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SUPREME COURT OF THE STATE OF NEW YORK COUNTY OF NEW YORK

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PEOPLE OF THE STATE OF NEW YORK, BY LETITIA JAMES, ATTORNEY GENERAL OF THE STATE OF NEW YORK,

Index No. 451625/2020

Plaintiff,

Hon. Joel M. Cohen

IAS Part 3

v.

THE NATIONAL RIFLE ASSOCIATION OF

AMERICA, INC., WAYNE LAPIERRE, WILSON PHILLIPS, JOHN FRAZER, and

JOSHUA POWELL,

AMENDED VERIFIED

ANSWER OF DEFENDANT

WAYNE LAPIERRE

Defendants.

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As and for his Amended Verified Answer to the Amended and Supplemental Verified Complaint dated August 16, 2021, filed by Plaintiff People of the State of New York, by Letitia James, Attorney General of the State of New York ("Plaintiff") (NYSCEF Doc. No. 333) ("Complaint"), Defendant Wayne LaPierre ("Mr. LaPierre"), by his attorney, P. Kent Correll, pleads as follows:<sup>1</sup>

1. Mr. LaPierre denies the allegations set forth in paragraph 1 of the Complaint, except that he admits that the National Rifle Association of America operates as a New York not-for-profit corporation.

<sup>&</sup>lt;sup>1</sup> Mr. LaPierre objects to the Complaint on the ground that it fails to comply with CPLR Rule 3014, which provides that "[e]very pleading shall consist of plain and concise statements in consequently numbered paragraphs" and that "[e]ach paragraph shall contain, as far as practicable, a single allegation." Subject to and without waiving that objection, Mr. LaPierre denies each and every statement, allegation, averment and contention in the Complaint, including, without limitation, those set forth in the caption, table of contents, headings, and "Prayer for Relief", except those expressly and unequivocally stated to be admitted. With respect to the caption, Mr. LaPierre specifically denies that "The National Rifle Association of America, Inc." exists and therefore denies that it is a proper party-defendant.

unrestricted net assets during the period 2015 to 2018.

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2. Mr. LaPierre denies the allegations set forth in paragraph 2 of the Complaint, except that he admits that he has served as the chief executive officer of the National Rifle Association of America since 1991 and that the National Rifle Association of America reported a reduction in

- 3. Mr. LaPierre denies the allegations set forth in paragraph 3 of the Complaint, except that he admits that, in his role as Executive Vice President of the National Rifle Association of America, he has significant discretion and authority in hiring, promoting, and retaining National Rifle Association of America employees, and in contracting with vendors.
  - 4. Mr. LaPierre denies the allegations set forth in paragraph 4 of the Complaint.
  - 5. Mr. LaPierre denies the allegations set forth in paragraph 5 of the Complaint.
  - 6. Mr. LaPierre denies the allegations set forth in paragraph 6 of the Complaint.
- 7. Mr. LaPierre denies the allegations set forth in paragraph 7 of the Complaint, except that he admits that Powell received pay increases and that Powell was fired for falsifying his travel expenses.
- 8. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 8 of the Complaint, except that he admits that Frazer is the National Rifle Association of America's General Counsel and that he also serves as the corporation's Secretary.
- 9. Mr. LaPierre denies the allegations set forth in paragraph 9 of the Complaint, except that he admits that, in the last five years, he and his family have visited the Bahamas on several occasions and that, on some of those trips, he and his family members stayed on a boat.

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10. Mr. LaPierre denies the allegations set forth in paragraph 10 of the Complaint insofar as they relate to him and lacks knowledge or information sufficient to form a belief as to the truth of the rest of the allegations set forth in that paragraph.

- Mr. LaPierre denies the allegations set forth in paragraph 11 of the Complaint, 11. except that he admits that in 2018 certain members of the National Rifle Association of America's financial staff raised concerns with the Audit Committee of the National Rifle Association of America and also complained about Powell's practices and behavior, which he (Mr. LaPierre), described as "abusive."
- 12. Mr. LaPierre denies the allegations set forth in paragraph 12 of the Complaint insofar as they relate to him and lacks knowledge or information sufficient to form a belief as to the truth of the rest of the allegations set forth therein, except that he admits that the Attorney General commenced this action in August 2020.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 13. truth of the allegations set forth in paragraph 13 of the Complaint and respectfully submits that the Order Granting Motions to Dismiss issued by the United States Bankruptcy Court for the Northern District of Texas, Dallas Division, speaks for itself.
- 14. Mr. LaPierre denies the allegations set forth in paragraph 14 of the Complaint, except that he admits that the Attorney General seeks certain relief in the Complaint, which is a pleading that speaks for itself and is the best evidence of its content.
- 15. Mr. LaPierre denies the allegations set forth in paragraph 15 of the Complaint, except that he admits that the Attorney General seeks certain relief in the Complaint, which is a pleading that speaks for itself and is the best evidence of its content.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 16. truth of the allegations set forth in paragraph 16 of the Complaint.

- 17. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 17 of the Complaint, except that he admits that the "National Rifle Association of America" is a not-for-profit corporation organized under the laws of the State of New York in 1871 and that the National Rifle Association of America has members and engages in fundraising throughout the United States.
- 18. Mr. LaPierre denies the allegations set forth in paragraph 18 of the Complaint, except that he admits that the National Rifle Association of America's principal place of business is at 11250 Waples Mill Road, Fairfax, Virginia 22030, and that the National Rifle Association of America is recognized as tax-exempt under Section 501(c)(4) of the Internal Revenue Code.
- 19. Mr. LaPierre denies the allegations set forth in paragraph 19 of the Complaint, except that he admits that the National Rifle Association of America's bylaws contain the language quoted in that paragraph.
- 20. Mr. LaPierre denies the allegations set forth in paragraph 20 of the Complaint, except that he admits that he is the Executive Vice President ("EVP") of the National Rifle Association of America and has held that position since the early 1990s, that he acts as the chief executive officer of the National Rifle Association of America, that the National Rifle Association of America's bylaws state, inter alia, in Article V, Section 2(c), that "[t]he Executive Vice President shall direct all the affairs of the Association in accordance with the programs and policies established by the Board of Directors," that Mr. LaPierre is currently an ex officio member of the Board of Directors of the National Rifle Association of America and of the Executive Committee

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of the Board of Directors of the National Rifle Association of America, and that Mr. LaPierre

maintains an office address at National Rifle Association of America, 11250 Waples Mill Road,

Fairfax, VA 22030.

21. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 21 of the Complaint, except that he admits that

Defendant Joshua Powell was previously employed by the National Rifle Association of America,

that, at various times, he held the titles "Chief of Staff," "Executive Director of General

Operations," and "Senior Strategist," and that his employment with the National Rifle Association

of America was terminated in 2020.

22. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 22 of the Complaint, except that he admits that

Defendant Wilson "Woody" Phillips served as Treasurer, ex officio Director, and Chief Financial

Officer of the National Rifle Association of America between 1993 and 2018, when he retired.

23. Mr. LaPierre denies the allegations set forth in paragraph 23 of the Complaint,

except that he admits that Defendant John Frazer has been the Secretary and General Counsel and

ex officio director of the National Rifle Association of America since 2015 and that Mr. Frazer

maintains an office address at National Rifle Association of America, 11250 Waples Mill Road,

Fairfax, VA 22030.

24. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 24 of the Complaint.

25. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 25 of the Complaint.

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26. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 26 of the Complaint.

- 27. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 27 of the Complaint.
- 28. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 28 of the Complaint.
- 29. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 29 of the Complaint.
- 30. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 30 of the Complaint.
- 31. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 31 of the Complaint.
- 32. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 32 of the Complaint.
- 33. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 33 of the Complaint.
- 34. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 34 of the Complaint.
- 35. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 35 of the Complaint.
- 36. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 36 of the Complaint.

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37. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegation set forth in paragraph 37 of the Complaint.

- 38. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 38 of the Complaint.
- 39. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 39 of the Complaint.
- 40. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 40 of the Complaint.
- 41. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 41 of the Complaint.
- 42. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 42 of the Complaint.
- 43. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 43 of the Complaint.
- 44. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 44 of the Complaint.
- 45. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 45 of the Complaint.
- 46. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 46 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 47. truth of the allegations set forth in paragraph 47 of the Complaint.

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48. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 48 of the Complaint.

- 49. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 49 of the Complaint.
- 50. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 50 of the Complaint.
- 51. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 51 of the Complaint.
- 52. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 52 of the Complaint.
- 53. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 53 of the Complaint.
- 54. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 54 of the Complaint.
- 55. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 55 of the Complaint.
- 56. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 56 of the Complaint.
- 57. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 57 of the Complaint.
- 58. Mr. LaPierre denies the allegations set forth in paragraph 58 of the Complaint, except that he admits that the National Rifle Association of America was formed in 1871 with the

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object of improvement of its members in marksmanship and to promote the introduction of the

system of army drill and rifle practice, as part of the military drill of the National Guard of this

and other states, and for those purposes to provide a suitable range or ranges in the vicinity of the

City of New York.

59. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 59 of the Complaint.

60. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 60 of the Complaint, except that he admits that the

National Rifle Association of America is one of the oldest organizations in the country.

61. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 61 of the Complaint, except that he admits that the

National Rifle Association of America has four affiliated tax-exempt charitable organizations that

were set up under Section 501(c)(3) of the Internal Revenue Code: the NRA Foundation, the Civil

Rights Defense Fund, the Freedom Action Foundation, and the Special Contribution Fund and

otherwise lacks knowledge or information sufficient to form a belief as to the allegations set forth

in the second sentence of that paragraph and admits that the National Rifle Association of America

has a political action committee, the Political Victory Fund, which contributes money to political

candidates.

62. Mr. LaPierre denies the allegations set forth in paragraph 62 of the Complaint,

except that he admits that the National Rifle Association of America's history as an organization

is well documented.

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Mr. LaPierre denies the allegations set forth in paragraph 63 of the Complaint, except that he admits that the National Rifle Association of America is comprised of several divisions, which include Membership, Information Services, Publications, Public Affairs,

Advancement, Office of the Treasurer, Institute for Legislative Action, General Operations, Office

of the General Counsel and Human Resources.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 64.

truth of the allegations set forth in paragraph 64 of the Complaint, except that he admits that the

National Rifle Association of America Institute for Legislative Action has "sole responsibility to

administer the legislative, legal, informational and fundraising activities of the Association relating

to the defense or furtherance of the right to keep and bear arms, in accordance with the objectives

and policies established by the Board of Directors," and that funds donated to or designated to be

used by National Rifle Association of America Institute for Legislative Action are kept separate

from the National Rifle Association of America's General Operations accounts.

65. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 65 of the Complaint.

66. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 66 of the Complaint.

67. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 67 of the Complaint, except that he admits that the

National Rifle Association of America's Board of Directors consists of 76 directors, 75 of whom

are elected for three-year terms, and one of whom is elected for a one-year term at the annual

meeting of the National Rifle Association of America members, and that the National Rifle

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Association of America's bylaws state that "[t]he Board of Directors shall formulate the policies

and govern and have general oversight of the affairs and property of the Association, in accordance

with applicable law and these Bylaws."

68. Mr. LaPierre denies the allegation set forth in paragraph 68 of the Complaint,

except that he admits that the bylaws of the National Rifle Association of America provide that

"[n]o director or member of the Executive Council shall receive any salary or other private benefit

unless specifically authorized by resolution of the Board of Directors or an authorized committee

thereof, but all such persons shall be entitled to reimbursement for expenses incurred on behalf of

the Association, to such extent as may be authorized or approved by the Board of Directors."

69. Mr. LaPierre denies the allegations set forth in paragraph 69 of the Complaint,

except that he admits that the National Rifle Association of America's bylaws establish a

leadership structure consisting of eight officers: a President, two Vice Presidents, an Executive

Vice President, a Secretary, a Treasurer, and an Executive Director each of General Operations

and National Rifle Association of America Institute for Legislative Action and that, with the

exception of the two Executive Directors, the officers are elected annually by the Board.

70. Mr. LaPierre admits the allegations set forth in paragraph 70 of the Complaint.

71. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 71 of the Complaint.

72. Mr. LaPierre denies the allegations set forth in paragraph 72 of the Complaint,

except that he admits that the Executive Vice President of the National Rifle Association of

America is elected annually by the National Rifle Association of America Board, that the bylaws

of the National Rifle Association of America provide that "[t]he Executive Vice President shall

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direct all the affairs of the Association in accordance with the programs and policies established

by the Board of Directors. Among his authorities, the Executive Vice President shall be

empowered to (1) appoint, suspend with or without pay, or remove the Executive Director of the

National Rifle Association General Operations or the Executive Director of the National Rifle

Association Institute for Legislative Action; (2) suspend with pay the Secretary or the Treasurer

until the next meeting of the Executive Committee or the Board of Directors, whichever occurs

first; and (3) employ, suspend with or without pay, or dismiss any employee", and that the

Executive Vice President of the National Rifle Association of America is an ex officio member, but

without voting power, of the National Rifle Association of America Board and its Committees except

for the Nominating Committee, the Committee on Hearings, the Officers Compensation

Committee, and the Committee on Elections.

73. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 73 of the Complaint, except that he admits that the

bylaws of the National Rifle Association of America state that "[t]he compensation of the

Executive Director of the National Rifle Association of General Operations and the Executive

Director of the National Rifle Association Institute for Legislative Action shall be established by

the Executive Vice President."

74. Mr. LaPierre denies the allegations set forth in paragraph 74 of the Complaint,

except that he admits that his authority as Executive Vice President and ex officio director of the

National Rifle Association of America is set forth in the bylaws of the association and his

employment contract, which expressly states, inter alia:

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Employee shall serve as the Executive Vice President of the Association and shall direct all the affairs of the Association in accordance with the programs and policies established by the Board of Directors. Among his authorities, Employee shall be empowered to exercise corporate authority in furtherance of the mission and interests of the NRA, including without limitation to reorganize or restructure the affairs of the Association for purposes of cost-minimization, regulatory compliance or otherwise.

- 75. Mr. LaPierre denies the allegations set forth in paragraph 75 of the Complaint, except that he admits that he has been the Executive Vice President since he was elected by the Board of Directors of the National Rifle Association of America to that position in the early 1990s, that he has been with the National Rifle Association of America since 1978, where he started with the National Rifle Association of America Institute for Legislative Action, the National Rifle Association of America's lobbying arm, that he started out as a state liaison and was subsequently promoted to be the National Rifle Association of America Institute for Legislative Action's Director of State & Local Affairs and then its Director of Federal Affairs, and that, in 1986, he became the Executive Director of the National Rifle Association of America Institute for Legislative Action.
- 76. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 76 of the Complaint, except that he admits that he is the Executive Vice President of the National Rifle Association of America and that the National Rifle Association of America's bylaws provide that "[t]he Executive Vice President shall direct all the affairs of the [National Rifle Association of America] in accordance with the programs and policies established by the Board of Directors."
- 77. Mr. LaPierre denies the allegations set forth in paragraph 77 of the Complaint, except that he admits that the President of the National Rifle Association of America is an *ex officio* member, with voting power, of the National Rifle Association of America Board and its

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Committees with the exception of the Nominating Committee, the Committee on Hearings, and the

Committee on Elections, the President is empowered, with some exceptions, to appoint members

of all of the National Rifle Association of America Board's standing and special committees, and to

"establish such special committees...as may be deemed necessary," and that the President of the

National Rifle Association of America also serves as the Chair of that association's Officers

Compensation Committee, which determines, on an annual basis, the compensations of that

association's Executive Vice President, Secretary, and Treasurer.

78. Mr. LaPierre denies the allegations set forth in paragraph 78 of the Complaint,

except that he admits that the President of the National Rifle Association of America is responsible

for designating members of the Committee on Elections of the National Rifle Association of

America.

79. Mr. LaPierre denies the allegations set forth in paragraph 79 of the Complaint,

except that he admits that the duties of the President of the National Rifle Association of America

are set forth in its bylaws, which speak for themselves and are the best evidence of its content.

80. Mr. LaPierre denies the allegations set forth in paragraph 80 of the Complaint,

except that he admits that the National Rifle Association of America's Vice Presidents perform

the President's duties in his or her absence or at the request of the President, and, in the event that

the Presidency is vacant for whatever reason, the First Vice President takes the Presidency until

the next election, that the Vice Presidents also serve as ex officio members, with voting power, of

all committees except the Nominating Committee, the Committee on Hearings, and the Committee

on Elections.

