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SUPREME COURT OF THE STATE OF NEW YORK COUNTY OF NEW YORK

PEOPLE OF THE STATE OF NEW YORK, BY LETITIA JAMES, ATTORNEY GENERAL OF THE STATE OF NEW YORK,

Plaintiff,

v.

BAKER BROTHERS ADVISORS, LP. d/b/a BAKER THE NATIONAL RIFLE ASSOCIATION OF AMERICA, INC., WAYNE LAPIERRE, WILSON PHILLIPS, JOHN FRAZER, and JOSHUA POWELL,

Defendants.

Index No. 451625/2020 Verified Answer of Joshua Powell to Plaintiff's Second Amended Complaint

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Defendant Joshua Powell ("Defendant"), by and through his attorneys Akin Gump Strauss Hauer & Feld LLP, respectfully submits his Answer and Affirmative Defenses to Plaintiff's Verified First Amended Complaint ("Amended Complaint"). Any allegations, averment, contention or statement in the Amended Complaint that is not specifically and unequivocally

admitted is denied. Mr. Powell responds to each of the numbered paragraphs of the Amended

Complaint as follows:

PRELIMINARY STATEMENT

1. Mr. Powell admits that the National Rifle Association of America, Inc. (the "NRA"

or the "Association") is a New York corporation. The remainder of the allegations are legal

conclusions to which no response is required.

2. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

3. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

4. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

5. Mr. Powell denies the allegations in paragraph 5, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

6. Mr. Powell denies the allegations in paragraph 6, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

7. Mr. Powell denies the allegations in paragraph 7.

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8. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

9. Mr. Powell denies the allegations in paragraph 9, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.

10. Mr. Powell denies the allegations in paragraph 10, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.

11. Mr. Powell denies the allegations in paragraph 11, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.

12. Mr. Powell denies the allegations in paragraph 12, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them. To the extent paragraph 12 purports to characterize and represent the Plaintiff's original complaint, the complaint speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the original complaint, Mr. Powell denies them.

- 13. Mr. Powell denies the allegations in paragraph 13, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.
- 14. This paragraph contains legal conclusions and Plaintiff's characterizations of its Complaint to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 14.

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15. This paragraph contains legal conclusions and Plaintiff's characterizations of its Complaint to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 15.

PART ONE- THE PARTIES

- 16. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 16.
- 17. Mr. Powell admits that the NRA is a New York corporation that has members and engages in fundraising. The remaining allegations are legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 17.
- 18. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 18.
- 19. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 20. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent that paragraph 20 purports to represent the contents of the NRA's bylaws, the bylaws speak for themselves and are the best evidence of their content. Mr. Powell denies the allegations to the extent inconsistent with the referenced document.
- 21. Mr. Powell admits that he held the positions of Chief of Staff, Executive Director of General Operations, and Senior Strategist at the NRA, that his employment with the NRA ended in January 2020, and that he has a residence in Michigan. Mr. Powell denies holding the title of

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head of Compliance. The remaining allegations are legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 21.

- 22. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 23. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

PART TWO – JURISDICTION AND VENUE

- 24. This paragraph contains legal conclusions and Plaintiff's characterizations of its complaint to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 24.
- 25. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 25.
- 26. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 26.
- 27. This paragraph contains legal conclusions and Plaintiff's characterizations of its complaint to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 27.
- 28. This paragraph contains legal conclusions to which no response is required. To the extent this paragraph purports to represent the contents of the NRA's articles of incorporation, the articles of incorporation speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

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PART THREE – APPLICABLE LAW

- 29. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 29.
- 30. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 30.
- This paragraph contains legal conclusions to which no response is required. To the 31. extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 31.
- 32. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 32.
- This paragraph contains legal conclusions to which no response is required. To the 33. extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 33.
- 34. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 34.
- 35. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 35.
- This paragraph contains legal conclusions to which no response is required. To the 36. extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 36.
- 37. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 37.
- 38. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 38.
- 39. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 39.

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40. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 40.

- 41. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 41.
- This paragraph contains legal conclusions to which no response is required. To the 42. extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 42.
- 43. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 43.
- This paragraph contains legal conclusions to which no response is required. To the 44. extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 44.
- 45. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 45.
- 46. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 46.
- This paragraph contains legal conclusions to which no response is required. To the 47. extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 47.
- This paragraph contains legal conclusions to which no response is required. To the 48. extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 48.
- 49. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 49.
- 50. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 50.

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51. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 51.

- 52. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 52.
- 53. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 53.
- 54. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 54.
- 55. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 55.
- 56. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 56.

PART FOUR - THE NRA'S HISTORY AND INTERNAL GOVERNANCE

I. The NRA's History

- 57. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 58. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 59. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 60. This paragraph contains legal conclusions and Plaintiff's characterizations of its Complaint to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 60.

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61. Mr. Powell denies the allegations in paragraph 61, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

II. The NRA's Internal Structure and Governance

A. The NRA's Organizational Structure

62. Mr. Powell lacks knowledge or information sufficient to form a belief as to the

truth of the allegations contained in this paragraph and therefore denies them.

63. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

B. The NRA's Bylaws

64. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

65. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

i. Board of Directors

66. This paragraph contains legal conclusions to which no response is required. It also

purports to represent the contents of the NRA's certificate of incorporation, which speaks for itself

and are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

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67. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

ii. NRA Officers

- 68. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 69. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 70. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

a. Executive Vice President

- 71. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 72. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 73. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

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74. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth 75. of the allegations contained in this paragraph and therefore denies them.

President h.

76. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

This paragraph purports to represent the contents of the NRA's bylaws, which 77. speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

78. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

Vice Presidents c.

79. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

Treasurer / Secretary / Executive Directors d.

80. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them. Mr. Powell admits upon information and belief that Wilson Phillips served as Treasurer.

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81. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them. Mr. Powell admits upon information and belief that John Frazer served as the Secretary.

- 82. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 83. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 84. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

iii. Standing and Special Committees

85. Mr. Powell admits that the NRA Board of Directors has multiple standing and special committees, but otherwise lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in paragraph 85.

a. Officers Compensation Committee

86. This paragraph purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

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b. Executive Committee and Executive Counsel

87. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

88. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

c. Nominating Committee

89. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

90. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

d. Audit Committee

91. This paragraph purports to represent the contents of the NRA's bylaws and N-PCL

§ 7, which speak for themselves and are the best evidence of their content. To the extent the

allegations are inconsistent with the referenced documents, Mr. Powell denies them.

92. This paragraph purports to represent the contents of the Audit Committee Charter,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

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93. This paragraph purports to represent the contents of the Audit Committee Charter, which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

94. This paragraph purports to represent the contents of the Audit Committee Charter,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

95. This paragraph purports to represent the contents of the Audit Committee Charter

and the NRA's Policy Manual, which speak for themselves and are the best evidence of their

content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell

denies them.

96. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

93 purports to represent the contents of corporate documents, those documents speak for

themselves and are the best evidence of their content. To the extent the allegations are inconsistent

with the referenced documents, Mr. Powell denies them.

97. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

94 purports to represent the contents of the State of Corporate Ethics, that document speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

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Disclosure Requirements and Prohibitions on Private Benefits and iv. Reimbursements absent Board Approval

98. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

99. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

100. This paragraph purports to represent the contents of the NRA's bylaws, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

C. The NRA's Policy and Procedures on Hiring, Spending, Procurement, Travel, Reimbursement, Conflicts of Interest, and Related Party

Transactions

101. Paragraph 101 purports to quote the NRA Employee Handbook and the NRA Policy

Manual, to which no response is required. The Handbook and Policy Manual speak for themselves

and are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

i. **Contract Review and Policy**

102. Paragraph 102 purports to represent the contents of the NRA Contract Review

Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations

are inconsistent with the referenced document, Mr. Powell denies them.

103. Paragraph 103 purports to represent the contents of the NRA Contract Review

Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations

are inconsistent with the referenced document, Mr. Powell denies them.

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104. Paragraph 104 purports to represent the contents of an NRA policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

105. Paragraph 105 purports to represent the contents of an NRA memorandum, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

106. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

ii. Employment Rules

107. The allegations in paragraph 107 purport to represent the contents of NRA policies, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

108. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

iii. Independent Contractors

109. Paragraph 109 purports to represent the contents an NRA policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

iv. Travel and Business Expense Reimbursement Policy

110. Paragraph 110 purports to represent the contents of the NRA's Travel and Business Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

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111. Paragraph 111 purports to represent the contents of the NRA's Travel and Business

Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

112. Paragraph 112 purports to represent the contents of the NRA's Travel and Business

Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

113. Paragraph 113 purports to represent the contents of the NRA's Travel and Business

Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

114. Paragraph 114 purports to represent the contents of the NRA's Travel and Business

Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

115. Paragraph 115 purports to represent the contents of the NRA's Travel and Business

Expense Reimbursement Policy, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

v. Statement of Corporate Ethics

116. Paragraph 116 purports to represent the contents of the NRA Statement of

Corporate Ethics, which speaks for itself and is the best evidence of its content. To the extent the

allegations are inconsistent with the referenced document, Mr. Powell denies them.

117. Paragraph 117 purports to represent the contents of the NRA whistleblower policy,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

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of the allegations contained in this paragraph and therefore denies them. Paragraph 118 also

118. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

contains legal conclusions to which no response is required. To the extent a response is deemed

necessary, Mr. Powell denies the allegations in paragraph 118.

vi. Purchasing Policy

119. Paragraph 119 purports to represent the contents of the NRA Purchasing Policy,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

120. Paragraph 120 purports to represent the contents of the NRA Purchasing Policy,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

121. Paragraph 121 purports to represent the contents of the NRA Purchasing Policy,

which speaks for itself and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them.

122. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. Paragraph 122 contains

legal conclusions to which no response is required. To the extent a response is deemed necessary,

Mr. Powell denies the allegations in paragraph 122.

123. Paragraph 123 purports represent the contents of the NRA Purchasing Policy, which

speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent

with the referenced document, Mr. Powell denies them.

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124. Paragraph 124 purports to represent the contents of the NRA Purchasing Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

Officers and Board of Directors Policy - Disclosure of Financial vii. **Interests**

- 125. Paragraph 125 purports to represent the contents of the NRA Officers and Board of Directors Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 126. Paragraph 126 purports to represent the contents of the NRA Officers and Board of Directors Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 127. Paragraph 127 purports to represent the contents of the NRA Officers and Board of Directors Policy, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 128. Paragraph 128 purports to represent the contents of an NRA public filing, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 129. Paragraph 129 contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 129.

viii. **Conflict of Interests and Related Party Transaction Policy**

130. Paragraph 130 purports to represent the contents of the NRA Conflict of Interest and Related Party Transaction Policy and the NRA's Employee Handbook, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.

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131. Paragraph 131 contains legal conclusions to which no response is required. To the

extent paragraph 131 purports to represent the contents of the NRA Conflict of Interest and Related

Party Transaction Policy, that document speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

132. Paragraph 132 purports to represent the contents of the NRA Conflict of Interest

and Related Party Transaction Policy, which speaks for itself and is the best evidence of its content.

To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies

them.

133. Paragraph 133 purports to represent the contents of the NRA Conflict of Interest

and Related Party Transaction Policy, which speaks for itself and is the best evidence of its content.

To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies

them.

134. Paragraph 134 purports to represent the contents of the NRA Conflict of Interest

and Related Party Transaction Policy, which speaks for itself and is the best evidence of its content.

To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies

them.

135. Paragraph 135 purports to represent the contents of an NRA Conflict of Interest and

Related Party Transaction Policy, which speaks for itself and is the best evidence of its content.

To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies

them.

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PART FIVE – DEFENDANTS VIOLATIONS OF NEW YORK LAW

I. Widespread Violations of Law of the NRA's Senior Management under the

Leadership and Direction of Wayne LaPierre

136. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

137. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

138. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

139. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

140. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

141. Mr. Powell admits that the NRA hired him to serve as LaPierre's Chief of Staff in

2016, that Mr. Powell became the Executive Director of General Operations in or about January

2017, that Mr. Powell was named as a Senior Strategist in or around December 2018, that his

employment with the NRA was terminated in January 2020 and that he reported to Mr. LaPierre

during his employment at the NRA. Mr. Powell otherwise denies the allegations in paragraph 141.

142. Mr. Powell denies the allegations in paragraph 142, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

LaPierre's Improper Spending and Expensing Α.

143. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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144. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

145. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

LaPierre's Private Flights i.

- 146. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 147. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 148. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 149. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 150. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 151. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 152. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 153. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 154. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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155. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 156. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 157. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 158. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 159. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 160. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 161. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent paragraph 161 purports to represent the contents of the NRA's annual filings, the filings speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.
- 162. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 163. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent paragraph 163 purports to represent the contents of the NRA's annual filings, the filings speak for themselves

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and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.

164. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

164 purports to represent the contents of the NRA's annual filings, the filings speak for themselves

and are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them. The remaining allegations are legal conclusions

to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies

them.

ii. LaPierre's Bahamas and Yachting Trips

165. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

166. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

167. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

168. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

169. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

170. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent that the

allegations in paragraph 170 purport to represent the contents of the NRA's 2018 Form 990, the

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form speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

- 171. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 172. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 173. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 174. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 175. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 176. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 177. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 178. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 179. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 180. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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iii. LaPierre's Personal Travel Consultant

181. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

182. Paragraph 182 purports to represent the contents of the NRA Travel Policy, which

speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent

with the referenced document, Mr. Powell denies them.

183. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

184. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

185. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

186. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

187. Powell lacks knowledge or information sufficient to form a belief as to the truth of

the allegations contained in this paragraph and therefore denies them.

188. Powell lacks knowledge or information sufficient to form a belief as to the truth of

the allegations contained in this paragraph and therefore denies them.

189. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

190. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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191. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 192. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 193. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 194. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 195. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 196. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 197. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

LaPierre's Personal Expense Reimbursements iv.

- 198. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 199. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 200. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 201. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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202. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

203. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent paragraph 203 purports to represent the contents of an NRA policy, the policy speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

- 204. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 205. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 206. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 207. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 208. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

v. LaPierre's Consulting Budget

- 209. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 210. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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211. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations and therefore denies them. To the extent this paragraph purports to represent the contents of the NRA Contract Policy, the policy speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the policy, Mr. Powell denies them.

- 212. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 213. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 214. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 215. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

vi. **LaPierre's Security Costs**

- 216. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 217. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 217.
- 218. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 219. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 220. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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221. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 222. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 223. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 224. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 225. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 226. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 227. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 228. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

Wilson "Woody" Phillip's Conflicts of Interest, Related Party Transactions, В. and Self-Dealing

- 229. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 230. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 231. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations as to the actions of an FSD staffer or her supervisor contained in this paragraph

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and therefore denies them. Mr. Powell denies the allegations, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

232. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations as to the actions of FSD staff contained in this paragraph and therefore denies

them. Mr. Powell denies the allegations, as directed to him, and lacks knowledge or information

sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and

therefore denies them.

233. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations as to the actions of Phillips' staff contained in this paragraph and therefore denies

them. Mr. Powell denies the allegations, as directed to him, and lacks knowledge or information

sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and

therefore denies them.

i. Phillips's Conflict of Interest with Respect to HomeTelos

234. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

235. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

236. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

237. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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238. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 239. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 240. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

ii. Phillips's July 2018 Trip on Grand Illusion

- 241. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 242. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 243. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

iii. Phillips's Consulting Agreement

- 244. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 245. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 246. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 247. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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248. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 249. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 250. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

C. Joshua Powell's Conflicts of Interest, Related Party Transactions, and Negligence

- 251. Mr. Powell admits that the NRA hired him in 2016 to serve as LaPierre's Chief of Staff, that he was on the board of the NRA prior to being hired, and that once he was hired by the NRA his duties included overseeing certain business practice changes. To the extent this paragraph purports to represent the contents of testimony by LaPierre, Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of those allegations and therefore denies them. Mr. Powell otherwise denies the allegations in paragraph 251.
 - 252. Mr. Powell denies the allegations in paragraph 252.
- 253. Mr. Powell admits that he held the position of Executive Director of General Operations and Senior Strategist, but otherwise denies the remaining allegations in this paragraph.
- 254. Mr. Powell admits that he held the role of Senior Strategist, but otherwise denies the remaining allegations in paragraph 254.
 - 255. Mr. Powell denies the allegations in paragraph 255.

i. Powell's Compensation

256. Mr. Powell admits that LaPierre was involved in discussions regarding his initial salary and that his salary was \$500,000. To the extent paragraph 256 purports to represent the contents of an employment agreement, the agreement speaks for itself and is the best evidence of

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its content. To the extent the allegations are inconsistent with the agreement, Mr. Powell denies

them. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the

allegations regarding his predecessor and therefore denies them. Mr. Powell denies the remaining

allegations in this paragraph.

257. Paragraph 257 purports to represent the contents of an employment contract and

the NRA policy on relocation expenses, which speak for themselves and are the best evidence of

their content. To the extent the allegations are inconsistent with the referenced documents, Mr.

Powell denies them. Mr. Powell admits that he was reimbursed for certain lease payments,

cellphone, utilities, parking, cable, and internet charges. Mr. Powell denies the remaining

allegations contained in this paragraph.

258. Mr. Powell admits that his salary was increased to \$650,000 in the third quarter of

2017. Mr. Powell otherwise denies the allegations in paragraph 258.

259. Mr. Powell admits that his salary was increased to \$800,000 in 2018. Mr. Powell

otherwise denies the allegations in paragraph 259.

ii. Powell's Spending and Reimbursement Requests

260. Mr. Powell denies the allegations in paragraph 260.

261. Mr. Powell admits that he charged expenses to his NRA-issued credit card. Mr.

Powell otherwise denies the allegations in in paragraph 261.

262. Mr. Powell denies the allegations in paragraph 262. To the extent paragraph 262

purports to represent the contents of a letter from Ackerman, the letter speaks for itself and is the

best evidence of its content. To the extent the allegations are inconsistent with the referenced

document, Mr. Powell denies them.

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263. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

264. Mr. Powell admits that the NRA terminated his employment in or about January

2020 based upon alleged violations of the NRA's expense reimbursement policies. Mr. Powell

otherwise denies the allegations in paragraph 264.

265. Mr. Powell admits that he tendered a check to the NRA for \$40,760.20 to resolve

any issues regarding his expenses. Mr. Powell lacks knowledge or information sufficient to form

a belief as to the truth of the remaining allegations contained in this paragraph and therefore denies

them.

266. Mr. Powell denies the allegations in paragraph 266. To the extent paragraph 266

purports to represent the contents of the NRA's annual filings, the filings speak for themselves and

are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

iii. Powell's and Phillips's Negligence in Entering into Multimillion-

Dollar Verbal Contracts

267. Mr. Powell admits that the NRA began a project known as "Project Ben-Hur." Mr.

Powell denies the remaining allegations in paragraph 267, as directed to him, and lacks knowledge

or information sufficient to form a belief as to the truth of the allegations as directed to the co-

defendants and therefore denies them.

268. Mr. Powell denies the allegations in paragraph 268.

269. Mr. Powell admits that McKenna was a consultant for the NRA, but otherwise lacks

knowledge or information sufficient to form a belief as to the truth of the remaining allegations

contained in this paragraph and therefore denies them.

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270. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 271. Mr. Powell denies the allegations in paragraph 271, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.
 - 272. Mr. Powell denies the allegations in paragraph 272.

iv. Powell's Conflict of Interest Concerning His Wife's Employment

- 273. Mr. Powell admits that while he was employed by the NRA, his wife became employed by McKenna.
- 274. Mr. Powell admits that his wife was hired by McKenna on or around December, 15, 2017. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the remaining allegations in paragraph 274 and therefore denies them.
 - 275. Mr. Powell denies the allegations in paragraph 275.
 - 276. Mr. Powell denies the allegations in paragraph 276.
 - 277. Mr. Powell denies the allegations in paragraph 277.
- 278. Mr. Powell admits that he introduced a "refresher" presentation. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the remaining allegations in paragraph 278 and therefore denies them.
- 279. Mr. Powell admits that he submitted a completed Financial Disclosure Questionnaire for 2018 and otherwise denies the allegations contained in paragraph 279.

v. Powell's Related Party Transaction with His Father

280. Mr. Powell denies the allegations in paragraph 280.

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vi. Powell's Record of Alleged Sexual Harassment and Discrimination

281. Mr. Powell denies the allegations in paragraph 281.

Mr. Powell denies the allegations in paragraph 282.

