NYSCEF DOC. NO. 923

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Mot Sea No

Mot. Seq. No. ____

SUPREME COURT OF THE STATE OF NEW YORK COUNTY OF NEW YORK

PEOPLE OF THE STATE OF NEW YORK, BY LETITIA JAMES, ATTORNEY GENERAL OF THE STATE OF NEW YORK,

Plaintiff,

v.

THE NATIONAL RIFLE ASSOCIATION OF AMERICA, INC., WAYNE LAPIERRE, WILSON PHILLIPS, JOHN FRAZER, and JOSHUA POWELL,

Defendants.

Index No. 451625/2020

AFFIRMATION OF MONICA CONNELL IN GOOD FAITH AND IN SUPPORT OF ORDER TO SHOW CAUSE

Monica Connell, an attorney duly admitted to practice before the Courts of this State, hereby affirms the following under the penalty of perjury pursuant to CPLR § 2106:

- 1. I am an Assistant Attorney General and Senior Counsel in the Enforcement Section of the Charities Bureau of the Office of the New York State Attorney General ("OAG" or "Attorney General") and am fully familiar with the facts stated herein based upon my personal knowledge, review of the prior proceedings had herein, and my own and my colleagues' review of records maintained by this Office.
- 2. I submit this affirmation as an affirmation of good faith and in support of the Plaintiff's application, by order to show cause, pursuant to Civil Practice Law and Rules ("CPLR") 3401 and Rule 202.21 of the Uniform Civil Rules for the Supreme Courts and County Courts ("Rule 202.21"). Specifically, Plaintiff asks to be permitted to file the note of issue and certificate of readiness on December 13, 2022 or such other date as is set by the Court but, pursuant to Rule 202.21(d), under the condition that Plaintiff may still file an application seeking

COUNTY CLERK

DOC. NO. 923

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

relief in conjunction with the Defendant National Rifle Association of America's ("NRA") discovery conduct either in the form or an order precluding the admission of certain evidence or an order permitting discovery of matters where privilege has been waived and making Plaintiff whole, and that Plaintiff be permitted to note such condition on the certificate of readiness in lieu of certifying all discovery as complete. In the alternative, Plaintiff asks for a conference and to be permitted to file the note of issue and certificate of readiness but complete any necessary discovery granted by the Court thereafter under Rule 202.21(e) or for an order extending Plaintiff's time to file the note or issue pending a decision by the Court following that conference.

- 3. On August 6, 2022, Plaintiff People of the State of New York, through the OAG, commenced this regulatory enforcement action against the NRA and four of its current and former senior officials, alleging that they violated New York State laws aimed at preventing abuse of not-for-profit status and misuse of charitable funds.
- 4. By consent of the parties, this Court appointed a discovery Special Master, the Hon. O. Peter Sherwood, by order dated February 7, 2022. (NYSCEF 579.)
- 5. There were multiple rounds of motions to dismiss, the most recent of which were denied by the Court on September 29, 2022. (NYSCEF 843-47.)
- 6. On October 13, 2022, the NRA filed its current answer. (NYSCEF 857.) In its Answer, the NRA refers to its "course correction," also known as its "360° Review" or compliance reform effort, which has been a fixture of its defense in this case and in its earlier, dismissed bankruptcy. See, e.g., NYSCEF 857 at ¶¶ 568, 597, 632. The NRA's Answer includes specific assertions of fact relating to portions of the course correction. See, e.g., NYSCEF 857 at ¶ 9 ("The NRA states that expenses associated with private air travel which

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

were determined to constitute excess benefits were reimbursed by Mr. LaPierre to the NRA."); ¶ 149 (The NRA states that air charter charges determined to constitute excess benefits were reimbursed by Mr. LaPierre to the NRA."); ¶ 152 ("The NRA states that expenses that were determined to constitute excess benefits were reimbursed to the NRA with interest."). Many of the NRA's expert opinions address aspects of its course correction.¹

- 7. Pursuant to the Fifth Revised Scheduling Order (NYSCEF 829), all discovery, including expert discovery, was scheduled to end on November 29, 2022. The note of issue and certificate of readiness were required to be filed on November 29, 2022.
- 8. Discovery in this action has included more than two dozen depositions of party and fact witnesses, over a million pages of documents being produced and expert discovery, which included reports by twelve experts as well as expert depositions.
- 9. Multiple applications relating to discovery have been made to this Court and to the Special Master.
- 10. On September 29, 2022, at the argument on the motions to dismiss, Plaintiff raised the potential need of the Court's attention to a number of outstanding discovery issues (some of these have been or appear about to be resolved). Plaintiff followed the Court's direction to schedule a conference with the Court's Principal Law Clerk and the Special Master

NYSCEF DOC. NO. 923

¹ The NRA's purported course correction was also a major feature of its presentation at the hearing held in the NRA's bankruptcy proceeding, In Re National Rifle Association of America and Sea Girt LLC, Jointly Administered, Case No. 21-30085-hdh11 (Bankr. S.D. Tex.). See Bankruptcy Trial Transcript 4-25-21 at 18:13-17 ("we set out to put our own house in order, which we did. We went out to self-report"); 18:23-25 ("it begins with the NRA hiring the law firm of Morgan Lewis to review our not-for-profit compliance procedures."); 4-25-2021 at 33:19-34:7 ("The NRA finds that even Mr. LaPierre is subject to review. You will hear him say, no one should escape review, including me. Mr. LaPierre, we file a Form 990. It is, in fact, the tax IRS form that is for the IRS. That form, the National Rifle Association found that Mr. LaPierre had received an excess benefit to the tune of just over \$300,000. Demand was made. He paid it. He didn't negotiate it. He wrote a check. He reimbursed the National Rifle Association to the tune of just over \$300,000. And what else did he do? He paid his taxes. He paid his taxes to the tune of \$70,000-plus, which is what you'll hear. That \$300,000, though, represents the totality of excess benefits from the time period of 2015 forward.").

NYSCEE DOC NO 923

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

and proceeded to try to resolve outstanding issues with the Special Master's guidance.

Following a conference with Your Honor's Principal Law Clerk, Samuel A. Blaustein, and the Special Master, on October 20, 2022, Plaintiff filed an application to the Special Master. A copy of Plaintiff's application ("10/20/2022 Letter Application") is annexed hereto as Exhibit A.

- 11. The 10/20/2022 Letter Application argued that the NRA improperly used privilege as a sword and a shield, shielding steps it touted that it took as part of its course correction behind a curtain of privilege both with respect to testimony and document production. Plaintiff argued that the NRA hired and used outside legal consultants and counsel to perform certain steps it touts as part of its course correction but then refused to let witnesses answer questions relating to such steps. Plaintiff cited to extensive examples of where the NRA put its course correction at issue but foreclosed discovery of the same and asked that the NRA be found to have waived privilege, with additional discovery permitted or that the NRA be precluded from relying on arguments where it put the privileged information at issue. Plaintiff cited extensive caselaw in support of its application.
- 12. In its 10/20/2022 Letter Application, Plaintiff cited numerous examples of where the NRA had placed the nature and results of the NRA's conduct as part of its course correction at issue, but then precluded discovery of the same through assertions of privilege, even when asked whether a step was taken, or when, by whom, and what actions, if any resulted. For example, David, Coy, current Second Vice President of the NRA and longtime leader of the NRA's Audit Committee,

4

COUNTY CLERK 12/12/2022 09:10

NYSCEF DOC. NO. 923

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Even after the Plaintiff sought additional deposition time and the Special Master's assistance at his deposition, Other witnesses were similarly precluded by assertions of privilege from answering

questions about the NRA's reform efforts.

In response to the 10/20/2022 Letter Application, the NRA did not argue that its 13. course correction was not part of its defense or that it had not blocked inquiry into steps it took as part of its course correction, as alleged by Plaintiff. A copy of the NRA's response, without attachments, is annexed hereto as Exhibit B. The NRA's response largely rested upon its argument that it did not specifically invoke the advice of counsel defense. The NRA also argued that it withheld only approximately 629 documents relating to its course correction and remedial

NYSCEF DOC. NO. 923

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

efforts—approximately 0.002% of all documents it produced—based on privileges. This number was incorrect as later admitted by the NRA.

- 14. At argument on November 14, 2022, Judge Sherwood reiterated his earlier direction that the NRA must submit for *in camera* review a sample of the documents pertaining to its course correction which it had withheld as privileged and share an index and information relating to how it was sampling such documents. A copy of the transcript is annexed hereto as Exhibit C (November 14, 2022 Transcript) at 73-75.
- 15. Plaintiff met and conferred with the NRA and endeavored multiple times to learn how the NRA was identifying the universe of documents pertaining to the course correction (as opposed to certain other communications the Plaintiff was seeking) that the NRA was sampling for the Special Master. The NRA obscured what it was doing in regard to production of the privileged documents. It flatly refused to disclose how it was sampling materials for submission to the Special Master.
- 16. Plaintiff was forced to write to the Special Master for relief and to ask that the NRA "just plainly state what it has submitted to Your Honor for *in camera* review and how it has selected the same." Attached as Exhibit D is a copy of Plaintiff's November 22, 2022 email and its attachment. Further, from what Plaintiff could tell, the NRA's sampling did not include a number of topics relating to the compliance reform efforts raised by Plaintiff and about which the NRA has asserted privilege. Plaintiff raised objections to the NRA's selection of the universe of relevant documents and to the NRA's refusal to be transparent about this process or its sampling protocols. Plaintiff asserted that the "information provided to the Plaintiff regarding the documents submitted to Your Honor is simply insufficient for Plaintiff to make any assessment of whether the documents submitted, if a sample, are representative of the larger

6

NYSCEF DOC. NO. 923

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

universe of responsive materials, encompass the documents at issue, and are privileged or whether the privilege has been waived by the NRA's placing the subject at issue in this litigation or using the privilege as a sword and shield." *Id.* Plaintiff attempted unsuccessfully to work out a resolution with the NRA.

- 17. Given the pendency of this and other matters, Plaintiff wrote to the Court on November 22, 2022 to extend the date for filing the note of issue from November 29, 2022 to December 13, 2022. By order of this Court dated November 22, 2022, and upon the recommendation and approval of the discovery Special Master, that date was extended until December 13, 2022. NYSCEF 900.
- 18. By email dated November 23, 2022, more than a month after the Plaintiff's application, the Special Master confirmed that the NRA had only produced seven email chains pertaining to its compliance reform efforts. Further, Judge Sherwood found that the "OAG argues with substantial justification that the NRA failed to describe sufficiently how it selected the documents for the review." The Special Master directed the NRA to submit a sample of withheld documents and received an unrepresentative sample. A copy of this email is annexed hereto as Exhibit E.
- 19. Similarly, the Special Master held that the documents relating to the course correction "do not include several topics listed by the OAG. For example, the sample makes no reference to any whistle blower complaint, investigation of alleged misconduct within the NRA or related party transactions. It also shields all documents concerning investigations or corrective action involving any of the defendants named in the complaint and gives no hint as to how the NRA made excess benefit calculations or determined their reasonableness. These examples

7

NYSCEF DOC. NO. 923

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

suggest that the search terms selected were either grossly inadequate or that the NRA elected to shield selected categories of documents from in camera review." Exhibit E.

- 20. Judge Sherwood directed that the parties meet and confer to try to agree on the 'search terms used and database searched and to agree on ESI that will adequately search for the information requested and give a fair sampling of the results. The protocol agreed to shall provide for an adequate sampling methodology and reporting of information concerning the number of hits by word, phrase or any other terms on which the parties agree. The NRA may then present a representative sample of documents it claims are protected." *Id.* Plaintiff and the NRA attempted to meet and confer. While that was ongoing, Judge Sherwood issued a decision on the pending application.
- 21. On November 29, 2022, Judge Sherwood issued his decision. A copy of that decision is annexed hereto as Exhibit F. As is relevant to this application, Judge Sherwood found that the Special Master held that the NRA "seeks to cloak essentially all of its 'course correction' and '360° review' initiatives as privileged merely because the NRA included attorneys in those efforts, save for the selected portions it chooses to disclose to the OAG as proof of the 'reasonableness' of, for example, the amount of excess benefits it has request[ed] Mr. LaPierre to repay, the adequacy of its review of whistleblower complaints, the sufficiency of its investigations of alleged NRA employee misconduct or, more generally, its 'good faith.'" *Id.* at 9. The Special Master found that the NRA failed to carry its burden to establish that the information in question is privileged and directed the NRA to produce the allegedly privileged documents at issue, barring one last chance to submit the materials it is withholding for in camera review and to establish that the information sought is privileged and that the NRA has not waived such privilege by putting certain matters at-issue. *Id.*

'ILED: NEW YORK COUNTY CLERK 12/12/2022 09:10 PM INDEX NO. 451625/2020

NYSCEF DOC. NO. 923

RECEIVED NYSCEF: 12/12/2022

22. On December 5, 2022 the parties had a conference with the Special Master. A copy of that transcript is annexed hereto as Exhibit G.

- 23. The parties met and conferred and tried to reach some understanding or agreement in terms of how to identify the universe of relevant documents and did make some headway. Plaintiff learned that the NRA was doing a relevance review of documents identified in its supplemental privilege log. However, Plaintiff has made clear to the NRA that that review does not encompass all of the documents relating to relevant aspects of its course correction about which it has withheld discovery. The NRA has only reviewed documents pertaining to its supplemental privilege log which used search terms that would not capture all of the course correction topics at issue. Further, Plaintiff still has not learned from the NRA how it is defining its course correction for the purposes of the relevance review. Plaintiff has also not gotten a promised hit report for search terms in the supplemental privilege log to work from as a means of identifying a reasonable universe of responsive documents.
- 24. The NRA had indicated that was submitting what can only be deemed an interim or initial a sample of documents to the Special Master for review today. Plaintiff is not aware of how the NRA identified relevant documents or how it sampled the same despite asking for this information for almost a week. Nevertheless, submission of the same for in camera review appeared to at least be a beginning of this process. This afternoon, the NRA indicated that it would not be making such a submission.
- 25. Upon information and belief, based upon meet and confers and a review of appendices to the NRA's Supplemental Privilege Log, from which it is deriving its sample, any sample submitted will not capture a fair representation of documents relating to the following topics: (As Plaintiff will demonstrate in its anticipated motion papers, the NRA put at issue and

9

NYSCEF DOC. NO. 923

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

then blocked testimonial and document discovery of issues it asserts as evidence of its reform efforts, including: (1) the determination and calculation of excess benefits by Wayne LaPierre and other NRA executives (specifically that that the determinations and calculations were complete and accurate); (2) the NRA's investigations, including into: (a) Defendant Wilson Phillips' conduct as CFO and Treasurer and his receipt of private inurement, (b) whistleblower retaliation specifically relating to the Brewer firm, (c) board member travel, (d) use of an NRA vendor (Ackerman McQueen) to pay for personal expenses incurred by NRA employees, (e) diversions of assets, (f) Board member Marion Hammer payments, and (f) conflicts of interest, including the LaPierre family's relationship with the owners of several of the NRA's largest

vendors; (3) the NRA's handling of whistleblower complaints, including the investigation of the

same and treatment of complaints (which it largely delegated to litigation counsel) as well as

those complaints not deemed to be made by whistleblowers, including NRA directors

; (4)

reform of vendor relationships and compliance with contract procurement policies including those relating to Membership marketing Partners and related entities, Ackerman McQueen, Affiliated Television International, and Gayle Stanford-related entities; (5) Audit Committee review of allegations of wrongdoing and conflict of interest by defendant Wayne LaPierre, the signing of the NRA's 2019 IRS Form 990 filing, and allegations in the Complaint; and (6) work done by K&L Gates, Morgan Lewis, Don Lan, the Brewer firm and other outside counsel and consultants hired as part of the NRA "course correction" and touted by the NRA as evidence of its good faith reform efforts.

26. The Special Master has urged the parties to make an application to the Court. The NRA proposed making a joint application for a two-week extension of the note of issue date.

NYSCEF DOC. NO. 923

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Plaintiff took the position that this would be insufficient. While it would allow the NRA to submit its flawed sample to Judge Sherwood for review, it would leave Plaintiff in the position of making the identical application, just two weeks later, on December 27th, and would not resolve the prejudice suffered by the Plaintiff as a result of the NRA's conduct. The parties met again with the Special Master on December 8, 2022. The NRA has made no application to Your Honor for more time to complete its discovery production or to make Plaintiff whole, as the NRA has indicated an intent to do.

- 27. Even if the NRA will agree and work with Plaintiff to identify the real universe of relevant documents being withheld as privileged, and even if such documents are reviewed by the Special Master and a privilege determination is made, Judge Sherwood would have to determine whether any privilege attached has been waived by placing the issues identified in paragraph 24, above, at issue. And even if such documents were produced to Plaintiff, Plaintiff would still not be made whole as the NRA elected to block testimony on relevant issues. Plaintiff would need new witness testimony and potentially some new expert discovery.
- 28. Further, even if Plaintiff were to receive such documents now, it would not undo the prejudice caused by the NRA's failure to produce the same during discovery when the information could have been used to question witnesses. Nor does it remedy the NRA's shielding of information behind privilege during the more than thirty depositions in this action, including the continued and prolonged corporate representative deposition, or in preparing or challenging the reports of the 12 experts in this case.
- 29. The relief sought by Plaintiff will allow the note of issue and certificate of readiness to be filed while allowing Plaintiff to seek relief from this Court either in the form of preclusion or other discovery sanction, such as a limitation on when and what evidence may be

11

NYSCEF DOC. NO. 923

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

introduced at what stage of trial, or in the form of obtaining the time necessary to address the harm caused by the NRA's dilatory conduct, while simultaneously allowing the case to progress through summary judgment and to trial.

- 30. Efforts to resolve the date for the filing of the note of issue and certificate of readiness with the NRA have been unavailing. In response to an email proposing an application to the Court under Rule 202.21, the NRA rejected the same, noting that it is "not aware of a rule that permits the carveout you describe. In any case, the NRA disagrees that the case is ready for trial" because of outstanding discovery matters. Nor has Plaintiff been able to resolve the underlying discovery issue with the NRA despite months of discovery disputes and motion practice. Plaintiff met and conferred on this via video conference last week and via email over the intervening six days.
- 31. On the afternoon of December 12, 2022, the NRA reached out to Plaintiff seeking a one-week extension of time to appeal the November 29, 2022 Decision. During that phone call, the NRA indicated that it would not be submitting documents for in camera review on December 12, 2022, as it had indicated but on the 13th instead. The NRA and Plaintiff and certain Defendants spoke to Judge Sherwood who advised reaching out to Chambers and requesting a week extension. The NRA and Plaintiff tried to call Chambers and the NRA subsequently sent an email regarding the same. Plaintiff does not object to a week extension to appeal the Special Master's decision but does object to a general extension of discovery.
- 32. Portions of this motion quote testimony that is Confidential under the governing Protective Order. For that reason, and given the terms of the Protective Order and the time constraints here, Plaintiff is filing some portions of this application under seal but does not believe that they should remain under seal.

