraph also

contains legal conclusions to which no response is required. To the extent a response is deemed

necessary, Mr. Powell denies the allegations in paragraph 350.

351. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

352. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

353. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

354. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of a consulting agreement, the agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

355. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

iii. Consulting Agreement with Former NRA Managing Director of Affinity and Licensing

356. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

357. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of the NRA's Form 990, the form speaks for itself and

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is the best evidence of its content. To the extent the allegations are inconsistent with the referenced

document, Mr. Powell denies them.

358. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

359. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an agreement, the referenced agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

360. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an agreement, the referenced agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

361. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an agreement, the referenced agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

362. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

363. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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364. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

C. Related Party Transactions with Board Members

365. This paragraph contains legal conclusions and plaintiff's characterizations of its Complaint to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 365.

Board Member No. 1

- 366. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 367. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 368. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent this paragraph purports to represent the contents of an agreement, the referenced agreement speaks for itself and is the best evidence of its content.
- 369. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 370. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 371. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 372. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent this

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paragraph purports to represent the contents of meeting minutes, the referenced minutes speak for

themselves and are the best evidence of their content.

373. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

374. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an Audit Committee Report, the referenced report

speaks for itself and is the best evidence of its content.

ii. Board Member No. 2

375. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations in this paragraph and therefore denies them.

376. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of a consulting services agreement, the referenced

agreement speaks for itself and is the best evidence of its content.

377. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

378. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

379. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

380. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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iii. Board member No. 3

381. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

382. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

383. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of a NRA Consultant List, the list speaks for itself and

is the best evidence of its content.

384. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an Audit Committee meeting minutes, the minutes

speak for themselves and are the best evidence of their content.

385. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

iv. Board Member No. 4

386. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

387. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

388. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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389. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

390. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an Audit Committee meeting minutes, the

referenced minutes speaks for themselves and are the best evidence of their content.

391. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

392. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an Audit Committee meeting minutes, the

referenced minutes speaks for themselves and are the best evidence of their content.

v. Board Member No. 5

393. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

394. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

395. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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III. The Individual Defendants Received Excessive Compensation that the NRA Did **Not Accurately Disclose**

A. The NRA Board Failed to Follow an Appropriate Process to Determine Reasonable **Compensation for NRA Executives**

This paragraph contains legal conclusions to which no response is required. To the 396.

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 396.

397. This paragraph contains legal conclusions to which no response is required. To the

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 397.

This paragraph contains legal conclusions to which no response is required. To the

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 398.

399. Paragraph 399 purports to represent the contents of the NRA bylaws, which speak

for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced documents, Mr. Powell denies them.

400. Paragraph 400 purports to represent the contents of NRA filings, which speak for

themselves and are the best evidence of their content. To the extent the allegations are inconsistent

with the referenced documents, Mr. Powell denies them. Mr. Powell denies making, or causing

the NRA to make, any misleading representations.

401. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

402. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

403. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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404. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

405. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

406. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of NRA Board meeting minutes, the minutes speak

for themselves and are the best evidence of their content.

407. Mr. Powell denies the allegations in paragraph 407, to the extent directed to him,

and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as

directed to the co-defendants and therefore denies them.

Mr. Powell lacks knowledge or information sufficient to form a belief as to the

truth of the allegations contained in this paragraph and therefore denies them.

409. This paragraph contains legal conclusions to which no response is required. To the

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 409.

410. Mr. Powell denies the allegations in paragraph 410, to the extent directed to him,

and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as

directed to the co-defendants or other Board members and therefore denies them.

411. Mr. Powell denies the allegations in paragraph 411, to the extent directed to him,

and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as

directed to the co-defendants or other Board members and therefore denies them.

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412. Mr. Powell denies the allegations in paragraph 412, to the extent directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants or other Board members and therefore denies them.

- B. The Officers Compensation Committee and the NRA Board Failed to Consider or Approve LaPierre's and Phillips's Complete Compensation Prior to Making **Compensation Determinations**
- Mr. Powell lacks knowledge or information sufficient to form a belief as to the 413. truth of the allegations contained in this paragraph and therefore denies them.
- This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 414.
- 415. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 416. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 417. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 418. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 419. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 420. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 421. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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422. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 423. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 424. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 425. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 426. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 427. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 427.

C. LaPierre Failed to Properly Determine Powell's Compensation

- 428. Paragraph 428 purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
 - 429. Mr. Powell denies the allegations in paragraph 429.
- 430. To the extent the allegations in paragraph 430 purport to represent the contents of the NRA 2017 and 2018 IRS Form 990, the forms speaks for themselves, and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them. Mr. Powell denies the remaining allegations in this paragraph.