Mr. Powell denies the allegations in paragraph 283.

284. Mr. Powell denies the allegations in paragraph 284.

John Frazer's Negligence and Certifications of False or Misleading Annual D. **Filings**

Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

286. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 287. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 288. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 289. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 290. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 291. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

i. Failure to Comply with Relevant Governance Requirements

292. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 292.

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293. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

Certification of False or Misleading Annual Filings ii.

- 294. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 295. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

Ε. Improper Expenditures by LaPierre's Senior Assistant and Direct Report

- 296. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 297. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 298. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 299. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 300. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 301. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 302. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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303. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

304. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

305. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

306. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

307. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

308. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

309. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of its annual IRS Form 990 filings, those filings speak

for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced documents, Mr. Powell denies them.

F. LaPierre's Improper Use of NRA Funds to Influence Board Elections.

310. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

311. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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II. The NRA's Use of Longtime Vendors and Consulting Agreements to Hide Improper Expenditures, Self-Dealing, and Related Party Transactions

Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

Ackerman McQueen and Mercury Group A.

- i. The NRA's Decades-Long Relationship with Ackerman
- 313. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 314. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 315. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in the first sentence of this paragraph and therefore denies them. Mr. Powell denies the remaining allegations in paragraph 315, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the codefendants and therefore denies them.
- 316. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 317. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 318. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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The NRA's Practices Concerning Ackerman's Budgeting and ii. Invoicing

319. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 320. This paragraph purports to represent the contents of the Service Agreement, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 321. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 322. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 323. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 324. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

iii. NRA Executives' Misuse of Out of Pocket Expenses

- 325. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in the first sentence of this paragraph and therefore denies them. Mr. Powell denies the remaining allegations in paragraph 325, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the codefendants and therefore denies them.
- 326. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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327. This paragraph purports to represent the contents of Ackerman invoices, which

speak for themselves and are the best evidence of their content. To the extent the allegations are

inconsistent with the referenced documents, Mr. Powell denies them. Mr. Powell lacks knowledge

or information sufficient to form a belief as to the truth of the allegations contained in the final

sentence of this paragraph and therefore denies them.

328. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

329. This paragraph purports to represent the contents of the NRA's annual budgets with

Ackerman, which speak for themselves and are the best evidence of their content. To the extent

the allegations are inconsistent with the referenced documents, Mr. Powell denies them.

This paragraph contains legal conclusions to which no response is required. To the

extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 330.

331. Mr. Powell denies the allegations in paragraph 331, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

332. Mr. Powell denies the allegations in paragraph 332, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

333. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

334. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations as directed to the co-defendants and therefore denies them.

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335. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 336. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 337. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 338. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 339. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 340. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

iv. The NRA's Failure to Conduct Proper Oversight of Ackerman Billing

- 341. Mr. Powell denies the allegations in paragraph 341, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.
- 342. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
 - v. NRA Executives' Misuse of Under Wild Skies Television Programming
- 343. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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344. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 345. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 346. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 347. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 348. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

The NRA's Supplemental Income Payments to Under Wild Skies' vi. **Principal**

- 349. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 350. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 351. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 352. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 353. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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B. **Consulting Agreements with Former Employees**

354. Mr. Powell lacks knowledge or information sufficient to form a belief as to the

truth of the allegations contained in this paragraph and therefore denies them.

Consulting Agreement with Former Executive Director of General i.

Operations

355. Mr. Powell denies the allegations in paragraph 355.

356. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of the referenced agreement, the agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

357. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of the referenced agreement, the agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

358. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of the NRA's Purchasing Policy, the policy speaks

for itself and is the best evidence of its content. To the extent the allegations are inconsistent with

the referenced document, Mr. Powell denies them.

359. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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360. This paragraph purports to represent the contents of the referenced consulting agreement, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.

361. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

ii. Consulting Agreement with Former NRA Employee / NRA Foundation Executive Director

- 362. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent the allegations in paragraph 362 purport to represent the contents of a consulting agreement, the agreement speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced agreement, Mr. Powell denies them.
- 363. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 364. Paragraph 364 purports to represent the contents of the NRA's IRS Form 990, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 365. Paragraph 365 purports to represent the contents of a consulting agreement, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 366. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. This paragraph also contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 366.

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367. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

368. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

369. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

370. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of a consulting agreement, the agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

371. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

Consulting Agreement with Former NRA Managing Director of iii. **Affinity and Licensing**

372. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

373. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of the NRA's Form 990, the form speaks for itself and

is the best evidence of its content. To the extent the allegations are inconsistent with the referenced

document, Mr. Powell denies them.

374. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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375. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an agreement, the referenced agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

376. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an agreement, the referenced agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

377. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an agreement, the referenced agreement speaks for

itself and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

378. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

379. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

380. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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C. Related Party Transactions with Board Members

381. This paragraph contains legal conclusions and plaintiff's characterizations of its

Complaint to which no response is required. To the extent a response is deemed necessary, Mr.

Powell denies the allegations in paragraph 381.

i. Board Member No. 1

382. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

383. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

384. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an agreement, the referenced agreement speaks for

itself and is the best evidence of its content.

385. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

386. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

387. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

388. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of meeting minutes, the referenced minutes speak for

themselves and are the best evidence of their content.

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389. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

390. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an Audit Committee Report, the referenced report

speaks for itself and is the best evidence of its content.

ii. **Board Member No. 2**

391. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations in this paragraph and therefore denies them.

392. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of a consulting services agreement, the referenced

agreement speaks for itself and is the best evidence of its content.

393. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

394. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

395. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

396. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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iii. Board member No. 3

397. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

398. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

399. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of a NRA Consultant List, the list speaks for itself and

is the best evidence of its content.

400. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an Audit Committee meeting minutes, the minutes

speak for themselves and are the best evidence of their content.

401. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

Board Member No. 4 iv.

402. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

403. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

404. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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405. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

406. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an Audit Committee meeting minutes, the

referenced minutes speaks for themselves and are the best evidence of their content.

407. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

408. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an Audit Committee meeting minutes, the

referenced minutes speaks for themselves and are the best evidence of their content.

v. Board Member No. 5

409. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

410. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

411. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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III. The Individual Defendants Received Excessive Compensation that the NRA Did **Not Accurately Disclose**

The NRA Board Failed to Follow an Appropriate Process to Determine Α. **Reasonable Compensation for NRA Executives**

This paragraph contains legal conclusions to which no response is required. To the 412. extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 412.