12

NYSCEF DOC. NO. 923

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Dated: New York, New York

December 12, 2022

Is Monica Connell

Monica Connell

NYSCEF DOC. NO. 924

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

STATE OF NEW YORK
OFFICE OF THE ATTORNEY GENERAL

LETITIA JAMES
ATTORNEY GENERAL

DIVISION OF SOCIAL JUSTICE CHARITIES BUREAU

212.416.8965 Monica.Connell@ag.ny.gov

October 20, 2022

VIA EMAIL

Hon. O. Peter Sherwood, Special Master 360 Lexington Avenue New York, NY 10017 psherwood@ganfershore.com

Re: People of the State of New York, by Letitia James, Attorney General of the State of New York v. The National Rifle Association of America, Inc. et al., Index No. 451625/2020

Dear Judge Sherwood:

On behalf of the Plaintiff, the People of the State of New York ("Plaintiff"), the Office of the Attorney General of the State of New York ("OAG") respectfully submits this letter to address significant outstanding discovery issues between Plaintiff and Defendant National Rifle Association of America ("NRA") in accordance with the Court's and Your Honor's directions communicated during the conferences held on October 3 and 5, 2022.

The NRA has disregarded its discovery obligations to the detriment of Plaintiff by belatedly producing documents responsive to document requests Plaintiff served more than a year ago, after the official close of fact discovery, and after relevant depositions were completed. The NRA has also improperly withheld from discovery documents that it claims are privileged where no such privilege applies, or where the NRA has waived any such privilege by affirmatively placing privileged information at issue. Discovery in this action has been protracted due to the NRA's discovery conduct, as evidenced by the record in this action, and Plaintiff is eager to bring discovery to a close.

For that reason, even though the NRA's compliance with its discovery obligations is woefully deficient in numerous respects, Plaintiff has raised in this omnibus motion outstanding discovery matters that are the most prejudicial to Plaintiff. In each instance, the NRA has failed to provide the Plaintiff with full and complete discovery of a matter on which the NRA is affirmatively relying to support its defenses in this action.

NEW YORK COUNTY CLERK

NYSCEF DOC. NO. 924

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Hon. O. Peter Sherwood October 20, 2022 Page 2

I. The NRA must provide disclosure concerning its reliance on the advice or work of counsel concerning the NRA's purported "course correction" or else risk preclusion.

The NRA has made its use of outside legal consultants and counsel, and its reliance on their reviews, analyses, and advice, central to its defense. Repeatedly, NRA fact and expert witnesses have discussed the "course correction" and "360-degree review" that the NRA allegedly began in late 2017 and remains ongoing, and which has been conducted by various outside counsel. But the NRA has repeatedly refused to disclose the substance of counsel's work and advice on privilege grounds, presenting a classic sword-and-shield abuse of privilege. For the reasons given below, the NRA should be directed to either produce relevant documents and its corporate representative for additional testimony, or else face preclusion from presenting evidence of its reliance on outside counsel. The choice is the NRA's, but it cannot withhold material and relevant information in discovery in this way while also citing to and relying upon such information in its defense.

a. Relevant Law

Under New York law, privileges are to be "narrowly construed," with the party asserting the privilege having the burden of establishing it. McGowan v. JPMorgan Chase Bank, N.A., 2020 WL 1974109, at *3 (S.D.N.Y. Apr. 24, 2020)¹ (quoting Spectrum Sys. Int'l Corp. v. Chm. Bank, 78 N.Y.2d 371, 377 (1991)). "It is also the burden of the party asserting a privilege to establish that it has not been waived." Id. (citing John Blair Comms., Inc. v. Reliance Capital Grp., 182 A.D.2d 578, 579 (1st Dep't 1992)). A party will waive privilege by placing the advice of counsel "at issue" in a litigation, even if the party does not expressly intend to rely on attorney-client communications in support of its claims.² Id. at *6. "Thus, the privilege may implicitly be waived when [a party] asserts a claim that in fairness requires examination of protected communications." Id. (quoting United States v. Bilzerian, 926 F.2d 1285, 1292 (2d Cir. 1991)).

Courts in this State routinely find that a party waived privilege when it asserts a claim or defense that can only be tested by invading that privilege. See, e.g., Village Board v. Rattner, 130 A.D.2d 654, 655 (2d Dep't 1987) (party asserting good faith defense based on reliance on counsel waived privilege); see McGowan, 2020 WL 1974109 at *7 (noting that it "would be

¹ New York law on attorney-client privilege is generally similar to federal law and both federal and state law recognize the doctrine of at issue waiver. McGowan, 2020 WL 1974109 at *2, n.3, *7 (S.D.N.Y. Apr. 24, 2020).

² If a party waits until after the close of discovery to introduce a privileged communication that waives privilege, a court may preclude introduction of that communication since permitting its introduction would deprive the opposing party of the opportunity to take discovery on the privileged communications that would be waived by that selective disclosure. Gottwald v. Sabert, 204 A.D.3d 495, 495-96 (1st Dep't 2022); see also McGowan, 2020 WL 1974109 at *8 (party will be precluded from relying on evidence relating to investigation unless it confirms its intent to do so, in which case opposing party will be permitted to take discovery with respect to it and privilege will be waived).

NYSCEF DOC. NO. 924

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Hon. O. Peter Sherwood October 20, 2022 Page 3

unfair for a party who has asserted facts that place privileged communications at issue to deprive the opposing party of the means to test those factual assertions through discovery of those communications") (internal quotation marks omitted). In such circumstances, the assertion of the claim or defense waives the privilege as to all communications concerning the relevant transaction. *Village Board*, 130 A.D.2d at 655. To hold otherwise would permit a party to selectively disclose only "self-serving communications" while "rely[ing] on the protection of the privilege regarding damaging [ones]," which courts have repeatedly found to be impermissible. *Id.; see*, *e.g.*, *Banach v. Dedalus Fdn., Inc.*, 132 A.D.3d 543, 543 (1st Dep't 2015) (use of portion of board minutes placed contents at issue and required disclosure of full unredacted minutes); *Orco Bank, N.V. v. Proteinas Del Pacifico, S.A.*, 179 A.D.2d 390, 390-91 (1st Dep't 1992) (party waived privilege by making selective disclosure of its counsel's advice); *BMW Group v. Castlerom Holding Corp.*, 2018 WL 2432181, *7-*8 (Sup. Ct. N.Y. Cty. May 30, 2018) (finding waiver with respect to investigator and expert, where, among other things, party used excerpts of communications and documents to support its position but asserted privilege in an attempt to shield the remainder of the materials).

The "at issue" waiver doctrine not only covers privileged communications, but also extends to factual material that would otherwise be protected from disclosure by work-product protections. Thus, if a party relies on a report from an expert, it cannot withhold the underlying factual data on which the report was based because the reliance waives the protection. *See, e.g., In re: New York City Asbestos Litig.*, 2011 WL 6297966 (Sup. Ct. N.Y. Cty. Dec. 7, 2011) (holding that party waived privilege over raw data underlying reports).

Even where it does not selectively disclose the underlying privileged documents, a party will still waive privilege if it relies on documents or testimony that were created by counsel or otherwise based on privileged information. Thus, a party may not "rely on the thoroughness and competency of its investigation and corrective actions and then try and shield discovery of documents underlying the investigation by asserting the attorney-client privilege or work-product protections." *Angelone v. Xerox Corp.*, 2011 WL 4473534, *3 (W.D.N.Y. Sept. 26, 2011); *accord Polidori v. Societe Generale Groupe*, 39 A.D.3d 404, 406 (1st Dep't 2007). In *Angelone*, the Court found that the defendant's reliance on its own internal investigation and corrective measures waived privilege with respect to all documents and communications "considered, prepared, reviewed, or relied on by [defendant] in creating or issuing [the report of its internal investigation]." 2011 WL 4473534 at *3.

Similarly, in *Polidori*, the Appellate Division found that the defendant's assertion that it investigated and took "immediate and adequate measures" to stop the wrongdoing waived work product protections because that "position puts in issue whether the corrective actions taken by defendant were reasonable in light of what it learned from the investigation." 39 A.D.3d at 406; see also Coyne v. The City University of New York, 2012 WL 12090963 (Sup. Ct. N.Y. Cty. Mar. 19, 2012) (same); Brownell v. Roadway Package Sys., Inc., 185 F.R.D. 19, 25 (N.D.N.Y. 1999) (same, noting that permitting the defendant to continue to assert privilege would be to let it impermissibly use "privilege as both a sword and a shield"). Finally, a party cannot use its own litigation counsel to perform factual investigations and rely on those investigations in support of its claims or defenses without waiving "any otherwise applicable privilege as to the disclosed investigations." Joint Stock Company "Channel One Russia Worldwide" v. Russian TV Co., Inc., 2020 WL 12834595, *2 (S.D.N.Y. May 1, 2020).

NYSCEF DOC. NO. 924

Hon. O. Peter Sherwood October 20, 2022 Page 4

b. Relevant Facts

Since late 2017, the NRA has relied on outside counsel in connection with its so-called "course correction" and "360 degree review." The NRA cites to work performed by Morgan Lewis, the Brewer firm, BakerHostetler, K&L Gates, Wit Davis, and Steve Hart in support of the "course correction." The NRA's corporate representative testified that the Brewer firm and attorney Don Lan investigated and determined amounts of certain excess benefits owed by Wayne LaPierre as part of course correction, but the corporate representative could not answer what investigations are still ongoing as such answer would reveal privileged information and counsel stated the NRA's position that "the entire review is privileged." Members of the NRA Audit Committee identified various counsel the Audit Committee relied on as part of the course correction but declined to answer specific questions on privilege grounds. Here, the NRA does exactly what is prohibited under the law: it has placed at issue in this case the existence, scope, thoroughness and results of its course correction including its investigations into wrongdoing while at the same time asserting privilege to shield those matters from being tested by Plaintiff. See Angelone, 2011 WL 4473534, at *3; Polidori, 39 A.D.3d at 406.

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

For example, the Complaint in this action alleges at length Defendant LaPierre's abuse of his position as a fiduciary to, *inter alia*, obtain millions of dollars in personal benefits including through charter flights for himself and his family, expense reimbursements, and NRA funded gifts and services.⁶ This is a central issue in this case. The NRA and Wayne LaPierre have repeatedly represented that Mr. LaPierre has repaid monies owed as excess benefits to the NRA as part of its compliance reform process.⁷ But at the same time as it points to this process and to its investigations and determination of amounts allegedly owed and repaid, it has blocked any meaningful inquiry into the thoroughness and reasonableness of such actions through the assertion of privilege.



⁶ Second Amended and Verified Complaint (NYSCEF 646), ¶¶ 9, 146-164, 199-208.

⁷ See, e.g., NRA Answer (NYSCEF 857) at ¶ 9 ("The NRA states that expenses associated with private air travel which were determined to constitute excess benefits were reimbursed by Mr. LaPierre to the NRA."), ¶ 149 ("The NRA states that air charter charges determined to constitute excess benefits were reimbursed by Mr. LaPierre to the NRA."); ¶ 152 ("The NRA states that expenses that were determined to constitute excess benefits were reimbursed to the NRA with interest."). The NRA now contends, through an expert report, that some amounts repaid by Mr. LaPierre were not excess benefits but without knowing how such amounts were calculated, Plaintiff's hands are tied. The NRA admits it paid for private flights by Mr. Lapierre to the Bahamas but admits cryptically that some such charges "deemed to constitute excess benefits were reimbursed by Mr. LaPierre." *Id.* at ¶ 165.

NYSCEF DOC. NO. 924

RECEIVED NYSCEF: 12/12/2022

RECEIVED NYSCEF: 12/12/2022

Hon. O. Peter Sherwood October 20, 2022 Page 5

The NRA has testified that it relied on advice provided and work performed by the Brewer firm as well as the NRA's outside tax counsel, Don Lan, in determining what amounts paid by the NRA for LaPierre's travel constituted excess benefits. But the underlying documentation or advice has not been provided to Plaintiff, and no NRA fact witness has been able to testify as to the accuracy of what was reported in the 990s. In preparation for the corporate representative deposition of the NRA,

INDEX NO. 451625/2020

corporate representative deposition of the NRA,

The NRA's investigation and attempts at remediation of other improper excess benefits received by the LaPierres, while touted as a compliance success story¹², were also shielded by

8 Exhibit A at 372:3-374:11; (attached as Exhibit D).

9 See, e.g., Deposition at 129:9-130:12 (attached as Exhibit E) (
); Exhibit C at 427:14-433:22

¹⁰ Exhibit A at 454:3-457:23.

¹¹ Id. at 454:3-463:25.

12 LaPierre Deposition at 321:9-322:16 (attached as Exhibit F) (LaPierre testifying

),
323:8-324:18 ("

), 346:13-347:25 (

), 346:13-347:25 (

); see also Bankruptcy Trial Transcript 4-5-21 PM at 18:13-17 (attached as Exhibit G) ("we set out to put our own house in order, which we did. We went out to self-report"), 18:23-25 ("it begins with the NRA hiring the law firm of Morgan Lewis to review our not-for-profit compliance procedures."), 33:19-34:7 ("The NRA finds that even Mr. LaPierre is subject to review. You will hear him say, no one should escape review, including me. Mr. LaPierre, we file a Form 990. It is, in fact, the tax IRS form that is for the IRS. That form, the National Rifle Association found that Mr. LaPierre had received an excess benefit to the tune of just over \$300,000. Demand was made. He paid it. He didn't negotiate it. He wrote a check. He reimbursed the National Rifle Association to the tune of just over \$300,000. And what else did he do? He paid his taxes. He paid his taxes to the tune of \$70,000-plus, which is what you'll hear. That \$300,000, though, represents the totality of excess benefits from the time period of 2015 forward.").

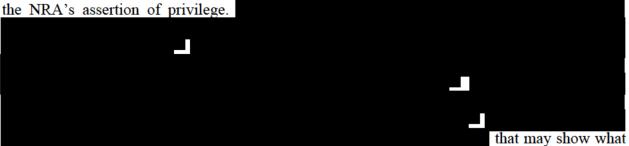
NYSCEF DOC. NO. 924

Hop O Peter Sherwood

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Hon. O. Peter Sherwood October 20, 2022 Page 6



is included in the amounts paid back by LaPierre, but not the "raw data" underlying the determination of what was owed. Asbestos Litigation, 2011 WL 6297966 ("[I]f a party selectively discloses certain privileged material but, as in this case, withholds underlying raw data that might be prone to scrutiny by the opposing party, principles of fairness may require a more complete disclosure.") As a result, the Plaintiff has been denied information sufficient to determine if these are the final work sheets, to determine the methodologies applied, or to determine the source and reliability of much of the information.

The NRA also blocked discovery of its alleged investigation of other instances of wrongdoing. Members of the NRA's Audit Committee were repeatedly instructed by counsel not to answer questions about what, if anything, the Audit Committee discussed, learned, or did in response to topics raised in the complaint, including with respect to allegations concerning Wayne LaPierre. Invariably, the response to any question about what action the Audit Committee took was some variation on the theme, "We discussed this with counsel." The same instructions were given when the Audit Committee members were asked about issues related to

¹⁶ NRA-NYAGCOMMDIV-00013553 (attached as Exhibit H); NRA-NYAGCOMMDIV-01540248 (attached as Exhibit I).



¹⁸ See, e.g., Exhibit B at 59:23-60:10, 74:16-76:5

¹³ Exhibit A at 483:22-484:11.

¹⁴ Id. at 495:20-496:21.

¹⁵ *Id.* at 503:2-23.

NYSCEF DOC. NO. 924

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Hon. O. Peter Sherwood October 20, 2022 Page 7

NRA vendors that feature in the complaint, 19 and their reliance on the Brewer firm to conduct

any investigations concerning those vendors.²⁰

The NRA's current treasurer and chief financial officer, Sonya Rowling, testified that

"21 Ms. Rowling testified that

When asked for details about the investigation into and calculations of excess benefits for LaPierre,

.23

.24 Indeed,

1.25

Additionally, the NRA's expert witnesses have relied on work done by and advice provided to the NRA by several law firms in reaching a conclusion that Plaintiff's requested relief in the form of an independent compliance monitor is not necessary, since the NRA allegedly had effective internal controls as of December 31, 2020.²⁶ They have also cited to

²⁴ Exhibit A at 788:2-22.



¹⁹ Exhibit B at 82:8-83:3, 86:22-89:9.

²⁰ Exhibit B at 89:2-9.

²¹ Rowling Deposition at 210:2-21.

²² Exhibit E at 105:10-106:7, 206:7-25.

 $^{^{23} \} See, \ e.g., \ Exhibit \ A \ at \ 382:3-15; \ 389:24-391:22; \ 504:21-505:20; \ 774:10-23.$

YORK COUNTY CLERK 12/12/2022

NYSCEF DOC. NO. 924

RECEIVED NYSCEF: 12/12/2022

Hon. O. Peter Sherwood October 20, 2022 Page 8

27

INDEX NO. 451625/2020

Here, the NRA has put the existence, nature, thoroughness and reasonableness of its internal investigations and remediation efforts at issue. It has touted its efforts and cited its use of and reliance upon outside professionals including non-litigation work done by the Brewer firm, Don Lan, and other outside professionals while refusing to disclose the underlying work product—exactly the kind of sword-and-shield privilege assertion that the courts in Angelone and Polidori rejected. The NRA cannot, on the one hand, argue that it has fulfilled its discovery obligations with respect to internal investigations and identification of excess benefits while also refusing to provide Plaintiff with the means to test the NRA's conclusory assertions. Additionally, the individual defendants have asserted a business judgment defense under N-PCL § 717(b), which protects reasonable reliance on outside experts. 28 Plaintiff cannot test the reasonableness of that reliance without understanding the information communicated to and from the experts on which the defendants rely.

Plaintiff respectfully requests that the NRA be required to disclose the documents from external consultants as part of its "course correction" that have been withheld as privileged, specifically as related to the (1) calculation of excess benefits; (2) handling of whistleblower complaints; and (3) internal investigations, self-disclosures, and remedial actions taken as part of the NRA's course correction. Plaintiff also asks that the NRA be directed to produce a corporate representative capable of testifying regarding the NRA's reliance upon such outside advisors.

II. Plaintiff is entitled to additional disclosure from the NRA's independent auditor, as late disclosure from the NRA has prejudiced Plaintiff.

The NRA has made its external auditors, including Aronson, a centerpiece of its defense by both its fact and expert witnesses. Even though Plaintiff subpoenaed Aronson directly for relevant documents, the NRA interceded and acted as a gatekeeper for Aronson's production, resulting in relevant documents being withheld. On September 16, 2022—the day that initial expert disclosures were due and 5 months after Aronson was deposed in this action—the NRA



²⁷ Exhibit J at p. 15; dated September 16, 2022, at pp. 34-35 (attached as Exhibit L).

²⁸ See NYSCEF 349 at 8 et seq. (Frazer memorandum in support of second motion to dismiss); NYSCEF 356 at 19 (LaPierre memorandum in support of second motion to dismiss); NYSCEF 681 at 91 (Powell answer asserting business judgment affirmative defense); NYSCEF 682 at 68 (Phillips answer asserting business judgment affirmative defense).