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81. Mr. LaPierre denies the allegations set forth in paragraph 81 of the Complaint, except that he admits that Defendant Phillips served as the Treasurer until 2018, when he retired, and admits that the Treasurer is an *ex officio* member of the National Rifle Association of America Board and that the bylaws of the National Rifle Association of America state, *inter alia*, that the "Treasurer shall operate in accordance with the financial policies set forth by the Board of Directors or the Executive Committee, and shall have charge of the books of account and financial operations of the Association. The Treasurer shall regularly report his or her recommendations regarding the financial affairs of the Association to the Finance Committee, Executive Vice President, the Board of Directors, and the Executive Committee. The Treasurer shall assist a firm of certified public accountants selected by the Board of Directors to make an annual audit of the Association's books of account and prepare a statement of financial conditions as of the close of each fiscal year as may be established by the Board of Directors, and shall furnish a copy of such statement, together with the certificate of audit, to each member of the Board of Directors."

82. Mr. LaPierre denies the allegations set forth in paragraph 82 of the Complaint, except that he admits that the Secretary of the National Rifle Association of America is elected by the Board of the National Rifle Association of America annually, is an *ex officio* member of the Board of the National Rifle Association of America, and that the bylaws of the National Rifle Association of America state, *inter alia*, that the Secretary "shall have the following duties: (1) have charge of the archives of the Association; (2) attend to the proper publication of official notices and reports, attest documents, and perform such other duties as usually pertain to the office; (3) have such other duties as may be assigned from time to time by the Board of Directors, the Executive Committee, and/or the Executive Vice President; and (4) shall be Secretary of the Board

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of Directors, the Executive Committee, the Nominating Committee and the Committee on

Elections," and that Defendant Frazer has served as the Secretary of the National Rifle Association

of America since 2015.

83. Mr. LaPierre denies the allegations set forth in paragraph 83 of the Complaint,

except that he admits that the National Rifle Association of America's bylaws provide, inter alia,

that the Executive Director of the National Rifle Association General Operations "shall have such

powers and duties as delegated to him from time to time by the Executive Vice President."

84. Mr. LaPierre denies the allegations set forth in paragraph 84 of the Complaint,

except that he admits that the duties of the Executive Director of the National Rifle Association

Institute for Legislative Action are set forth in the bylaws of the National Rifle Association of

America, which speak for themselves and are the best evidence of their content.

85. Mr. LaPierre denies the allegations set forth in paragraph 85 of the Complaint,

except that he admits that the Executive Director of the National Rifle Association General

Operations and the Executive Director of the National Rifle Association Institute for Legislative

Action are ex officio members, with voice but without vote, of the Board of Directors, the

Executive Committee, and of all committees, special and standing, of the National Rifle

Association of America, except the Nominating Committee, Committee on Hearings, Officers

Compensation Committee, and Committee on Elections, and that they are not authorized to attend

or participate in executive sessions except by invitation of the respective committee or board.

86. Mr. LaPierre denies the allegations set forth in paragraph 86 of the Complaint,

except that he admits that the National Rifle Association of America has standing and special

Committees of the Board.

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87. Mr. LaPierre denies the allegations set forth in paragraph 87 of the Complaint, except that he admits that the National Rifle Association of America's bylaws provide, *inter alia*, that there shall be an Officer's Compensation Committee which shall consist of the President, who shall serve as Chairman, the First Vice President and the Second Vice president," and that "[a]t the Fall meeting of the directors, the Officers Compensation Committee shall recommend to the Board and the Board shall, at the same meeting establish by a resolution the authorized compensation for the next budget year for all elected salaried officers, who shall be the Executive Vice President, the Secretary and the Treasurer" and that "[a]ll deliberations by the Board of Directors concerning such compensation shall be held in an Executive Session at which none of the officers whose compensation is to be or is being established may attend, except for the limited time or limited purpose of answering questions asked by any member of the Board of Directors at the meeting."

88. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 88 of the Complaint, except that he admits that the Executive Committee of the National Rifle Association of America consists of the President, any Vice Presidents and 20 members elected from the Board of Directors, as provided in the National Rifle Association of America's bylaws and that the 20 members of the Executive Committee are nominated by the Nominating Committee or from the floor at any meeting of the Board of Directors, and elected annually, and that the National Rifle Association of America's bylaws provide, inter alia, that "[t]he Executive Committee shall exercise all the powers of the Board of Directors when said Board is not in session, other than the power to: (a) Repeal or amend the Bylaws, or adopt new Bylaws; ... (i) ... to adopt plans of merger, consolidation or nonjudicial

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dissolution; (j) Authorize indemnification of Officers, Directors, members of the Executive

Council, or Employees; (k) Formulate such other corporate policy decisions or perform corporate

activities of the Association of such major significance as to warrant action by the full Board of

Directors."

89. Mr. LaPierre denies the allegations set forth in paragraph 89 of the Complaint,

except that he admits that the National Rifle Association of America's Executive Council serves

in an advisory role to the Executive Committee and the Board of Directors and is composed of any

member of the National Rifle Association of America whose advice and counsel, in the opinion of

the Board of Directors of the National Rifle Association of America, will be valuable to the

continuing welfare of the association, and that its members may be elected to the Executive

Council by the Board for life, subject to removal as provided in Section 3 of Article VII of the

National Rifle Association of America's bylaws.

90. Mr. LaPierre denies the allegations set forth in paragraph 90 of the Complaint,

except that he admits that the National Rifle Association of America's bylaws establish nomination

and election procedures, and those bylaws are set forth in a written document which speaks for itself and is the

best evidence of its content.

91. Mr. LaPierre denies the allegations set forth in paragraph 91 of the Complaint,

except that he admits that the National Rifle Association of America's Nominating Committee is

responsible for nomination of Director members of the Executive Committee, and Officers, in accordance with

nomination and election procedures set forth in Article VIII of the National Rifle Association of America's

bylaws, and those bylaws are set forth in a written document, which speaks for itself and is the best evidence of

its content.

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92. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 92 of the Complaint.

- 93. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 93 of the Complaint.
- 94. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 94 of the Complaint.
- 95. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 95 of the Complaint.
- 96. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 96 of the Complaint.
- 97. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 97 of the Complaint.
- 98. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 98 of the Complaint, except that he admits that National Rifle Association of America whistleblowers may contact either the Head of Human Resources or the General Counsel.
- 99. Mr. LaPierre denies the allegations set forth in paragraph 99 of the Complaint, except that he admits that the National Rifle Association of America's bylaws state, inter alia, that: "Any Director, officer, or employee of the Association who is also a member of the governing body of any business, corporate, or other entity (whether as trustee, director, sole-owner, officer, partner, or the like) which receives from the Association any payment(s) for goods or services which total in excess of \$2,000 either within a year or pursuant to any contract or contracts

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originating within a year shall immediately file a written statement of all such business as to the

nature and amount thereof, to the best of his or her knowledge, with the Secretary who shall

transmit such statement to the Board of Directors at its next meeting and who shall include all such

statements in the Secretary's report at the next Annual Meeting of Members."

100. Mr. LaPierre denies the allegations set forth in paragraph 100 of the Complaint,

except that he admits that the National Rifle Association of America's bylaws state, inter alia, in

Article V, Section 5(a), that "No Director or member of the Executive Council shall receive any

salary or other private benefit unless specifically authorized by resolution of the Board of Directors

or an authorized committee thereof, but all such persons shall be entitled to reimbursement for

expenses incurred on behalf of the Association, to such extent as may be authorized or approved

by the Board of Directors."

101. Mr. LaPierre denies the allegations set forth in paragraph 101 of the Complaint,

except that he admits that the National Rifle Association of America's bylaws state, inter alia, in

Article V, Section 5(a), that: "No Director or member of the Executive Council shall receive any

salary or other private benefit unless specifically authorized by resolution of the Board of Directors

or an authorized committee thereof, but all such persons shall be entitled to reimbursement for

expenses incurred on behalf of the Association, to such extent as may be authorized or approved

by the Board of Directors."

102. Mr. LaPierre denies the allegations set forth in paragraph 102 of the Complaint,

except that he admits that some of the National Rifle Association of America's policies and

procedures may be found in the National Rifle Association of America's Employee Handbook or

the National Rifle Association of America's Policy Manual, copies of which are annexed to the

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Complaint as Exhibits 2 and 3, that the Employee Handbook sets out some of the National Rifle

Association of America's policies and procedures on employee selection, compensation, time off,

work environment standards, and insurance and pension benefits, among other things, that the

Policy Manual includes a compendium of some of the resolutions passed by the National Rifle

Association of America Board and that annexed to the Policy Manual are several policies ratified

by the Board, including the Audit Committee Charter, Statement of Corporate Ethics, National

Rifle Association of America Purchase Policy, and Officer and Board of Directors Policy on

Disclosure of Financial Interests.

103. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 103 of the Complaint, except that he admits that the

National Rifle Association of America has adopted a policy regarding contracts entered into by

the National Rifle Association of America, which is set forth in written documents that speak for

themselves and are the best evidence of their contents.

104. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 104 of the Complaint, except that he admits that the

National Rifle Association of America has adopted a policy regarding contracts entered into by

the National Rifle Association of America, which is set forth in written documents that speak for

themselves and are the best evidence of their contents.

105. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 105 of the Complaint, except that he admits that the

National Rifle Association of America has adopted a policy regarding contracts entered into by

the National Rifle Association of America, which is set forth in written documents that speak for

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themselves and are the best evidence of their contents, and further admits that the policy is subject

to certain exceptions.

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106. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 106 of the Complaint.

107. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 107 of the Complaint.

Mr. LaPierre denies the allegations set forth in paragraph 108 of the Complaint, 108.

except that he admits that the National Rifle Association of America has several policies on hiring,

evaluating, and retaining employees, which are set forth in written documents that speak for

themselves and are the best evidence of their content.

109. Mr. LaPierre denies the allegations set forth in paragraph 109 of the Complaint,

except that he admits that the National Rifle Association of America has no written policy on

employee bonuses and that bonuses are generally awarded on a discretionary basis.

Mr. LaPierre denies the allegations set forth in paragraph 110 of the Complaint, 110.

except that he admits that the National Rifle Association of America policy on independent

contractors is set forth in a written document, which speaks for itself and is the best evidence of

its content.

111. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 111 of the Complaint, except that he admits that the

National Rifle Association of America's Employee Handbook contains, as an Appendix, a Travel

and Business Expense Reimbursement Policy, which speaks for itself and is the best evidence of

its content.

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112. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 112 of the Complaint, except that he admits that the

National Rifle Association of America's Employee Handbook contains, as an Appendix, a Travel

and Business Expense Reimbursement Policy, which speaks for itself and is the best evidence of

its content.

113. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 113 of the Complaint, except that he admits that the

National Rifle Association of America's Employee Handbook contains, as an Appendix, a Travel

and Business Expense Reimbursement Policy, which speaks for itself and is the best evidence of

its content.

114. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 114 of the Complaint, except that he admits that the

National Rifle Association of America's Employee Handbook contains, as an Appendix, a Travel

and Business Expense Reimbursement Policy, which speaks for itself and is the best evidence of

its content.

115. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 115 of the Complaint, except that he admits that the

National Rifle Association of America's Employee Handbook contains, as an Appendix, a Travel

and Business Expense Reimbursement Policy, which speaks for itself and is the best evidence of

its content.

116. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 116 of the Complaint, except that he admits that the

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National Rifle Association of America's Employee Handbook contains, as an Appendix, a Travel

and Business Expense Reimbursement Policy, which speaks for itself and is the best evidence of

its content.

117. Mr. LaPierre denies the allegations set forth in paragraph 117 of the Complaint,

except that he admits that the National Rifle Association of America has a written Statement of

Corporate Ethics, which speaks for itself and is the best evidence of its content.

118. Mr. LaPierre denies the allegations set forth in paragraph 118 of the Complaint,

except that he admits that the National Rifle Association of America has a written Statement of

Corporate Ethics, which speaks for itself and is the best evidence of its content.

119. Mr. LaPierre denies the allegations set forth in paragraph 119 of the Complaint,

except that he admits that, in January 2020, the National Rifle Association of America Board

adopted a new version of the Statement of Corporate Ethics, which is a written document that

speaks for itself and is the best evidence of its content, to which the Court is respectfully referred,

and that a copy of a "Proposed Expanded Statement of Corporate Ethics" dated January 8, 2020,

is annexed to the Complaint as Exhibit 4.

120. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 120 of the Complaint, except that he admits that the

National Rifle Association of America has a purchasing policy, which is set forth in a written

document that speaks for itself and is the best evidence of its content.

121. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 121 of the Complaint, except that he admits that the

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National Rifle Association of America has a purchasing policy, which is set forth in a written

document that speaks for itself and is the best evidence of its content.

122. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 122 of the Complaint, except that he admits that the

National Rifle Association of America has a purchasing policy, which is set forth in a written

document that speaks for itself and is the best evidence of its content.

123. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 123 of the Complaint.

124. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 124 of the Complaint, except that he admits that the

National Rifle Association of America has a purchasing policy, which is set forth in a written

document that speaks for itself and is the best evidence of its content.

125. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 126 of the Complaint, except that he admits that the

National Rifle Association of America has a purchasing policy, which is set forth in a written

document that speaks for itself and is the best evidence of its content.

126. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 126 of the Complaint, except that he admits that the

National Rifle Association of America has a written policy regarding disclosure of financial

interests by officers and directors, which speaks for itself and is the best evidence of its content.

127. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 127 of the Complaint, except that he admits that the

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National Rifle Association of America has a written policy regarding disclosure of financial

interests by officers and directors, which speaks for itself and is the best evidence of its content.

128. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 128 of the Complaint, except that he admits that the

National Rifle Association of America has a written policy regarding disclosure of financial

interests by officers and directors, which speaks for itself and is the best evidence of its content.

129. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 129 of the Complaint, except that he admits that the

National Rifle Association of America has made public filings, which speak for themselves and

are the best evidence of their content.

130. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 130 of the Complaint.

131. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 131 of the Complaint, except that he admits that the

National Rifle Association of America has a written policy regarding conflict of interest and related

party transactions, which speaks for itself and is the best evidence of its content, which is not

included in the National Rifle Association of America's Employee Handbook.

132. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 132 of the Complaint, except that he admits that the

National Rifle Association of America has a written policy regarding conflict of interest and related

party transactions, which speaks for itself and is the best evidence of its content.

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133. Mr. LaPierre denies the allegations set forth in paragraph 133 of the Complaint,

except that he admits that the National Rifle Association of America's written policy regarding

conflict of interest and related party transactions states, inter alia, that "[t]he NRA Audit

Committee is responsible for providing oversight of the adoption and implementation of, and

compliance with this policy."

Mr. LaPierre denies the allegations set forth in paragraph 134 of the Complaint,

except that he admits that the National Rifle Association of America has a written policy regarding

conflict of interest and related party transactions, which speaks for itself and is the best evidence

of its content.

Mr. LaPierre denies the allegations set forth in paragraph 135 of the Complaint,

except that he admits that the National Rifle Association of America has a written policy regarding

conflict of interest and related party transactions, which speaks for itself and is the best evidence

of its content.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 136.

truth of the allegations set forth in paragraph 136 of the Complaint, except that he admits that the

National Rifle Association of America has a written policy regarding conflict of interest and related

party transactions, which speaks for itself and is the best evidence of its content.

137. Mr. LaPierre denies the allegations set forth in paragraph 137 of the Complaint,

except that he admits that he has been the Executive Vice President of the National Rifle

Association of America since the early 1990s and that his duties as Executive Vice President are

stated in the bylaws of the National Rifle Association of America, which speak for themselves and

are the best evidence of their content.

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138. Mr. LaPierre denies the allegations set forth in paragraph 138 of the Complaint,

except that he admits that his duties as Executive Vice President are stated in the bylaws of the

National Rifle Association of America, which speak for themselves and are the best evidence of

their content.

139. Mr. LaPierre denies the allegations in paragraph 139 of the Complaint, except that

he admits that, until recent cuts to its workforce, the National Rifle Association of America had

approximately 550 full-time employees.

140. Mr. LaPierre denies the allegations set forth in paragraph 140 of the Complaint,

except that he admits that Phillips retired in 2018.

141. Mr. LaPierre denies the allegations set forth in paragraph 141 of the Complaint,

except that he admits that, on the recommendation of a Board member, he hired Defendant John

Frazer as the National Rifle Association of America's General Counsel in 2015, that Frazer was

elected Secretary of the National Rifle Association of America by the National Rifle Association

of America Board that same year, and that Frazer continues to serve as the National Rifle

Association of America's General Counsel.

142. Mr. LaPierre denies the allegations set forth in paragraph 142 of the Complaint,

except that he admits that Defendant Joshua Powell was hired by the National Rifle Association of

America as his Chief of Staff in 2016, that he appointed Powell as Executive Director of the National

Rifle Association General Operations in January 2017, that, in December 2018, he gave Powell

the newly created title of "Senior Strategist," and that Powell's employment with the National Rifle

Association of America was terminated in January 2020.

143. Mr. LaPierre denies the allegations set forth in paragraph 143 of the Complaint.

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144. Mr. LaPierre denies the allegations set forth in paragraph 144 of the Complaint.