- 413. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 413.
- This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 414.
- 415. Paragraph 415 purports to represent the contents of the NRA bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.
- 416. Paragraph 416 purports to represent the contents of NRA filings, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them. Mr. Powell denies making, or causing the NRA to make, any misleading representations.
- 417. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 418. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 419. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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420. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 421. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 422. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent this paragraph purports to represent the contents of NRA Board meeting minutes, the minutes speak for themselves and are the best evidence of their content.
- 423. Mr. Powell denies the allegations in paragraph 423, to the extent directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.
- 424. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 425. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 425.
- 426. Mr. Powell denies the allegations in paragraph 426, to the extent directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants or other Board members and therefore denies them.
- 427. Mr. Powell denies the allegations in paragraph 427, to the extent directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants or other Board members and therefore denies them.

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428. Mr. Powell denies the allegations in paragraph 428, to the extent directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants or other Board members and therefore denies them.

- The Officers Compensation Committee and the NRA Board Failed to В. Consider or Approve LaPierre's and Phillips's Complete Compensation **Prior to Making Compensation Determinations**
- Mr. Powell lacks knowledge or information sufficient to form a belief as to the 429. truth of the allegations contained in this paragraph and therefore denies them.
- This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 430.
- 431. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 432. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 433. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 434. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 435. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 436. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 437. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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438. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 439. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 440. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 441. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 442. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 443. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 444. This paragraph contains legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 444.

C. LaPierre Failed to Properly Determine Powell's Compensation

- 445. Paragraph 445 purports to represent the contents of the NRA's bylaws, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
 - 446. Mr. Powell denies the allegations in paragraph 446.
- 447. To the extent the allegations in paragraph 447 purport to represent the contents of the NRA 2017 and 2018 IRS Form 990, the forms speaks for themselves, and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them. Mr. Powell denies the remaining allegations in this paragraph.

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D. The NRA's Compensation Disclosures to the Attorney General and the **Internal Revenue Service Were False or Misleading**

448. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 448.

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449. This paragraph purports to represent the contents of its annual CHAR500 filing,

which is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

450. This paragraph purports to represent the contents of its annual IRS Form 990 filings,

which are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

451. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 451.

452. This paragraph purports to represent the contents of its annual IRS Form 990 filings,

which are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

453. Mr. Powell denies the allegations in paragraph 453.

454. This paragraph purports to represent the contents of its annual IRS Form 990 filings,

which are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

455. This paragraph purports to represent the contents of its annual IRS Form 990 filings,

which are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

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456. Mr. Powell denies the allegations in paragraph 456, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

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457. Mr. Powell denies the allegations in paragraph 457, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them. To the extent this paragraph purports to represent

the contents of IRS requirements and IRS Form 990 filings, the referenced documents are the best

evidence of their content. To the extent the allegations are inconsistent with the referenced

documents, Mr. Powell denies them.

458. Mr. Powell denies the allegations in paragraph 458, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them. To the extent this paragraph purports to represent

the contents of IRS requirements and IRS Form 990 filings, the referenced documents are the best

evidence of their content. To the extent the allegations are inconsistent with the referenced

documents, Mr. Powell denies them.

459. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 459.

460. Mr. Powell denies the allegations in paragraph 460, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

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IV. The NRA's Retaliation Against Dissidents on the Board

> Dissident No. 1 Α.

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i. LaPierre Recruits Dissident No. 1 as President and Negotiates

Ackerman Contract

461. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

462. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

463. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

464. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

465. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of a contract, the referenced contract speaks for itself

and is the best evidence of its content. To the extent the allegations are inconsistent with the

referenced document, Mr. Powell denies them.

466. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an employment agreement, the agreement speaks

for itself and is the best evidence of its content. To the extent the allegations are inconsistent with

the referenced document, Mr. Powell denies them.

467. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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468. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

Dissident No. 1 Undertakes His Fiduciary Responsibilities as NRA ii. President

- 469. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 470. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent paragraph 470 purports to represent the contents of the October 24, 2018 meeting agenda, the agenda speaks for itself, and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.
- 471. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 472. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 473. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 474. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 475. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 476. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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477. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 478. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 479. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

iii. LaPierre Voices Concern about Dissident No. 1's Contract

- 480. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 481. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 482. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 483. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 484. Paragraph 484 purports to represent the contents of two letters, which speak for themselves, and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.
- 485. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 486. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent the

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allegations in paragraph 486 purport to represent the contents of an April 25, 2019 letter, the letter

speaks for itself, and is the best evidence of its content.

487. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

488. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

B. Dissident Board Members

489. Paragraph 489 purports to represent the contents of a July 22, 2019 letter, which

speaks for itself, and is the best evidence of its content. To the extent the allegations are

inconsistent with the referenced document, Mr. Powell denies them. Mr. Powell lacks knowledge

or information sufficient to form a belief as to the truth of the remaining allegations contained in

this paragraph and therefore denies them.

490. Mr. Powell lacks knowledge or information sufficient to form a belief as to the

truth of the allegations contained in this paragraph and therefore denies them.

491. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

492. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

493. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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V. The NRA Board's Failures Resulting in Violations of Law

494. Mr. Powell denies the allegations in paragraph 494, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

495. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 495.

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496. The allegations in paragraph 496 purport to represent the contents of the Mission

Statement of the NRA Audit Committee. The Mission Statement speaks for itself, and is the best

evidence of its content. To the extent the allegations are inconsistent with the referenced document,

Mr. Powell denies them.

497. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

498. Mr. Powell denies the allegations in paragraph 498, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

499. Mr. Powell lacks knowledge or information sufficient to form a belief as to the

truth of the allegations contained in this paragraph and therefore denies them.

500. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

501. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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Audit Committee's Failure to Respond Adequately to Whistleblowers Α.

502. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 502.

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503. The allegations in paragraph 503 purport to represent the contents of the NRA

Statement of Corporate Ethics, which speaks for itself and is the best evidence of its content. To

the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

504. Mr. Powell denies the allegations in paragraph 504, as directed to him, and lacks

knowledge or information sufficient to form a belief as to the truth of the allegations as directed to

the co-defendants and therefore denies them.

505. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

506. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

507. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

508. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

509. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

510. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent the

allegations paragraph 510 purports to represent the contents of an Audit Committee report, it

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speaks for itself, and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

- 511. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 512. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 513. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 514. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 515. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
 - Audit Committee's Failure to Appropriately Review and Approve Related В. **Party Transactions and Conflicts of Interest**
- Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 517. The allegations in this paragraph contain legal conclusions to which no response is required. To the extent the allegations purport to represent the contents of the NRA Conflict of Interest and Related Party Transaction Policy, the policy speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 518. The allegations in paragraph 518 purport to represent the contents of the policy of the Audit Committee. The policy speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

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519. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 520. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 521. The allegations in this paragraph contain legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 521.
 - 522. Mr. Powell denies the allegations in paragraph 522.
- 523. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 524. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 525. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent this paragraph purports to represent the contents of the NRA's internal documents, the documents speak for themselves and are the best evidence of their content.
- 526. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent this paragraph purports to represent the contents of an Audit Committee report, the report speaks for itself and is the best evidence of its content.
- 527. The allegations in this paragraph contain legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 527.