NYSCEF DOC. NO. 924

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Hon. O. Peter Sherwood October 20, 2022 Page 9

produced several material workpapers from Aronson's fiscal year 2020 audit.²⁹ These workpapers were prepared in 2021, and covered key issues such as the NRA's compliance (or lack thereof) with its policies governing contracts and the NRA's conflict of interest policy. Despite being called for by Plaintiff's document requests,³⁰ these documents were either not previously produced,³¹ produced in a previously redacted (to the point of uselessness) form,³² or previously logged on Aronson's privilege and redaction log.³³ It is clear that the NRA decided to produce these documents months after the close of fact discovery to support the NRA's expert witnesses.³⁴

The NRA's delay in producing these documents has prejudiced Plaintiff. See Gottwald, 204 A.D.3d at 495-96 (holding that trial court correctly exercised discretion in precluding selective privilege waiver after close of discovery since opposing party would have been entitled to expanded discovery based on such waiver). Aronson's corporate representative was deposed in March and April of this year, and, as evidenced by the NRA's expert reports, the NRA has made Aronson's audits a central part of its defense. Plaintiff respectfully requests the opportunity to depose Aronson for 3 hours on a date agreeable to the parties and the witness in early December, and that the NRA be required to cover the cover all costs of that deposition.

III. The NRA must disclose documents concerning recent negotiations between the NRA and Membership Marketing Partners and its affiliates, including communications involving the NRA's counsel.

The NRA's ongoing relationship with Membership Marketing Partners ("MMP") and its affiliates, including Allegiance Creative Group ("Allegiance") is a central topic in this litigation. Wayne LaPierre and his family have accepted benefits from MMP even while the NRA paid MMP tens of millions of dollars above any written contractual amount in violation of NRA internal controls. Yet the NRA has failed to produce documents relevant to its ongoing

²⁹ NRA-NYAGCOMMDIV-01539999 through NRA-NYAGCOMMDIV-01540003 (attached as Exhibits M through Q).

³⁰ Plaintiff's First Requests for Production of Documents to Defendant National Rifle Association of America, dated June 25, 2021, at Request 23 (attached as Exhibit R); Plaintiff's Subpoena *Duces Tecum* to Aronson LLC, dated June 21, 2022, at Request 7 (attached as Exhibit S).

³¹ Exhibit P.

³² Compare Aronson_NRA0047392 (attached as Exhibit T) and Exhibit Q.

³³ Aronson's NRA 2020 audit work paper redaction log dated February 2, 2022, at Row 90 (attached as Exhibit U) (showing entry for

³⁴ See Exhibit J at pp. 18-19 (citing the newly produced Aronson workpapers).

NYSCEF DOC. NO. 924

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Hon. O. Peter Sherwood October 20, 2022 Page 10

relationship with MMP. For the reasons given below, Plaintiff requests that the NRA be directed to produce all documents concerning the recent negotiations of a new contract with Allegiance, and any consideration by the NRA's Audit Committee thereof.

In July of 2022, Plaintiff learned through the deposition of

Plaintiff repeatedly requested production of documents related to the negotiations between the NRA and MMP and its affiliates, which was largely being handled on the NRA's side by its litigation counsel, the Brewer firm.³⁷

During the final day of the deposition of the NRA's corporate representative deposition on September 9, 2022, Plaintiff learned that the NRA had

contrary to earlier testimony by the NRA's treasurer. 39

Yet the NRA did not produce the new Allegiance memorandum of understanding and contract until September 12, 2022, after the completion of the continued deposition of the NRA's corporate representative on September 9, 2022. At that point, Plaintiff was denied the opportunity to question the witness on these very important matters. The NRA subsequently produced a record of a July 2022 meeting of the NRA's Audit Committee that purportedly shows the Audit Committee approved the memorandum of understanding for the new Allegiance contract—albeit after the memorandum had already been signed. Other than the memorandum itself and an incomplete internal NRA contract review sheet for the memorandum, the NRA has not produced any documents, notes, or communications concerning that Audit Committee Meeting. Additionally, the NRA has withheld documents relating to the negotiation of this contract.

³⁵ Exhibit E at 257:17-25.

³⁶ Id. at 259:12-260:23.

³⁷ Id. at 257:17-261:3.

³⁸ Exhibit A at 939:23-940:9.

³⁹ *Id.* at 949:13-951:23, 952:10-953:22.

 $^{^{40}}$ NRA-NYAGCOMMDIV-01540050 (attached as Exhibit V); NRA-NYAGCOMMDIV-01539964 (attached as Exhibit W).

⁴¹ NRA-NYAGCCOMMDIV-01539969 (attached as Exhibit X).

NYSCEF DOC. NO. 924

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Hon. O. Peter Sherwood October 20, 2022 Page 11

The NRA has failed to articulate a basis for withholding communications between its counsel and its vendor, a third party—nor could it. The NRA has not demonstrated it is entitled to the "absolute immunity of work product . . . [which] should be limited to those materials which are uniquely the product of a lawyer's learning and professional skills, such as materials which reflect his legal research, analysis, conclusions, legal theory or strategy." *Hoffman v. Ro-San Manor*, 73 A.D.2d 207, 211 (1st Dep't 1980). And even if contract negotiation conversations could be stretched to meet the definition of work product, it waived any such privilege: work product protection is waived "when there is a likelihood that the material will be revealed to an adversary, under conditions that are inconsistent with a desire to maintain confidentiality." *Bluebird Partners v. First Fid. Bank*, 248 A.D.2d 219, 225 (1998). The MMP entities have been the subject of testimonial and document subpoenas in this action, and the NRA should have no expectation of privacy in the conversations between it and MMP, particularly given the relevance of its relationship to MMP in the complaint.

Furthermore, market testing a fundraising contract is not "uniquely the product of a lawyer's learning and professional skills," *Hoffman*, 73 A.D.2d at 211, and the NRA can claim no privilege over the alleged market testing conducted by the NRA or its outside counsel.

Finally, the NRA has not asserted a claim of privilege—nor can it—over any of the discussions that took place during the July 2022 Audit Committee meeting at which the MMP memorandum of understanding was discussed. Any such discussions are relevant to Plaintiff's claim concerning the Audit Committee's failure to adequately address Defendant LaPierre's conflicts of interest.

Plaintiff respectfully requests that the NRA be directed to disclose documents related to the new Allegiance contract, and any negotiations or discussions thereof.

IV. The NRA improperly withholds certain material evidence as privileged.

The NRA's privilege log contains twenty-eight (28) categories of documents withheld on privilege grounds.⁴² Many of these categories include communications between the NRA and third parties who are either non-attorneys or do not represent the NRA, and which Plaintiff believes to be material to this action.

- Categories A, B, C, D, E, F, H, L, N, R, S, T, U include communications between the NRA and one or more of its external auditors (RSM and Aronson).
- Categories E, H, K, and N include communications between the NRA and McKenna & Associates—an NRA vendor that provided fundraising and business consulting services.
- Categories H, L, M, O, and U include communications between the NRA and Membership Marketing Partners—an NRA vendor that provides membership and fundraising services.

⁴² NRA Supplemental Privilege Log dated July 5, 2022 (attached as Exhibit Y).

NYSCEF DOC. NO. 924

RECEIVED NYSCEF: 12/12/2022

RECEIVED NYSCEF: 12/12/2022

Hon. O. Peter Sherwood October 20, 2022 Page 12

• Category J includes communications between the NRA and TBK Strategies LLC—an NRA vendor that provides security services.

INDEX NO. 451625/2020

With respect to the Aronson and RSM documents, those documents should be produced to the extent they have not already, in light of Your Honor's and the Court's rulings on the NRA's communications with its auditors. ⁴³ Then, with respect to the NRA's communications with its vendors, the NRA has failed to establish that its communications with these third parties are privileged.

Additionally, each of the categories on the NRA's privilege log relates to the NRA's past and ongoing "course correction" efforts. The withheld documents include communications with counsel who have been identified as having advised the NRA on its remedial actions and cover the time periods when the NRA purportedly took such actions. For example:

- Category A relates to corporate governance issues and the Top Concerns memorandum;
- Category C relates to meetings of the Audit Committee;
- Category E relates to issues concerning the NRA's travel policy, contract approvals, vendors, travel expenses, compliance seminars, and corporate governance;
- Category I relates to related party transactions and vendor issues;
- Category K relates to LaPierre's expenses;
- Category L relates to excess benefit transactions;
- Category M relates to the NRA's investigation into Millie Hallow, LaPierre's longtime advisor, who was recently terminated;
- Category O relates to ethics considerations around NRA whistleblower Oliver North;
- Category Q relates to a vendor owned by the significant other of Defendant Phillips;
- Category R relates to conflict concerns surrounding Defendant Powell and McKenna & Associates;
- Category V relates to the NRA's annual conflict of interest questionnaires;
- Category ZB relates to the make-up artist for Susan LaPierre.

For all of the reasons stated above in Section I, the NRA has waived any claim of privilege it has over documents related to its past and ongoing "course correction" efforts, and must disclose them or be precluded from doing so at trial.

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⁴³ NYSCEF 711, 848.

YORK COUNTY CLERK

NYSCEF DOC. NO. 924 RECEIVED NYSCEF: 12/12/2022 Hon. O. Peter Sherwood

October 20, 2022 Page 13

V. The NRA must be directed to produce certain documents on an ongoing basis.

The NRA has an ongoing obligation to produced documents where its prior response to document requests is no longer complete. See CPLR 3101(h) (requiring supplementation of discovery responses when, inter alia, a prior response is no longer complete); Siegel, N.Y. Prac. § 352A (6th ed. 2022) (producing party is responsible for supplementing its response automatically). As argued above, the NRA has made its ongoing "course correction" and related internal investigations central to its defense against Plaintiff's claims, particularly with respect to Plaintiff's request for forward looking equitable relief such as an independent compliance monitor. This is particularly relevant in this case, where Plaintiff seeks prospective injunctive relief, and the NRA alleges that such relief is not necessary. The NRA should be required to supplement its production of documents on an ongoing basis, including:

- Board Reports and minutes,
- Reports, presentations, retention letters and management letters from Aronson or any other external auditor;
- Documents reflecting, containing or summarizing its investigations, determinations, and actions taken by the NRA as part of its "course correction,"
- Documents reflecting the NRA's calculations, demands for payment, and receipt of payments for excess benefit transactions.

CONCLUSION

In light of the foregoing, it is respectfully requested that (1) Defendants produce documents related to the "course correction", including relating to the determination of excess benefits and investigations undertaken as part of the same, that have been withheld on privilege grounds and a witness able to testify to facts related to those documents, or otherwise be precluded from relying on advice provided to them by third parties at trial; (2) Plaintiff be permitted to depose Aronson for additional time as a result of the NRA's delinquent production of documents, and that the NRA cover the costs of such deposition; (3) the NRA produce documents concerning its relationship with MMP and Allegiance, including any documents related to the recent renegotiations of the NRA's contracts with MMP and Allegiance and market testing relating to the MMP entities; (4) the NRA produce the identified material documents inappropriately denoted as privileged on the NRA's privilege log; and (5) the NRA be directed to supplement its production of documents in accordance with CPLR 3101(h). To allow Plaintiff to complete the discrete discovery requested and avoid substantial prejudice, Plaintiff requests a modest extension for filing the Note of Issue by two weeks—until December 13—and a corresponding two-week extension of the date for filing dispositive motions and motions directed to experts to February 3, 2023.

Respectfully,

Is Monica Connell Monica Connell Assistant Attorney General

INDEX NO. 451625/2020

All Counsel of Record cc:

FILED: NEW YORK COUNTY CLERK 12/12/2022 09:10 PM INDEX NO. 451625/2020

NYSCEF DOC. NO. 924

RECEIVED NYSCEF: 12/12/2022

Exhibits Temporarily Redacted Pursuant to Protective Order Pending Direction from Court

FILED: NEW YORK COUNTY CLERK 12/12/2022 09:10 PM INDEX NO. 451625/2020

NYSCEF DOC. NO. 925

RECEIVED NYSCEF: 12/12/2022

EXHIBIT B

NRA Opp to 10.20.2022 OAG Letter Application

NYSCEF DOC. NO. 925

DALLAS | NEW YORK

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

BREWER
ATTORNEYS & COUNSELORS

November 4, 2022

VIA EMAIL

Hon. O. Peter Sherwood, Special Master Ganfer Shore Leeds & Zauderer 306 Lexington Avenue New York, NY 10017 psherwood@ganfershore.com

> Re: NYAG v. The National Rifle Association of America et al., Index No. 451625/2020

Dear Judge Sherwood:

In response to the discovery letter from the New York Attorney General ("NYAG"), dated October 20, 2022, the National Rifle Association of American ("NRA") will comply with the reasonable requests in the motion. Specifically, it will:

- 1) provide the raw data underlying the determination of excess benefits repaid by Wayne LaPierre (*see* Letter at 6) (requesting "the 'raw data' underlying the determination of what was owed");
- 2) agree to an additional three-hour deposition of Aronson LLP by the NYAG (Letter at 9);
- 3) produce non-privileged documents relating to contract negotiations between NRA and Allegiance Creative and any market testing of the relationship with Membership Marketing Partners (Letter at 8-11); and
- 4) produce Board Reports, minutes, and other items listed on Page 13 of NYAG's letter on a continuing basis, to the extent such communications are otherwise discoverable and not privileged (Letter at 13).

However, the NYAG's contention that NRA waived its attorney-client, work product, or trial preparation privileges is without merit, for five reasons.

First, despite what NYAG argues (Letter pp. 2-8), the NRA has never asserted an "advice of counsel" defense in this matter and has no intention of doing so. (See Answer at pp. 150-160) (listing 34 affirmative defenses or defenses; "advice of counsel" not included). That fact is dispositive of NYAG's claim that the NRA has effected an "at issue" waiver of its attorney-client privilege. See Deutsche Bank Tr. Co. of Americas v. Tri-Links Inv. Tr., 43 A.D.3d 56, 64 (1st Dep't 2007) ("at issue" waiver occurs only "when the party has asserted a claim or defense that he intends to prove by use of the privileged materials.") (emphasis added). The privilege is not being

NYSCEF BC. PIO. P25W E R

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

November 4, 2022 Page 2

wielded as a "sword" by the NRA simply because witnesses have invoked it to shield confidential attorney-client or otherwise privileged communications from disclosure. *See id.* at 68-69.

Second, New York law is clear that 1) the privilege fully applies to compliance matters, and 2) references to internal investigations in pleadings do not break the privilege. See Spectrum Sys. Int'l Corp. v. Chem. Bank, 78 N.Y.2d 371, 380 (1991) (noting that "[l]egal advice is often sought, and rendered, precisely to avoid litigation, or facilitate compliance with the law, or simply to guide a client's course of conduct."); McGowan v. JPMorgan Chase Bank, N.A., No. 18CIV8680PACGWG, 2020 WL 1974109, at *7 (S.D.N.Y. Apr. 24, 2020) ("[t]he mere fact that a defendant in an answer denies an allegation made in a complaint is insufficient to place the substance of the allegation at issue for purposes of the waiver doctrine," and "[i]f the rule was otherwise, any plaintiff could force a defendant to choose between the Scylla of admitting that it had conducted an inadequate investigation and the Charibdis of placing at issue the contents of any investigation that it did conduct.")

Third, although the NRA invokes a "good faith" defense, this does not break the privilege because this defense does not turn in any way on any advice it received from its attorneys. *McGowan*, 2020 WL 1974109, at *8 ("As to the defense asserted in the Answer, the mere use of the term 'good faith' in an Answer does not by itself reflect reliance on a 'good faith' defense that requires disclosure of privileged communications.").

Fourth, the cases cited by NYAG nearly all involve a defendant's assertion of a Faragher-Ellerth affirmative defense, and the NRA invokes no comparable affirmative defense in its Answer that would put the legal advice it received from counsel at issue. Id. Thus, cases involving a defendant's assertion of a Faragher-Ellerth defense are irrelevant here. Other cases cited by NYAG are similarly distinguishable.

Fifth, and contrary to NYAG's assertion on pages 11-12 of her letter, the NRA has not waived privilege over any document on which an auditor or vendor was copied. Nor is it required to update its privilege log. There is no waiver where the presence of a third party is necessary to the provision of legal advice and the holder of the privilege has a reasonable expectation of confidentiality. Bluebird Partners. v. First Fid. Bank, 248 A.D.2d 219, 225 (1st Dep't 1998). And communications involving multiple privilege holders are privileged to the extent made in furtherance of common legal interests. Hyatt v. State Franchise Tax Bd., 105 A.D.3d 186, 205 (2d Dep't 2013). Here, the NRA's detailed privilege log adequately explains the basis for its privilege assertions.

I. Factual Background

After the Court dismissed her two dissolution claims against the NRA, Attorney General James asserted a new claim against the NRA. The First Cause of Action asserts that the NRA is not capable of properly administering assets donated to it for charitable purposes and that the Court should appoint an independent compliance monitor to oversee the NRA's administration of its assets.

NYSCEF PC. PO. P25W F R

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

November 4, 2022 Page 3

As the trial in this action will show, the NYAG's claim has no merit because, even if certain deficiencies existed in the past, the NRA, among other things, has since (i) instituted a series of additional checks and balances, (ii) improved processes related to vendor payments and expense reimbursements, and (iii) obtained repayments from employees of alleged excess benefits.

Despite years of discovery, the NYAG now seeks privileged communications and materials related to the series of steps taken by the NRA that have been referred to as its "course correction," i.e. the efforts pursued by the NRA to insure compliance with its accounting controls, governance rules and administrative process.

The NYAG's unreasonable request is unwarranted. The information is privileged on multiple grounds and therefore not discoverable. The implicit waiver theory on which the NYAG relies has no application here. As the NYAG concedes, the privilege may be waived when a party asserts a claim or affirmative defense that places protected communications "at issue."

Here, the NRA does not assert an "advice of counsel" defense or anything similar. If the NYAG believes that internal control deficiencies have not been fixed, she can present evidence of ongoing problems. If the NYAG believes that the NRA has not periodically and consistently trained its officers, Board members, and employees, she can present evidence that she believes refutes that assertion. If the NYAG believes that Wayne LaPierre has not repaid enough money to the NRA, despite the evidence of the checks he wrote to the NRA, she can offer evidence that she thinks undermines that claim. Finally, if she disagrees that procurement practices are fully compliant, she can present evidence of ongoing issues.

Discovery in this case indeed has been protracted, but not because of the NRA's discovery conduct; rather because the NYAG's repeated requests for documents and information have been extraordinarily excessive. To date, the NRA has produced 311,640 documents, amounting to over 1.5 million pages. Of that production, the NRA has produced approximately 219,680 documents relating its course correction and remedial efforts. (See Exhibit A) It has withheld approximately 629 documents relating to its course correction and remedial efforts—approximately 0.002%—based on privileges. (See Exhibit B). Indeed, the NRA's discovery conduct has by far exceeded its obligations under the CPLR.

That the NYAG claims that the affairs of the NRA are not in order—an assertion she must realize she cannot prove—does not mean that the NRA should be denied the right to assert basic privileges applicable to all litigants. The NYAG's request should be denied.