145. Mr. LaPierre denies the allegations set forth in paragraph 145 of the Complaint,

except that he admits that his wife is the founder and was formerly co-chair of the Women's

Leadership Forum of the National Rifle Association of America, within the Office of Advancement,

that he testified that she served the National Rifle Association of America as a volunteer for

approximately 15 years, and that, in December 2015, with the approval of the Treasurer's office,

the National Rifle Association of America hired his niece to work on Women's Leadership Forum

events and projects.

146. Mr. LaPierre denies the allegations set forth in paragraph 146 of the Complaint.

147. Mr. LaPierre denies the allegations set forth in paragraph 147 of the Complaint,

except that he admits that the National Rifle Association of America incurs substantial costs for his

air travel and that he has previously given testimony regarding his air travel which speaks for itself

and is the best evidence of its content.

148. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 148 of the Complaint, and states that his prior

testimony speaks for itself and is the best evidence of what he said.

149. Mr. LaPierre denies the allegations set forth in paragraph 149 of the Complaint,

except that he admits that National Rifle Association of America records show that between June

2016 and February 2018, the organization initially paid for certain flights for his wife and extended

family that were related to National Rifle Association of America business when he was not a

passenger, that he admitted that he authorized some of these flights, that the flights were not

approved for security reasons, and that the flights were not approved by the National Rifle

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Association of America Board and states that he has reimbursed the National Rifle Association of

America for those flights.

150. Mr. LaPierre denies the allegations set forth in paragraph 150 of the Complaint,

except that he admits that, in August 2016, he authorized a private flight for his niece and her

husband to fly from Dallas, TX, to North Platte, NE so that his niece could attend a National Rifle

Association of America Women's Leadership Forum meeting, that his niece and her family live in

Nebraska about 60 miles from North Platte, and that he gave videotaped testimony regarding the

flight, which speaks for itself and is the best evidence of its content.

151. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 151 of the Complaint, except that he admits that, in

July 2017, he authorized a private flight for his niece and her daughter to fly from Dallas, TX, to

Orlando, FL, and that he gave videotaped testimony regarding the flight, which speaks for itself

and is the best evidence of its content.

152. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 152 of the Complaint, except that he admits that, in

October 2016, he authorized a private flight for his wife to fly alone from Madison, WI, to Kearney,

NE, and that he gave videotaped testimony regarding the flight, which speaks for itself and is the

best evidence of its content.

153. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 153 of the Complaint, except that he admits that in

January 2017, he authorized a private jet to pick up his niece's husband in North Platte, NE, on the

way to Las Vegas for a Safari Club convention, that he authorized a private flight to fly his niece's

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husband back to Nebraska, and that he gave videotaped testimony regarding the flights, which

speaks for itself and is the best evidence of its content.

154. Mr. LaPierre denies the allegations set forth in paragraph 154 of the Complaint,

except that he admits that he gave videotaped testimony regarding the flights, which speaks for

itself and is the best evidence of its content.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 155.

truth of the allegations set forth in paragraph 155 of the Complaint, except that he admits that, on

occasion, he has directed chartered aircraft to stop in Nebraska to pick up or drop off family

members for the purpose of facilitating work on the National Rifle Association of America's

Women's Leadership Foundation business.

156. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 156 of the Complaint, except that he admits that, in

November 2018, he and his wife took a private roundtrip flight from Washington D.C. to Dallas,

TX, and stopped in North Platte, NE, on each leg of the trip to pick up and drop off his niece and

grandniece so that he, his wife and his niece could work together on the National Rifle Association

of America's Women's Leadership Foundation business.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 157.

truth of the allegations set forth in paragraph 157 of the Complaint, except that he admits that in

March 2019, he and his wife took a private flight from Washington D.C. to Orlando, FL, and

stopped in North Platte, NE, on the way back to drop off his niece and grandniece and to do a

speech at a Friends of the National Rifle Association of America dinner, and that, in April 2019,

he and his wife took a private flight from Washington D.C. to Tulsa, OK, making stops in Omaha

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and North Platte, NE so that he could make a speech at a Friends of the National Rifle Association

of America banquet in Omaha, NE and work the Tulsa, OK gun show, which is reportedly the

largest gun show in the country.

158. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 158 of the Complaint.

159. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 159 of the Complaint, except that he admits that, in

February 2018, he authorized a private flight for an NRA spokesperson, her husband, and an

employee of a vendor.

160. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 160 of the Complaint.

161. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 161 of the Complaint.

162. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 162 of the Complaint.

163. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 163 of the Complaint, except that he admits that, on

a few occasions, in connection with her work as a volunteer for the National Rifle Association of

America's Women's Leadership Foundation, Mr. LaPierre's wife traveled without Mr. LaPierre

on a chartered plane, incurring expenses for which Mr. LaPierre has reimbursed the National Rifle

Association of America.

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164. Mr. LaPierre denies the allegations set forth in paragraph 164 of the Complaint, except that he admits that the National Rifle Association of America filed an IRS Form 990 for 2019, which is a written document that speaks for itself and is the best evidence of its content.

- Mr. LaPierre denies the allegations set forth in paragraph 165 of the Complaint. 165.
- 166. Mr. LaPierre denies the allegations set forth in paragraph 166 of the Complaint, except that he admits that, since June 2015, he and his family have taken private flights to and from the Bahamas on occasion and that on some of those trips he stopped in Nebraska to pick up and drop off his niece and her family.
- Mr. LaPierre denies the allegations set forth in paragraph 167 of the Complaint, 167. except that he admits that he gave videotaped testimony about his visits to the Bahamas, which speaks for itself and is the best evidence of its content.
- 168. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 168 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 169. truth of the allegations set forth in paragraph 169 of the Complaint.
- 170. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 170 of the Complaint, except that he admits that, in recent years, MMP has been among the National Rifle Association of America's largest vendors.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 171. truth of the allegations set forth in paragraph 171 of the Complaint.

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except that he admits the National Rifle Association of America partnered with ATI from 1997 to 2019 to produce and distribute a television series called Crime Strike, that for most of its run,

Mr. LaPierre denies the allegations set forth in paragraph 172 of the Complaint,

Crime Strike was hosted by him, and that he gave videotaped testimony about the program, which

speaks for itself and is the best evidence of its content.

173. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in the first sentence of paragraph 173 of the Complaint, and denies

the allegations set forth in the second sentence of paragraph 173 of the Complaint, except that he

admits signing some contracts on behalf of the National Rifle Association of America and that he

has denied having any role in negotiating the contracts with these businesses.

174. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 174 of the Complaint, except that he admits that he

has frequently met with the MMP Principal in connection with National Rifle Association of

America business, that he took private flights to California on many occasions between late 2013

and early 2017—usually staying at a hotel in Beverly Hills—to meet with the MMP Principal and

others, often over lunch or dinner, and that, between 2013 and 2016, the MMP Principal, his wife,

and their daughter received gifts from the National Rifle Association of America, for which Mr.

LaPierre has reimbursed the National Rifle Association of America.

175. Mr. LaPierre denies the allegations set forth in paragraph 175 of the Complaint,

except that he admits that has attended "celebrity retreats" organized by the MMP Principal, that

when he has attended these retreats, which were held annually in the Bahamas in December, he

stayed at the Atlantis resort on Paradise Island, and that his lodging was paid for by the MMP

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Principal, and that gave testimony about his visits to the Bahamas, which speaks for itself and is

the best evidence of its content.

176. Mr. LaPierre denies the allegations set forth in paragraph 176 of the Complaint,

except that he admits that, between 2013 and 2018, he visited the Bahamas in the summer, that

during these trips, he would stay on a boat named Illusions, which he believed was owned by the

MMP Principal, that his family members joined him on these trips, that the boat was equipped

with four staterooms, a jet boat, and two jet skis, with a crew that included a chef, and that he gave

testimony about his visits to the Bahamas, which speaks for itself and is the best evidence of its

content.

177. Mr. LaPierre denies the allegations set forth in paragraph 177 of the Complaint,

except that he admits that until April 2021 he did not disclose his use of the boat in the Bahamas

on the National Rifle Association of America Financial Disclosure Questionnaires that he, as an

officer and ex officio director of the National Rifle Association of America, submitted to the

National Rifle Association of America Secretary annually, and that Question 4 of that

questionnaire asked:

Have you or any relative received, or do you or any relative expect to receive, any gift, gratuity, personal favor, or entertainment with either a retail price or fair market value in excess of \$250 from any person or entity that has or is seeking to have a business relationship with, or received funds from, NRA or any NRA Entity?

178. Mr. LaPierre denies the allegations set forth in paragraph 178 of the Complaint,

except that he admits that he answered no to this question in every questionnaire he submitted

from 2008 to 2020 and that he gave testimony about his answers to the questionnaire, which speaks

for itself and is the best evidence of its content.

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179. Mr. LaPierre denies the allegations set forth in paragraph 179 of the Complaint, except that he admits that he disclosed his use of the yacht on his 2021 conflict of interest form, which is dated April 7, 2021, the day he gave testimony in the bankruptcy proceeding, and that he gave testimony regarding his use of the yacht, which speaks for itself and is the best evidence of

gave testimony regarding his use of the yacht, which speaks for itself and is the best evidence of

its content.

180. Mr. LaPierre denies the allegations set forth in paragraph 180 of the Complaint,

except that he admits that he gave testimony about his use of Illusions and a second boat called the

Grand Illusions, which speaks for itself and is the best evidence of its content.

181. Mr. LaPierre denies the allegations set forth in paragraph 181 of the Complaint,

except that he admits that he has given testimony about his belief that many of the costs incurred

in connection with his travel and entertainment expenses were justified as an investment in donor

cultivation, which speaks for itself and is the best evidence of its content.

182. Mr. LaPierre denies the allegations set forth in paragraph 182 of the Complaint,

except that he admits that at times he used a travel consultant to arrange travel and

accommodations.

183. Mr. LaPierre denies the allegations set forth in paragraph 183 of the Complaint,

except that he admits that the National Rifle Association of America has a written travel policy

which speaks for itself and is the best evidence of its content.

184. Mr. LaPierre denies the allegations set forth in paragraph 184 of the Complaint,

except that he admits that since being elected Executive Vice President, he has not used the

National Rifle Association of America's regular travel agent to make his travel arrangements, that,

since the 1990s, he has booked travel through a travel consultant based in Woodland Hills, CA, and

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that that travel consultant billed the National Rifle Association of America through two companies: Inventive Incentive & Insurance Services Inc. and GS2 Enterprises, and that he gave testimony about the travel consultant, which speaks for itself and is the best evidence of its content.

- 185. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 185 of the Complaint, except that he admits that he gave testimony about use of the travel consultant, which speaks for itself and is the best evidence of its content.
- 186. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of allegations set forth in paragraph 186 of the Complaint, except that he admits that he would, from time to time, call the travel consultant directly to make travel arrangements and that they sometimes spoke several times a month.
- 187. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 187 of the Complaint.
- 188. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 188 of the Complaint.
- 189. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 189 of the Complaint.
- 190. Mr. LaPierre denies the allegations set forth in the second sentence of paragraph 190 of the Complaint and lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in the remaining sentences of paragraph 190 of the Complaint.
- 191. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 191 of the Complaint.

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192. Mr. LaPierre denies that he was repeatedly told that the travel consultant he used charged excessive fees for the services she provided and for the vendors she engaged on behalf of the National Rifle Association of America and lacks knowledge or information sufficient to form a belief as to the truth of the rest of the allegations set forth in paragraph 192 of the Complaint.

- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 193. truth of the allegations set forth in paragraph 193 of the Complaint.
- 194. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 194 of the Complaint.
- 195. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 195 of the Complaint.
- 196. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 196 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 197. truth of the allegations set forth in paragraph 197 of the Complaint, except that he admits that he gave videotaped testimony concerning the business case analysis prepared in early 2019, which testimony speaks for itself and is the best evidence of its content.
- 198. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 198 of the Complaint.
  - 199. Mr. LaPierre denies the allegations set forth in paragraph 199 of the Complaint.
- 200. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 200 of the Complaint.

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201. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 201 of the Complaint, except that he admits that,

from 2013 to 2017, he was reimbursed for certain gifts, that some of those gifts had a value in

excess of \$25, and that he believes he has reimbursed the National Rifle Association of America

for all of those gifts.

202. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 202 of the Complaint, except that he admits that

certain Women's Leadership Forum employees, volunteers and donors received gifts from the

National Rifle Association of America.

203. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 203 of the Complaint, except that he admits that, in

May 2017, his wife was appointed to the Board of Directors of the National Park Service

Foundation (NPSF), and that, over the next few months, he submitted expense reports requesting

expense reimbursements for trips taken with his wife to NPSF events in Alaska and Arizona, and

that this was in addition to the expense of the flights used to get them to the NPSF events.

204. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 204 of the Complaint, except that he admits that he

has submitted expense reports seeking reimbursements for his niece's lodging and airfare for

events related to National Rifle Association of America business, that he submitted reimbursement

requests for his niece's travel expenses on occasion, and that, in 2016 and 2017, the National Rifle

Association of America reimbursed certain expenses for his niece's airfare and lodging.

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205. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 205 of the Complaint, except that he admits that he

has been reimbursed for expenses incurred travelling to and from film shoots for Under Wild Skies,

a television program, in Europe and Africa, that he had a decades-long friendship with the principal

of Under Wild Skies, Inc. ("UWS"), the corporate entity that produces the program, and that, in

2013, he was reimbursed by the National Rifle Association of America for airfare, lodging, and

related expenses that he and his wife incurred travelling to Botswana for an Under Wild Skies film

shoot on safari, representing the National Rifle Association of America and its Women's

Leadership Forum, for the purpose of building the National Rifle Association of America's brand

and developing relationships between the National Rifle Association of America and hunters and

donors.

206. Mr. LaPierre: (a) denies the allegations set forth in the first sentence of paragraph

206 of the Complaint, except that he admits that in 2018, he and the principal of UWS travelled

together on two trips to Scottsdale, Arizona; (b) denies the allegations set forth in the second

sentence of paragraph 206 of the Complaint, except that he admits that the trips were both personal

and professional in nature, and related to the National Rifle Association of America's business; (c)

lacks knowledge or information sufficient to form a belief as to truth of the allegations set forth in

the third sentence of paragraph 206 of the Complaint, except that he admits that he and the UWS

principal stayed at a Four Seasons hotel; and (d) lacks knowledge or information sufficient to form

a belief as to the truth of the allegations set forth in the fourth and fifth sentences of paragraph 206

of the Complaint.

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207. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 207 of the Complaint, except that he admits that, between 2009 and 2017, he expensed membership fees for a golf club located in the Washington

D.C. area, and that he gave videotaped testimony about his use of the golf club, which speaks for

itself and is the best evidence of its content.

208. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 208 of the Complaint.

209. Mr. LaPierre denies the allegations set forth in paragraph 209 of the Complaint.

210. Mr. LaPierre denies the allegations set forth in paragraph 210 of the Complaint,

except that he admits that the EVP Office of the National Rifle Association of America has a

budget.

211. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 211 of the Complaint.

212. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 212 of the Complaint, except that he admits that the

National Rifle Association of America has a written contract policy, which speaks for itself and is

the best evidence of its content.

213. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 213 the Complaint.

214. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 214 of the Complaint, except that he admits that he

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gave testimony about the consulting arrangements in the National Rifle Association of America

EVP budget, which speaks for itself and is the best evidence of its content.

215. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 215 of the Complaint, except that he admits that the

EVP budget includes Women's Leadership Forum staff members.

216. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 216 of the Complaint, except that he admits that the

National Rifle Association of America's EVP budget includes consulting arrangements with

several former National Rifle Association of America presidents and board members.

217. Mr. LaPierre denies the allegations set forth in paragraph 217 of the Complaint.

218. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 218 of the Complaint.

219. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 219 of the Complaint.

220. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 220 of the Complaint, except that he admits that the

National Rifle Association of America EVP budget allocates funds each year to his security, and

that he gave testimony about security, which speaks for itself and is the best evidence of its content.

221. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 221 of the Complaint, except that he admits that he

gave testimony about an armored vehicle, which speaks for itself and is the best evidence of its

content.

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222. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 222 of the Complaint, except that he admits that he gave testimony regarding the matters alleged in that paragraph, which is the best evidence of its content.

- 223. Mr. LaPierre denies the allegations set forth in paragraph 223 of the Complaint, except that he admits that he and his wife looked at several houses in the Dallas, TX area for possible use as a safe house from time to time.
- 224. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 224 of the Complaint.
- 225. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 225 of the Complaint.
- 226. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 226 of the Complaint.
- 227. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 227 of the Complaint.
- 228. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 228 of the Complaint.
- 229. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 229 of the Complaint, except that he admits that he claims that the house sale was not completed because he realized that Ackerman wanted the National Rifle Association of America to pay for the house.

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230. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 230 of the Complaint, except that he admits that from

1992 to 2018, Phillips served as the Treasurer of the National Rifle Association of America and

that the duties of the Treasurer are set forth in the National Rifle Association of America's Bylaws,

which is a written document that speaks for itself and is the best evidence of its content.

231. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 231 of the Complaint.

232. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 232 of the Complaint.

233. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 233 of the Complaint.

234. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 234 of the Complaint, except that he admits that

several of Phillips' staff raised concerns with the Audit Committee pursuant to the National Rifle

Association of America's whistleblower policy during the summer of 2018, including at a July

2018 Audit Committee meeting, and that some of those concerns pertained to Mr. Phillips and Mr.

Powell.

235. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 235 of the Complaint.

236. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 236 of the Complaint.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 237. truth of the allegations set forth in paragraph 237 of the Complaint.

238. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 238 of the Complaint.

239. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 239 of the Complaint.

240. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 240 of the Complaint.

241. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegation set forth in paragraph 241 of the Complaint.

242. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 242 of the Complaint, except that he admits that

Phillips negotiated contracts with the MMP Principal's companies and that he (Mr. LaPierre) gave

videotaped testimony regarding Phillips' negotiation of contracts with the MMP Principal's

companies, which speaks for itself and is the best evidence of its content.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 243.

truth of the allegations set forth in paragraph 243 of the Complaint.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 244.

truth of the allegations set forth in paragraph 244 of the Complaint.

245. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 245 of the Complaint, except that he admits that, in

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2017, the National Rifle Association of America began to plan for Phillips's retirement and the

introduction of his replacement.

246. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 246 of the Complaint.

247. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 247 of the Complaint.

248. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 248 of the Complaint.

249. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 249 of the Complaint, except that he admits that he

gave videotaped testimony about the alleged contract in question, which speaks for itself and is

the best evidence of its content.

250. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 250 of the Complaint.

251. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 251 of the Complaint.

252. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 252 of the Complaint, except that he admits that, in

2016, the National Rifle Association of America hired Powell—who had been a board member of

the National Rifle Association of America before he was hired—to be his (Mr. LaPierre's) Chief

of Staff, that Powell was hired to oversee business practice changes and improvements within the

National Rifle Association of America, that he believed Powell had good ideas on potential areas

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of growth for the National Rifle Association of America, that he believed that along with Powell's other business experience, Powell was a good choice for the National Rifle Association of

America, and that he (Mr. LaPierre) gave videotaped testimony about Powell, which speaks for

itself and is the best evidence of its content.

253. Mr. LaPierre denies the allegations set forth in paragraph 253 of the Complaint.

Mr. LaPierre denies the allegations set forth in paragraph 254 of the Complaint, 254.

except that he admits that Powell served as Executive Director of General Operations from late

2016 until December 2018 and thereafter served as Senior Strategist.

255. Mr. LaPierre admits the allegations set forth in paragraph 255 of the Complaint.

Mr. LaPierre denies the allegations set forth in paragraph 256 of the Complaint, 256.

except that he admits that, in January 2020, Powell was terminated for, among other things,

misappropriating National Rifle Association of America funds.

Mr. LaPierre denies the allegations set forth in paragraph 257 of the Complaint, 257.

except that he lacks knowledge or information sufficient to form a belief as to whether a revised

employment agreement memorializing the \$500,000 salary was signed by Powell, Phillips, and

Mr. LaPierre in November 2017, and admits that Powell's salary was set at his discretion, that

when Powell first joined the National Rifle Association of America in June 2016 his salary was

set at \$250,000, and that it was later retroactively increased to \$500,000, and that Powell's

predecessor as Chief of Staff, who had been at the National Rifle Association of America for over

35 years, had a base salary of approximately \$350,000 at the time of her retirement.

258. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 258 of the Complaint, except that he admits that the

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National Rifle Association of America has a written policy on relocation expenses, which speaks for itself and is the best evidence of its content.

259. Mr. LaPierre denies the allegations set forth in paragraph 259 of the Complaint, except that he admits that, after Powell had been at the National Rifle Association of America for approximately a year, Powell's salary was increased.

- 260. Mr. LaPierre denies the allegations set forth in paragraph 260 of the Complaint, except that he admits, on information and belief, that Mr. Powell's salary was increased to \$800,000 in January 2018.
- 261. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 261 of the Complaint.
- 262. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 262 of the Complaint.
- 263. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 263 of the Complaint.
- 264. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 264 of the Complaint, except that he admits that in 2019 the then-Treasurer began examining Powell's expenses.
- 265. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 265 of the Complaint, except that he admits that the National Rifle Association of America terminated Powell in January 2020 after the National Rifle Association of America's then-Treasurer and CFO concluded that Powell had charged the National Rifle Association of America improperly for certain expenses.

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266. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 266 of the Complaint, except that he admits, on

information and belief that Mr. Powell offered to pay a sum of \$40,760.20 in full satisfaction of

outstanding amounts sought by the National Rifle Association of America and that the association

rejected the check because it did not constitute a payment of the amount demanded by the

association.

267. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 267 of the Complaint, except that he admits that,

upon information and belief, the National Rifle Association of America filed a Form 990 for 2019,

which is a written document that speaks for itself and is the best evidence of its content.

268. Mr. LaPierre denies the allegations set forth in paragraph 268 of the Complaint,

except that he admits that discussions began in or about mid-2017 regarding what later became

known as "Project Ben-Hur," and that such discussions ultimately involved McKenna and touched

upon banking and insurance relationships.

269. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 269 of the Complaint.

270. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 270 of the Complaint, except that he admits that

McKenna was a consultant for the National Rifle Association of America Office of Advancement

from approximately 2012 until 2019, that, up until the Project Ben-Hur discussions, McKenna's

consulting for the National Rifle Association of America had mostly consisted of donor cultivation

work with high net worth individuals, and that the National Rifle Association of America and

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McKenna entered into an amended agreement that lowered the monthly consulting fee paid to

McKenna.

271. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 271 of the Complaint, except that he admits that the

fees under that written agreement represented a fraction of what the National Rifle Association of

America was paying McKenna.

272. Mr. LaPierre denies the allegation set forth in the first sentence of paragraph 272

of the Complaint and lacks knowledge or information sufficient to form a belief as to the truth of

the rest of the allegations set forth in that paragraph.

273. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 273 of the Complaint, except that he admits that a

firm called Looking Glass performed services for the National Rifle Association of America during

2018.

274. Mr. LaPierre denies the allegations set forth in paragraph 274 of the Complaint,

except that he admits, upon information and belief, that, after Powell became a National Rifle

Association of America executive, his wife worked for McKenna.

275. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 275 of the Complaint.

276. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 276 of the Complaint.

277. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 277 of the Complaint.

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278. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 278 of the Complaint.

279. Mr. LaPierre denies the allegations set forth in paragraph 279 of the Complaint,

except that he admits that a compliance "refresher" seminar was conducted in 2018, and that

Powell participated in presenting the seminar.

280. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 280 of the Complaint.

281. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 281 of the Complaint.

282. Mr. LaPierre denies the allegations set forth in paragraph 282 of the Complaint,

except that he admits that, after having been terminated, a former National Rifle Association of

America employee lodged a sex discrimination complaint against Powell with the National Rifle

Association of America Human Resources Director, and that the National Rifle Association of

America Human Resources Director forwarded the complaint to the General Counsel's Office for

investigation.

283. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 283 of the Complaint.

284. Mr. LaPierre denies the allegations set forth in paragraph 284 of the Complaint,

except that he admits that he heard that the National Rifle Association of America settled the

potential sexual discrimination claim made against the National Rifle Association of America for

Powell's conduct.

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except that he admits that Powell was accused by an Ackerman employee of sexual harassment in

Mr. LaPierre denies the allegations set forth in paragraph 285 of the Complaint,

2018 and that she raised her accusation with him (Mr. LaPierre), which resulted in Powell being

removed as the National Rifle Association of America's designated point of contact for Ackerman,

and that he (Mr. LaPierre) then turned the matter over to attorneys.

286. Mr. LaPierre denies the allegations set forth in paragraph 286 of the Complaint,

except that he admits that John Frazer has been the Secretary and General Counsel of the National

Rifle Association of America since 2015, that he hired Frazer as General Counsel of the National

Rifle Association of America in January 2015 and the Board appointed Frazer as Secretary in April

2015, that in his capacity as General Counsel Frazer reports directly to him, and that in his capacity

as Secretary Frazer reports directly to the Board.

287. Mr. LaPierre denies the allegations set forth in paragraph 287 of the Complaint,

except that he admits, upon information and belief, that Frazer began his career with the National

Rifle Association of America in 1993 as an information specialist in the research and information

division of the National Rifle Association Institute for Legislative Action, that Frazer was not a

lawyer at the time, and that he was primarily responsible for "answering mail and phone calls from

members and the general public about legislative and Second Amendment issues."

288. Mr. LaPierre denies the allegations set forth in paragraph 288 of the Complaint,

except that he admits, upon information and belief, that Frazer obtained his law degree in 2008

from George Mason University and became licensed to practice in Virginia that same year and

that from 2008 until 2013 Frazer served as the Director of the research and information division

of the National Rifle Association of America-ILA.

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Mr. LaPierre denies the allegations set forth in paragraph 289 of the Complaint, 289.

except that he admits, upon information and belief, that Frazer left the National Rifle Association

of America to work in private practice in 2013 and that, in January 2015, Frazer returned to the

National Rifle Association of America full-time as General Counsel, and lacks knowledge or

information sufficient to form a belief as to the truth of the rest of the allegations set forth therein.

Mr. LaPierre denies the allegations set forth in paragraph 290 of the Complaint, 290.

except that he admits, upon information and belief, that at the time of Frazer's appointment as

Secretary and his designation as General Counsel, Frazer had been licensed as an attorney for

seven years and had been in private practice in his own firm for 18 months.

Mr. LaPierre denies the allegations set forth in paragraph 291 of the Complaint,

except that he admits that he gave videotaped testimony about the hiring of Frazer, which speaks

for itself and is the best evidence of its content.

Mr. LaPierre Mr. LaPierre lacks knowledge or information sufficient to form a 292.

belief as to the truth of the allegations set forth in paragraph 292 of the Complaint, except that he

admits that he did not consult an executive search firm to assist in identifying qualified candidates

for the General Counsel position prior to hiring Frazer, that he did not ask that a search be

conducted of Frazer's prior legal writings or of lawsuits in which he was involved, that he did not

take steps to ensure that a credit or social-media check was conducted for Frazer before hiring him

as General Counsel, and that he gave videotaped testimony about the hiring of Frazer, which

speaks for itself and is the best evidence of its content.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 293.

truth of the allegations set forth in paragraph 293 of the Complaint.

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294. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 294 of the Complaint.

295. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 295 of the Complaint.

296. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 296 of the Complaint.

297. Mr. LaPierre denies the allegations set forth in paragraph 297 of the Complaint,

except that he admits that, in or around 1995, the National Rifle Association of America hired a

person to work as a liaison between the EVP Office and the Board, donors and various other

organizations, and that, for the last 25 years, the employee has been one of Mr. LaPierre's advisors.

298. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 298 of the Complaint.

299. Mr. LaPierre denies the allegations set forth in paragraph 299 of the Complaint,

except that he admits that the person referred to in paragraph 297 of the Complaint has held various

job titles during her career with the National Rifle Association of America, all of which have

entailed working closely with and reporting directly to him, that, in general, she acts as a liaison

between him and the National Rifle Association of America Board, and attends meetings with him,

and that she also speaks about the National Rifle Association of America or acts as a representative

of the National Rifle Association of America at events around the country.

300. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 300 of the Complaint, except that, upon information

and belief, he admits that at some point in the 2000s, an investigation of one of his advisors was

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conducted and investigators concluded that there was no intentional malfeasance on her part, but she was required to repay the National Rifle Association of America for some amount of reimbursement and her National Rifle Association of America credit card was taken away.

- 301. Mr. LaPierre denies the allegations set forth in paragraph 301 of the Complaint, except that he admits that, after credit card privileges of the person referred to in paragraph 297 of the Complaint were revoked, Phillips tasked an executive assistant in the Treasurer's Office ("Executive Assistant No. 1") with the responsibility of reviewing the person's expenses and reimbursement requests.
  - 302. Mr. LaPierre denies the allegations set forth in paragraph 302 of the Complaint.
- 303. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 303 of the Complaint.
- 304. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 304 of the Complaint.
- 305. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 305 of the Complaint.
- 306. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 306 of the Complaint.
- 307. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 307 of the Complaint.
- 308. Mr. LaPierre denies the allegations set forth in paragraph 308 of the Complaint, except that he admits that he gave videotaped testimony about some things that are being investigated, which speaks for itself and is the best evidence of its content.

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309. Mr. LaPierre admits the allegations set forth in paragraph 309 of the Complaint.

310. Mr. LaPierre denies the allegations set forth in paragraph 310 of the Complaint,

except that he admits that the National Rifle Association of America disclosed in its 2019 Form

990 that the person referred to in paragraph 297 of the Complaint "diverted \$41,820.37 from the

NRA but has fully repaid the organization, including interest, for a total of \$56,241.35" and that

she remains employed by the National Rifle Association of America.

311. Mr. LaPierre denies the allegations set forth in paragraph 311 of the Complaint.

312. Mr. LaPierre denies the allegations set forth in paragraph 312 of the Complaint.

313. Mr. LaPierre denies the allegations set forth in paragraph 313 of the Complaint.

314. Mr. LaPierre denies the allegations set forth in paragraph 314 of the Complaint,

except that he admits that the National Rifle Association of America worked with Ackerman, an

Oklahoma-based advertising and public relations firm, for over four decades, and that the National

Rifle Association of America also worked with Mercury Group, a wholly-owned subsidiary of

Ackerman that is headquartered in Alexandria, VA.

315. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 315 of the Complaint, except that he admits that,

from 1992 to 2018, Ackerman was the National Rifle Association of America's largest vendor.

316. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 316 of the Complaint.

317. Mr. LaPierre denies the allegations set forth in paragraph 317 of the Complaint,

except that he admits that there was a business relationship between him and the co-founder of

Ackerman, that he relied on the Ackerman co-founder for advice on organizational branding,

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strategic communication, and crisis management, and that, until October 2018, he and the co-

founder would often speak on a daily basis and, depending on current events, might speak multiple

times per day.

318. Mr. LaPierre denies the allegations set forth in paragraph 318 of the Complaint,

except that he admits that he had a close relationship with the president of Mercury Group, who

was a personal friend and advisor, dating back 30 years, and that he considered him a "brother"

and maintained a business relationship with him for years through the entities he led, including

Mercury Group and UWS.

319. Mr. LaPierre denies the allegations set forth in paragraph 319 of the Complaint,

except that he admits that, in mid-to-late 2018, the relationship between the National Rifle

Association of America and the Ackerman/Mercury Group eroded.

320. Mr. LaPierre denies the allegations set forth in paragraph 320 of the Complaint,

except that he admits that the relationship between the National Rifle Association of America and

Ackerman was formalized through a written agreement (the "Services Agreement") and that the

most recent iteration of the Services Agreement was entered into in April 2017 and amended in

May 2018.

321. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 321 of the Complaint, except that he admits that the

Services Agreement is a written document, which speaks for itself and is the best evidence of its

content.

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322. Mr. LaPierre denies the allegations set forth in paragraph 322 of the Complaint, except that he admits that he and Phillips sometimes met with Ackerman's co-founder to negotiate the budget for the upcoming fiscal year.

- 323. Mr. LaPierre denies the allegations set forth in paragraph 323 of the Complaint.
- 324. Mr. LaPierre denies the allegations set forth in paragraph 324 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 325. truth of the allegations set forth in paragraph 325 of the Complaint.
  - 326. Mr. LaPierre denies the allegations set forth in paragraph 326 of the Complaint.
  - 327. Mr. LaPierre denies the allegations set forth in paragraph 327 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 328. truth of the allegations set forth in paragraph 328 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 329. truth of the allegations set forth in paragraph 329 of the Complaint.
- 330. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 330 of the Complaint.
- 331. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 331 of the Complaint.
- 332. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 332 of the Complaint.
- 333. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 333 of the Complaint.

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334. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 334 of the Complaint.

- 335. Mr. LaPierre denies the allegations set forth in paragraph 335 of the Complaint.
- 336. Mr. LaPierre denies the allegations set forth in paragraph 336 of the Complaint.
- 337. Mr. LaPierre denies the allegations set forth in paragraph 337 of the Complaint, except that he admits that, in 2018, the President of Mercury Group offered to accompany him on a visit to a medical clinic, and that, in connection with this visit, he (Mr. LaPierre) flew on a private charter, that he and the president of Mercury Group stayed at the Four Seasons for several days and that the National Rifle Association of America paid for Mr. LaPierre's private travel associated with this visit to the medical clinic.
  - 338. Mr. LaPierre denies the allegations set forth in paragraph 338 of the Complaint.
  - 339. Mr. LaPierre denies the allegations set forth in paragraph 339 of the Complaint.
  - 340. Mr. LaPierre denies the allegations set forth in paragraph 340 of the Complaint.
  - 341. Mr. LaPierre denies the allegations set forth in paragraph 341 of the Complaint.
  - 342. Mr. LaPierre denies the allegations set forth in paragraph 342 of the Complaint.
  - 343. Mr. LaPierre denies the allegations set forth in paragraph 343 of the Complaint.
- 344. Upon information and belief, Mr. LaPierre admits the allegation set forth in paragraph 344 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations in paragraph 345 of the Complaint, except that he admits that UWS produces a television program of the same name that is focused on hunting and is hosted by the president of Mercury Group and UWS.