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D. The NRA's Compensation Disclosures to the Attorney General and the Internal **Revenue Service Were False or Misleading**

431. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 431.

432. This paragraph purports to represent the contents of its annual CHAR500 filing,

which is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

433. This paragraph purports to represent the contents of its annual IRS Form 990 filings,

which are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

434. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 434.

435. This paragraph purports to represent the contents of its annual IRS Form 990 filings,

which are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

436. Mr. Powell denies the allegations in paragraph 436.

437. This paragraph purports to represent the contents of its annual IRS Form 990 filings,

which are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

438. This paragraph purports to represent the contents of its annual IRS Form 990 filings,

which are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

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439. Mr. Powell denies the allegations in paragraph 439, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

440. Mr. Powell denies the allegations in paragraph 440, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them. To the extent this paragraph purports to represent

the contents of IRS requirements and IRS Form 990 filings, the referenced documents are the best

evidence of their content. To the extent the allegations are inconsistent with the referenced

documents, Mr. Powell denies them.

441. Mr. Powell denies the allegations in paragraph 441, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them. To the extent this paragraph purports to represent

the contents of IRS requirements and IRS Form 990 filings, the referenced documents are the best

evidence of their content. To the extent the allegations are inconsistent with the referenced

documents, Mr. Powell denies them.

442. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 442.

443. Mr. Powell denies the allegations in paragraph 443, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

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IV. The NRA's Retaliation Against Dissidents on the Board

A. Dissident No. 1

LaPierre Recruits Dissident No. 1 as President and Negotiates Ackerman

Contract

444. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

445. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

446. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

447. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

448. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of a contract, the referenced contract speaks for itself

and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

449. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an employment agreement, the agreement speaks

for itself and is the best evidence of its content. To the extent the allegations are inconsistent with

the referenced document, Mr. Powell denies them.

450. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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451. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

Dissident No. 1 Undertakes His Fiduciary Responsibilities as NRA President

- 452. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 453. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent paragraph 453 purports to represent the contents of the October 24, 2018 meeting agenda, the agenda speaks for itself, and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.
- 454. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 455. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 456. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 457. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 458. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 459. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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460. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 461. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 462. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

iii. LaPierre Voices Concern about Dissident No. 1's Contract

- 463. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 464. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 465. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 466. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 467. Paragraph 467 purports to represent the contents of two letters, which speak for themselves, and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.
- 468. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 469. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent the

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allegations in paragraph 469 purport to represent the contents of an April 25, 2019 letter, the letter

speaks for itself, and is the best evidence of its content.

470. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

471. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

B. Dissident Board Members

472. Paragraph 472 purports to represent the contents of a July 22, 2019 letter, which

speaks for itself, and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

473. Mr. Powell lacks knowledge or information sufficient to form a belief as to the

truth of the allegations contained in this paragraph and therefore denies them.

474. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

475. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

V. The NRA Board's Failures Resulting in Violations of Law

476. Mr. Powell denies the allegations in paragraph 476, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

477. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 477.

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478. The allegations in paragraph 478 purport to represent the contents of the Mission Statement of the NRA Audit Committee. The Mission Statement speaks for itself, and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

- 479. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 480. Mr. Powell denies the allegations in paragraph 480, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.
- 481. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 482. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 483. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

A. Audit Committee's Failure to Respond Adequately to Whistleblowers

- 484. The allegations in this paragraph contain legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 484.
- 485. The allegations in paragraph 485 purport to represent the contents of the NRA Statement of Corporate Ethics, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

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486. Mr. Powell denies the allegations in paragraph 486, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.

- 487. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 488. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 489. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 490. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 491. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 492. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent the allegations paragraph 492 purports to represent the contents of an Audit Committee report, it speaks for itself, and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 493. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 494. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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495. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

496. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

497. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

B. Audit Committee's Failure to Appropriately Review and Approve Related Party

Transactions and Conflicts of Interest

Mr. Powell lacks knowledge or information sufficient to form a belief as to the 498.

truth of the allegations contained in this paragraph and therefore denies them.

499. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent the allegations purport to represent the contents of the NRA Conflict of

Interest and Related Party Transaction Policy, the policy speaks for itself and is the best evidence

of its content. To the extent the allegations are inconsistent with the referenced document, Mr.

Powell denies them.

500. The allegations in paragraph 500 purport to represent the contents of the policy of

the Audit Committee. The policy speaks for itself and is the best evidence of its content. To the

extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

501. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

502. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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503. The allegations in this paragraph contain legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 503.