II. Legal Background

In New York, the attorney-client privilege is codified in CPLR §§ 3101(b) and 4503(a)(1). It "shields from disclosure any confidential communications between an attorney and his or her client made for the purpose of obtaining or facilitating legal advice in the course of a professional relationship." *Ambac Assur. Corp. v. Countrywide Home Loans, Inc.*, 27 N.Y.3d 616, 623 (2016) (citing CPLR 4503(a)(1)). The attorney-client privilege enables one seeking legal advice to

RECEIVED NYSCEF: 12/12/2022

November 4, 2022 Page 4

communicate with counsel for this purpose secure in the knowledge that the contents of the exchange will not later be revealed against the client's wishes. *See People v. Mitchell*, 58 N.Y.2d 368, 373 (4th Dept 1983). The privilege "belongs to the client and attaches if information is disclosed in confidence to the attorney for the purpose of obtaining legal advice or services." *People v. Osorio*, 549 N.E.2d 1183, 1185 [1989]. Attorney-client privileged material is "absolutely immune from discovery." *Spectrum Sys. Int'l Corp.*, 78 N.Y.2d at 376 (citing CPLR § 3101(b).)

Under CPLR § 3101(c), "[t]he work product of an attorney shall not be obtainable." Attorney work product consists of "documents prepared by counsel acting as such, and to materials uniquely the product of a lawyer's learning and professional skills, such as those reflecting an attorney's legal research, analysis, conclusions, legal theory or strategy." *Brooklyn Union Gas Co. v. Am. Home Assur. Co.*, 23 A.D.3d 190, 190–91 (1st Dep't 2005). Like the attorney-client privilege, the attorney work-product privilege is unqualified and absolute. *Corcoran v. Peat. Marwick*, 151 A.D.2d 443, 445 (1st Dep't 1989) ("an attorney's work product is absolutely exempt from discovery"); CPLR § 3101(c) (it "shall not be obtainable").

The third privilege category is trial preparation materials, which (unlike attorney-client communications and attorney work-product, which are shielded from discovery absolutely) may be discoverable "on a showing of substantial need and undue hardship in obtaining the substantial equivalent of the materials by other means." *Spectrum Sys. Int'l Corp.*, 78 N.Y.2d at 377 (citing CPLR § 3101(d)(2)).

Legal advice concerning investigative or compliance matters is fully subject to attorney-client and work-product protection. As the Court of Appeals explained, "[l]egal advice is often sought, and rendered, precisely to avoid litigation, or facilitate compliance with the law, or simply to guide a client's course of conduct." *Id.* at 380.

"At issue" waiver of privilege occurs only "where a party *affirmatively* places the subject matter of its own privileged communication at issue in litigation, so that invasion of the privilege is required to determine the validity of a claim or defense of the party asserting the privilege, and application of the privilege would deprive the adversary of vital information." *Deutsche Bank Tr. Co. of Americas*, 43 A.D.3d at 63 (emphasis added).

Thus, "at issue" waiver requires three elements: 1) an "affirmative act" that 2) "put[s] the protected information at issue by making it relevant to the case" 3) under circumstances where "application of the privilege would have denied the opposing party access to information vital to his defense." *Arkwright Mut. Ins. Co. v. Nat'l Union Fire Ins. Co. of Pittsburgh, Pa.*, No. 90 CIV. 7811 (AGS), 1994 WL 510043, at *11 (S.D.N.Y. Sept. 16, 1994).

Importantly, "that a privileged communication contains information relevant to issues the parties are litigating does not, without more, place the contents of the privileged communication itself 'at issue' in the lawsuit; if that were the case, a privilege would have little effect." *Deutsche Bank Tr. Co. of Americas*, 43 A.D.3d at 64. "Rather, 'at issue' waiver occurs when the party *has asserted a claim or defense* that *he intends to prove by use of the privileged materials.*" *Id.* (internal

NYSCEF DC. PIO. P25 V F R

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

November 4, 2022 Page 5

quotation marks omitted, emphasis added); see also Vill. Bd. of Vill. of Pleasantville v. Rattner, 130 A.D.2d 654, 655 (1987) ("[w]here a party asserts as an affirmative defense the reliance upon the advice of counsel," it "waives the attorney-client privilege with respect to all communications to or from counsel concerning the transactions for which counsel's advice was sought") (emphasis added).

Further, references in a pleading to an investigation or the involvement of counsel are not enough to break the privilege or place attorney-client communications "at issue." As one court has explained, "[t]he mere fact that a defendant in an answer denies an allegation made in a complaint is insufficient to place the substance of the allegation at issue for purposes of the waiver doctrine." *McGowan*, 2020 WL 1974109, at *7 (emphasis added).

Dispositive here, statements by witnesses indicating that they received legal advice as to a matter at issue in the litigation are insufficient to break the privilege. *Deutsche Bank Tr. Co. of Americas.*, 43 A.D.3d at 64, 68-69; *Soho Generation of New York, Inc. v. Tri-City Ins. Brokers, Inc.*, 236 A.D.2d 276, 277 (1st Dep't 1997).

III. Analysis

A. The NRA Has Not Raised an "Advice of Counsel" Defense, and Therefore It Has Not Waived Any Privilege Between Itself and Its Counsel

Here, the NRA has not raised any defense, affirmative defense or claim that effects an "at issue" waiver of its attorney-client, work product, or trial preparation privileges. The NRA asserted 34 defenses or affirmative defenses in this matter. "Advice of counsel" is not one of them. (*See* Answer of the NRA to Second Amended and Verified Complaint (NYSCEF 857) at pp. 150-160). The NRA never asserted an "advice of counsel" defense, and it has no intention of ever doing so. NYAG is simply wrong in suggesting otherwise.

That the NRA does not assert and will not assert an "advice of counsel" defense obviates the need for any "sword and shield" inquiry. *U.S. Fid. & Guar. Co. v. Excess Cas. Reinsurance Ass'n*, 68 A.D.3d 481, 482 (2009) ("In view of cedant's concession, however, that it will not raise the 'advice of counsel' defense and make any reference to attorney-client communications by cedant at the trial, we agree that the court should not permit cedant to raise this defense to reinsurers' claims, or refer to any such communications"; moreover, no waiver of attorney-client privilege occurred due to the concession.); *Miteva v. Third Point Mgmt. Co.*, 218 F.R.D. 397, 397-98 (S.D.N.Y. 2003) (disclosure of attorney-client communication not appropriate where defendant expressly represented that "it is not asserting nor relying on the advice of counsel defense"). Simply put, there has been no "affirmative act" by the NRA that "put[s] the protected information at issue by making it relevant to the case." *Arkwright Mut. Ins. Co.*, 1994 WL 510043, at *11.

NYAG's assertion that the NRA has made an "at issue" waiver of its privileges is meritless. Nor has NRA made any selective disclosure of communications with its counsel that would effect such a waiver.

NYSCEF BC.RO.P25W E R

RECEIVED NYSCEF: 12/12/2022

November 4, 2022 Page 6

While the NRA indeed undertook a "course correction" beginning in 2018, the NRA has been clear that the NRA itself, particularly its Treasurer, Craig Spray and then Sonya Rowling, spearheaded this effort—not its counsel. (Answer at 4). NRA's Answer does not mention legal advice from its attorneys or assert reliance on such advice.

Instead of citing claims or defenses that the NRA makes, the NYAG cites deposition statements by witnesses declining to answer specific questions that sought disclosure of legal advice from the NRA's attorneys. But statements from witnesses in depositions are not claims, defenses, or legal arguments. See Deutsche Bank Tr. Co. of Americas., 43 A.D.3d at 64, 68-69 (testimony from plaintiff's managing director [Cohen] stating that he consulted counsel before approving settlement did not waive privilege because the plaintiff had "never, either through counsel or through Cohen's testimony, stated an intention to use the advice of counsel to prove the reasonableness of the . . . settlement, and it now explicitly disclaims any such intention"); Soho Generation of New York, Inc. v. Tri-City Ins. Brokers, Inc., 236 A.D.2d at 277 ("By merely mentioning at his deposition that he had withdrawn plaintiff's claim upon the advice of counsel, plaintiff's president Mr. Mosery did not waive any attorney-client privilege by placing the subject matter of counsel's advice in issue or by making selective disclosure of such advice.").

The witness statements cited by NYAG seeking to protect the confidentiality of attorney-client communications are not "swords" that those witnesses are somehow wielding against NYAG. See Deutsche Bank Tr. Co. of Americas, 43 A.D.3d at 64, 68-69 (witness testimony from plaintiff's president that he received legal advice from counsel before settling matter, where defendant contended that settlement was excessive and unreasonable, did not mean he was using legal advice as a "sword"). Instead, the statements cited by NYAG are garden-variety invocations of the privilege as a "shield" against compelled disclosure of confidential legal advice and attorney work-product. Thus, there is no "sword and shield" inquiry to be had because the NRA has never sought to use legal advice as a "sword." It seeks merely to preserve the basic right of any litigant—to receive confidential legal advice from its attorneys.

Thus, to the extent that the references to "external consultants" in NYAG's letter includes NRA's litigation counsel, there is no basis whatsoever to require the NRA to produce a "corporate representative" to testify about the NRA's "reliance" on the Brewer Firm. (See Letter at 8). Nor is there any basis for requiring the NRA to turn over attorney work-product, attorney-client communications, or trial preparation materials on the theory that these are somehow merely "documents from external consultants," and not truly attorney-client communications or attorney work-product. (Id.) Finally, there is no basis whatsoever for the sweeping production of privileged materials requested on pages 12-13 of NYAG's Letter on the ground that the NRA has effected a sweeping waiver of privileged communications with its attorneys related to its "course correction."

B. References to the NRA's "Course Correction" in NYAG's Complaint and the NRA's Answer Do Not Place Attorney-Client Communications "At Issue"

Unlike the NRA's answer, which neither invokes "advice of counsel" or even mentions legal advice from the Brewer Firm or outside tax counsel, NYAG makes repeated and gratuitous

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

November 4, 2022 Page 7

reference to the Brewer Firm in its Complaint, charging falsely that the Brewer Firm was "in charge of NRA's compliance efforts." (See Second Amended Complaint ¶ 252, 253, 262, 471-486, 489, 492-493, 514-515, 554-55, 561, 604, 623.) This contention is rebutted by the very witness testimony that NYAG cites.

The law is clear that efforts by plaintiffs like NYAG to destroy litigation privileges by making irrelevant allegations in pleadings are doomed to failure. According to the case law that NYAG herself relies upon in her Letter.

The mere fact that a defendant in an answer denies an allegation made in a complaint is insufficient to place the substance of the allegation at issue for purposes of the waiver doctrine. If the rule was otherwise, any plaintiff could force a defendant to choose between the Scylla of admitting that it had conducted an inadequate investigation and the Charibdis of placing at issue the contents of any investigation that it did conduct. To be entitled to discovery, it is not enough to point to an allegation made in a complaint or to a denial of that allegation. Rather, the plaintiff must show that the allegation has relevance to a claim or defense. See Fed. R. Civ. P. 26(b)(1).

McGowan, 2020 WL 1974109, at *7 (emphasis added). NYAG's baseless assertions in its Second Amended Complaint attacking the Brewer Firm are woefully insufficient to break the privilege.

And ultimately, whether counsel was involved in NRA's compliance efforts or litigation efforts or in some other capacity does not matter for purposes of the privilege. The New York Court of Appeals has made clear—in a decision cited by NYAG—that legal advice on compliance matters may properly be subject to attorney-client privilege. As the Court of Appeals has explained, "[1]egal advice is often sought, and rendered, precisely to avoid litigation, or facilitate compliance with the law, or simply to guide a client's course of conduct." Spectrum Sys. Int'l Corp, 78 N.Y.2d at 380. Thus, the fact that outside law firms or its own lawyers provided legal advice in connection with the NRA's "course correction" does not break the privilege or make all such communications discoverable. Id. Instead, "[t]he critical inquiry is whether, viewing the lawyer's communication in its full content and context, it was made in order to render legal advice or services to the client." *Id.* at 379. If so, the communication is not discoverable.

Further rebutting NYAG's contentions, the NRA has produced many thousands of pages of documents of non-privileged communications relating to its "course correction," its handling of whistleblower complaints, its internal investigations, its self-disclosures, and its remedial efforts. (Exhibit A). Specifically, NRA has produced 219,680 documents relating to the 28 categories mentioned on pages 11-12 of the NYAG's Letter. (Id.) It has withheld approximately 629 of those documents—less than one-quarter of 1% of that total—based on privileges. (Exhibit B). That is,

NYSCEF POC. PO. P22W F R

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

November 4, 2022 Page 8

the NRA is withholding a miniscule fraction of documents that contain or reflect legal advice or work product of its counsel—as is its right under CPLR §§ 3101(b)-(d) and 4503. (See Supplemental Privilege Log [attached as Exhibit C] [explaining the basis for the NRA's privilege assertions]). The NRA's voluminous production regarding its "course correction" proves that NYAG's suggestion that NRA is seeking to shield its "course correction" behind attorney-client privilege is baseless.

C. The NRA's Assertion of a "Good Faith" Defense Does Not Break the Privilege

One of the NRA's affirmative defenses is "good faith." (Answer at p. 152). As it explains,

The NRA has no liability under any of the causes of action asserted against it in the Complaint to the extent that officers and directors of the NRA whose conduct Plaintiff attempts to impute to the NRA discharged their responsibilities in good faith and with the degree of diligence, care, and skill which ordinarily prudent persons in a similar position would exercise in like circumstances and at all times, and acted in good faith and relied on information, opinions, or reports of reasonable reliability either presented or available to them.

This statement does not mean that the NRA cannot assert privilege over confidential attorney-client communications it had with its counsel relating to remedial, compliance efforts, or investigative efforts, or over confidential attorney work-product or trial preparation material—and NYAG does not contend otherwise. "As to the defense asserted in the Answer, the mere use of the term 'good faith' in an Answer does not by itself reflect reliance on a 'good faith' defense that requires disclosure of privileged communications." *McGowan*, 2020 WL 1974109, at *8. As in *McGowan*, NYAG does not explain how attorney-client communications or work-product "would be relevant to a claim or defense." *Id.* at *7. Here, as in *McGowan*, the NRA does not contend that its "good faith" or "degree of diligence, care, and skill which ordinarily prudent persons in a similar position would exercise" had anything to do with the substance of any legal advice that it received, Again, NYAG makes no argument whatsoever that NRA's "good faith" defense requires disclosure of privileged documents.

D. The NRA Does Not Assert a *Faragher-Ellerth* Defense, Which Distinguishes the Cases Cited By NYAG

Like *McGowan*, this is not a case where the NRA has asserted a *Faragher-Ellerth* defense. *Faragher-Ellerth* is a special affirmative defense in sexual harassment cases where the employer may avoid supervisory liability if it proves that it "exercised reasonable care to prevent and correct any harassing behavior and . . . the plaintiff unreasonably failed to take advantage of the preventative or corrective opportunities that the employer provided." *Vance v. Ball State Univ.*, 570 U.S. 421, 424 (2013). It must be specifically pleaded and proved. *Burlington Indus., Inc. v. Ellerth*, 524 U.S. 742, 765 (1998).

NYSCEF BC.RO.E 25W E R

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

November 4, 2022 Page 9

Nearly every case cited by NYAG where a court ordered privilege documents produced involved a specific assertion by the defendant of a *Faragher-Ellerth* defense. *Compare Angelone v. Xerox Corp.*, No. 09-CV-6019, 2011 WL 4473534, at *2 (W.D.N.Y. Sept. 26, 2011) ("Here, Xerox has clearly invoked the *Faragher-Ellerth* defense"); *Brownell v. Roadway Package Sys., Inc.*, 185 F.R.D. 19, 21–22 (N.D.N.Y. 1999) (case involving *Faragher-Ellerth* defense); *Coyne v. The City University of New York, No. 1040282008*, 2012 WL 12090963 (N.Y. Sup. Ct. Mar. 19, 2012) (in sexual harassment case, employer waived privilege by raising the issue of "the reasonableness and outcome of its investigation into" plaintiff's complaint as a defense); *Polidori v. Societe Generale Groupe*, 39 A.D.3d 404, 406, 835 N.Y.S.2d 80 (2007) (in sexual harassment case, privilege waived where defendant had "taken the position that plaintiff has no cause of action because it took immediate and adequate measures to stop the harassment.")

A *Faragher-Ellerth* defense is not at issue here, and "there is no claim of harassment contained in [NYAG]'s complaint." *McGowan*, 2020 WL 1974109, at *8. Thus, the many cases cited by NYAG involving the employer's assertion of a *Faragher-Ellerth* defense have no relevance here.

Other cases cited by NYAG are similarly distinguishable. In *Banach v. Dedalus Found., Inc.*, the defendant waived its attorney-client privilege regarding the minutes of a board meeting by using portions of those minutes during a deposition and by placing the contents of the minutes at issue. 132 A.D.3d 543, 544 (2015). The NRA has done nothing similar in this case—it has never sought to rely on a document over which it simultaneously asserts privilege.

In *BMW Group v. Castlerom Holding Corp.*, a fraud suit involving allegedly adulterated heating oil, the results of testing conducted by a non-attorney environmental scientist (Clarke) and an investigation by a non-attorney private investigator (Valenti) had to be disclosed where they were used by the plaintiffs to support their complaint and request for injunction. No. 650910/2013, 2018 WL 2432181, at *4 (N.Y. Sup. Ct. May 30, 2018). The court observed that the attorney-client privilege does not extend to underlying facts; that "this court and the Appellate Division relied on the tests and Valenti's and Clarke's findings in making determinations in this case[;]" and that "plaintiffs disclosed only portions of the tests and Valente's and Clarke's communications in their court papers." *Id.* Thus, the plaintiffs could not "use excerpts of privileged communications and documents to make out their case and then assert the privilege to shield the remainder of the material." *Id.* The NRA has done nothing remotely similar here.

In *In re:* New York City Asbestos Litigation, the court held that work-product privilege could not be asserted regarding underlying data used in published scientific research studies and that the crime-fraud exception applied to waive privileges once applicable to certain other communications with attorney. No. 400000/88, 2011 WL 6297966 (N.Y. Sup. Ct. Dec. 07, 2011). Here, there is no claim involving the crime-fraud exception, and no assertion of privilege over underlying data.

NYSCEF BC.RO.E 25W E R

RECEIVED NYSCEF: 12/12/2022

November 4, 2022 Page 10

In *Joint Stock Co.* "Channel One Russia Worldwide" v. Russian TV Co. Inc., the court held that "a party that chooses to use its litigation counsel to perform factual investigations, and submits counsel's sworn testimony concerning those investigations as evidence going to the merits, has waived any otherwise applicable privilege as to the disclosed investigations." No. 18CV2318LGSBCM, 2020 WL 12834595, at *2 (S.D.N.Y. May 1, 2020) (emphasis added). Here, the NRA has not submitted its counsel's sworn testimony concerning any investigation "as evidence going to the merits." *Id*.