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Mr. LaPierre denies the allegations set forth in the second sentence of paragraph 346. 346 of the Complaint, lacks knowledge or information sufficient to form a belief as to the truth of the first, third and fourth sentences in paragraph 346, and admits that UWS also enjoyed the right to free airing of Under Wild Skies on NRA-TV.

347. Mr. LaPierre denies the allegations set forth in paragraph 347 of the Complaint, except that he admits that, as part of his work for the National Rifle Association of America and as part of his wife's work for the National Rifle Association of America Women's Leadership Foundation, he and his wife appeared in episodes of Under Wild Skies, traveling to and participating in big game hunts in the United States, Botswana, Tanzania, South Africa, and Argentina, and that the expenses associated with these trips—including professional hunter costs, camps, chartered travel, food and beverages, hunting licenses, trophy fees, and taxidermy—were incurred by UWS as part of the show, and lacks knowledge or information sufficient to form a belief as to the truth of the allegation that "[a]ccording to the president of Mercury Group and UWS, a single game hunt of this nature could cost upwards of \$100,000".

- 348. Mr. LaPierre denies the allegations set forth in paragraph 348 of the Complaint.
- 349. Mr. LaPierre denies the allegations set forth in paragraph 349 of the Complaint.
- 350. Mr. LaPierre denies the allegations set forth in paragraph 350 of the Complaint.
- 351. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 351 of the Complaint.
  - 352. Mr. LaPierre denies the allegations set forth in paragraph 352 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 353. truth of the allegations set forth in paragraph 353 of the Complaint.

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354. Mr. LaPierre denies the allegations set forth in paragraph 354 of the Complaint.

355. Mr. LaPierre denies the allegations set forth in paragraph 355 of the Complaint.

356. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 356 of the Complaint, except that he admits that, in

2016, he authorized Powell to terminate the then-Executive Director of the National Rifle

Association of America's General Operations, who had been in that role from 2012 to 2016, and

that, upon information and belief, National Rifle Association of America security personnel

escorted him out of the building.

Mr. LaPierre denies the allegations set forth in the first sentence of paragraph 357 357.

of the Complaint, and lacks knowledge or information sufficient to form a belief as to the truth of

the allegations set forth in the second and third sentences of that paragraph.

358. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 358 of the Complaint, except that he admits that the

National Rifle Association of America has a written policy on independent contractors, which

speaks for itself and is the best evidence of its content.

359. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 359 of the Complaint, except that he admits that the

National Rifle Association of America has a written purchasing policy, which speaks for itself and

is the best evidence of its content.

Mr. LaPierre denies the allegations set forth in paragraph 360 of the Complaint. 360.

Mr. LaPierre denies the allegations set forth in paragraph 361 of the Complaint, 361.

except that he admits that there was a written agreement between the National Rifle Association

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of America and the former General Operations Director, which speaks for itself and is the best evidence of its content, and further admits that he gave videotaped testimony about the agreement, which speaks for itself and is the best evidence of its content.

- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 362 of the Complaint, except that he admits that he was not aware of any consulting services provided to the National Rifle Association of America pursuant to the referenced agreement, and that he gave videotaped testimony about the agreement, which speaks for itself and is the best evidence of its content.
- 363. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 363 of the Complaint.
- 364. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 364 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 365. truth of the allegations set forth in paragraph 365 of the Complaint.
- 366. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 366 of the Complaint.
- 367. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 367 of the Complaint.
- 368. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 368 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 369. truth of the allegations set forth in paragraph 369 of the Complaint.

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370. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 370 of the Complaint.

- 371. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 371 of the Complaint.
- 372. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 372 of the Complaint.
- 373. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 373 of the Complaint.
- 374. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 374 of the Complaint.
- 375. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 375 of the Complaint.
- 376. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 376 of the Complaint.
- 377. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 377 of the Complaint.
- 378. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 378 of the Complaint.
- 379. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 379 of the Complaint, except that he admits that he gave videotaped testimony regarding whether he thought it was prudent for a charitable nonprofit

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organization to have an executive negotiate with a vendor while also being paid by that vendor,

which speaks for itself and is the best evidence of its content.

380. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 380 of the Complaint.

381. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 381 of the Complaint.

382. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 382 of the Complaint.

383. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 383 of the Complaint, except that he admits that

Board Member No. 1 is a former professional football player who played in the National Football

League and that, since his retirement from the NFL, Board Member No. 1 has worked as, among

other things, a motivational speaker.

384. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 384 of the Complaint, except that he admits that

Board Member No. 1 has served as a National Rifle Association of America board member for

many years and that he has had a working relationship with the National Rifle Association of

America for many years.

385. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 385 of the Complaint.

386. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 386 of the Complaint.

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387. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 387 of the Complaint.

388. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 388 of the Complaint.

389. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 389 of the Complaint.

390. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 390 of the Complaint.

391. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 391 of the Complaint, except that he admits that in

2019 Board Member No. 1's compensation was changed from an annual flat-fee basis to a daily

event fee.

392. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 392 of the Complaint, except that he admits that one

of the members of the National Rifle Association of America's Board of Directors is a retired

police officer from Iowa who has served as a member of the Board since at least 2009, and, among

other positions, has served as Chair of the Gun Collectors Committee, Vice Chair of the Military

and Veteran Affairs Committee, and as a member of the Finance Committee and that the member

was not re-nominated in 2020.

393. Mr. LaPierre denies the allegations set forth in paragraph 393 of the Complaint,

except that he admits, upon information and belief, that, beginning in July 2009, Board Member

No. 2 has been paid by the National Rifle Association of America for the provision of services,

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under a written agreement with the National Rifle Association of America, which speaks for itself

and is the best evidence of its content.

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394. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 394 of the Complaint.

395. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 395 of the Complaint.

396. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 396 of the Complaint.

397. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 397 of the Complaint.

398. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 398 of the Complaint, except that he admits that

Board Member No. 3 is a National Rifle Association of America Board member and served as

National Rifle Association of America president from 2011 to 2013.

399. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 399 of the Complaint, except that he admits, upon

information and belief, Board Member No. 3 received payments from the National Rifle

Association of America for public speaking.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 400 of the Complaint.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 401.

truth of the allegations set forth in paragraph 401 of the Complaint.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 402.

truth of the allegations set forth in paragraph 402 of the Complaint.

403. Mr. LaPierre denies the allegations set forth in paragraph 403 of the Complaint,

except that he admits, upon information and belief, that the National Rifle Association of America

has a Board member who is a lawyer who has served on the Board since 1992 and is a former

president of the National Rifle Association of America.

404. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 404 of the Complaint, except that he admits that the

National Rifle Association of America paid Board Member No. 4 for public speaking services.

405. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 405 of the Complaint.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 406.

truth of the allegations set forth in paragraph 406 of the Complaint.

407. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 407 of the Complaint.

Mr. LaPierre denies the allegations set forth in paragraph 408 of the Complaint, 408.

except that he admits, upon information and belief, that a member of the Board of the National

Rifle Association of America serves as a compensated member of the Board of Directors of Sturm,

Ruger & Co. ("Ruger"), a well-known manufacturer of firearms, which has dealt with the National

Rifle Association of America for many years, that, among its dealings with the National Rifle

Association of America, Ruger purchases advertising in National Rifle Association of America

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publications and has provided donations and support to National Rifle Association of America

programs.

409. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 409 of the Complaint.

410. Mr. LaPierre denies the allegations set forth in paragraph 410 of the Complaint,

except that he admits that Board Member No. 5 is a past National Rifle Association of America

President and is a current National Rifle Association of America Board member who has been paid

under the EVP Consulting Budget, that he (Mr. LaPierre), on behalf of the National Rifle

Association of America, and Board Member No. 5 executed a ten-year contract with the Board

member, and that he gave videotaped testimony regarding contracts with Board Member No. 5,

which was transcribed and set forth in a written document and that the videotape and written

document speak for themselves and are the best evidence of its content.

411. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 411 of the Complaint, except that he admits that he

gave videotaped testimony about the contracts referred to in paragraph 411 of the Complaint,

which speaks for itself and is the best evidence of its content.

412. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 412 of the Complaint.

413. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegation set forth in paragraph 413 of the Complaint.

414. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 414 of the Complaint.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 415. truth of the allegations set forth in paragraph 415 of the Complaint.

- 416. Mr. LaPierre denies the allegations set forth in paragraph 416 of the Complaint, except that he admits that the bylaws of the National Rifle Association of America are set forth in a written document, which speaks for itself and is the best evidence of its content.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 417. truth of the allegations set forth in paragraph 417 of the Complaint, except that he admits that each of the National Rifle Association of America's official filings and IRS Forms 990 for each year from 2015 to 2019 is a written document, which speaks for itself and is the best evidence of its content.
- 418. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 418 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 419. truth of the allegations set forth in paragraph 419 of the Complaint.
- 420. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 420 of the Complaint.
- 421. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 421 of the Complaint.
- 422. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 422 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 423. truth of the allegations set forth in paragraph 423 of the Complaint.

truth of the allegations set forth in paragraph 424 of the Complaint.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 424.

- 425. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 425 of the Complaint.
- 426. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 426 of the Complaint.
- 427. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 427 of the Complaint.
  - 428. Mr. LaPierre denies the allegations set forth in paragraph 428 of the Complaint.
  - 429. Mr. LaPierre denies the allegations set forth in paragraph 429 of the Complaint.
- 430. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegation set forth in paragraph 430 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 431. truth of the allegations set forth in paragraph 431 of the Complaint.
- 432. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 432 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 433. truth of the allegations set forth in paragraph 433 of the Complaint.
- 434. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegation set forth in paragraph 434 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 435. truth of the allegations set forth in paragraph 435 of the Complaint

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 436.

truth of the allegations set forth in paragraph 436 of the Complaint, except that he admits that he

gave videotaped testimony about the alleged "post-employment" contract referred to in paragraph

436, which speaks for itself and is the best evidence of its testimony.

437. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 437 of the Complaint, except that he admits that the

alleged contract in question is a written document that speaks for itself and is the best evidence of

its content, and that he gave videotaped testimony about the alleged contract, which speaks for

itself and is the best evidence of its content.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 438 of the Complaint, except that he admits that there

was a written letter agreement dated March 16, 2015, which speaks for itself and is the best

evidence of its content.

Mr. LaPierre denies the allegations set forth in paragraph 439 of the Complaint, 439.

except that he admits that the National Rifle Association of America wanted to extend his post-

employment contract and that the National Rifle Association of America's proposal was set forth

in a written document that speaks for itself and is the best evidence of its content.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 440.

truth of the allegations set forth in paragraph 440 of the Complaint, except that he admits that he

signed a memorandum dated April 30, 2018, which is a written document that speaks for itself and

is the best evidence of its content.

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441. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 441 of the Complaint, except that he admits that he gave videotaped testimony about the alleged contract extension and modification referred to in

that paragraph, which speaks for itself and is the best evidence of its content.

agreements regarding employment.

442. Mr. LaPierre denies the allegations set forth in paragraph 442 of the Complaint, except that he admits that on or about January 7, 2021, the Board of Directors of the National Rifle Association of America approved an employment agreement for him that superseded his prior

443. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 443 of the Complaint.

444. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 444 of the Complaint.

445. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 445 of the Complaint.

446. Mr. LaPierre denies the allegations set forth in paragraph 446 of the Complaint, except that he admits that the National Rifle Association of America's bylaws are set forth in a written document, which speaks for itself and is the best evidence of its content.

447. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 447 of the Complaint, except that, upon information and belief, he admits that Mr. Powell's salary increased from his 2016 starting salary, which was \$250,000 annually to \$800,000 annually.

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448. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 448 of the Complaint, except that he admits that the National Rifle Association of America's IRS Form 990s for 2017 and 2018 are written documents

which speak for themselves and are the best evidence of their content.

449. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 449 of the Complaint.

450. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 450 of the Complaint, except that he admits that the

National Rifle Association of America's annual CHAR500 filings are written documents which

speak for themselves and are the best evidence of their content.

451. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 451 of the Complaint, except that he admits that the

National Rifle Association of America's annual IRS Form 990 filings are written documents which

speak for themselves and are the best evidence of their content.

452. Mr. LaPierre denies the allegations set forth in the first and second sentences in

paragraph 452 of the Complaint and lacks knowledge or information sufficient to form a belief as

to the truth of the allegations set forth in the third sentence in paragraph 452.

453. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 453 of the Complaint, except that he admits that the

National Rifle Association of America's annual IRS Form 990 filings are written documents,

which speak for themselves and are the best evidence of their content.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 454.

truth of the allegations set forth in paragraph 454 of the Complaint.

455. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 455 of the Complaint, except that he admits that the

National Rifle Association of America's annual IRS Form 990 filings are written documents,

which speak for themselves and are the best evidence of their content.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 456.

truth of the allegations set forth in paragraph 456 of the Complaint, except that he admits that the

National Rifle Association of America's annual IRS Form 990 filings are written documents,

which speak for themselves and are the best evidence of their content.

457. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 457 of the Complaint, except that he admits that the

National Rifle Association of America's annual IRS Form 990 filings are written documents,

which speak for themselves and are the best evidence of their content.

458. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 458 of the Complaint, except that he admits that the

National Rifle Association of America's 2018 IRS Form 990 is a written document, which speaks

for itself and is the best evidence of its content.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 459 of the Complaint, except that he admits that the

National Rifle Association of America's 2017 IRS Form 990 is a written document, which speaks

for itself and is the best evidence of its content.

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460. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 460 of the Complaint.

461. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 461 of the Complaint, except that he admits that the

National Rifle Association of America's IRS Form 990s are written documents, which speak for

themselves and are the best evidence of their content.

462. Mr. LaPierre denies the allegations set forth in paragraph 462 of the Complaint,

except that he admits that he had discussions with Dissident No. 1 in spring 2018 concerning

Dissident No. 1's potential candidacy for National Rifle Association of America President.

463. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 463 of the Complaint, except that he admits that at

the time of his discussions with Dissident No. 1, Dissident No. 1 had a contract at Fox News, and

admits that the National Rifle Association of America's bylaws did not permit Dissident No. 1 to

receive a salary from the National Rifle Association of America as National Rifle Association of

America President.

464. Mr. LaPierre denies the allegations set forth in the first and second sentences in

paragraph 464 of the Complaint and lacks knowledge or information sufficient to form a belief as

to the truth of the allegations set forth in the third sentence of that paragraph.

465. Mr. LaPierre denies the allegations set forth in the first sentence of paragraph 465

of the Complaint, and lacks knowledge or information sufficient to form a belief as to the truth of

the allegations set forth in the second, third and fourth sentences of paragraph 465 of the

Complaint.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 466. truth of the allegations set forth in paragraph 466 of the Complaint.

- 467. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 467 of the Complaint.
  - 468. Mr. LaPierre denies the allegations set forth in paragraph 468 of the Complaint.
- Mr. LaPierre denies the allegations set forth in paragraph 469 of the Complaint, 469. except that he admits that, in May 2018, Dissident No. 1 was nominated, with Mr. LaPierre's support, to be National Rifle Association of America President and was elected by the Board, that Dissident No. 1 did not immediately take office, and that an interim President served in his place.
- 470. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 470 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 471. truth of the allegations set forth in paragraph 471 of the Complaint.
- 472. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 472 of the Complaint.
- Mr. LaPierre denies the allegations set forth in paragraph 473 of the Complaint, 473. except that he admits that the Brewer firm was initially retained by the National Rifle Association of America in March 2018 to handle certain litigation matters.
- Mr. LaPierre denies the allegations set forth in paragraph 474 of the Complaint, except that he admits that, in 2018, the Brewer firm was engaged to provide legal services to the National Rifle Association of America, that he did not ask any other clients of the firm about their experience, that he left certain aspects of the inquiry into these issues to the discretion of the

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General Counsel's office, and that he gave videotaped testimony regarding the Brewer engagement, which speaks for itself and is the best evidence of its content.