504. Mr. Powell denies the allegations in paragraph 504.

505. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

506. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

507. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of the NRA's internal documents, the documents

speak for themselves and are the best evidence of their content.

508. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an Audit Committee report, the report speaks for

itself and is the best evidence of its content.

509. The allegations in this paragraph contain legal conclusions to which no response

is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 509.

510. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

511. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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512. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

513. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

514. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

515. Mr. Powell denies the allegations in paragraph 515, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

516. Mr. Powell lacks knowledge or information sufficient to form a belief as to the

truth of the allegations contained in this paragraph and therefore denies them.

517. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

C. Audit Committee's Failure to Oversee Adequately the External Auditors

Mr. Powell lacks knowledge or information sufficient to form a belief as to the 518.

truth of the allegations contained in this paragraph and therefore denies them.

The allegations in paragraph 519 purport to represent the contents of the NRA

Audit Committee's Charter. The charter speaks for itself and is the best evidence of its content.

To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies

them.

520. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 520.

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521. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 522. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 523. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 524. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 525. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 526. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 527. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 528. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 529. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 530. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 531. The allegations in this paragraph contain legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 531

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D. The Audit Committee Acted Ultra Vires in Indemnifying Officers, Directors, and **Employees**

532. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

533. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

The NRA's Failure to Institute an Effective Compliance Program VI.

- 534. Mr. Powell denies the allegations in paragraph 534.
- 535. Mr. Powell denies the allegations in paragraph 535.
- 536. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 537. Mr. Powell denies the allegations in paragraph 537, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.
- Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 539. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 540. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 541. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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542. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 542

543. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

The NRA's False Regulatory Filings VII.

544. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 544.

545. The allegations in this paragraph contain legal conclusions to which no response

is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 545.

546. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

547. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. Mr. Powell denies making,

or causing anyone else to make, false or misleading statements.

548. Mr. Powell denies that making, or causing anyone else to make, false or misleading

statements or omissions. Mr. Powell lacks knowledge or information sufficient to form a belief as

to the truth of the allegations as directed to the co-defendants and therefore denies them. To the

extent that the allegations in this paragraph purport to represent the contents of documents, the

documents speak for themselves and are the best evidence of their content. To the extent the

allegations are inconsistent with the referenced documents, Mr. Powell denies them.

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VIII. The NRA's Violation of its Duties Under the New York Prudent Management of **Institutional Funds Act**

549. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 549.

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550. The allegations in this paragraph contain legal conclusions to which no response

is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 550.

551. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 551.

552. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 552.

553. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 553.

554. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 554.

555. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 555.

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556. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 556.

557. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

558. The allegations in paragraph 558(a) contain legal conclusions to which no response

is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 558(a). Mr. Powell also denies the allegations of paragraph 558 and subparts (b) through

(p), as directed to him, and lacks knowledge or information sufficient to form a belief as to the

truth of the allegations directed to the co-defendants and therefor denies them.

559. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 559.

CAUSES OF ACTION

FIRST CAUSE OF ACTION Dissolution of the NRA – N-PCL §§ 112(a)(1), 112(a)(5), 1101(a)(2)

(Against Defendant NRA)

560. Paragraph 560 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1–559 above.

561. The allegations in the First Cause of Action are not against Mr. Powell therefore no

response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

562. The allegations in the First Cause of Action are not against Mr. Powell therefore no

response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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563. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

- 564. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 565. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 566. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 567. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 568. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 569. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 570. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 571. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 572. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 573. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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574. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

SECOND CAUSE OF ACTION Dissolution of the NRA – N-PCL §§ 112(a)(7), 1102(a)(2)(D) (Against Defendant NRA)

- 575. Paragraph 575 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–574 above.
- 576. The allegations in the Second Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 577. The allegations in the Second Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 578. The allegations in the Second Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 579. The allegations in the Second Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

THIRD CAUSE OF ACTION For Breach of Fiduciary Duty Under N-PCL §§ 717 and 720 and Removal Under N-PCL §§ 706(d) and 714(c) (Against Defendant LaPierre)

- 580. Paragraph 580 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–579 above.
- 581. The allegations in the Third Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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582. The allegations in the Third Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

583. The allegations in the Third Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

584. The allegations in the Third Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

FOURTH CAUSE OF ACTION For Breach of Fiduciary Duty to the NRA Under N-PCL §§ 717 and 720 and Removal Under N-PCL §§ 706(d) and 714(c) (Against Defendant Frazer)

Paragraph 585 of the Complaint does not contain any allegations to which a 585. response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–584 above.