Orco Bank, N.V. v. Proteinas Del Pacifico, S.A was a suit by a lender against a borrower. 179 A.D.2d 390, 390-91 (1992). The borrower attempted to probe the lender's due diligence in making the loan at issue, and "received responses that plaintiff relied upon the advice of its lawyers who informed it, for example, 'we had a good security." Id. In these circumstances, the court held, "plaintiff had waived the attorney-client privilege by placing the subject matter of counsel's advice in issue and by making selective disclosure of such advice." Id. Moreover, the "record disclose[d] a substantial need for said defendant to have access to materials which may allow it to contest plaintiff's claims that its attorneys advised it at all." Id. In this case, there is no factual dispute over whether the NRA's attorneys "advised it all"; moreover, the advice given by the NRA's attorneys has no relevance whatsoever to any claim or defense.

United States v. Bilzerian involved a criminal securities fraud trial. 926 F.2d 1285, 1291-92 (2d Cir. 1991). There, the defendant (Bilzerian) asserted lack of mens rea based on "his good faith attempt to comply with the securities laws." Id. The court held that if Bilzerian chose to make this defense, he would effect a waiver of attorney client privilege "for Bilzerian's testimony that he thought his actions were legal would have put his knowledge of the law and the basis for his understanding of what the law required in issue." Id. Under those circumstances, "[h]is conversations with counsel regarding the legality of his schemes would have been directly relevant in determining the extent of his knowledge and, as a result, his intent." Id. Here, the NRA has not made any similar "good faith" or "advice of counsel" defense that would implicate communications with its attorneys.

E. The NRA Has Not Waived Privilege Over All Documents on Which Non-Attorney Auditors and Vendors Were Included

The NYAG also asserts in Section IV of the Letter that documents withheld on privilege grounds and listed on the NRA's detailed categorical log should be produced because they involve third parties. The NYAG's request should be rejected because it is untimely and has no merit.

As the NYAG's letter acknowledges, the NRA's categorical logs were supplemented by the NRA (at the NYAG's request) on or about July 5, 2022. Months later and weeks before the note of issue date, the NYAG takes issue with the NRA's categorical logs. There is no reason why the NYAG could not have sought this relief as early as July 2022.

Moreover, the fact that third parties were copied on certain communications is not

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

November 4, 2022 Page 11

dispositive on the issue of privilege. For example, there is no waiver where the presence of a third party is necessary to the provision of legal advice and the holder of the privilege has a reasonable expectation of confidentiality. Bluebird Partners, 248 A.D.2d at 225 ("The work product privilege is waived upon disclosure to a third party only when there is a likelihood that the material will be revealed to an adversary, under conditions that are inconsistent with a desire to maintain confidentiality"); Oakwood Realty Corp. v. HRH Constr. Corp., 51 A.D.3d 747, 749 (2d Dep't 2008). And communications involving multiple privilege holders are also privileged to the extent made in furtherance of common legal interests. Hyatt, 105 A.D.3d at 205. The NYAG's belated request that the NRA re-review the documents it withheld. in order to more granularly assert the basis for withholding these documents should, be rejected. The NRA's privilege log is more than adequate to support its privilege claims.

Equally misguided is the NYAG's argument based on Judge Cohen's recent ruling regarding certain specific documents in Aronson's possession. The NYAG fails to mention that Your Honor held that certain documents shared with the auditor were privileged—a ruling the NYAG did not appeal. (See Second Amendment to Order re Aronson Documents, dated May 12, 2022). It is precluded from arguing that all communications with auditors are not privileged. Moreover, that the NYAG has been on notice that some of the withheld communications are with RSM and Aronson for months and never sought relief until the eleventh hour is another reason for denying the relief she seeks.

In sum, while the NRA will comply with the reasonable requests in NYAG's letter, it vigorously rejects NYAG's baseless contention that NRA has somehow effected a sweeping subject-matter waiver of its attorney-client, work product, or trial preparation privileges, or that its privilege log is otherwise inadequate.

Respectfully submitted,

/s/ Noah Peters

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FILED: NEW YORK COUNTY CLERK 12/12/2022 09:10 PM INDEX NO. 451625/2020

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

EXHIBIT C

2022.11.14 SM - Conference Trans FINAL

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 1 1 2 SUPREME COURT OF THE STATE OF NEW YORK COUNTY OF NEW YORK 3 PEOPLE OF THE STATE OF NEW YORK, BY LETITIA JAMES, ATTORNEY GENERAL OF THE STATE OF NEW 4 YORK, 5 PLAINTIFF, 6 7 -against-Case No.: 451625/2020 8 9 THE NATIONAL RIFLE ASSOCIATION OF AMERICA, INC., WAYNE LaPIERRE, WILSON PHILLIPS, JOHN 10 FRAZER, and JOSHUA POWELL, 11 DEFENDANT. 12 DATE: November 14, 2022 13 TIME: 10:00 A.M. 14 15 ORAL ARGUMENT before SPECIAL 16 MASTER O. PETER SHERWOOD for Discovery, 17 held remotely, at all parties' locations, 18 before Karyn Chiusano, a Notary Public of 19 the State of New York. 20 21 22 23 24 25

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 2
4	
1 2	
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23	(Appearances continue on following page.)
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INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

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Page 3
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       NYNA SARGEANT
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NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

Page 4

INDEX NO. 451625/2020

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

2 SPECIAL MASTER SHERWOOD: So, it

works for everyone.

looks like we have four sets of communications that we need to go through. At least that is the way I have organized them. I hope this

There is the October 20th

Letter of the Attorney General and responses to that. There is then the letter of the NRA, Ms. Eisenberg's letter of the same date and responses to that.

With respect to privilege
claims asserted by the Attorney
General's Office then there is a
second letter, same date, October
20th, by Ms. Eisenberg, again, as to
fees that they are seeking
reimbursement for, relating to the
subpoena addressed to Aronson in the
Orders and then, there is the October
23rd Letter of, it looks like, Ms.
Con -- Ms. Connell, the attorney -yes, Ms. Connell from the Attorney

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 5 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 General's Office. 3 With respect to that last one, Ms. Connell, is that still on the 4 5 table or -- or not? 6 MS. CONNELL: Your Honor, I 7 didn't have it on my, sort of, agenda 8 for today. Let me take a look at it and 9 10 maybe we can begin with October 20th 11 and I will let you know. 12 SPECIAL MASTER: That is what we 13 will do. 14 I just want to know if that is 15 one of the items that will be covered 16 today. It has to do with -- let's 17 see. Oh, it's the -- this is the 18 whistleblower and Frenkel Report. 19 MS. CONNELL: Right. 20 No, Your Honor. 21 We don't need to address that 22 today. 23 SPECIAL MASTER SHERWOOD: All 24 right. 25 One down, three to go.

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 6
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	Let's begin then with the
3	Attorney General's letter of the
4	20th. This has to do with hold on.
5	this has to do with a number of
6	matters relating to
7	MS. CONNELL: Your Honor, it
8	has to do with the NRA's using
9	privilege as a sword and a shield in
10	regard to certain matters and it has
11	to do with materials being withheld
12	in in relation to the NRA's
13	independant Auditor, Aronson, and
14	materials being withheld by the NRA
15	in relation to the NRA Membership
16	Marketing Partners and its affiliates
17	and it has to do with matters that we
18	believe are inappropriately withheld
19	on the NRA's privilege log.
20	SPECIAL MASTER SHERWOOD: Okay.
21	Give me a moment to look at
22	some notes here.
23	MS. CONNELL: Sure.
24	SPECIAL MASTER SHERWOOD: All
25	right.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 7

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

So, this has largely to do with the information relating to the course correction and the NRA claims that this is privileged information.

The AG asserts that where you're using the so-called "privileged information" as a sword, that's not permitted and that's what's being asserted here, in that the NRA is asserting advice of counsel and -- as a Defense in this case.

Ms. Eisenberg says "no, we are not doing that at all." And they say that the privilege does apply to internal investigations and the fact that they make reference to it in its pleading doesn't ring appropriate.

So, my question is: Okay. Just what is it that is being withheld at this point? Because I understand from Ms. Eisenberg that there are a number of categories of documents that -- that's being sought that is not being

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 8 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 withheld, the so-called raw data, et 3 cetera. So help me out, Ms. Eisenberg: 4 5 What is actually being withheld here? 6 MS. EISENBERG: We are --7 MS. CONNELL: I'm sorry. MS. EISENBERG: Your Honor, we 8 9 are withholding, Your Honor, 10 communications that are privileged, 11 pursuant to the attorney/client 12 privilege, the work product doctrine 13 and the trial preparation. 14 SPECIAL MASTER SHERWOOD: That's 15 not what I am asking. I know the 16 labels. I want to know: What's the 17 nature of the documents, not what's 18 the nature of the privilege. 19 MS. EISENBERG: The documents 20 are communications between the NRA 21 and its counsel during the various 22 years at issue in this case. 23 They are the usual 24 attorney/client communications that 25 one would expect a corporation to

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 9 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 have with its lawyers. They pertain 3 to a whole variety of different legal issues that, I guess, sequentially 4 5 are connected to certain actions that 6 the NRA took in this case. 7 But they are not documents or communications that the NRA is 8 9 planning to offer at trial or feature 10 at trial or rely on at trial in any 11 way, shape or form for any of its 12 defenses. 13 SPECIAL MASTER SHERWOOD: Now, 14 these are -- are these documents that 15 are being withheld within the bundle 16 of documents that you are going to 17 produce by Wednesday for in-camera 18 review? 19 MS. EISENBERG: Yes and no, 20 Your Honor. 21 So, we draw the --22 SPECIAL MASTER SHERWOOD: I 23 don't know what that means. 24 What you're going to tell me? 25 MS. EISENBERG: I am happy to

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NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

516-608-2400

INDEX NO. 451625/2020

Page 10

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD explain.

> So, first of all, we draw a distinction between the waiver argument that Ms. Connell puts forward and then, the argument that she makes about third parties.

And I think it's a really important distinction and I think we should discuss those issues separately.

With regard to communications where Aronson, RSM, MMP are copied, that's very easy, I went through them this weekend, some of them are non-privileged, we are going to turn them over. I think the AG already has duplicates. Some of them are privileged and we are going to turn them over to you today and give you the rest on Wednesday.

And I think that you will see from the communications that they are clearly privileged because some of these third parties were involved in

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 11

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

providing services to the NRA where

they were integral to the legal

advice being sought and rendered.

So, that's --

SPECIAL MASTER SHERWOOD: Are these the Aronson documents right now or are they documents relating to communications where Aronson was not involved?

MS. EISENBERG: There is -there's a number of third parties
that Ms. Connell identified,
including MMP, who was in charge of
membership and fundraising, McKenna,
who was a consultant and the two
auditors: Aronson and RSM.

SPECIAL MASTER SHERWOOD: Okay.

MS. EISENBERG: They are a kind of a bucket of its own.

But like I said, those are very easy, either we will turn them over or you will give them to you and you'll see, in camera, that they are, in fact, privileged.

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NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 12

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

2 SPECIAL MASTER SHERWOOD: Okay.

> MS. EISENBERG: So then, we move on to the separate category for which Ms. Connell is saying even though these are communications between the NRA and its lawyers, the NRA, according to Ms. Connell, implicitly waived privileges to those because the NRA wants to tell the jury about enhanced processes, compliance training, repayments by executives, controls in place and

And the number of documents that are privileged that relate to all of these things is -- is tremendous.

things like that.

In our letter, we indicated that it was around 600. Actually, on sort of reassessment, there are thousands of documents that are privileged in that category and so, it wouldn't be practical, Your Honor, to put all of those in front of you.

privilege.

NYSCEF DOC. NO. 926

RECEI

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 13

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

So, instead, what we will do, we will give you a representative sample of communications between the NRA and various lawyers, where Ms.

Connell wants to pierce the

For example, our firm, for example, Don Lan, for example, Morgan Lewis.

And again, because we are not placing those communications at issue and because, you'll see the AG has no need for those communications in this case.

We are confident, Your Honor, that you will find that there has been no waiver.

Frankly, for the record, we don't even think that they have made a threshold showing of waiver to even necessitate an in-camera review by you but we are happy to provide some of these documents to you, just to give you the comfort that their

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 14
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	argument completely lacks merit.
3	SPECIAL MASTER SHERWOOD: Okay.
4	All right. Let's go back to you I
5	will come back to you in a moment,
6	Ms. Eisenberg.
7	But let's come back to you, Ms.
8	Connell.
9	You started to say something
10	and I sort of cut you off because I
11	wanted to talk to Ms. Eisenberg.
12	MS. CONNELL: I'm sorry, Your
13	Honor.
14	That was my misunderstanding.
15	I thought you directing that question
16	to me. You did not cut me off. I
17	think I jumped in.
18	Your Honor, one thing I would
19	like to say at the outset is that
20	it's nice to get documents now but
21	why has the NRA been withheld
22	documents
23	SPECIAL MASTER SHERWOOD: We are
24	where we are.
25	MS. CONNELL: Okay. So, Your

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 1

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 15

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
Honor, I want to stress it's not only
documents at issue. The Attorney
General's Office has been trying to
get information from the NRA through
depositions and other means and has
been precluded from doing so by the
NRA's assertion of privilege.

And what's important here to understand is that we are not seeking to pierce privilege on sort of normal every day matters, we are seeking to obtain information in fairness we are entitled to because the NRA has affirmatively placed certain issues, certain matters at issue, in this lawsuit.

The NRA made that election, it made that choice and it also made the choice to have counsel, the litigation counsel for fraud investigation and outside counsel conduct -- handle certain work for it.

The NRA is relying upon that

Veritext Legal Solutions

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 16

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

work in order to assert a defense and

arguments in this case. So, it's not

merely that it got advice of counsel

or that it -- that it sought guidance

from counsel on certain issues.

The NRA is saying, for example, that it retained outside counsel and consultants and it's asserting that as proof of its reform efforts, saying you don't need to oppose a monitor, Judge, you don't need to impose injunctive relief because we have been reforming.

We were relying on K & L Gates, Morgan Lewis, Don Lan and others to advise us. Even one of their experts has opined that the NRA's reliance on citation to these outside counsel and outside consultants is evidence of it setting and appropriate tone at the top and complying with the COSO Framework, which is the gold standard for compliance reform.

The NRA has affirmatively

NYSCEF DOC. NO. 926 RECEIVED NY

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 17

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

placed at issue that it has

investigated and sought repayment for

excess payments received by its

employees.

Why has it done this? It wants to show that there's no need for perspective injunctive relief.

It alleges in its answer, it
has alleged in motion practice, it
has argued in motion practice and it
has argued at the bankruptcy, that
Wayne LaPierre, for example, has
repaid excess benefits with interest.

But in this regard, Your Honor, the NRA has refused to let us understand, or peek behind the curtain, as to how it determines what excess benefits were owed, whether it has identified the potential universe of excess benefits, calculated amounts owed or whether it has fairly assessed those amounts owed and this is simply not sufficient.

This is a partial waiver

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 18

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

because they revealed some

information relating to how the

Brewer Firm and outside counsel, Don

Lan, identified the amounts of excess

benefits that are owed.

But they cherry picked the information and not let us really get an understanding or test the accuracy and sufficiency of those assertions.

And frankly, Your Honor, that's not permitted. And I want to be clear on something that Ms. Eisenberg said. It is simply not necessary, under New York law, to affirmatively assert an Advice of Counsel defense to invoke at issue waiver of privileged matters.

The cases we have cited are clear on this. The fact that they put these issues affirmatively at issue in this case acts as an at-issue waiver and it can be applied, it can be explicit or implicit.

So, the NRA has done this.

NRA has done.

NYSCEF DOC. NO. 926

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 19

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

Cases like ORCO Bank and
Gottwald versus Saber demonstrate
that you can't wait until the end of
Discovery and suddenly pop up with
some Excel spreadsheets, the way the

We completed the NRA's corporate rep deposition on September 9th, pretty long after the close of fact discover but it's only now that are getting some Excel spreadsheets but we have been robbed of the opportunity say: Okay. Who prepared the spreadsheet? How did they prepare it? What did they look at to determine excess benefits? What didn't they look at? How did they calculate how much is owed? Who determined whether there was a business purpose and how did they do that?

They have simply blocked the Plaintiff's ability to inquire and test the assertions and yet, the NRA

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 20

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
is going to and has, throughout this
case and the bankruptcy case, touted
its attempts to identify and seek
payment of excess benefits as a
defense and evidence of its reform
and lack of need for injunctive
relief.

Your Honor, under the cases
that we have cited, we would argue
that the answer is late production of
these documents doesn't make
Plaintiff whole.

We are aware that we are where we are, Your Honor, as you so correctly put it and frankly, you know, while we want to be made whole, Plaintiff wants to get on to the trial of this matter.

And we would assert that the correct -- the correct relief here would be that the NRA can't rely upon arguments and issues that it has denied Plaintiff disclosure of.

Can it say that Mr. LaPierre

Veritext Legal Solutions

INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

Page 21 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD repaid \$600,000.00? Sure. 2 3 Can it say that the NRA, as it has before, conducted an 4 5 investigation of excess benefits and 6 repaid them all? 7 No. It can't because it won't 8 let us find that out. 9 And how won't us let us find 10 that out? 11 Well, for example, when we 12 asked about investigations being 13 conducted, whether they are complete, 14 whether they are ongoing, who is 15 doing them, what are they doing? 16 We are told by the NRA's 17 corporate rep that that is a 18 privileged matter that we can't 19 inquire into. We are told by the 20 Heads of the Audit Committee and the 21 First and Second Vice President, 22 that's privileged and we can't 23 inquire into. 24 Fair enough. 25 If the NRA wants to protect

NYSCEF DOC. NO. 926 RECEIVED.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 22

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

this information as privileged, it's

entitled to do that.

But then, it bears the results of its conduct, which is that it can't come into court and open those matters up to the court, other than it refused to open up to us in Discovery.

SPECIAL MASTER SHERWOOD: I

thought that -- maybe I'm mistaken

but I thought that Ms. Eisenberg said

that they are not going to rely on

their course correction or 360 review

as their defense.

But let me hear from you about that, Ms. Eisenberg.

MS. EISENBERG: Your Honor, what I said was that we are not going to rely on privileged documents that reflect advice from the NRA's lawyers to the NRA, even if those documents relate to the NRA's efforts to achieve full compliance with all of the laws and regulations that apply.

Veritext Legal Solutions

trained.

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 23

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

So, the NRA, for example, has been conducting training for its senior-level employees and now, it's available for everyone on the internet and now, the Board has been

Absolutely, Your Honor, the NRA should not be precluded from telling the jury and the Judge that that has become normal course of business at the NRA.

What Ms. Connell wants is to see privileged communications between our firm and the NRA, when the training presentation was being prepared. That has no relevance to her ability to do both the effectiveness of our training.

If she thinks that the training is ineffective, she has the slide decks, she can argue that it's ineffective on its face.