- 475. Mr. LaPierre denies the allegations set forth in paragraph 475 of the Complaint, except that he admits, upon information and belief, that Frazer negotiated an engagement letter with the Brewer firm and that Frazer is one of several individuals who has been responsible for reviewing and approving payment of the Brewer firm's invoices.
- 476. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 476 of the Complaint.
  - 477. Mr. LaPierre denies the allegations set forth in paragraph 477 of the Complaint.
- 478. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 478 of the Complaint.
- 479. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 479 of the Complaint.
- 480. Mr. LaPierre denies the allegations set forth in paragraph 480 of the Complaint, except that he admits that an outside law firm was hired to review the Brewer firm's engagement and that the firm determined the engagement had been duly authorized.
  - 481. Mr. LaPierre denies the allegations set forth in paragraph 481 of the Complaint.
- 482. Mr. LaPierre denies the allegations set forth in paragraph 482 of the Complaint, except that he admits that he believed that Dissident No. 1's inquiries into the National Rifle Association of America's affairs exceeded the purview of the National Rifle Association of America President, and that he gave videotaped testimony regarding Dissident No. 1, which speaks for itself and is the best evidence of its content.

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483. Mr. LaPierre denies the allegations set forth in paragraph 483 of the Complaint.

Mr. LaPierre denies the allegations set forth in paragraph 484 of the Complaint, 484.

except that he admits that he sent cease and desist letters to Dissident No. 1, which are written

documents that speak for themselves and are the best evidence of their content.

485. Mr. LaPierre denies the allegations set forth in paragraph 485 of the Complaint,

except that he admits that he signed a letter dated February 26, 2019 addressed to Dissident No. 1,

which speaks for itself and is the best evidence of its content, and arranged for it to be sent to

Dissident No. 1, and that in March 2019, he signed a follow-up letter to Dissident No. 1, which

speaks for itself and is the best evidence of its content, and arranged for that letter to be sent to

Dissident No. 1, too.

486. Mr. LaPierre denies the allegations set forth in paragraph 486 of the Complaint,

except that he admits that he gave videotaped testimony to the effect that he withdrew his support

for Dissident No. 1, which speaks for itself and is the best evidence of its content.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 487.

truth of the allegations set forth in paragraph 487 of the Complaint, except that he admits, upon

information and belief, that a letter dated April 25, 2019, was received by the Executive Committee

of the National Rifle Association of America from Dissident No. 1, which speaks for itself and is

the best evidence of its content.

Mr. LaPierre denies the allegations set forth in paragraph 488 of the Complaint,

except that he admits that a letter was read to National Rifle Association of America members

during its annual meeting in Indianapolis, which speaks for itself and is the best evidence of its

content.

litigation related to that action is currently stayed.

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> Mr. LaPierre denies the allegations set forth in paragraph 489 of the Complaint, 489. except that he admits that the National Rifle Association of America filed an action in New York State Court seeking a declaratory judgment, that expulsion of Dissident No. 1 is proper and that

- 490. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 490 of the Complaint.
- 491. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 491 of the Complaint.
- 492. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 492 of the Complaint.
- 493. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 493 of the Complaint.
- 494. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 494 of the Complaint, except that he admits that the National Rifle Association of America has paid the Brewer firm's legal fees.
  - 495. Mr. LaPierre denies the allegations set forth in paragraph 495 of the Complaint
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 496. truth of the allegations set forth in paragraph 496 of the Complaint.
- 497. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 497 of the Complaint, except that he admits that the mission statement for the National Rifle Association of America's Audit Committee is set out in its Charter, which speaks for itself and is the best evidence of its content.

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498. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 498 of the Complaint.

- 499. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 499 of the Complaint.
- 500. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 500 of the Complaint.
- 501. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 501 of the Complaint.
- 502. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 502 of the Complaint.
- 503. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 503 of the Complaint.
- 504. Mr. LaPierre denies the allegations set forth in paragraph 504 of the Complaint, except that he admits that the National Rifle Association of America's Statement of Corporate Ethics is set forth in a written document, which speaks for itself and is the best evidence of its content.
- 505. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 505 of the Complaint.
- 506. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 506 of the Complaint.
- 507. Mr. LaPierre denies the allegations set forth in paragraph 507 of the Complaint, except that he admits, upon information and belief, that a group of employees in the Office of the 80

and is the best evidence of its content.

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Treasurer of the National Rifle Association of America conducted an independent review of certain transactions and that their work culminated in a memo titled "List of Top Concerns for the Audit Committee" (the "Top Concerns Memo") that was prepared in July 2018, which speaks for itself

- 508. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 508 of the Complaint, except that he admits that he gave videotaped testimony regarding the individuals who presented the concerns, which speaks for itself and is the best evidence of its content.
- 509. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 509 of the Complaint.
- 510. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 510 of the Complaint.
- 511. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 511 of the Complaint.
- 512. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 512 of the Complaint.
- 513. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 513 of the Complaint.
- 514. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 514 of the Complaint.
- 515. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 515 of the Complaint.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 516.

truth of the allegations set forth in paragraph 516 of the Complaint.

517. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 517 of the Complaint.

518. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 518 of the Complaint, except that he admits that the

National Rifle Association of America has a written policy regarding conflicts of interest and

related party transactions, which speaks for itself and is the best evidence of its content.

519. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 519 of the Complaint, except that he admits that the

National Rifle Association of America has a written policy regarding conflicts of interest and

related party transactions, which speaks for itself and is the best evidence of its content.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 520.

truth of the allegations set forth in paragraph 520 of the Complaint, except that he admits that the

National Rifle Association of America has a written policy regarding conflicts of interest and

related party transactions, which speaks for itself and is the best evidence of its content.

521. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 521 of the Complaint, except that he admits that the

National Rifle Association of America has a written policy regarding conflicts of interest and

related party transactions, which speaks for itself and is the best evidence of its content.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 522.

truth of the allegations set forth in paragraph 522 of the Complaint.

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523. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 523 of the Complaint.

- 524. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 524 of the Complaint.
- 525. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 525 of the Complaint.
- 526. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 526 of the Complaint.
- 527. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 527 of the Complaint.
- 528. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 528 of the Complaint.
- 529. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegation set forth in paragraph 529 of the Complaint.
- 530. Mr. LaPierre denies the allegation set forth in the first sentence of paragraph 530 of the Complaint, and lacks knowledge or information sufficient to form a belief as to the truth of the statement in the second sentence of that paragraph.
- 531. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 531 of the Complaint.
- 532. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 532 of the Complaint.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 533. truth of the allegations set forth in paragraph 533 of the Complaint.

- 534. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 534 of the Complaint.
- 535. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 535 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 536. truth of the allegations set forth in paragraph 536 of the Complaint.
- 537. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 537 of the Complaint.
- 538. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 538 of the Complaint, except that he admits that the Audit Committee Charter is a written document, which speaks for itself and is the best evidence of its content.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 539. truth of the allegations set forth in paragraph 539 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 540. truth of the allegations set forth in paragraph 540 of the Complaint.
- 541. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 541 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 542. truth of the allegations set forth in paragraph 542 of the Complaint.

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543. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 543 of the Complaint.

- 544. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 544 of the Complaint.
- 545. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 545 of the Complaint.
- 546. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 546 of the Complaint.
- 547. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 547 of the Complaint.
- 548. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 548 of the Complaint.
- 549. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 549 of the Complaint.
- 550. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 550 of the Complaint.
- 551. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 551 of the Complaint, except that he admits that the National Rifle Association of America's bylaws are set forth in a written document, which speaks for itself and is the best evidence of its content.
- 552. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 552 of the Complaint, except that he admits that the

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National Rifle Association of America's bylaws are set forth in a written document, which speaks for itself and is the best evidence of its content.

- 553. Mr. LaPierre denies the allegations set forth in paragraph 553 of the Complaint.
- 554. Mr. LaPierre denies the allegations set forth in paragraph 554 of the Complaint except that he admits that Powell was suspended from working at the National Rifle Association of America pending an investigation into his use of National Rifle Association of America money, and states that he lacks knowledge or information sufficient to form a belief as to the truth of the statement in the last sentence of that paragraph.
- 555. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 555 of the Complaint.
- 556. Mr. LaPierre denies the allegations set forth in paragraph 556 of the Complaint, except that he admits that outside counsel participated in formulating, and that Frazer and Powell at times participated in delivering, compliance training presentations.
- 557. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 557 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 558. truth of the allegations set forth in paragraph 558 of the Complaint.
- 559. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 559 of the Complaint.
  - 560. Mr. LaPierre denies the allegations set forth in paragraph 560 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 561. truth of the allegations set forth in paragraph 561 of the Complaint.

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562. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 562 of the Complaint.

- 563. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 563 of the Complaint.
- 564. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 564 of the Complaint.
- 565. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 565 of the Complaint.
  - 566. Mr. LaPierre denies the allegations set forth in paragraph 566 of the Complaint.
- 567. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 567 of the Complaint, except that he admits that the National Rifle Association of America made filings with the Attorney General for 2015, 2016, 2017, 2018, and 2019 which speak for themselves and are the best evidence of their content.
- 568. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 568 of the Complaint, except that he admits that to the extent that this paragraph references written documents, the documents speak for themselves and are the best evidence of their content.
- 569. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 569 of the Complaint.
- 570. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 570 of the Complaint.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 571. truth of the allegations set forth in paragraph 571 of the Complaint.

- 572. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 572 of the Complaint.
- 573. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 573 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 574. truth of the allegations set forth in paragraph 574 of the Complaint.
- 575. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 575 of the Complaint.
- 576. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 576 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 577. truth of the allegations set forth in paragraph 577 of the Complaint.
- 578. Upon information and belief, Mr. LaPierre denies the allegations set forth in paragraph 578 of the Complaint.
- 579. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 579 of the Complaint.
- Mr. LaPierre denies the allegations set forth in paragraph 580 of the Complaint, except that he admits that the Attorney General commenced this action on August 6, 2020.
- 581. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 581 of the Complaint, except that he admits that the 88

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National Rifle Association of America, through the Audit Committee, retained Aronson LLC as its external auditor and to assist in preparation of its tax filings.

- 582. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 582 of the Complaint.
- 583. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 583 of the Complaint.
- 584. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 584 of the Complaint.
- 585. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 585 of the Complaint, except that he admits that the National Rifle Association of America received clean opinions from its former auditor RSM.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 586. truth of the allegations set forth in paragraph 586 of the Complaint.
- 587. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 587 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 588. truth of the allegations set forth in paragraph 588 of the Complaint.
- Mr. LaPierre denies the allegations set forth in paragraph 589 of the Complaint, 589. except that he admits that in November 2020, the National Rifle Association of America filed its IRS Form 990 for 2019 with the Internal Revenue Service and with the New York Attorney General's Office, which is a written document that speaks for itself and is the best evidence of its content.

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590. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 590 of the Complaint.

- 591. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 591 of the Complaint.
- 592. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 592 of the Complaint.
- 593. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 593 of the Complaint.
- 594. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 594 of the Complaint.
- 595. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 595 of the Complaint.
- 596. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 596 of the Complaint, except that he admits that he signed the National Rifle Association of America's Form 990.
- 597. Mr. LaPierre denies the allegations set forth in paragraph 597 of the Complaint, except that he admits that the National Rifle Association of America's Board of Directors met on January 7, 2021, and that certain National Rifle Association of America's officers, including but not limited to its then-Treasurer and CFO, were not asked to attend the meeting.
- 598. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in the first sentence of paragraph 598 of the Complaint, denies the allegations set forth in the second sentence of paragraph 598 of the Complaint, lacks knowledge 90

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or information sufficient to form a belief as to the truth of the allegations set forth in the third

sentence of paragraph 598 of the Complaint, denies the allegations set forth in the fourth sentence

of paragraph 598 of the Complaint, lacks knowledge or information sufficient to form a belief as

to the truth of the allegations set forth in the fifth sentence of paragraph 598 of the Complaint, and

admits that a new Treasurer was not elected by the Board until the end of the National Rifle

Association of America's bankruptcy proceedings on May 2, 2021.

599. Mr. LaPierre denies the allegations set forth in paragraph 599 of the Complaint,

except that he lacks knowledge or information sufficient to form a belief as to the truth of the

allegation set forth in the last sentence of that paragraph, admits that, on January 29, 2021, the

National Rifle Association of America circulated an email under his name announcing that the

then-Treasurer had departed the National Rifle Association of America for health reasons, and

further admits that he (Mr. LaPierre) testified under oath to a representative for the United States

Trustee for the Northern District of Texas, which testimony was transcribed and set forth in a

written document that speaks for itself and is the best evidence of its content.

600. Mr. LaPierre denies the allegations set forth in paragraph 600 of the Complaint,

except that he admits that, in late 2020, the National Rifle Association of America filed its 2019

Form 990, which is a written document that speaks for itself and is the best evidence of its content.

601. Mr. LaPierre denies the allegations set forth in paragraph 601 of the Complaint,

except that he admits that the National Rifle Association of America filed its 2019 Form 990,

which is a written document that speaks for itself and is the best evidence of its content.

602. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 602 of the Complaint, except that he admits that the

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National Rifle Association of America reported certain things in its 2019 Form 990, which is a

written document that speaks for itself and is the best evidence of its content.

603. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 603 of the Complaint, except that he admits that the

National Rifle Association of America did make certain disclosures in its 2019 Form 990, which

is a written document that speaks for itself and is the best evidence of its content.

604. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 604 of the Complaint, except that he admits that the

National Rifle Association of America filed a 2019 Form 990 which is a written document that

speaks for itself and is the best evidence of its contents.

605. Mr. LaPierre denies the allegations set forth in paragraph 605 of the Complaint.

Mr. LaPierre denies the allegations set forth in paragraph 606 of the Complaint. 606.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 607.

truth of the allegations set forth in paragraph 607 of the Complaint.

608. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 608 of the Complaint.

609. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in the first and second sentences of paragraph 609 of the

Complaint, and denies the allegation set forth in the third sentence of paragraph 609 of the

Complaint.

610. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 610 of the Complaint.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 611.

truth of the allegations set forth in paragraph 611 of the Complaint.

612. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 612 of the Complaint, except that he specifically

denies that he negotiated the amendment.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 613.

truth of the allegations set forth in paragraph 613 of the Complaint.

614. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 614 of the Complaint.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 615 of the Complaint, except that he admits that, on

January 15, 2021, the National Rifle Association of America and Sea Girt LLC filed voluntary

Chapter 11 petitions for bankruptcy in the United States District Court for the Northern District of

Texas, that Sea Girt is a for-profit Texas-domiciled wholly-owned company formed by the

National Rifle Association of America shortly before the bankruptcy, and that, on January 20,

2021, the bankruptcy court ordered that the two actions be jointly administered under the caption,

In re NRA, Case 21-30085-hdh11, ECF No. 36.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 616.

truth of the allegations set forth in the first sentence of paragraph 616 of the Complaint and denies

the allegations set forth in the second and third sentences of paragraph 616 of the Complaint.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 617.

truth of the allegations set forth in paragraph 617 of the Complaint, except that he admits that,

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upon information and belief, the National Rifle Association of America formed the SLC to oversee

certain litigation and that the SLC consisted of the President and the First and Second Vice

Presidents.

618. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 618 of the Complaint as they relate to Frazer, except

that he admits that he (Mr. LaPierre) agreed to recuse himself from any matters subject to the

oversight of the SLC.

619. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 619 of the Complaint, except that he admits that, on

January 7, 2021, the National Rifle Association of America Board approved a resolution

formalizing the SLC (the "SLC Resolution"), which established the SLC as a committee of the

Board and that the SLC Resolution is set forth in a written document, which speaks for itself and

is the best evidence of its content.

620. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 620 of the Complaint.

621. Mr. LaPierre denies the allegations set forth in paragraph 621 of the Complaint,

except that he admits that one week before the bankruptcy filing, on January 7, 2021, the National

Rifle Association of America Board approved a new employment agreement with Mr. LaPierre

(the "2021 Employment Agreement").

622. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 622 of the Complaint, except that he admits that the

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2021 Employment Agreement is a written document, which speaks for itself and is the best evidence of its content.

- Mr. LaPierre denies the allegations set forth in paragraph 623 of the Complaint, except that he admits that he gave testimony during the National Rifle Association of America bankruptcy proceedings and that that testimony was transcribed and set forth in a written document, which speaks for itself and is the best evidence of its content.
- Mr. LaPierre denies the allegations set forth in paragraph 624 of the Complaint, 624. except that he admits that the 2021 Employment Agreement is set forth in a written document, which speaks for itself and is the best evidence of its content.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 625 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 626. truth of the allegations set forth in paragraph 626 of the Complaint.
- Mr. LaPierre denies the allegations set forth in paragraph 627 of the Complaint, 627. except that he admits that the 2021 Employment Agreement does not contain the words "bankruptcy" or "Chapter 11."
- 628. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 628 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 629 of the Complaint.
- 630. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 630 of the Complaint.

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631. Mr. LaPierre denies the allegations set forth in paragraph 631 of the Complaint,

except that he admits that he advised three members of the National Rifle Association of America

Board of Directors – the President, the First Vice President and the Second Vice President – who

comprised the Special Litigation Committee of the Board of Directors of his intention to put the

National Rifle Association of America into bankruptcy before filing the National Rifle Association

of America's bankruptcy petition, and that, upon information and belief, other members of the

board were aware that he was considering putting the National Rifle Association of America into

bankruptcy before the petition was filed as part of a restructuring and/or reorganization.