586. The allegations in the Fourth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

- 587. The allegations in the Fourth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 588. The allegations in the Fourth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 589. The allegations in the Fourth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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FIFTH CAUSE OF ACTION For Breach of Fiduciary Duty to the NRA Under N-PCL §§ 717 and 720 (Against Defendant Phillips)

590. Paragraph 590 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–589 above.

- The allegations in the Fifth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 592. The allegations in the Fifth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 593. The allegations in the Fifth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

SIXTH CAUSE OF ACTION For Breach of Fiduciary Duty to the NRA Under N-PCL §§ 717 and 720 (Against Defendant Powell)

- 594. Paragraph 594 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–593 above.
 - 595. Mr. Powell denies the allegations in paragraph 595.
 - 596. Mr. Powell denies the allegations in paragraph 596.
 - 597. Mr. Powell denies the allegations in paragraph 597.

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SEVENTH CAUSE OF ACTION For Breach of EPTL § 8-1.4 (Against Defendant LaPierre)

598. Paragraph 598 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1–597 above.

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599. The allegations in the Seventh Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

600. The allegations in the Seventh Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

601. The allegations in the Seventh Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

EIGHTH CAUSE OF ACTION For Breach of EPTL § 8-1.4 (Against Defendant Frazer)

602. Paragraph 602 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1–601 above.

603. The allegations in the Eighth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

604. The allegations in the Eighth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

605. The allegations in the Eighth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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NINTH CAUSE OF ACTION For Breach of EPTL § 8-1.4 (Against Defendant Phillips)

Paragraph 606 of the Complaint does not contain any allegations to which a 606.

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1–605 above.

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607. The allegations in the Ninth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

608. The allegations in the Ninth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

609. The allegations in the Ninth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

TENTH CAUSE OF ACTION For Breach of EPTL § 8-1.4 (Against Defendant Powell)

610. Paragraph 610 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1–609 above.

611. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 611.

612. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 612.

613. Mr. Powell denies the allegations in paragraph 613.

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ELEVENTH CAUSE OF ACTION Wrongful Related-Party Transactions – N-PCL §§ 112(a)(10), 715(f) and EPTL § 8-1.9(c)(4)

(Against Defendant LaPierre)

614. Paragraph 614 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1-613 above.

- 615. The allegations in the Eleventh Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 616. The allegations in the Eleventh Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 617. The allegations in the Eleventh Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

TWELFTH CAUSE OF ACTION Wrongful Related-party Transactions – N-PCL §§ 112(a)(10), 715(f) and EPTL § 8-1.9(c)(4) (Against Defendant Powell)

- Paragraph 618 of the Complaint does not contain any allegations to which a 618. response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–617 above.
 - 619. Mr. Powell denies the allegations in paragraph 619.
 - 620. Mr. Powell denies the allegations in paragraph 620.
 - 621. Mr. Powell denies the allegations in paragraph 621.

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THIRTEENTH CAUSE OF ACTION Wrongful Related-Party Transactions – N-PCL §§ 112(a)(10), 715(f)

and EPTL § 8-1.9(c)(4)

(Against Defendant Phillips)

Paragraph 622 of the Complaint does not contain any allegations to which a 622.

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1-621 above.

623. The allegations in the Thirteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

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624. The allegations in the Thirteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

625. The allegations in the Thirteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

FOURTEENTH CAUSE OF ACTION

Wrongful Related-Party Transactions – N-PCL §§ 112(a)(10), 715(f)

and EPTIL § 8-1.9(c)(4)

(Against Defendant NRA)

Paragraph 626 of the Complaint does not contain any allegations to which a 626.

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1–625 above.

627. The allegations in the Fourteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

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628. The allegations in the Fourteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

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629. The allegations in the Fourteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

630. The allegations in the Fourteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

631. The allegations in the Fourteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

632. The allegations in the Fourteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

FIFTEENTH CAUSE OF ACTION

Violation of the Whistleblower Protections of N-PCL § 715-b and EPTL § 8-1.9

(Against Defendant NRA)

633. Paragraph 633 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1–632 above.

634. The allegations in the Fifteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

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635. The allegations in the Fifteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

636. The allegations in the Fifteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

637. The allegations in the Fifteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

SIXTEENTH CAUSE OF ACTION For Breach of NYPMIFA, Article 5-1 of the N-PCL

(Against Defendant NRA)

638. Paragraph 638 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1–637 above.

639. The allegations in the Sixteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

640. The allegations in the Sixteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

641. The allegations in the Sixteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

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642. The allegations in the Sixteenth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

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SEVENTEENTH CAUSE OF ACTION For False Filings Under Executive Law §§ 172-d(1) and 175(2)(d) (Against Defendant NRA and Frazer)

Paragraph 643 of the Complaint does not contain any allegations to which a 643.