There is nothing in the privileged communications related to

INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

	Page 24
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	the preparation of those
3	presentations that she needs in order
4	to prove up any of her claims or
5	disprove any of our defenses.
6	Another example: The NRA has
7	recently amended a number
8	SPECIAL MASTER SHERWOOD: Let me
9	just ask you this: So, you're going
10	to be using course correction
11	materials that includes training and
12	so on, I assume you're going to be
13	arguing that those measures are
14	accurate.
15	Do I have that right?
16	Sufficient?
17	Do I have that right?
18	MS. EISENBERG: Yes.
19	The NRA will argue that the
20	processes it has in place are
21	sufficient and the appointment of the
22	Independant Compliance Monitor is,
23	therefore, not warranted but
24	SPECIAL MASTER SHERWOOD: And in
25	order to do that, you're going to

NYSCEF DOC. NO. 926

RECI

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 25
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	explain why they are sufficient;
3	right?
4	MS. EISENBERG: Right.
5	But we are not going to do it
6	by reference to findings of
7	privileged discussion privileged
8	investigations or subject-matter
9	privileged discussions.
10	I think it's a really important
11	distinction.
12	We are not saying
13	SPECIAL MASTER SHERWOOD: That
14	is what I am trying to understand:
15	The distinction that you say is
16	important.
17	Just help me out
18	MS. EISENBERG: Yes.
19	SPECIAL MASTER SHERWOOD: so
20	that I understand it.
21	MS. EISENBERG: Exactly.
22	As you know, Your Honor, the
23	claims by the NYAG against by the
24	NYAG against the NRA is that there
25	were unauthorized related-party

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 26

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD transactions, violations of whistleblower, laws and policies, and incorrect filings.

The NRA's defense is not that we didn't do anything wrong but if we did it wrong, we shouldn't be held liable because our lawyers told us that that would be okay.

That is not the NRA's defense.

And that is sort of the classic

paradigm of a reliance on a -- the

Advice of Counsel Defense, which is

the Rosarium case that Ms. Connell

cites.

Our defense is that we didn't engage in unauthorized or unratified related-party transactions, we did not violate whistleblower policies and laws and we did not make inaccurate statements in regulatory filings.

And then, to the extent the factfinder were to find that some violations or technical infractions

Veritext Legal Solutions

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 27

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD occurred in the past, we are also going to say that targeted relief that the NYAG seeks in her Claims 2 through 15 is more than sufficient to address any concerns that the court may have and that therefore, the appointment, the draconian measure, applying an Independent Compliance Monitor is certainly not warranted.

We, of course, do want to tell
the Judge and the jury that we have
training and of course, we do want to
tell them that we have had these
policies for decades and, even
more-recently, amended the policies
to make them more current and more
state of the art.

Of course we want to be able to tell the jury and the Judge that there are eyes and principles in place that a payment cannot go out the door unless two different people authorize it.

Of course we want to tell the

Veritext Legal Solutions

NYSCEF DOC. NO. 926

RECEIVED NYSC

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 28

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
jury that there are recusal
mechanisms that are in place, where
someone has a potential conflict of
interest.

But the point is that we either have those processes or we don't. And if Ms. Connell disagrees with that, she can put forward evidence that she thinks undercuts our witnesses when they say so.

What Ms. Connell is trying to
do is pierce the privilege, where
there is absolutely no basis for any
kind of waiver and we said it very
clearly in our letter: We are not
going to refer to privileged
communications at trial. We are not
going to say that because they are
lawyers in the mix, we, therefore,
don't need a monitor. We are not
going to say that even if what we did
was wrong, shouldn't be held against
us because our lawyers told us.

I will admit there is one

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

Page 29

INDEX NO. 451625/2020

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
reference in one of the expert
reports where an expert says: "It
was reasonable for the NRA to hire a
tax lawyer to advise the NRA on

excess benefit issues."

We will not elicit evidence or testimony to that effect.

That's the only example I think where I agreed, if we were to put forward that as -- as evidence of course correction, it would be, I guess, fair for them to inquire about that but we are not going to do that.

MS. CONNELL: Your Honor --

SPECIAL MASTER SHERWOOD: You're going to be putting forward to the jury the various -- let me just use what -- what you're doing on the accounting side: Various checks and balances, which you then argue are sufficient and if -- with respect to that: Where is that evidence coming from?

Other than that you put the

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INDEX NO. 451625/2020 NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

Page 30

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD procedures in place as a result of advice given to you by lawyers and Accountants.

MS. EISENBERG: No.

Your Honor, that is not what we are doing.

We are saying the NRA, acting through its Board and through its Audit Committee, had policies and procedures, checks and balances and various controls and in the last couple of years, has enhanced them even further.

It is not the NRA's position, at trial, that lawyers conducted an investigation and determined that X, Y and Z needed to be done, the NRA did X, Y, Z and, therefore, it's sufficient.

I think it's completely an opposite to compare this case to the sexual harassment cases that Ms. Connell cites, where you have a person coming forward, they are being

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

	Page 31
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	sexually harassed, the company
3	conducts an investigation and then,
4	based on that investigation, takes
5	remedial measures to prevent future
6	harassment, which, unfortunately
7	occurs, and the company says: "Well,
8	we did what was reasonable under the
9	circumstances, don't hold us liable."
10	That is completely an opposite,
11	that is not at all what is happening
12	here and just because the NRA has
13	lawyers and consults lawyers, which I
14	think being the NRA's regulator, I
15	think Ms. Connell should be pleased
16	about, does not, in and of itself,
17	mean that the NRA waived it's
18	privileges.
19	SPECIAL MASTER SHERWOOD: Okay.
20	All right.
21	MS. CONNELL: Your Honor?
22	SPECIAL MASTER SHERWOOD: Yes,
23	ma'am.
24	MS. CONNELL: This is Monica
25	Connell.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 32 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 SPECIAL MASTER SHERWOOD: 3 Monica, yes. MS. CONNELL: I would like to 4 5 address a couple of things. 6 SPECIAL MASTER SHERWOOD: All 7 right. MS. CONNELL: I will just note 8 9 that we didn't specifically tease 10 out, in our letter, the compliance 11 training. 12 That's because, by and large, 13 we have gotten the slide decks, we've 14 gotten attendance sheets about the 15 compliance training, we know what it 16 is, fair enough. 17 But the case law is clear that 18 the NRA can't do what it's doing 19 here, which is using privilege as a 20 sword and a shield and prejudicing 21 our case, when they put into issue a 22 fact that, in fairness, requires Discovery of protected information. 23 24 And it is just simply not true

Veritext Legal Solutions

that the NRA is not going to rely on

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 33

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

2 any way of privileged information.

It may not pull out a letter from the Brewer Firm to Wayne LaPierre but it is one hundred percent relying on information it has prevented the

Plaintiff from obtaining.

And I would like to say, Your
Honor, in regard to the course
correction, the NRA has multiple
expert reports that opine that the
course correction is sufficient,
there's no need for the injunctive
relief that the Attorney General
seeks, that thing with the control
environment in the NRA is good as of
now and those representations and
that argument that the NRA puts
forward in its answer in the preamble
to its answer, we have been unable to
test.

How have we been unable to test this?

For example, we asked the NRA:
Have you investigated Mr. LaPierre's

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 34

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

Conflict of Interest with the MMP

entities? The entities that the NRA

has paid close to \$100 Million to,

and he accepted gifts of great value

from; right?

And what we were told initially is: "No, we don't know about whether there is any investigation. No, we don't know whether there is an investigation."

And then the corporate representative said: "Actually, there is an investigation but it's privileged and you can't find out about it."

But are they going to testify that the the NRA has investigated misconduct and that it's safe to assume that there won't be further misconduct in the NRA? Of course they are. That's what their own experts opine.

We asked the same question about whether Mr. Phillips invocation

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 35 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 of his Fifth Amendment right 3 repeatedly investigated whether his excess benefits, which have not yet 4 5 been repaid, have been fully 6 investigated and an amount 7 determined. We have not been given that 8 9 information, it's privileged. It's 10 one thing, Your Honor, for the NRA to 11 Here are the policies -say: 12 SPECIAL MASTER SHERWOOD: Let me 13 stop you right there. 14 MS. CONNELL: Sure. 15 SPECIAL MASTER SHERWOOD: The 16 NRA, with respect to Mr. Powell, for 17 example, they said they conducted an 18 investigation and what they 19 investigated -- investigated is 20 privilege and you're not allowed to 21 look under the covers, sort of speak? 22 MS. CONNELL: That is exactly 23 right, Your Honor. 24 And it's the same with the 25 determination of excess benefits.

NYSCEF DOC. NO. 926

RECEIVED NYSCER DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 36

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

We can know about the amount we tell you is the right amount but you're not going to be able to figure it out yourself or test that assertion and the cases that we cite make clear that is not the law.

SPECIAL MASTER SHERWOOD: She said she is going to give you raw data, I don't know what that is but you will have to ask her.

MS. CONNELL: I don't know what that is, also, Your Honor.

And frankly, it's November

14th, fact Discovery closed July

15th. A lot of these determinations
we just got a spreadsheet that lists
out some excess benefits
determinations or made in 2020.

Why are we learning about this now and why did they block this from asking these questions until now?

Frankly, we asked their witnesses very straightforward questions: What period of time did you look at? Who

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NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 37
TER SHERWOOD
urpose?
was a mixed
- did you
Who
your tax

OOD: Let me
hat.
hat? Let's
its.
ainly, Your

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

determined the business purpose?

What did you do if there was a mixed

purpose? What document -- did you

look at other documents? Who

determined what documents your tax

expert would look at?

SPECIAL MASTER SHERWOOD: Let me ask Ms. Eisenberg about that.

What say you about that? Let's focus on the excess benefits.

MS. EISENBERG: Certainly, Your Honor.

SPECIAL MASTER SHERWOOD: Wait.

You have said that Mr. LaPierre made a very-substantial payment to the NRA to reimburse for excess benefits and the AG says: "Well, we don't know that the repayment was adequate" and they want to figure out how you got to where you were and how else are they going to be able to do that except to probe into what was discovered, what was looked at and the results you obtained, rather than

Veritext Legal Solutions

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 38 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 simply saying: "He paid back money. 3 He paid back a half a million dollars and that's the end of it." 4 5 This is what we determined in 6 Discovery. 7 MS. EISENBERG: Your Honor, so Ms. Connell's statement severely 8 9 mischaracterizes the ample 10 information that her office has --11 SPECIAL MASTER SHERWOOD: That's 12 why I am giving you a shot. 13 MS. EISENBERG: Yes. 14 So, they have a series of 15 spreadsheets, some which they have 16 from 2021 and some of which they've 17 have since September that detail what 18 was repaid? What was the amount of 19 the transaction? What was the 20 interest that was calculated? 21 did the transaction occur? What was 22 the type of the transaction? 23 And then, they also have a copy 24 of a check. And then, they also have 25 the description in the 990 of how the

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

NRA disclosed it there.

So, for Ms. Connell to sit
there and suggest that she has no
idea what is encompassed by the
\$600,000.00 is completely inaccurate.
They know exactly what was repaid and
therefore, if they think something
else should have been repaid, they
know it was not.

And for them to say: "Well, we
need to know what you guys discussed
with your tax lawyer," that is
completely unwarranted.

Either Mr. LaPierre repaid a particular transaction or he did not.

Ms. Connell has that information, she has that knowledge.

She has no reason to inquire about what Don Lan, the tax attorney, what kind of advice he gave to the NRA.

SPECIAL MASTER SHERWOOD: Now, in your view, does she have -- is she entitled to know where the NRA

Veritext Legal Solutions

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 40

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD started with respect to this?

By that, I mean figuring out how much, potentially, Mr. LaPierre owed and then, of course, you go through a process to determine well, what's the appropriate amount of -- the who came up with that number?

MS. EISENBERG: Two parts to that: First of all, with respect to the first repayment, back in 2020, she has that information because the spreadsheet provides not only what he repaid but also other transactions that were analyzed and determined that he didn't need to repay them.

Second, for the subsequent repayments: A), I don't think she is entitled to that information but B), she has it. Because she knows what transactions have transpired; she enumerates them in her complaint and she says: "These transactions should not have occurred."

So, she now knows which ones

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 41

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

have been repaid and by implication,

everything that has not been repaid

has not been determined that it needs
to be repaid.

Now, the NRA, of course, has not taken the position that any any and all repayments that must occur have already occurred. There are a lot of different transactions and the NRA is taking a careful and dire and deliberate approach and if there are additional payments, we will apprise the NYAG of that.

But if, at the time of trial, no additional repayments have occurred, they will know what has been repaid and what has not and they can make --

SPECIAL MASTER SHERWOOD: If
you're still conducting
investigations into what has been
paid, what has -- what excess
transactions occurred and didn't
occur until such time that you make a

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 42

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

determination that it is one of those
improper transactions, I gather your

-- your -- you're maintaining that
the AG is not entitled to know what
it is.

MS. EISENBERG: Absolutely.

SPECIAL MASTER SHERWOOD: They are only entitled to know those -- about those that you -- you conclude are improper transactions; right?

MS. EISENBERG: Right.

And we didn't conclude that they were necessary "improper."

I think, as the 990 makes clear, that some of them were for personal reasons and therefore, the simple calculation had to be repaid.

But some of them, it's very clear that they were deemed to be excess benefits for purposes of going above and beyond and aerating on the side of caution so I don't want it to be couched in terms of an admission.

But yes, absolutely, more than

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

Page 43

INDEX NO. 451625/2020

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD \$600,000.00 has been repaid and Ms.

Connell knows exactly what that is.

Of course, if the NRA were to determine that additional amounts need to be repaid and Mr. LaPierre says he will repay them, I don't think the NRA should be precluded for asking him for the repayments.

And if that were to happen, of course, we would tell the NYAG about it before trial.

SPECIAL MASTER SHERWOOD: And as you go through the transactions, whether something is an excess benefit transaction or not is a determination that the NRA makes and to the extent that they look at transactions, which either you conclude is not an excess benefit transactions or that you haven't come to a decision about, the fact of those, the existence of those two types of transactions is not discoverable.

Veritext Legal Solutions

INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

	Page 44
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	Is that what you're telling me?
3	MS. EISENBERG: In other words,
4	you're saying that of the ones that
5	haven't been repaid
6	SPECIAL MASTER SHERWOOD: I am
7	not saying anything.
8	MS. EISENBERG: I just want to
9	make sure I understand.
10	Your question presupposes that
11	of the transactions that haven't been
12	repaid some have been determined not
13	to be excess benefits and some are
14	still under investigation.
15	And your question is: Ms.
16	Connell is not entitled to know
17	what's in the first verse the second
18	bucket.
19	Is that your question?
20	SPECIAL MASTER SHERWOOD: That
21	is exactly right.
22	MS. EISENBERG: Right.
23	I think that it slightly
24	there's a disconnect, I think, with
25	reality.

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 45

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

I think that, sitting here right now, the NRA believes it got reimbursement from Mr. LaPierre for any and all transactions that should have been borne by him in the first place.

But to the extent that the NRA, in the future, determines that additional payments aught to occur, it will notify Mr. LaPierre and shouldn't be precluded from doing so.

But I think that if -- if the question is, you know, let's say, hypothetically, you have lawyers looking at a particular set of transactions trying to determine whether or not they are excess benefits and whether or not they should be repaid by an executive.

Absolutely, that is privileged.

Counsel get hired by corporations all the time to give corporations legal advice and if that were to be occurring right now, that

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 46

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

is not information that Ms. Connell

is entitled to and -- but there's no

sword and shield and there's no

prejudice and there's no unfairness.

It's not like in Discovery, we are

not going to tell her what they are

but then, at trial, we are going to

say "all along, we have been

investigating this."

We understand that we have not -- we are not putting the subject matter of privileged communications at issue at trial and that's a position that we have taken and we can't change our mind at trial.

SPECIAL MASTER SHERWOOD: Are you making a distinction between putting those transactions -- not putting those transactions at issue at trial but using them at the remedy stage.

Is that the distinction that you're making?

MS. EISENBERG: By those

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 47

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD transactions are you referring to, the ones that Mr. LaPierre repaid?

> SPECIAL MASTER SHERWOOD: The ones that you just talked about.

MS. EISENBERG: Well, I mean there are transactions that occur at the NRA every day and the ones that the NRA has identified as being "problematic," inadvertently or otherwise, have been repaid.

And --

SPECIAL MASTER SHERWOOD: I understand that.

But you're -- you appear to be arguing, and you will correct me if I get it wrong, that whether or not these are excess benefit transactions is really a determination for the NRA to make and unless, and until, the NRA makes that determination, you can't look behind the curtain, to see whether you have identified a hundred percent of those transactions or just 83 and a half percent of those

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 48 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 transactions. 3 Do you get my point? MS. EISENBERG: I think there 4 5 is, again, a, sort of, disconnect. 6 The NRA identified transactions 7 SPECIAL MASTER SHERWOOD: I am 8 9 struggling hard to understand, trust 10 me. 11 MS. EISENBERG: Right. 12 But there's no distinction that 13 we are drawing between "liability" 14 versus, you know, "relief" because 15 one of the main claims that Ms. Connell's office makes is that assets 16 17 were mismanaged. 18 So, a defense to that is: Even 19 though, initially, payments may have 20 been made in error, on behalf and for 21 the benefit of Mr. LaPierre, he 22 repaid those, with interest. 23 So, of course we do intend to 24 offer that evidence of repayment to 25 rebut her claim of liability.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 49 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 SPECIAL MASTER SHERWOOD: But 3 there are six more such transactions. MS. EISENBERG: But --4 5 SPECIAL MASTER SHERWOOD: Will 6 you talk about them? 7 MS. EISENBERG: Sorry? SPECIAL MASTER SHERWOOD: What 8 9 if there are another -- I am just 10 making this up -- six additional 11 transactions, which -- for which you 12 did not demand repayment but fairly 13 could be questioned as excess benefit 14 transactions? 15 MS. EISENBERG: Right. 16 SPECIAL MASTER SHERWOOD: You're 17 saying those transactions are -- are 18 privileged and --19 MS. EISENBERG: No. 20 SPECIAL MASTER SHERWOOD: -- you 21 have no obligation to -- that is what 22 I hear you saying. 23 Are you under no obligation to 24 disclose them and have what you have 25 been doing about them or not doing

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 50

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

about them disclosed to the

Plaintiff?

MS. EISENBERG: Thank you, Your Honor.

I appreciate the question and I realize realize the disconnect.

The point is that Ms. Connell knows about all of the transactions of that have occurred. That's not a mystery.

She has the general ledger.

She alleges in the complaint various payments to, or for, the benefit of various executives.

So that information is not kept from them. And because it doesn't appear on the schedules -- if the hypothetical "six transactions" don't appear in the schedule of things that have been repaid, by definition, they can say: "No demand has been made.

Nothing has been repaid. And they can make a dig deal about it, if they wish to, saying that is why an

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 51 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 Independent Compliance Monitor is 3 required." SPECIAL MASTER SHERWOOD: I got 4 5 it. 6 I understand what you're 7 saying. MS. CONNELL: Your Honor, may I 8 9 address a couple of clean-up issues 10 on that? SPECIAL MASTER SHERWOOD: Yes. 11 12 MS. CONNELL: First of all, I 13 heard counsel say that the NRA 14 believes it has received repayment 15 for all transactions for which it 16 should receive reimbursement. 17 She has stated that they have 18 -- or implied that they have 19 addressed all excess benefit 20 transactions. 21 So far, we have been talking 22 about Mr. LaPierre's flights. And we 23 don't even know that they have 24 addressed all excess benefits 25 transactions for that.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 52
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	They are entitled to this is
3	classic cherry picking.
4	SPECIAL MASTER SHERWOOD: Hold
5	on. Hold on.
6	MS. CONNELL: Sure.
7	SPECIAL MASTER SHERWOOD: She is
8	not arguing that well, she is
9	stating the position that they have
10	looked into this and they have
11	covered them and and beyond that,
12	you're you, being the Office of
13	the Attorney General, knows all of
14	the transactions, benefits received,
15	with all 16,000 transactions.
16	I just made up that number.
17	And simply by if you're
18	believe that in their, among the
19	15,000 16,000, are several
20	transactions that are let me use
21	the term my term that are
22	"suspicious," you're entitled to do
23	that.
24	But you're not entitled to
25	know, from the NRA, whether it looked

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 53

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD into those trance -- those particular transactions, to determine that are -- were also -- well, to determine whether they are excess benefits or not.