632. Mr. LaPierre denies the allegations set forth in the first sentence of paragraph 632

of the Complaint, except that he admits that he provided facts and information to certain salaried

National Rifle Association of America officers indicating that he was considering putting the

National Rifle Association of America into bankruptcy before the filing of the bankruptcy

petitions, and lacks knowledge or information sufficient to form a belief as to the truth of the

allegations set forth in the second sentence of paragraph 632 of the Complaint.

633. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 633 of the Complaint.

634. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 634 of the Complaint.

635. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 635 of the Complaint, except that he admits that he

directed the National Rifle Association of America's then-Treasurer to wire \$5 million to the

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Brewer Firm Trust Account for the purpose of looking into reorganization or restructuring

alternatives.

636. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 636 of the Complaint, except that he admits that he

did not inform or consult with the National Rifle Association of America Executive Directors of

General Operations, Advancement, or the National Rifle Association of America-ILA in advance

of the National Rifle Association of America bankruptcy filing.

637. Mr. LaPierre denies the allegations set forth in paragraph 637 of the Complaint.

638. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 638 of the Complaint, except that he admits that he

gave testimony regarding the matters addressed in paragraph 638 which was transcribed in a

written document that speaks for itself and is the best evidence of its content.

639. Mr. LaPierre denies the allegations set forth in paragraph 639 of the Complaint,

except that he admits that the National Rifle Association of America issued press releases which

speak for themselves and are the best evidence of their content, that he authorized the press

releases, that he lacks knowledge or information sufficient to form a belief as to the truth of the

allegations set forth in paragraph 639 as to Frazer, and that he wrote a letter to National Rifle

Association of America members and supporters which speaks for itself and is the best evidence

of its content.

640. Mr. LaPierre denies the allegations set forth in paragraph 640 of the Complaint,

except that he admits that, after the National Rifle Association of America's bankruptcy filing, the

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Attorney General and Ackerman McQueen moved to dismiss the proceeding, or alternatively, for

appointment of a trustee.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 641 of the Complaint, except that he admits that the

bankruptcy court granted the motions to dismiss in a written order which speaks for itself and is

the best evidence of its contents.

Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 642.

truth of the allegations set forth in paragraph 642 of the Complaint, except that he admits that the

bankruptcy court issued an order which is a written document that speaks for itself and is the best

evidence of its content.

643. Mr. LaPierre denies the allegations set forth in paragraph 643 of the Complaint,

except that he admits that the bankruptcy court issued an order which is a written document that

speaks for itself and is the best evidence of its content.

Mr. LaPierre denies the allegations set forth in paragraph 644 of the Complaint, 644.

except that he admits that the bankruptcy court issued an order which is a written document that

speaks for itself and is the best evidence of its content.

645. Mr. LaPierre denies the allegations set forth in paragraph 645 of the Complaint,

except that he admits that the bankruptcy court issued an order which is a written document that

speaks for itself and is the best evidence of its content.

Mr. LaPierre denies the allegations set forth in paragraph 646 of the Complaint, 646.

except that he admits that he continues in his leadership position.

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Mr. LaPierre repeats his responses to the allegations set forth in paragraphs 1 647. through 646 of the Complaint as though fully set forth herein.

- 648. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 648 of the Complaint.
- 649. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 649 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 650. truth of the allegations set forth in paragraph 650 of the Complaint.
- 651. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 651 of the Complaint.
- 652. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 652 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 653. truth of the allegations set forth in paragraph 653 of the Complaint.
- 654. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 654 of the Complaint.
- 655. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 655 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 656 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 657. truth of the allegations set forth in paragraph 657 of the Complaint.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 658. truth of the allegations set forth in paragraph 658 of the Complaint.

- 659. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 659 of the Complaint.
- 660. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 660 of the Complaint.
- Upon information and belief, Mr. LaPierre denies the allegations set forth in 661. paragraph 661 of the Complaint.
- Mr. LaPierre repeats his responses to the allegations set forth in paragraphs 1 662. through 662 of the Complaint as though fully set forth herein.
- 663. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 663 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 664. truth of the allegations set forth in paragraph 664 of the Complaint.
- Upon information and information, Mr. LaPierre denies the allegations set forth in 665. paragraph 665 of the Complaint.
- 666. Upon information and belief, Mr. LaPierre denies the allegations set forth in paragraph 666 of the Complaint.
- Mr. LaPierre repeats his responses to the allegations set forth in paragraphs 1 through 667 of the Complaint as though fully set forth herein.
  - 668. Mr. LaPierre denies the allegations set forth in paragraph 668 of the Complaint.
  - Mr. LaPierre denies the allegations set forth in paragraph 669 of the Complaint. 669.

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670. Mr. LaPierre denies the allegations set forth in paragraph 670 of the Complaint.

- 671. Mr. LaPierre denies the allegations set forth in paragraph 671 of the Complaint.
- 672. Mr. LaPierre repeats his responses to the allegations set forth in paragraphs 1 through 671 of the Complaint as though fully set forth herein.
- 673. Upon information and belief, Mr. LaPierre denies the allegations set forth in paragraph 673 of the Complaint, except that he admits that Frazer is an attorney.
- Upon information and belief, Mr. LaPierre denies the allegations set forth in 674. paragraph 674 of the Complaint.
- Upon information and belief, Mr. LaPierre denies the allegations set forth in 675. paragraph 675 of the Complaint.
- 676. Upon information and belief, Mr. LaPierre denies the allegations set forth in paragraph 676 of the Complaint.
- Mr. LaPierre repeats his responses to the allegations set forth in paragraphs 1 through 676 of the Complaint as though fully set forth herein.
- Mr. LaPierre denies the allegations set forth in paragraph 678 of the Complaint to 678. the extent that they refer or relate to him and lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth therein.
- 679. Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the truth of the allegations set forth in paragraph 679 of the Complaint.
- 680. Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the truth of the allegations set forth in paragraph 680 of the Complaint.

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681. Mr. LaPierre repeats his responses to the allegations set forth in paragraphs 1 through 680 of the Complaint as though fully set forth herein.

- 682. Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the truth of the allegations set forth in paragraph 682 of the Complaint.
- 683. Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the truth of the allegations set forth in paragraph 683 of the Complaint.
- Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the 684. truth of the allegations set forth in paragraph 684 of the Complaint.
- 685. Mr. LaPierre repeats his responses to the allegations set forth in paragraphs 1 through 684 of the Complaint as though fully set forth herein.
- 686. Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the truth of the allegations set forth in paragraph 686 of the Complaint.
- Upon information and belief, Mr. LaPierre denies the allegations set forth in 687. paragraph 687 of the Complaint.
- Upon information and belief, Mr. LaPierre denies the allegations set forth in 688. paragraph 688 of the Complaint.
- 689. Mr. LaPierre repeats his responses to the allegations set forth in paragraphs 1 through 688 of the Complaint as though fully set forth herein.
- Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the truth of the allegations set forth in paragraph 690 of the Complaint.
- 691. Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the truth of the allegations set forth in paragraph 691 of the Complaint.

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692. Mr. LaPierre denies the allegations set forth in paragraph 692 of the Complaint.

Mr. LaPierre repeats his responses to the allegations set forth in paragraphs 1 693.

through 693 of the Complaint as though fully set forth herein.

694. Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 694 of the Complaint.

Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the 695.

truth of the allegations set forth in paragraph 695 of the Complaint.

696. Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 696 of the Complaint.

Mr. LaPierre repeats his responses to the allegations set forth in paragraphs 1

through 696 of the Complaint as though fully set forth herein.

698. Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 698 of the Complaint.

699. Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 699 of the Complaint.

700. Mr. LaPierre lacks knowledge and information sufficient to form a belief as to the

truth of the allegations set forth in paragraph 700 of the Complaint.

701. Mr. LaPierre repeats his responses to the allegations set forth in paragraphs 1

through 700 of the Complaint as though fully set forth herein.

702. Mr. LaPierre denies the allegations set forth in paragraph 702 of the Complaint.

703. Mr. LaPierre denies the allegations set forth in paragraph 703 of the Complaint.

704. Mr. LaPierre denies the allegations set forth in paragraph 704 of the Complaint.

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Mr. LaPierre repeats the responses to the allegations set forth in paragraphs 1 705. through 704 of the Complaint as though fully set forth herein.

- 706. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 706 of the Complaint.
- 707. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 707 of the Complaint.
- 708. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 708 of the Complaint.
- 709. Mr. LaPierre repeats the responses to the allegations set forth in paragraphs 1 through 708 of the Complaint as though fully set forth herein.
- 710. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 710 of the Complaint.
- 711. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 711 of the Complaint.
- 712. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 712 of the Complaint.
- 713. Mr. LaPierre repeats the responses to the allegations set forth in paragraphs 1 through 712 of the Complaint as though fully set forth herein.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 714 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 715. truth of the allegations set forth in paragraph 715 of the Complaint.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 716. truth of the allegations set forth in paragraph 716 of the Complaint.

- 717. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 717 of the Complaint.
- 718. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 718 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 719. truth of the allegations set forth in paragraph 719 of the Complaint.
- 720. Mr. LaPierre repeats the responses to the allegations set forth in paragraphs 1 through 719 of the Complaint as though fully set forth herein.
- 721. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 721 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 722. truth of the allegations set forth in paragraph 722 of the Complaint.
  - 723. Mr. LaPierre denies the allegations set forth in paragraph 723 of the Complaint.
- Mr. LaPierre denies the allegations set forth in paragraph 724 of the Complaint, 724. except that he admits that the Attorney General seeks removal for cause of each officer, director, or trustee, if any, who is found to have violated the whistleblower policy that she alleges is required by N-PCL § 715-b and EPTL § 8-1.9.
- Mr. LaPierre repeats the responses to the allegations set forth in paragraphs 1 725. through 724 of the Complaint as though fully set forth herein.

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Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 726. truth of the allegations set forth in paragraph 726 of the Complaint.

- 727. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 727 of the Complaint.
- 728. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 728 of the Complaint.
- 729. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 729 of the Complaint.
- 730. Mr. LaPierre repeats the responses to the allegations set forth in paragraphs 1 through 729 of the Complaint as though fully set forth herein.
- 731. Upon information and belief, Mr. LaPierre denies the allegations set forth in paragraph 731 of the Complaint.
- Upon information and belief, Mr. LaPierre denies the allegations set forth in 732. paragraph 732 of the Complaint.
- Mr. LaPierre repeats the responses to the allegations set forth in paragraphs 1 733. through 732 of the Complaint as though fully set forth herein.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the 734. truth of the allegations set forth in paragraph 734 of the Complaint.
- Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 735 of the Complaint.

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736. Mr. LaPierre denies the allegations set forth in paragraph 736 of the Complaint to the extent that they refer or relate to him and lacks knowledge or information sufficient to form a belief as to the truth as to the rest of the allegations set forth in that paragraph.

- 737. Mr. LaPierre denies the allegations set forth in paragraph 737 of the Complaint to the extent that they refer or relate to him and lacks knowledge or information sufficient to form a belief as to the truth as to the rest of the allegations set forth in that paragraph.
- 738. Mr. LaPierre denies the allegations set forth in paragraph 738 of the Complaint to the extent that they refer or relate to him and lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 738 of the Complaint.
- 739. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 739 of the Complaint.
- 740. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 740 of the Complaint.
- 741. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 741 of the Complaint.
- 742. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 742 of the Complaint.
- 743. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 743 of the Complaint.
- 744. Mr. LaPierre lacks knowledge or information sufficient to form a belief as to the truth of the allegations set forth in paragraph 744 of the Complaint, except that he admits, upon information and belief, that IRS Form 4720 requires reporting of the excess benefit transaction and 107

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computation of the tax liability due, a signature under penalty of perjury, and payment of the amount of the excise tax due to the IRS.

- Mr. LaPierre denies the allegation set forth in paragraph 745 of the Complaint to the extent that it is alleged that he has not filed forms 4720 nor paid the excise tax due on excess benefit transactions for 2015 to 2018, and lacks knowledge or information sufficient to form a belief as to the truth of the rest of the allegations set forth in that paragraph.
- Mr. LaPierre denies the allegations set forth in paragraph 746 of the Complaint to 746. the extent they relate to him, and lacks knowledge or information sufficient to form a belief as to the truth of the rest of the allegations set forth in that paragraph.
- Mr. LaPierre denies the allegations set forth in paragraph 747 of the Complaint to the extent they relate to him, and lacks knowledge or information sufficient to form a belief as to the truth of the rest of the allegations set forth in that paragraph.
- Mr. LaPierre denies the allegation set forth in paragraph 748 of the Complaint to 748. the extent they relate to him, and lacks knowledge or information sufficient to form a belief as to the truth of the rest of the allegations set forth in that paragraph.
- 749. Mr. LaPierre denies the allegation set forth in paragraph 749 of the Complaint to the extent they relate to him, and lacks knowledge or information sufficient to form a belief as to the truth of the rest of the allegations set forth in that paragraph.
- Upon information and belief, Mr. LaPierre denies the allegations set forth in paragraph 750 of the Complaint.
  - Mr. LaPierre denies the allegations set forth in paragraph 751 of the Complaint. 751.

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752. Mr. LaPierre denies the allegations set forth in paragraph 752 of the Complaint to

the extent they relate to him or Frazer, and lacks knowledge or information sufficient to form a

belief as to the truth of the rest of the allegations set forth in that paragraph.

753. Mr. LaPierre denies the allegations set forth in paragraph 753 of the Complaint to

the extent they relate to him and avers that, upon information and belief, he has received and

retained from the National Rifle Association of America no excessive, unreasonable or

unauthorized compensation, and no payments or reimbursements made in violation of IRS

requirements or the National Rifle Association of America's bylaws, policy and procedures or

without the authorizations required by the National Rifle Association of America's bylaws, policy,

and procedures, and lacks knowledge or information sufficient to form a belief as to the truth of

the rest of the allegations set forth in that paragraph.

RESPONSE TO PRAYER FOR RELIEF

Mr. LaPierre denies the allegations set forth in the Complaint in the Prayer for Relief.

**AFFIRMATIVE DEFENSES** 

Without admission that it carries the burden of proof as to any of the following, Mr.

LaPierre asserts the following affirmative defenses without waiver of other applicable affirmative

defenses not included here, which he reserves the right to assert as they become known.

First Affirmative Defense

1. The Complaint fails to state a cause of action as against Mr. LaPierre.

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**Second Affirmative Defense** 

2. The causes of action asserted against Mr. LaPierre in the Complaint, and related

requests for relief, are barred, in whole or in part, by the doctrines of regulatory estoppel, estoppel,

judicial estoppel, law of the case, waiver, and/or laches.

**Third Affirmative Defense** 

3. The causes of action asserted against Mr. LaPierre in the Complaint, and related

requests for relief are barred, in whole or in part, by Plaintiff's unclean hands.

**Fourth Affirmative Defense** 

4. Plaintiff's attempt to bring a derivative action in behalf of the National Rifle

Association of America and/or its members against Mr. LaPierre cannot be sustained due to its

failure adequately to allege the futility of making a demand upon the National Rifle Association

of America's Board of Directors. Further, the Attorney General has not only failed to allege with

particularity, but cannot allege, that a majority of the Board is conflicted with self-interest, or is

controlled by self-interested persons, concerning transactions at issue. Director nominations occur

through a nominating committee – which gets candidates from innumerable sources including

advertisements in NRA Magazine and in response to requests made to members for suggested

directors - or by petition, or both, after which approximately one-half of the National Rifle

Association of America's approximately five million members are eligible to vote for directors of

their preference. The particular circumstances presented by these nomination and election

protocols hopelessly defeat the Attorney General's necessary threshold allegations to establish

demand futility.

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**Fifth Affirmative Defense** 

5. Plaintiff's attempt to bring a derivative action against Mr. LaPierre in behalf of the

National Rifle Association of America's members pursuant to N-PCL § 1102(a)(2) additionally

fails because Plaintiff fails to allege support from ten percent of the total number of National Rifle

Association of America members. Although derivative standing pursuant to N-PCL § 623 would

be insufficient in a dissolution action, Plaintiff likewise fails to allege support from five percent of

any class of National Rifle Association of America members as the foregoing section would

require. Indeed, Plaintiff alleges no support from any National Rifle Association of America

member.

**Sixth Affirmative Defense** 

6. Plaintiff's attempt to enjoin, void or rescind alleged related-party transactions

pursuant to N-PCL §§ 112(a)(10), 715(f), and EPTL § 8-1.9(c)(4) fails because, to the extent such

transactions were not approved in accordance with N-PCL § 715(a)-(b), they were duly ratified in

accordance with N-PCL § 715(j).