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528. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

- 529. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 530. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 531. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 532. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 533. Mr. Powell denies the allegations in paragraph 533, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.
- 534. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 535. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

C. Audit Committee's Failure to Oversee Adequately the External Auditors

- 536. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 537. The allegations in paragraph 537 purport to represent the contents of the NRA Audit Committee's Charter. The charter speaks for itself and is the best evidence of its content.

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To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies

them.

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538. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 538.

539. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

540. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

541. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

542. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

543. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

544. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

545. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

546. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

547. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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548. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

549. The allegations in this paragraph contain legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 549.

D. The Audit Committee Acted *Ultra Vires* in Indemnifying Officers, Directors, and Employees

- 550. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 551. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

VI. The NRA's Failure to Institute an Effective Compliance Program

- 552. Mr. Powell denies the allegations in paragraph 552.
- 553. Mr. Powell denies the allegations in paragraph 553.
- 554. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 555. Mr. Powell denies the allegations in paragraph 555, as directed to him, and lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them.
- 556. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 557. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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558. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

559. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

560. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 560

561. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

VII. The NRA's False Regulatory Filings

562. The allegations in this paragraph contain legal conclusions to which no response is

required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 562.

563. The allegations in this paragraph contain legal conclusions to which no response

is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in

paragraph 563.

564. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

565. Powell lacks knowledge or information sufficient to form a belief as to the truth of

the allegations contained in this paragraph and therefore denies them.

566. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. Mr. Powell denies making,

or causing anyone else to make, false or misleading statements.

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567. Mr. Powell denies that making, or causing anyone else to make, false or misleading statements or omissions. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations as directed to the co-defendants and therefore denies them. To the extent that the allegations in this paragraph purport to represent the contents of documents, the documents speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.

VIII. The Defendants' Continued Breaches Since the Attorney General's Complaint

568. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent the allegations in this paragraph contain legal conclusions, no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 568.

A. Purported Remediation Has Been Inadequate

- i. Audit Committee Fails to Adequately Supervise the NRA's New Auditors
- 569. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 570. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 571. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent paragraph 571 purports to represent the contents of a letters and reports from Aronson LLC, the documents speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.

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572. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

572 purports to represent the contents of RSM and Aronson's audit reports, the reports speak for

themselves and are the best evidence of their content. To the extent the allegations are inconsistent

with the referenced documents, Mr. Powell denies them.

573. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

574. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

575. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

576. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

576 purports to represent the contents of a letter from Aronson, the letter speaks for itself and is

the best evidence of its contents. To the extent the allegations are inconsistent with the referenced

letter, Mr. Powell denies them.

i. The Process of Preparing the NRA 2019 990 Raises Concerns

577. This paragraph purports to represent the contents of its annual IRS Form 990 filings,

which are the best evidence of their content. To the extent the allegations are inconsistent with the

referenced documents, Mr. Powell denies them.

578. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of its annual IRS Form 990 filings, the filing is the

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best evidence of their content. To the extent the allegations are inconsistent with the referenced

documents, Mr. Powell denies them.

579. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of its annual IRS Form 990 filings, the filing is the

best evidence of their content. To the extent the allegations are inconsistent with the referenced

documents, Mr. Powell denies them.

580. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of its annual IRS Form 990 filings, the filing is the

best evidence of their content. To the extent the allegations are inconsistent with the referenced

documents, Mr. Powell denies them.

581. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an e-mail from a former NRA Treasurer, the e-mail

is the best evidence of its content. To the extent the allegations are inconsistent with the referenced

e-mail, Mr. Powell denies them.

582. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph contains legal conclusions, no response is required. To the extent a response is deemed

necessary, Mr. Powell denies the allegations in paragraph 582.

583. Mr. Powell lacks knowledge or information sufficient to form a belief as to the

truth of the allegations contained in this paragraph and therefore denies them.

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of the allegations contained in this paragraph and therefore denies them. To the extent this paragraph purports to represent the contents of its annual IRS Form 990 filings, the filing is the

584. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

best evidence of their content. To the extent the allegations are inconsistent with the referenced

documents, Mr. Powell denies them.

iii. LaPierre Fires the (Now Former) Treasurer

585. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

586. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

587. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of an e-mail from LaPierre, the e-mail is the best

evidence of its content. To the extent the allegations are inconsistent with the referenced e-mail,

Mr. Powell denies them.

iv. The 2019 Form 990 Disclosure of Excess-Benefit Transactions

588. This paragraph purports to represent the contents of its annual IRS Form 990 filings,

the filing is the best evidence of their content. To the extent the allegations are inconsistent with

the referenced documents, Mr. Powell denies them.

589. To the extent this paragraph purports to represent the contents of its annual IRS

Form 990 filings, the filing is the best evidence of their content. To the extent the allegations are

inconsistent with the referenced documents, Mr. Powell denies them. To the extent the allegations

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in this paragraph contain legal conclusions, no response is required. To the extent a response is

deemed necessary, Mr. Powell denies the allegations in paragraph 589.

590. To the extent this paragraph purports to represent the contents of its annual IRS

Form 990 filings, the filing is the best evidence of their content. To the extent the allegations are

inconsistent with the referenced documents, Mr. Powell denies them. Mr. Powell also denies the

allegations of paragraph 590 and subparts (i) through (vii), as directed to him, and lacks knowledge

or information sufficient to form a belief as to the truth of the allegations directed to the co-

defendants and therefor denies them.

591. To the extent this paragraph purports to represent the contents of its annual IRS

Form 990 filings, the filing is the best evidence of their content. To the extent the allegations are

inconsistent with the referenced documents, Mr. Powell denies them.

592. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of its annual IRS Form 990 filings, the filing is the

best evidence of their content. To the extent the allegations are inconsistent with the referenced

documents, Mr. Powell denies them. To the extent the allegations in this paragraph contain legal

conclusions, no response is required. To the extent a response is deemed necessary, Mr. Powell

denies the allegations in paragraph 592.

v. Ongoing Violations of NRA Policy and Procedures

593. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

594. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

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595. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent this paragraph purports to represent the contents of contracts with Allegiance, Concord, and MMP, the

contracts are the best evidence of their content. To the extent the allegations are inconsistent with

the referenced documents, Mr. Powell denies them.

596. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

597. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

598. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent this

paragraph purports to represent the contents of the NRA's schedule of payments made to creditors,

the schedule is the best evidence of its content. To the extent the allegations are inconsistent with

the referenced document, Mr. Powell denies them.

599. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

600. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

600 purports to represent the contents of NRA Policy, the policy speaks for itself and is the best

evidence of its content. To the extent the allegations are inconsistent with the referenced document,

Mr. Powell denies them.

601. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

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Mr. Powell denies them.

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601 purports to represent the contents of NRA Policy, the policy speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document,

- 602. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
 - B. The NRA Files for Bankruptcy to Evade the Attorney General's Regulatory Authority. A Bankruptcy Court Dismisses the Proceeding for Lack of Good Faith.
- 603. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent paragraph 603 purports to characterize the United States District Court for the Northern District of Texas's ("bankruptcy court") order, the order speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 604. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

i. The Special Litigation Committee

- 605. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 606. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 607. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 608. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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ii. LaPierre's 2021 Employment Agreement

609. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

610. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

611. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

612. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

C. The Board had Incomplete Information About the Bankruptcy When

Presented with the 2021 Employment Agreement for Approval.

613. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

614. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

615. Paragraph 615 purports to represent the contents of LaPierre's 2021 Employment

Agreement, the agreement speaks for itself and is the best evidence of its content. To the extent

the allegations are inconsistent with the referenced document, Mr. Powell denies them.

616. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

617. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

617 purports to represent the contents of a board member e-mail, the e-mail speaks for itself and

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is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

618. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

D. LaPierre Filed for Bankruptcy without Informing the Board or Consulting with his Staff.

- 619. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 620. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 621. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 622. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 623. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 624. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

E. The NRA Admits it Filed for Bankruptcy to "Dump New York" and Evade the Regulatory Authority of the New York Attorney General.

- 625. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.
- 626. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them.

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627. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent paragraph 627 purports to represent the contents of the NRA press release, the press release speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.

Following a Twelve-Day Trial, the NRA Bankruptcy is Dismissed for Lack F. of Good Faith.

- 628. Paragraph 628 purports to represent filings made in the NRA bankruptcy case, which speak for themselves and are the best evidence of their content. To the extent the allegations are inconsistent with the referenced documents, Mr. Powell denies them.
- 629. Mr. Powell admits that the court granted the motion to dismiss but denies any statement or allegations in paragraph 629 that mischaracterize the court's Order, which speaks for itself and is the best evidence of its content.
- 630. Paragraph 630 purports to characterize and represent the contents of the bankruptcy court's order, which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 631. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent paragraph 631 purports to characterize the bankruptcy court's order which speaks for itself and is the best evidence of its content. To the extent the allegations are inconsistent with the referenced document, Mr. Powell denies them.
- 632. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth of the allegations contained in this paragraph and therefore denies them. To the extent paragraph 632 purports to characterize the bankruptcy court's findings, the court's order speaks for itself and

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is the best evidence of its content. To the extent the allegations are inconsistent with the referenced

document, Mr. Powell denies them.

633. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them. To the extent paragraph

633 purports to characterize the bankruptcy court's findings, the court's order speaks for itself and

is the best evidence of its content. To the extent the allegations are inconsistent with the referenced

document, Mr. Powell denies them.

634. Mr. Powell lacks knowledge or information sufficient to form a belief as to the truth

of the allegations contained in this paragraph and therefore denies them.

CAUSES OF ACTION

FIRST CAUSE OF ACTION

For Breach of EPTL 8-1.4 (Against Defendant NRA) (Against Defendant NRA)

635. Paragraph 635 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his

responses to paragraphs 1–634 above.

636. The allegations in the First Cause of Action are not against Mr. Powell therefore no

response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

637. The allegations in the First Cause of Action are not against Mr. Powell therefore no

response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

638. The allegations in the First Cause of Action are not against Mr. Powell therefore no

response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

639. The allegations in the First Cause of Action are not against Mr. Powell therefore no

response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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640. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

- 641. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 642. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 643. The allegations in the First Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

SECOND CAUSE OF ACTION For Breach of Fiduciary Duty Under N-PCL §§ 717 and 720 and Removal Under N-PCL §§ 706(d) and 714(c) (Against Defendant LaPierre)

- 644. Paragraph 644 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–643 above.
- 645. The allegations in the Second Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 646. The allegations in the Second Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 647. The allegations in the Second Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 648. The allegations in the Second Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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THIRD CAUSE OF ACTION For Breach of Fiduciary Duty to the NRA Under N-PCL §§ 717 and 720 and

Removal Under N-PCL §§ 706(d) and 714(c)

(Against Defendant Frazer)

Paragraph 649 of the Complaint does not contain any allegations to which a 649.

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates

his responses to paragraphs 1–648 above.

650. The allegations in the Third Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

651. The allegations in the Third Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

652. The allegations in the Third Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

653. The allegations in the Third Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

FOURTH CAUSE OF ACTION For Breach of Fiduciary Duty to the NRA Under N-PCL §§ 717 and 720

(Against Defendant Phillips)

654. Paragraph 654 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates

his responses to paragraphs 1–653 above.

655. The allegations in the Fourth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

656. The allegations in the Fourth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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657. The allegations in the Fourth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

FIFTH CAUSE OF ACTION For Breach of Fiduciary Duty to the NRA Under N-PCL §§ 717 and 720 (Against Defendant Powell)

- 658. Paragraph 658 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–657 above.
 - 659. Mr. Powell denies the allegations in paragraph 659.
 - 660. Mr. Powell denies the allegations in paragraph 660.
 - 661. Mr. Powell denies the allegations in paragraph 661.

SIXTH CAUSE OF ACTION For Breach of EPTL § 8-1.4 (Against Defendant LaPierre)

- 662. Paragraph 662 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–661 above.
- 663. The allegations in the Sixth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 664. The allegations in the Sixth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 665. The allegations in the Sixth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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SEVENTH CAUSE OF ACTION For Breach of EPTL § 8-1.4 (Against Defendant Frazer)

666. Paragraph 666 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates

his responses to paragraphs 1–665 above.

667. The allegations in the Seventh Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

668. The allegations in the Seventh Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

669. The allegations in the Seventh Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

EIGHTH CAUSE OF ACTION For Breach of EPTL § 8-1.4 (Against Defendant Phillips)

670. Paragraph 670 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates

his responses to paragraphs 1–669 above.

671. The allegations in the Eighth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

672. The allegations in the Eighth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

673. The allegations in the Eighth Cause of Action are not against Mr. Powell therefore

no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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NINTH CAUSE OF ACTION For Breach of EPTL § 8-1.4 (Against Defendant Powell)

674. Paragraph 674 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–673 above.

675. The allegations in this paragraph contain legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 675.

676. The allegations in this paragraph contain legal conclusions to which no response is required. To the extent a response is deemed necessary, Mr. Powell denies the allegations in paragraph 676.