You're not entitled to know whether they looked at them or didn't look at them.

MS. CONNELL: So, Your Honor, the idea that we have the general ledger for certain years and we only have it for certain years and somehow, from that general ledger, we can tell what has or has not or could be an excess benefit is not accurate and not true.

Certainly, we are entitled to the extent that NRA said: We have identified and repaid -- it got repayment for some excess benefits or all excess benefits.

What criteria did they use?

This is not a determination that the NRA made. When we ask about how did

Veritext Legal Solutions

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 54

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD they arrive at this? Or when we ask about what investigation are you doing for luxury hotels, for limousine services, for expensive dinners, for which there's no evidence or business purpose, we are told: "That's privileged." Even as to past determinations. We are told: "You can't know that."

We can't test out the truth and the accuracy of those assertions and that's simply not permitted under governing case law.

And again, we are talking, primarily, about Wayne LaPierre. We have been blocked from asking about excess benefits, for example, to Mr. Phillips.

SPECIAL MASTER SHERWOOD: Ms.

Connell, I know we are not talking about -- that the case involves excess benefits A), to other executives or Directors of the NRA.

We are using Wayne LaPierre

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 55 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 simply, so that I can get a handle on 3 -- on the issue. It, obviously, would apply to the other people as well. 4 5 So, let's continue to use, you 6 know, Mr. LaPierre, since we are well 7 down the road, with respect to all of this, using him as the example 8 9 (indicating.) 10 MS. CONNELL: Can I say one 11 other thing, really quickly? I'm 12 sorry. 13 SPECIAL MASTER SHERWOOD: 14 (Indicating.) 15 MS. CONNELL: We did get a 16 spreadsheet in 2021. I presented that 17 spreadsheet to the NRA corporate rep 18 and asked to walk through it and he 19 didn't know if he had ever see it 20 before. He didn't generate it and he 21 couldn't testify knowledgeably about 22 it. 23 Getting new spreadsheets, after 24 the close of Discovery, after all 25 depositions are completed, don't help

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 56

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

me. There are charges on there we

don't know if they are repayment for

monies that have been paid --

SPECIAL MASTER SHERWOOD: So, you received the spreadsheets after the deposition of the corporate rep.

Is that what happened?

MS. CONNELL: Yes. Yes, Your Honor.

And we can't test what is this payment for? What did it cover?

And one example is, Your Honor, there was a \$37,000.00 payment for lodging for Wayne LaPierre. We have tried -- we asked a question about that.

We got into quite an argument at a deposition saying it's improper. We are trying to apply something. We don't know what that charge is for. We don't know what it is for, Your Honor, and now, we have no way to find out.

SPECIAL MASTER SHERWOOD: Okay.

INDEX NO. 451625/2020 NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

	Page 57
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	Well, let me ask Ms. Eisenberg
3	about that one.
4	What say you about that
5	particular one?
6	It sounds like the AG couldn't
7	have asked adequate questions about
8	that because they didn't have that
9	information at the time of the
10	deposition.
11	Is that the issue or is it
12	something else?
13	MS. EISENBERG: Well, they have
14	always known about the underlying
15	transactions and they could have
16	always asked
17	SPECIAL MASTER SHERWOOD: I am
18	talking about the \$37,000.00 hotel
19	transaction that she gave as an
20	example, where it shows up after the
21	corporate representative depositions.
22	MS. EISENBERG: Right.
23	I believe that is the one that
24	was repaid only in September.
25	And as soon as the records

INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

Page 58 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 related to it were generated, they were turned over to the NYAG. 3 And so, I think there is 4 5 absolutely no merit to any claim of unfairness. They always knew about 6 7 the underlying transactions. SPECIAL MASTER SHERWOOD: About 8 9 this underlying transaction? 10 MS. EISENBERG: Yeah. 11 They alleged them in the 12 complaint. 13 MS. CONNELL: No. 14 SPECIAL MASTER SHERWOOD: How 15 could they have? 16 MS. EISENBERG: Because --17 SPECIAL MASTER SHERWOOD: This 18 transaction occurred, you say, in 19 September of 2022. 20 MS. EISENBERG: No, the 21 repayment. 22 SPECIAL MASTER SHERWOOD: How 23 could she have known that? 24 MS. EISENBERG: No. No, Your 25 Honor. The repayment occurred in

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 59 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 September, not the underlying 3 transaction. The underlying transaction 4 5 occurred back in 2017 or 2018. SPECIAL MASTER SHERWOOD: Right. 6 7 This is the \$37,000.00 8 transaction you're talking about? 9 I am asking you. 10 MS. EISENBERG: I don't 11 remember the amount but I do remember 12 that there is lodging in Arizona. 13 MS. CONNELL: That is not true 14 15 MS. EISENBERG: And there is 16 lodging in Dallas. 17 And the details that have been provided to the NYAG makes clear the 18 19 location and the date and the amount 20 of the expense. 21 MS. CONNELL: Your Honor, we do 22 not know -- we did not know about 23 this -- about this charge and we 24 still don't know what it is about. 25 And it is important to note

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INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

Page 60

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD that the NRA, even during the argument and certainly during the bankruptcy and certainly implied in their answer in their motion practice and through their expert reports, is telling us they have done, what they call "a top to bottom 360 degree Compliance Review Program" to say that we know about something when we don't know about it is just not true.

> So, for example, what we do because it is a notation on a chart prepared by I don't know whom that the \$37,000.00 lodging charge was allegedly paid for Mr. LaPierre by the NRA -- by Ackerman and then, repaid by the NRA.

We don't know why this is only being repaid now. We don't know what other charges that might have been repaid.

We are now faced with having to defend this assertions that all of these excess benefits have been

Veritext Legal Solutions

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 61 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 correctly investigated, ascertained 3 and repaid, without knowing any of how it was done. 4 5 SPECIAL MASTER SHERWOOD: That 6 is -- I got it. 7 MS. CONNELL: Okay. 8 SPECIAL MASTER SHERWOOD: The 9 next step that has to do with a 10 request to depose Aronson for another 11 three hours because of late-incoming 12 information. 13 And you want three hours and 14 you want a way to repay the cost of 15 it. 16 Ms. Eisenberg says that we will 17 give you the three hours but I think 18 she is reluctant to pay for it. 19 What do you mean by "pay for 20 it," by the way. 21 MS. CONNELL: Your Honor, just 22 the actual cost of the Court Reporter 23 and the Videographer, all of that. 24 SPECIAL MASTER SHERWOOD: Okay. 25 MS. CONNELL: And --

INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

	Page 62
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	SPECIAL MASTER SHERWOOD: You're
3	not asking the NRA to pay salaries of
4	the Assistant Attorney Generals, are
5	you?
6	MS. CONNELL: No. No. I don't
7	think so.
8	SPECIAL MASTER SHERWOOD: Just
9	for my note.
10	MS. CONNELL: Your Honor, I
11	would say that we understand that we
12	are getting more Aronson documents
13	from the NRA any day now or sometime.
14	SPECIAL MASTER SHERWOOD: All
15	right.
16	MS. CONNELL: So, we haven't
17	SPECIAL MASTER SHERWOOD: I got
18	it.
19	So, Ms. Eisenberg, is there
20	are you resisting the demand that you
21	pay the deposition cost, as now
22	defined?
23	MS. EISENBERG: Absolutely,
24	Your Honor.
25	The two documents that

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 63 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 triggered this need for the AG to go 3 back to Aronson is something that the NRA green-lighted a long time ago and 4 5 it was, actually, the NRA that 6 realized that they weren't produced. 7 And it was the NRA, who tried to encourage Aronson to go ahead and 8 9 produce them and when the lawyer 10 wasn't able to do it promptly, we got 11 their -- Aronson's consent and did it 12 for them. 13 And this is definitely no good 14 deed goes unpunished kind of 15 situation, where the NRA has --16 SPECIAL MASTER SHERWOOD: When 17 did those documents find their way to 18 the Attorney General's Office; before 19 or after Aronson was deposed? 20 MS. EISENBERG: After. 21 SPECIAL MASTER SHERWOOD: So, 22 why --23 MS. EISENBERG: The --24 SPECIAL MASTER SHERWOOD: I 25 don't understand.

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 64 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD You didn't turn these documents 2 3 over, I assume they are important, until after the depositions. 4 5 You recognize that they are 6 probably entitled to some more time. 7 Apparently, the delay was because of issues on your side, or 8 9 Aronson's side. 10 Why is it that the -- this 11 isn't a situation where because it 12 waits, the Attorney General, you 13 should be picking up the cost of the 14 depositions? 15 And by the way, it's not a lot 16 of money. 17 MS. EISENBERG: Because the NRA 18 absolutely did nothing wrong. These 19 are Aronson documents, internal 20 documents, that it gave for us, to 21 clear for privilege. 22 We cleared them. 23 Aronson didn't produce them. We 24 didn't realize that. And when we 25 did, we brought it to Aronson's

INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

	Page 65
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	attention and when they couldn't do
3	it expeditiously, we did it for them.
4	So, there is absolutely no
5	fault of ours in the mix at all.
6	So, we
7	SPECIAL MASTER SHERWOOD: Is
8	your view is it your view, then,
9	that if anyone should pay for the
10	cost of the Videographer and the
11	Court Reporter, it's Aronson and not
12	the NRA?
13	Is that
14	MS. EISENBERG: I mean it's not
15	the NRA and
16	SPECIAL MASTER SHERWOOD: I got
17	that.
18	MS. EISENBERG: Right.
19	SPECIAL MASTER SHERWOOD: But
20	who is it?
21	It's one of three: It's the
22	NRA, it's Aronson, it's the AG.
23	And I am trying to find out
24	whether or not your view is that it
25	should be Aronson because it was

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 66

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD their error.

MS. EISENBERG: Well, I mean it was their error but they are not a party. I am not aware of a mechanism pursuant to which Ms. Connell can issue and impose such a sanction against a non-party.

And I will say that Ms.

Connell's subpoena to Aronson called for an inordinate amount of data and Aronson did produce to her office an inordinate amount of data and her office did chose to go forward with the deposition of Aronson, without -- with Discovery still trickling in.

And if I were her, I wouldn't know of a basis upon which she can ask for Aronson to pay for it.

Don't need to make that decision. I represent the NRA and there should be no basis for the NRA to have to pay for it.

We don't object to another three-hour deposition.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 67 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD If -- if Ms. Connell wants to 2 3 try to get Aronson to come forward and testify again but we shouldn't 4 have to pay for it. 5 6 SPECIAL MASTER SHERWOOD: Okay. 7 I understand that. Let's -- let's move on. 8 9 The next has to do with 10 documents regarding the relationship 11 of MMP and, I guess, Allegiance, 12 including documents re- -- recently 13 negotiating and so on. 14 And talk to me about that. 15 As I understand it, Ms. 16 Connell, I am asking you this 17 question: As I understand it, the 18 NRA is going to produce -- let me ask 19 you this, Ms. Eisenberg: You say 20 that the NRA will produce 21 "non-privileged" contact negotiation documents. 22 23 Am I to understand, from that, 24 that there are contact -- there are 25 contract negotiations, documents,

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 68
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	that you will be withholding?
3	And if you are, will you be
4	providing a privileged log with
5	respect to them?
6	MS. EISENBERG: There are no
7	contract negotiations documents that
8	we are withholding.
9	SPECIAL MASTER SHERWOOD: Okay.
10	I am just picking up on what
11	you all wrote.
12	You wrote "all non-privileged,"
13	which that opens the thought that
14	there were some privileged ones,
15	that's all.
16	MS. EISENBERG: Right.
17	I think that was inartfully
18	written.
19	And thank you for picking up on
20	that. So
21	SPECIAL MASTER SHERWOOD: Okay.
22	Therefore let me just make
23	clear: With respect to the contract
24	negotiation documents and that
25	includes the back and forth, you

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

	Page 69
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	you're going to provide all of the
3	documents
4	I'm sorry to do this but
5	somebody is not picking up.
6	Off the record.
7	(Whereupon, an off-the-record
8	discussion was held.)
9	SPECIAL MASTER SHERWOOD: So, is
10	that is that I take it that
11	that's where we are, with respect to
12	
13	MS. EISENBERG: Your right.
14	Your Honor.
15	SPECIAL MASTER SHERWOOD: MMP
16	and Allegiance; is that correct?
17	MS. EISENBERG: There are
18	there are historical communications
19	that have nothing to do with contract
20	negotiation, over which we do claim
21	common-interest privilege but they
22	don't have anything to do with
23	contract negotiation.
24	Anything that has to do with
25	contract negotiation, either already

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 70

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

has been produced or will be

produced.

SPECIAL MASTER SHERWOOD: And with respect to documents that you are withholding, they are going to find their way onto a privileged log, am I right or not correct?

MS. EISENBERG: I am not sure whether they actually requested those documents or if they did, we will be sure to log them.

MS. CONNELL: Your Honor, we requested all documents from MMP.

And even prior to what we knew or understood to be formal negotiations, there were back and forth regarding vendor compliance between the Brewer Firm and counsel for MMP and MMP.

So, Your Honor, we don't understand why that would be privileged at all. There is another effort where the NRA is saying we affirmatively -- they just amended

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 71 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 their answer to say: "Hey, we 3 renegotiated our contract with MMP, it's compliant. It's great" but they 4 5 precluded us from getting information 6 regarding their investigation into 7 overpayment to MMP. We have been blocked from that. 8 9 We have been blocked from some 10 communications about their vendor 11 compliance reform efforts and 12 frankly, then, the negotiations, as 13 well. 14 So this -- this goes under the 15 Sword and Shield Argument. 16 SPECIAL MASTER SHERWOOD: Well, 17 Ms. Eisenberg, you're -- if you're 18 withholding documents related to MMP 19 and Allegiance, you're going to have 20 to put them on a privileged log. 21 All right. 22 MS. CONNELL: Your Honor, can I 23 go back to Aronson? 24 I am not sure if counsel from 25 the NRA indicated that we would need

NYSCEF DOC. NO. 926

RECE

INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

	Page 72
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	a new court order to depose Aronson
3	or
4	SPECIAL MASTER SHERWOOD: I
5	thought that I didn't have to make an
6	order with respect to that because
7	they they are not resisting the
8	request for a three three-hour
9	deposition.
10	Do I have that right, Ms.
11	Eisenberg?
12	MS. EISENBERG: We are not
13	objecting to it, that is correct.
14	SPECIAL MASTER SHERWOOD: All
15	right.
16	MS. CONNELL: I am just assume
17	that Aronson will put under the
18	existing subpoena for Aronson; is
19	that correct?
20	SPECIAL MASTER SHERWOOD: Is
21	that right, Ms. Eisenberg?
22	MS. EISENBERG: I am not in a
23	position to speak on behalf of
24	Aronson, Your Honor, I'm sorry.
25	SPECIAL MASTER SHERWOOD: Fair

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 73

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD enough.

What I would do, if I were you,
Ms. Connell, is to set up the
depositions that you -- in response
to that and you will learn very
quickly if they are going to want
another subpoena and we will deal
with that, when we can.

MS. CONNELL: Thank you.

SPECIAL MASTER SHERWOOD: With that, I will suggest to you, Ms. Eisenberg, that whatever you can do to facilitate doing this, cost effectively, it would be appreciated.

Okay. Now, on Pages 11 and 12 of the October 20th letter, there are, in Section 4, you say that:
"The NRA improperly withheld certain material evidenced as privilege."

Now, those are all of the documents that you are going to be providing to me as -- for in-camera review, isn't that right, Ms.

Eisenberg?

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 74 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 MS. EISENBERG: So, Your Honor, 3 with regard to the three bullets, on Page 11, and the first bullet, on 4 Page 12, yes. 5 6 To the extent that we didn't 7 de-privilege them, we will provide 8 them to you for in-camera review. 9 SPECIAL MASTER SHERWOOD: Great. 10 That takes care of that. 11 That is all I want to know. 12 MS. EISENBERG: Okay. 13 SPECIAL MASTER SHERWOOD: Let's 14 see -- that takes care of that. 15 MS. CONNELL: Your Honor, some 16 of the additional categories, on Page 17 12, lead to the course correction. 18 They are on the privileged log but 19 they fall under our sword and shield. 20 SPECIAL MASTER SHERWOOD: I 21 assume -- I assume those two, Ms. 22 Eisenberg, if they are being 23 withheld, on privileged grounds, they 24 are going to be submitted for 25 in-camera review?

INDEX NO. 451625/2020 NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

	Page 75
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	MS. EISENBERG: So, these, Your
3	Honor, fall into the category that I
4	flagged on the onset.
5	There are a lot of documents
6	that relate to "course correction"
7	and are purely between the NRA and
8	its counsel, without third parties
9	present.
10	I don't think it's good use of
11	your time to give you all of them but
12	we will give you representative
13	samples.
1 4	SPECIAL MASTER SHERWOOD:
15	Representative samples? Great.
16	MS. CONNELL: Can we get the
17	index of what they are giving you so
18	we know how they are selecting the
19	sample?
2 0	SPECIAL MASTER SHERWOOD: That
21	is a fair point, don't you think, Ms.
22	Eisenberg?
23	MS. EISENBERG: Of course, Your
2 4	Honor.
25	SPECIAL MASTER SHERWOOD: Share

516-608-2400 212-267-6868

NYSCEF DOC. NO. 926

RECEI

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 76
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	that with them and if there is a
3	comment that you need to make, with
4	respect to the protocols that the NRA
5	has followed, you will let me know, I
6	am sure.
7	So, let's see now.
8	(Whereupon, a short recess was
9	taken.)
10	SPECIAL MASTER SHERWOOD:
11	Documents at Page 13 of the letter.
12	MS. CONNELL: Yes, Your Honor.
13	Because this is a prospective
14	injunctive relief case, seeking
15	appointment of a monitor and certain
16	other on injunctive relief, I hope to
17	be on trial sometime in 2023, keeping
18	hope alive for that.
19	And what we are saying is that
20	to assess the appropriateness of
21	injunctive relief, at that point, we
22	we should get updates on certain,
23	very discrete categories of
24	documents.
25	SPECIAL MASTER SHERWOOD: Is it

of thing.

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NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

Page 77

INDEX NO. 451625/2020

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 your -- do you contemplate that the 3 issues relating to injunctive relief, assuming you prove you're entitled to 4 it, is going to be the subject matter 5 6 of the trial or is that a remedy 7 proceeding which would occur after liability has been determined? 8 9 MS. CONNELL: Your Honor, I 10 think these documents that we are seeking go to liability, they may 11 12 also go to remedy but they certainly 13 can speak to liability. 14 So, for example, the NRA has 15 repeatedly said the Audit Committee 16 is appropriately addressing and 17 investigating conflicts, 18 related-party transactions, that kind

It has blocked us from inquiry into what it is doing but, at least, the reports and minutes, that sort of thing.