**Seventh Affirmative Defense** 

7. The damages suffered by Plaintiff or any third-parties were proximately caused by

intervening and superseding actions and occurrences including, but not limited to, actions of

persons, entities, and/or forces over which Mr. LaPierre exerted no control and for which the he

has no responsibility.

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**Eighth Affirmative Defense** 

8. The causes of action asserted against Mr. LaPierre in the Complaint, and related

requests for remedial action and other relief against Mr. LaPierre, are barred, in whole or in part,

by the applicable statute of limitations and other statutory or equitable time limitations.

**Ninth Affirmative Defense** 

9. The causes of action asserted against Mr. LaPierre in the Complaint, and related

requests for remedial action and other relief against Mr. LaPierre, based on claims of alleged falsity

in public filings, and other allegations which sound in fraud, must fail because the allegations of

the Complaint are not stated with sufficient particularity as required under the Civil Practice Law

and Rules regardless of the remedial purposes of any statute on which Plaintiff is proceeding in

this case.

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**Tenth Affirmative Defense** 

10. The causes of action asserted against Mr. LaPierre in the Complaint, and related

requests for remedial action and other relief against Mr. LaPierre, must fail, in whole or in part,

because Mr. LaPierre did not act with fault, knowledge of unlawfulness or bad faith, or with intent

to deceive, manipulate, or defraud, and did not recklessly disregard any alleged misrepresentations,

misstatements, or omissions of material fact.

**Eleventh Affirmative Defense** 

11. One or more causes of actions, claims or allegations asserted, or remedies or relief

sought, is barred by collateral estoppel or res judicata.

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**Twelfth Affirmative Defense** 

Mr. LaPierre has no liability under any of the causes of action asserted against him 12.

in the Complaint because, at all times, as an officer and director of the corporation, he discharged

his responsibilities in good faith and with that degree of care which an ordinarily prudent person

in a like position would exercise in like circumstances, and acted without fault, knowledge of

unlawfulness or bad faith.

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More specifically, upon information and belief, the causes of action asserted against 13.

Mr. LaPierre in the Complaint are barred, in whole or in part, and he has no liability by reason of

being or having been a director, officer or key person of the National Rifle Association of America,

because, at all times, as an officer and director of the corporation, he discharged the duties of his

positions in good faith and with the care an ordinarily prudent person in a like position would

exercise in like circumstances, and in discharging his duties, and acting in good faith, relied upon

information, opinions, reports or statements, including financial statements and other financial data

prepared or presented by (a) one or more officers or employees of the National Rifle Association

of America whom he believed to be reliable and competent in the matters presented, (b) public

accountants, and other persons as to matters which he believed to be within their professional or

expert competence, and/or (c) committees of the board of the National Rifle Association of

America upon which he did not serve, duly designated in accordance with the bylaws of the

National Rifle Association of America, as to matters within their designated authority, which

committees he believed merited confidence, and in so relying he was acting in good faith and with

that degree of care specified in N-PCL § 717(a) and without knowledge concerning the matter in

question that would cause such reliance to be unwarranted. For example, Mr. LaPierre relied in

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good faith on the National Rifle Association of America's Treasurer and Chief Financial Officer

and employees in the accounting department to properly review and account for all proposed

transactions, financial transactions and accounting transactions and to keep proper books and

records in accordance with all applicable laws and to ensure that the corporation was acting in

accordance with all applicable laws, rules and regulations, and relied on the Audit Committee to

oversee the financial affairs of the Association and outside auditors to review the Association's

financial statements and accounting procedures and inform him of any shortcomings, and relied

on the clean audits the Association received every year as an indication that the financial functions

were being handled properly.

Thirteenth Affirmative Defense

14. Mr. LaPierre has no liability under any of the causes of action asserted against him

in the Complaint because, at all times, as an officer and director of the corporation, he conducted

himself and performed his responsibilities within the scope of appropriate business judgment and

deserving of the protections of the business judgment rule.

**Fourteenth Affirmative Defense** 

15. Mr. LaPierre has no liability under any of the causes of action asserted against him

in the Complaint because, at all times, as an officer and director of the corporation, he relied on

information, opinions, or reports of reasonable reliability either presented or available to him as

he was permitted as an officer and director of the corporation acting in good faith.

**Fifteenth Affirmative Defense** 

16. The causes of action asserted against Mr. LaPierre in the Complaint purport to

deprive him of his statutory business judgment rule defense and thus violate the fault-based scheme

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codified by the New York Legislature with respect to the regulation of not-for-profit corporations

and officer, directors and other persons associated with such corporations. Plaintiff's claims

exceed the bounds of the Attorney General's authority by asserting against Mr. LaPierre non-

statutory claims which are devoid of any fault-based elements in a manner inconsistent with the

N-PCL's statutory scheme and by failing to allege fault with respect to statutory causes of action

she has asserted or the non-statutory claims she has asserted, as required by the N-PCL. In this

way, the Office of the Attorney General has arrogated to herself an inappropriate and unlawful

lower burden of proof than that imposed on it by New York law.

**Sixteenth Affirmative Defense** 

17. The causes of action asserted against Mr. LaPierre in the Complaint for return of

compensation paid to him violate the statutory authority granted to the Attorney General, which

does not imbue her with the power to avoid contracts or transactions between a corporation and its

officers or directors. In light of Mr. LaPierre's undisputed performance of the work assigned to

him, he justifiably and reasonably relied upon a compensation expectation set by an affirmative

vote of a majority of the National Rifle Association of America Board of Directors the subsequent

payment of which, accordingly, was neither an unjust enrichment nor an excess benefit transaction

as a matter of law.

**Seventeenth Affirmative Defense** 

18. Plaintiff seeks an injunction and other equitable relief with respect to Mr. LaPierre

on the basis of conduct of others over whom Mr. LaPierre had no control and for whose actions

Mr. LaPierre is not liable.

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**Eighteenth Affirmative Defense** 

19. Any recovery by Plaintiff against Mr. LaPierre on any cause of action against Mr.

LaPierre must be set off, reduced, abated or apportioned to the extent that any other intervening or

superseding action or occurrence caused or contributed to damages awarded to Plaintiff, including,

but not limited to, the COVID pandemic.

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**Nineteenth Affirmative Defense** 

20. The causes of action asserted against Mr. LaPierre in the Complaint, and related

requests for remedial action and other relief against Mr. LaPierre, are barred to the extent acts or

omissions of third parties caused the alleged injury and damages complained of in this lawsuit.

**Twentieth Affirmative Defense** 

21. The causes of action asserted against Mr. LaPierre in the Complaint, and related

requests for remedial action and other relief against Mr. LaPierre, must fail, in whole or in part,

because Mr. LaPierre did not make any false or misleading statement of material fact, or omit any

material fact when he had a duty to speak, and is not responsible in law or in fact for any alleged

false or misleading statement or omission of material fact made by others.

**Twenty-First Affirmative Defense** 

22. The causes of action asserted against Mr. LaPierre in the Complaint, and related

requests for remedial action and other relief against Mr. LaPierre, are unwarranted and moot

because Mr. LaPierre acted at all times in good faith and because there is no substantial likelihood

that Mr. LaPierre will violate the statutes, rules, or provisions specified in the Complaint's causes

of action and "Prayer for Relief," including, without limitation, with respect to the alleged

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"LaPierre Post-Employment Agreement," which has been cancelled and superseded, and under which no payment was ever made.

### **Twenty-Second Affirmative Defense**

23. The causes of action asserted against Mr. LaPierre in the Complaint, and related requests for remedial action and other relief against Mr. LaPierre, violate the United States Constitution to the extent it seeks to bar Mr. LaPierre permanently from serving as an officer, director, or trustee of any not-for-profit or charitable organization authorized to conduct business or solicit charitable donations in the State of New York or that conducts any activities in New York, or to work for such a corporation in any other capacity, anywhere in the United States, as such relief would violate the substantive guarantees of the Due Process Clause of the Fourteenth Amendment to the United States Constitution and violate the "dormant" or ('negative") Commerce Clause, Article I, Section 8, Clause 3 of the United States Constitution, in that it presents an unlawful infringement and restraint on interstate commerce in violation of the Commerce Clause, and would also violate Mr. LaPierre's rights under the First Amendment.

# **Twenty-Third Affirmative Defense**

24. The sanction of disgorgement is unwarranted because Mr. LaPierre did not knowingly or willfully violate any of the statutes, rules, or provisions specified in the Complaint.

#### **Twenty-Fourth Affirmative Defense**

25. The cause of action for unjust enrichment asserted against Mr. LaPierre in the Complaint must fail because, among other reasons, there was a contract that covered the subject of his compensation, he was not unjustly enriched, and he did not retain any "excess benefit" from DOC. NO. 627

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participation in an "excess benefit transaction" as set forth under Internal Revenue Code Section 4958.

### **Twenty-Fifth Affirmative Defense**

26. The relative culpability of each party who is or may be liable for the damages alleged by Plaintiff in the instant action should be determined in accordance with the decisional and statutory law of the State of New York, and the equitable share of each party's liability for contribution should be determined and apportioned in accordance with the relative culpability, if any, of each such party pursuant to Article 14 of the CPLR.

# **Twenty-Sixth Affirmative Defense**

27. The causes of action asserted against Mr. LaPierre in the Complaint, and related requests for remedial action and other relief against Mr. LaPierre are barred, in whole or in part, are barred by culpable conduct on the part of Plaintiff, including, without limitation, selective prosecution, viewpoint discrimination, and defamation.

#### **Twenty-Seventh Affirmative Defense**

28. The causes of action asserted against Mr. LaPierre in the Complaint, and related requests for remedial action and other relief against Mr. LaPierre are barred, in whole or in part, are barred by payment, accord and satisfaction.

### **Twenty-Eighth Affirmative Defense**

29. The causes of action asserted against Mr. LaPierre in the Complaint, and related requests for remedial action and other relief against Mr. LaPierre are barred, in whole or in part, because the action is one "brought in behalf of the people" and the action has not been "brought in the name of the state" as required by CPLR 1301, and Plaintiff has asserted causes of action 118

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against "National Rifle Association of America, Inc.", which does not exist, therefore Plaintiff has joined an improper party and has failed to join proper, necessary and indispensable parties.

### **Twenty-Ninth Affirmative Defense**

30. Plaintiff lacks standing to sue Mr. LaPierre under N-PCL § 623.

#### **Thirtieth Affirmative Defense**

Plaintiff lacks capacity to sue Mr. LaPierre under common law. 31.

### **Thirty-First Affirmative Defense**

32. Plaintiff lacks capacity to sue Mr. LaPierre because he has substantially complied with all applicable statutes and has taken voluntary steps to ensure complete compliance and avoid any compliance issues, including voluntary rescission of the post-employment contract complained of by Plaintiff, thereby rendering the causes of action against him based, in whole or in part, on that contract moot.

# **Thirty-Second Affirmative Defense**

33. The causes of action asserted against Mr. LaPierre in the Complaint, and related requests for remedial action and other relief against Mr. LaPierre, are barred, in whole or in part, by the First Amendment to the United States Constitution, which requires that state regulation of not-for-profit corporations engaged in protected speech be conducted in the least intrusive manner possible and the relief sought against Mr. LaPierre in this action trespasses upon fundamental freedoms protected by the due process clause of the Fourteenth Amendment since the effect of removal and a lifetime nationwide ban on service to any not-for-profit corporation that conducts any activities in New York or solicits members or funds in New York would be to abridge his right to engage in lawful association with other supporters and defenders of the Second Amendment to

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the United States Constitution in support of their common beliefs, and would have the effect of chilling freedom of speech and assembly and curtailing his freedom to associate and freedom to speak freely on Second Amendment issues and other issues of public concern.

## **Thirty-Third Affirmative Defense**

34. Each of Plaintiff's statutory claims against Mr. LaPierre fail to allege that he acted with the fault necessary to satisfy the fault-based scheme codified by the New York Legislature.

## **Thirty-Fourth Affirmative Defense**

35. Plaintiff's claims and related requests for relief and remedial action - which include imposing on Mr. LaPierre a permanent bar preventing him from serving as an officer, director, or trustee, or in any similar capacity, of any not-for-profit or charitable organization to conduct business or solicit charitable donations in the State of New York – exceed the authority granted to her by the Legislature in the N-PCL and is incompatible with the statute, as well as the U.S. Constitution.

## **Thirty-Fifth Affirmative Defense**

36. Plaintiff's claims and related requests for remedial action – including, without limitation, Plaintiff's attempt to impose on Mr. LaPierre a permanent bar preventing him from serving as an officer, director, or trustee of any not-for-profit or charitable organization authorized to conduct business or solicit charitable donations in the State of New York – exceed the authority granted to Plaintiff or the courts by the Legislature and thus exceed the Court's subject matter jurisdiction.

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**Thirty-Sixth Affirmative Defense** 

37. Plaintiff's claims and related requests for remedial action – including, without

limitation, Plaintiff's requests that Mr. LaPierre return his earned compensation and that he be

permanently prevented from serving as an officer, director, or trustee of any not-for-profit or

charitable organization authorized to conduct business or solicit charitable donations in the State

of New York - constitute a penalty or forfeiture, an action for which is forbidden under CPLR

7205 where, as here, Mr. LaPierre's acts were done in good faith and pursuant to a construction

given to a statute by decisions of appellate courts.

**Thirty-Seventh Affirmative Defense** 

38. Plaintiff's claims and related requests for remedial action – including, without

limitation, Plaintiff's requests that Mr. LaPierre return his earned compensation and that he be

permanently banned and enjoined from serving as an officer, director, or trustee of any not-for-

profit or charitable organization authorized to conduct business or solicit charitable donations in

the State of New York – violate New York State's Constitution and the United States Constitution

and their protections against excessive and disproportional fines and forfeitures.

**Thirty-Eighth Affirmative Defense** 

39. Plaintiff's claims against Mr. LaPierre for return of compensation paid to him

violate the statutory authority granted to it which does not imbue Plaintiff with the power to set

aside contracts or transactions between the corporation and its officers and directors. In light of

Mr. LaPierre's undisputed performance of the work assigned to him, he justifiably and reasonably

relied upon a compensation expectation set by an affirmative vote of a majority of the National

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Rifle Association of America Board of Directors the subsequent payment of which, accordingly, was neither an unjust enrichment nor an excess benefit transaction as a matter of law.

## **Thirty-Ninth Affirmative Defense**

40. Plaintiff's causes of action to recover the compensation paid to Mr. LaPierre as unreasonable must fail because the Complaint does not state, as it must under CPLR 3016(h), that the National Rifle Association of America's all-volunteer Board of Directors' decision to approve and grant that compensation was based upon gross negligence or intentional infliction of harm, nor that any alleged act or omission on the part of Mr. LaPierre in his capacity as an ex officio director, with voice but without vote, of the all-volunteer board constituted gross negligence or intentional infliction of harm.

### **Fortieth Affirmative Defense**

41. Plaintiff's claims against Mr. LaPierre are barred completely because none of the acts or omissions alleged in the Complaint has produced injury to the public and granting any of the relief requested against Mr. LaPierre would harm the public and violate the First Amendment by chilling and suppressing free speech and free association.

### **Forty-First Affirmative Defense**

42. Whatever injuries may have been sustained were caused in whole or in part, or were contributed to, by the culpable conduct and/or want of care on the part of an entity or individuals over whom Mr. LaPierre had no control.

#### **Forty-Second Affirmative Defense**

43. The relative culpability of each party who is or may be liable for the damages alleged by the plaintiff in this action should be determined in accordance with the decisional and 122

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statutory law of the State of New York, and the equitable share of each party's liability for contribution should be determined and apportioned in accordance with the relative culpability, if any, of each such party pursuant to Article 14 of the CPLR.

WHEREFORE, Defendant Wayne LaPierre demands judgment in his favor against Plaintiff People of the State of New York, By Letitia James, Attorney General of the State of New York dismissing the Complaint with prejudice, awarding him costs and disbursements of this action, and granting him such other or further relief as the Court deems just and proper.

Dated: New York, New York April 12, 2022 Respectfully submitted,

# **CORRELL LAW GROUP**

By: /s/ P. Kent Correll

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Attorney for Defendant Wayne LaPierre

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# **VERIFICATION**

STATE OF VIRGINIA COUNTY OF FAIRFAX	) ) SS.: )	
Wayne LaPierre, beir	ng duly sworn, deposes and sa	ys:
Amended Verified Answer o	of Defendant Wayne LaPierre and edge, except as to matters alle	ion. I have read the foregoing and the contents thereof and the ged on information and belief, and as
Wayne LaPierre		4/12/22 Date
Sworn to before me this 12	day of <u>April</u> , 2022	
Notary Public in and for the S	State of Virginia	Mil

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**CERTIFICATE OF SERVICE** 

I hereby certify that a true and correct copy of the foregoing document was electronically served via the Court's electronic case filing system upon all counsel of record on this 12<sup>th</sup> day of April 2022.

P. Kent Correll

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