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1–642 above.

644. The allegations in the Seventeenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

645. The allegations in the Seventeenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

EIGHTEENTH CAUSE OF ACTION

For Unjust Enrichment Derivatively in Favor of the NRA Under

N-PCL § 623 and common law

(Against LaPierre, Phillips, Frazer and Powell)

646. Paragraph 646 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1-645 above.

647. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 647.

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648. The allegations in this paragraph contain legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 648.

649. The allegations in this paragraph contain legal conclusions and plaintiff's characterizations of its Complaint to which no response is required. To the extent a response is

deemed necessary, Mr. Powell denies the allegations in paragraph 649.

650. The allegations in this paragraph contain legal conclusions and plaintiff's characterizations of its Complaint to which no response is required. To the extent a response is

deemed necessary, Mr. Powell denies the allegations in paragraph 650.

651. Mr. Powell denies the allegations in paragraph 651.

652. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 652.

653. Mr. Powell denies the allegations in paragraph 653.

654. Mr. Powell denies the allegations in paragraph 654.

655. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 655.

656. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 656.

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657. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 657.

658. Mr. Powell denies the allegations in paragraph 658, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

659. Mr. Powell denies the allegations in paragraph 659, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

660. Mr. Powell denies the allegations in paragraph 660, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

661. Mr. Powell denies the allegations in paragraph 661, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

662. Mr. Powell denies the allegations in paragraph 662, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

663. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 663.

664. Mr. Powell denies the allegations in paragraph 664.

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665. The allegations in this paragraph contain legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 665.

666. Mr. Powell denies the allegations in paragraph 666.

All allegations in the Complaint against Mr. Powell not expressly admitted or denied above

are hereby denied.

PRAYER FOR RELIEF

The allegations in Plaintiff's subparts (in the form of a bulleted list) contain legal

conclusions to which no response is required. To the extent a response is deemed necessary, Mr.

Powell denies the allegations and denies that Plaintiff is entitled to any of the relief set forth in

sub-paragraphs (A) through (L).

FIRST AFFIRMATIVE DEFENSE

Plaintiff fails to state a claim against Mr. Powell for which relief can be granted.

SECOND AFFIRMATIVE DEFENSE

Plaintiff's claims are barred, in whole or part, because any injuries or damages allegedly

sustained were caused in whole or in part, or were contributed to, by acts or omissions of an entity

or individuals over whom Mr. Powell had no control.

THIRD AFFIRMATIVE DEFENSE

The NRA, which Plaintiff alleges sustained damages due to the actions of Mr. Powell,

failed to mitigate said damages.

FOURTH AFFIRMATIVE DEFENSE

The relative culpability of each party who is or may be liable for the damages alleged by

Plaintiff in the instant action should be determined in accordance with the decisional and statutory

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law of the State of New York, and the equitable share of each party's liability for contribution should be determined and apportioned in accordance with the relative culpability, if any, of each such party pursuant to Article 14 of the CPLR.

FIFTH AFFIRMATIVE DEFENSE

The Court lacks jurisdiction over Mr. Powell with respect to one or more of the claims asserted.

RESERVATION OF RIGHTS

Mr. Powell reserves the right to assert additional affirmative defenses or amend these affirmative defenses as discovery warrants.

WHEREFORE, having fully answered Plaintiff's Complaint, Mr. Powell prays that the Court dismiss the Complaint and the First Amended Complaint, with prejudice, and enter judgment on Mr. Powell's behalf and provide such other relief as the Court deems just and proper.

Dated: January 19, 2021 Respectfully submitted,

/s/ Thomas P. McLish

Thomas P. McLish (NY Bar No. 2288058) Mark J. MacDougall (*pro hac vice* pending) Samantha J. Block (NY Bar No. 5726682) Hayley Evans (*pro hac vice* forthcoming)

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VERIFICATION

STATE OF MICHIGAN)
0) SS.
COUNTY OF BERREN)

Joshua Powell, being duly sworn, deposes and says:

I am a named defendant in the above-captioned action. I have read the foregoing Verified Answer and the contents thereof. The same are true to my knowledge, except as to matters therein stated on information and belief, and as to those matters, I believe them to be

Joshua Powell

1/19/2021 Date

Sworn to before me this Oth day of January, 2021

Notary Public in and for the State of Michigan

Amber Hankowski

Printed Name

AMBER MANKOWSKI
Notary Public, State of Michigan
County of Berrien
My Commission Expires 03-17-2024
Acting in the County of Berrie