677. Mr. Powell denies the allegations in paragraph 677.

TENTH CAUSE OF ACTION Wrongful Related-Party Transactions – N-PCL §§ 112(a)(10), 715(f) and EPTL § 8-1.9(c)(4) (Against Defendant LaPierre)

- 678. Paragraph 678 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–677 above.
- 679. The allegations in the Tenth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 680. The allegations in the Tenth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 681. The allegations in the Tenth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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ELEVENTH CAUSE OF ACTION Wrongful Related-party Transactions - N-PCL §§ 112(a)(10), 715(f) and EPTL § 8-1.9(c)(4)

(Against Defendant Powell)

Paragraph 682 of the Complaint does not contain any allegations to which a 682. response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–681 above.

- 683. Mr. Powell denies the allegations in paragraph 683.
- 684. Mr. Powell denies the allegations in paragraph 684.
- 685. Mr. Powell denies the allegations in paragraph 685.

TWELFTH CAUSE OF ACTION Wrongful Related-Party Transactions – N-PCL §§ 112(a)(10), 715(f) and EPTL § 8-1.9(c)(4) (Against Defendant Phillips)

- 686. Paragraph 686 of the Complaint does not contain any allegations to which a response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates his responses to paragraphs 1–685 above.
- 687. The allegations in the Twelfth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 688. The allegations in the Twelfth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.
- 689. The allegations in the Twelfth Cause of Action are not against Mr. Powell therefore no response is required. To the extent a response is deemed necessary, Mr. Powell denies them.

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THIRTEENTH CAUSE OF ACTION Wrongful Related-Party Transactions - N-PCL §§ 112(a)(10), 715(f) and EPTIL § 8-1.9(c)(4)

(Against Defendant NRA)

690. Paragraph 690 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates

his responses to paragraphs 1–689 above.

691. The allegations in the Thirteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

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692. The allegations in the Thirteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

693. The allegations in the Thirteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

694. The allegations in the Thirteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

695. The allegations in the Thirteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

696. The allegations in the Thirteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

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FOURTEENTH CAUSE OF ACTION

Violation of the Whistleblower Protections of N-PCL § 715-b and EPTL § 8-1.9

(Against Defendant NRA)

697. Paragraph 697 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and incorporates

his responses to paragraphs 1–696 above.

698. The allegations in the Fourteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

699. The allegations in the Fourteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

700. The allegations in the Fourteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

701. The allegations in the Fourteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

FIFTEENTH CAUSE OF ACTION

For False Filings Under Executive Law §§ 172-d(1) and 175(2)(d)

(Against Defendant NRA and Frazer)

702. Paragraph 702 of the Complaint does not contain any allegations to which a

response is necessary. To the extent a response is required, Mr. Powell adopts and

incorporates his responses to paragraphs 1–701 above.

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703. The allegations in the Fifteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

704. The allegations in the Fifteenth Cause of Action are not against Mr. Powell

therefore no response is required. To the extent a response is deemed necessary, Mr. Powell

denies them.

PRAYER FOR RELIEF

The allegations in Plaintiff's subparts (in the form of a bulleted list) contain legal

conclusions to which no response is required. To the extent a response is deemed necessary, Mr.

Powell denies the allegations and denies that Plaintiff is entitled to any of the relief set forth in

sub-paragraphs (A) through (K).

FIRST AFFIRMATIVE DEFENSE

Plaintiff fails to state a claim against Mr. Powell for which relief can be granted.

SECOND AFFIRMATIVE DEFENSE

Plaintiff's claims are barred, in whole or part, because any injuries or damages allegedly

sustained were caused in whole or in part, or were contributed to, by acts or omissions of an entity

or individuals over whom Mr. Powell had no control.

THIRD AFFIRMATIVE DEFENSE

The NRA, which Plaintiff alleges sustained damages due to the actions of Mr. Powell,

failed to mitigate said damages.

FOURTH AFFIRMATIVE DEFENSE

The relative culpability of each party who is or may be liable for the damages alleged by

Plaintiff in the instant action should be determined in accordance with the decisional and statutory

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law of the State of New York, and the equitable share of each party's liability for contribution should be determined and apportioned in accordance with the relative culpability, if any, of each such party pursuant to Article 14 of the CPLR.

FIFTH AFFIRMATIVE DEFENSE

The Court lacks jurisdiction over Mr. Powell with respect to one or more of the claims asserted.

SIXTH AFFIRMATIVE DEFENSE

Plaintiff's claims and related requests for remedial action and other relief against Mr. Powell are barred, in whole or in part, by the doctrines of estoppel, waiver, and laches.

SEVENTH AFFIRMATIVE DEFENSE

Plaintiff lacks standing to sue Mr. Powell under N-PCL § 623.

EIGHTEENTH AFFIRMATIVE DEFENSE

Plaintiff's claims against Mr. Powell are barred, in whole or in part, by the business judgment rule.

NINETEENTH AFFIRMATIVE DEFENSE

The causes of action asserted against Mr. Powell are barred, in whole or in part, by Plaintiff's unclean hands.

RESERVATION OF RIGHTS

Mr. Powell reserves the right to assert additional affirmative defenses or amend these affirmative defenses as discovery warrants.

WHEREFORE, having fully answered Plaintiff's Complaint, Mr. Powell prays that the Court dismiss the Complaint, the First Amended Complaint, and the Second Amended Complaint,

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with prejudice, and enter judgment on Mr. Powell's behalf and provide such other relief as the Court deems just and proper.

Dated: June 6, 2022 Respectfully submitted,

/s/ Thomas P. McLish

Thomas P. McLish (NY Bar No. 2288058)
Mark J. MacDougall (*pro hac vice*)
Samantha J. Block (NY Bar No. 5726682)

Hayley Evans (pro hac vice)

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CERTIFICATE OF SERVICE

I hereby certify that on this 6th day of June 2022, I electronically filed the foregoing document with the clerk of the court for the Supreme Court of the State of New York, using the electronic case filing system of the court. The electronic case filing system sent a "Notice of Electronic Filing" to all attorneys of record.

/s/ Thomas P. McLish
Thomas P. McLish

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ATTORNEY VERIFICATION

Thomas P. McLish, an attorney licensed to practice in the State of New York, affirms the

truth of the following under penalties of perjury:

I am a partner at Akin Gump Strauss Hauer & Feld LLP, attorneys for defendant Joshua

Powell. I have read the foregoing verified complaint and know the contents thereof, and I hereby

state upon information and belief that the contents are true. The grounds for my belief are oral and

written statements of Mr. Powell and other writings furnished by Mr. Powell related to this matter.

This verification is made pursuant to CPLR § 3020(d)(3) because Mr. Powell is not in the county

where the undersigned has an office.

Dated: June 6, 2022

/s/ Thomas P. McLIsh

Thomas P. McLish

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