This information would be necessary to tell the State status

Veritext Legal Solutions

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 78
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	and what is going on with the NRA or
3	if they are having a recurrence, at
4	least, with Board reports with
5	problematic conduct and that sort of
6	thing.
7	I agree with you that a
8	subsequent remedy of things might
9	require different and further
10	Discovery.
11	SPECIAL MASTER SHERWOOD: Ms.
12	Eisenberg, give me a sense of what
13	volume we are talking about for the
14	items that are covered by the four
15	bullet points, on Page 13.
16	MS. EISENBERG: Yes, Your
17	Honor.
18	So
19	SPECIAL MASTER SHERWOOD: Is it
20	a paradox number or
21	MS. EISENBERG: It depends on
22	how conservatively or liberally you
23	construe the items.
24	The Board reports and minutes
25	that the the NRA Board meets three

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 79

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

times a year and there are minutes

generated to the Board by the various

committees and minutes prepared.

Those are -- those tend to be actually quite extensive, which we think it is yet another reason why the NRA does have effective processes.

And even though they are extensive, we are happy to turn them over to the NYAG, with respect to future meetings, when and as they are occur.

SPECIAL MASTER SHERWOOD: Thank you.

And the second one: "Reports, presentations, retention letters and management letters from Aronson or other external auditors."

MS. EISENBERG: Your Honor, to the extent that we have those records, we would be delighted to turn over the official presentation that is made to the Audits Committee,

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 80 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 I think that would be quite 3 manageable. I think that if con -- if the 4 5 request is construed to just refer to what Aronson presents to the Audit 6 7 Committee, and the management letter that it authors, and doesn't extend 8 9 to documents related to it, that 10 would be doable. 11 No problem. 12 SPECIAL MASTER SHERWOOD: And 13 what about the next bullet point: 14 "Documents reflecting, containing or 15 summarizing investigations, 16 determinations and actions taken by 17 the NRA as part of the course 18 correction." 19 That's what we talked about 20 before; right? 21 And your position? 22 MS. EISENBERG: Right, Your 23 Honor. 24 I think to the extent -- let's 25 say hypothetically tomorrow, you

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

Page 81

INDEX NO. 451625/2020

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD know, some good thing happens and we think that it's going to help us defeat the compliance monitor claim, you know, as it happens, we, of course, will turn it over to the NYAG because if we want to present it at

trial, the NYAG should have notice.

However, all of that is subject to privileges. The NRA, just because it was sued by the NYAG, still retains its protections and privileges, under the CPLR, and so, we are not undertaking to reveal privileged communications and we are not undertaking to, in realtime, be assessing and inventorying the communications or, let alone, providing a privileged log to the NYAG.

That would certainly be above and beyond what is required under the CPLR, would be excessive and burdensome and we are not undertaking to do that.

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 82

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

2 SPECIAL MASTER SHERWOOD: Okay.

And the last one is:

"Documents reflecting the NRA's calculations, demands for payment and receipt of payments for excess benefit transactions."

We talked about that earlier, too.

MS. EISENBERG: Right.

If additional receipts of payments occur or if there are additional demands for payment, the NRA will produce that to the NYAG when, and as, that occurs.

SPECIAL MASTER SHERWOOD: I take that with respect to past documents that were generated in the past, reflecting the NRA calculations and its demands for payments and receipt of payments for excess benefits, some of those you provided and some of those you have not and you don't expect to be giving additional documents within that category at

Veritext Legal Solutions

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 83 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 this point. Do I have that right? 3 MS. EISENBERG: No. No. No. 4 5 Your Honor. That's wrong. 6 We gave them everything. 7 To the extent that things have been demanded and repaid, they have 8 9 spreadsheets showing what that 10 contains and they have checks, 11 showing the repayment and they have 12 testimony about the repayment having 13 occurred. 14 So, what -- what we are 15 withholding, on privileged grounds, 16 is privileged communications between 17 the NRA and its counsel related to some of these matters. 18 19 But the NYAG has everything for 20 every historic repayment that has 21 occurred. MS. CONNELL: Your Honor, I 22 23 just have to note that we strenuously 24 disagree with that. 25 That is a misrepresentation.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 84 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD SPECIAL MASTER SHERWOOD: I 2 3 know. MS. CONNELL: I not only 4 5 object, I strenuously object. SPECIAL MASTER SHERWOOD: We 6 7 need to move this along. All right. I think we covered 8 9 everything in -- that is in the 10 October 20th letter. 11 Obviously, I am going to be 12 give you a decision about this. 13 You haven't heard very many 14 decisions from me about that today. 15 Okay. Now, what is next? 16 (Whereupon, a short recess was 17 taken.) SPECIAL MASTER SHERWOOD: Next 18 19 is the NRA's letter of the 20th, as 20 well, with respect to the AG's 21 privileged logs. 22 Let's see. And there -- hold 23 on. 24 (Whereupon, a short recess was 25 taken.)

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 85 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD SPECIAL MASTER SHERWOOD: The AG 2 3 "There are five categories of says: documents that it claims to be 4 5 privileged. Communications with 6 witnesses and their counsel, 7 communications with other law enforcement agencies, communications 8 with consultants, interview memoranda 9 10 and communications with confidential 11 informants and complainants." 12 I think some, but not all of 13 these, have been addressed earlier 14 and we need to make sure of those. 15 I sense from your response, Ms. 16 Connell -- this is the NRA'S demand -- so, let me start with you, Ms. 17 18 Eisenberg. 19 MS. EISENBERG: Thank you, Your 20 Honor. 21 First is a threshold argument. 22 Ms. Connell makes a timeliness 23 argument, which is completely 24 disingenuous because the issues about 25 our privileged log and the third

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 86

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

parties and documents that were

withheld, she could have raised as

early as July of this year and did

not and seeks a relief now.

And so, I think that as a matter of symmetry and mutual fairness, we should not be precluded from seeking this relief now.

Second --

SPECIAL MASTER SHERWOOD:

Assuming -- assuming I disagree with you and I am not saying that I am disagree with you: What say you about the timeliness issue? I take it that is your response to the timeliness -- that is your -- that is your full response to the timeliness issue or is there more?

MS. EISENBERG: There is definitely more, Your Honor.

We have consistently and acidulously informed the NYAG of our concerns about the completeness of their privileged log, both how it was

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INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

Page 87 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD constructed and what it -- the information that it identified, in addition, issues in this case have not been joined until just recently. The NYAG was supposed to amend its complaint and then did not. And the NRA answered --SPECIAL MASTER SHERWOOD: When did it ammend? MS. EISENBERG: So, the NYAG amended her complaint on May 2nd and asserted a new claim against the NRA. The NRA then moved to dismiss that claim and so did two of the

that claim and so did two of the individual Defendants.

Judge Cohen issued a ruling at the end of September denying the NRA's motion to dismiss and addressing the other concerns raised by the other Defendants.

And there was conversation, as reflected at the oral argument, before Judge Cohen, that the NYAG would amend the complaint to get rid

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 88
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	of some historical language seeking
3	restitution from the individual
4	Defendants and referring to the NRA
5	by its appropriate name.
6	Nonetheless, the NYAG later
7	informed us that she was not going to
8	do that and at that point, the NRA
9	went ahead and answered the complaint
10	and asserted defenses to the
11	newly-asserted claim that was
12	asserted back in May but we didn't
13	answer it because we moved to
14	dismiss.
15	SPECIAL MASTER SHERWOOD: Okay.
16	I have that fact.
17	MS. EISENBERG: So
18	SPECIAL MASTER SHERWOOD: I'm
19	sorry.
20	Go ahead.
21	MS. EISENBERG: Yeah.
22	Basically, the point is that
23	the issues have been joined only
24	recently and with a new claim that
25	she asserted only in May of 2022,

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 89

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD seeking the Independent Compliance Monitor.

I think these issue relate to the privileged log assumed additional significance and on that basis, Your Honor, the NRA should be heard on this issue.

SPECIAL MASTER SHERWOOD: All right.

So, in your letter, you challenge the law enforcement privilege being asserted by the AG and the common-interest privilege.

Those are the only two privileges that you are focussing on in the motion to compel, do I have that right?

MS. EISENBERG: Your Honor, those are some of the issues.

I think that before we even get to whether these apply, the point is that their log is structured in a way that doesn't really permit a fair assessment of whether the privileges

Veritext Legal Solutions

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 90 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 apply in the first place. 3 For example, they don't identify any third parties who might 4 5 have been copied on their communications with these parties. 6 7 In addition, their log seems to 8 be defective in that we have 9 testimony from an Assistant Attorney 10 General talking about a meeting 11 between every town and --12 SPECIAL MASTER SHERWOOD: We 13 will get to that. 14 That is on my list. We will get 15 to that. That's for sure. 16 I am just, at this point, 17 trying to understand the scope of the 18 claims that you are making, with 19 respect to privilege. 20 Let me -- let me talk for a 21 second. 22 Karyn, if the time comes when 23 you need to take a break, please let 24 me know; okay? 25 THE COURT REPORTER: No

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 91 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 problem. 3 SPECIAL MASTER SHERWOOD: Ιt has gone awhile. 4 5 THE COURT REPORTER: Thank you. SPECIAL MASTER SHERWOOD: What 6 7 say you, Ms. Connell, about the law enforcement privilege and the common 8 9 interest privilege that is on --10 MS. CONNELL: I --SPECIAL MASTER SHERWOOD: I know 11 12 that they were asserted back in, I 13 guess, the spring or early summer and 14 part of the decision that I made 15 related to those privileges. 16 But the context was in respect 17 to depositions of counsel for 18 Plaintiffs that the NRA was seeking. 19 Aren't we in a very different 20 position today? 21 MS. CONNELL: Actually, Your 22 Honor --23 SPECIAL MASTER SHERWOOD: They 24 just want documents at this point. 25 MS. CONNELL: Your Honor, I

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/1

RECEIVED NYSCEF: 12/12/2022

Page 92

INDEX NO. 451625/2020

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

think we are largely in the same

position, with one exception, which

is: The AG is in a stronger

position.

The NRA's --

SPECIAL MASTER SHERWOOD: Why am
I not surprised you say that?

MS. CONNELL: The NRA's attempts to get information regarding what was involved in the Attorney General's investigation and exactly, you know, what it did when, are more irrelevant now than they ever have been.

The court has dismissed the NRA's counterclaims, which allege that the investigation, the enforcement action were driven by First Amendment bias, over improper.

So, to the extent that it was ever relevant so delve into what and how the Attorney General investigated the NRA, that is well behind us now.

SPECIAL MASTER SHERWOOD: What

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 93 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 you're saying -- what you're saying, 3 then, is: Look, the information that is being sought now is not -- is not 4 5 -- you're not resisting the 6 production of that information now 7 because there is some public-interest privilege but rather because it's 8 9 simply irrelevant at this point. 10 MS. CONNELL: We still maintain 11 this information is privileged, Your 12 Honor, but also --13 SPECIAL MASTER SHERWOOD: That 14 is not what I am understanding. 15 MS. CONNELL: Right. Right. 16 SPECIAL MASTER SHERWOOD: I 17 wasn't going to let you shroud my 18 question, by talking about whether 19 it's irrelevant. 20 I get the irrelevance argument. 21 What I don't get is the 22 argument that the public-interest 23 privilege applies here. 24 There's a -- there's a huge 25 difference between trying to depose a

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 94
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	lawyer for the for the party and
3	simply seeking to obtain documents.
4	I think you will well, if
5	you go back and look at my ruling, it
6	was all in the context of an effort
7	to obtain the deposition of what
8	is his name? Mr. Sheehan?
9	MS. CONNELL: Yes.
10	SPECIAL MASTER SHERWOOD: And
11	somebody else in the Charities
12	Bureau.
13	MS. CONNELL: There were about
14	six Notices or something over all.
15	It was the waterfront there.
16	SPECIAL MASTER SHERWOOD: It's a
17	whole different matter there.
18	MS. CONNELL: Your Honor, it is
19	different to depose an attorney
20	versus to seek documents. That
21	doesn't mean the documents are not,
22	themselves, privileged, though.
23	The Attorney General is
24	entitled to the privileges that are
25	attached to her investigation and to

NYSCEF DOC. NO. 926 RECEIVED N

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 95

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

her investigatory methods and to

shield from Discovery information

that is covered by these privileges.

And frankly, the information on our privileged log, which was served in December of 2021, and remained largely unchanged is privileged.

There's no reason to go into -and there's no reason to say that
this information is not covered by
these privileges.

The NRA certainly hasn't come close to such a showing.

SPECIAL MASTER SHERWOOD: Wait a minute.

Now you're talking about -- to the extent that you are talking about investigative methods and so on, I understand that.

But I have the impression that the privilege that you asserted covers a larger swarth of documents than those that protect the investigatory --

NYSCEF DOC. NO. 926 RECEIVED

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 96

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

MS. CONNELL: No, Your Honor.

If I can: We collected a tremendous amount of documents during the investigation and we revealed and produced all of the documents, with very limited exceptions, to all parties in this action.

And also we revealed the identity of witnesses that we spoke with, with only one or two names are confidential informants withheld.

The NRA and the Defendants have all the documents that we gathered, as part of our investigation.

It would have that for a long time and that is not at issue. What really is at issue is picking apart, internally, what the Attorney General was doing, with regard to this investigation, what letters she sent, what internal documents she had.

I think they might have given up on the internal memorandum of the witness interview.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 97 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD SPECIAL MASTER SHERWOOD: 2 3 Category 4? MS. CONNELL: Excuse me? 4 5 SPECIAL MASTER SHERWOOD: Is 6 that Category 4? 7 MS. CONNELL: Category 4, yes. And, Your Honor, what we are 8 9 talking about here is a small class 10 of documents that the Attorney General has identified. 11 12 SPECIAL MASTER SHERWOOD: Let's 13 go through that. 14 You have "communications with 15 witnesses and/or their counsel." 16 If we these witnesses -- I 17 assume, when you say "witnesses," 18 these are individuals who you will be 19 calling as witnesses at the trial; 20 right? 21 MS. CONNELL: Um, some of them, 22 we may; some of them, we may not. 23 We produced all documents and 24 materials obtained by them. And when 25 we did an examination of them, we

INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

	Page 98
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	produced the examination of that.
3	SPECIAL MASTER SHERWOOD: You're
4	not resisting, at this point,
5	communications for their counsel
6	MS. CONNELL: Your Honor, we
7	are.
8	We are resisting those very
9	narrow
10	SPECIAL MASTER SHERWOOD:
11	Educate me.
12	MS. CONNELL: Sure.
13	We are resisting that very
14	narrow back and forth that, as
15	investigators, we engage in.
16	We are trying to identify and
17	obtain information from witnesses,
18	actual communications back and forth.
19	Again, any
20	SPECIAL MASTER SHERWOOD: That
21	is paragraph that is Category 5,
22	isn't it?
23	MS. CONNELL: Actually, it's
24	covered in Category 1.
25	SPECIAL MASTER SHERWOOD: Well,

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 99
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	I am focused on 1 but
3	MS. CONNELL: Right.
4	SPECIAL MASTER SHERWOOD: I
5	am interpreting it as Category 5
6	information.
7	MS. CONNELL: Document
8	preservation Notices, subpoenas,
9	correspondence and documents with
10	back and forth between the AG and the
11	witnesses or their counsel.
12	But again, we have produced the
13	substantive documents those witnesses
14	have have produced.
15	But the NRA has indicated it
16	wants to know who we spoke to and
17	when, that has, again
18	SPECIAL MASTER SHERWOOD: That
19	is Category 1?
20	MS. CONNELL: Yes.
21	SPECIAL MASTER SHERWOOD:
22	Category 1
23	MS. CONNELL: Yes.
2 4	SPECIAL MASTER SHERWOOD: is
25	limited to the witnesses that you are

516-608-2400 212-267-6868

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 100 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 going to be presenting. 3 That's how I interpret it. MS. CONNELL: No, Your Honor. 4 5 I'm sorry, Your Honor, it's 6 potential witnesses that we spoke to 7 as part of the investigation and it's just some interaction between us and 8 9 those witnesses; the Preservation 10 Notice, the subpoena Letters of 11 Scheduling, letters, by and large. 12 But, Your Honor, again, this 13 goes to how and what we ask for and 14 when we ask for it, its investigative 15 technique and this should be 16 privileged. 17 SPECIAL MASTER SHERWOOD: I 18 think you have lost me there, but 19 okay. I am not going to belabor the 20 point. 21 What about communications with 22 other law enforcement agencies? 23 That is communications between 24 your office and the D.C. AG? 25 MS. CONNELL: Yes, Your Honor.

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

	Page 101
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	By and large.
3	SPECIAL MASTER SHERWOOD: Is
4	that the City attorney?
5	What is the title of the of
6	the
7	MS. CONNELL: It's the Attorney
8	General.
9	SPECIAL MASTER SHERWOOD: What
10	is that>?
11	MS. CONNELL: It's the Attorney
12	General of the District of Columbia.
13	SPECIAL MASTER SHERWOOD: Okay.
14	And Ms. Eisenberg, why do you
15	think you're entitled to that
16	information?
17	MS. EISENBERG: Oh, Your Honor,
18	it's very simple: We need to look at
19	our defenses, which include unclean
20	hands and that claims are precluded
21	on constitutional grounds because
22	Letitia James threatened to destroy
23	the NRA even before she became the
24	Attorney General and before she even
25	saw a single shred of evidence.

NYSCEF DOC. NO. 926

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 102

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

And then, her office met -shortly after she became the NYAG,
her office, Mr. Sheehan, himself, and
someone from her front office met
with every town, in person, at the
NYAG's Office for a whole hour to
speak about nothing else but the NRA
and its Form 990'S.

So, even though the counterclaims have been dismissed, the defenses raise all the same issues.

And Ms. Connell's office hasn't moved to dismiss the defenses. Those defenses are in the case. And Ms. Connell's alleged argument about alleged irrelevance has no merit whatsoever.

In addition, I will remind Your Honor that we sought, and obtained, the Attorney General's Office communications with Philip Journey, one of the NRA's Board Members, and we found out that their

INDEX NO. 451625/2020

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

Page 103 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 communications were very friendly, 3 they were texting back and forth about cars and clearly, developing a 4 5 personal rapport that the NRA is 6 entitled to have those communications 7 because A), they go biases and credibility of witnesses and frankly, 8 9 NYAG Office and B), they certainly 10 are not protected by any of these 11 claimed privileges. 12 SPECIAL MASTER SHERWOOD: I --13 MS. CONNELL: Your Honor --14 SPECIAL MASTER SHERWOOD: I 15 thought that Judge Cohen effectively 16 threw out those defenses, Ms. 17 Eisenberg. 18 MS. EISENBERG: Incorrect. 19 Nobody has ever moved to 20 dismiss those defenses and in fact, 21 they weren't pleaded until October of 22 this year. 23 And it is not -- he never ruled 24 on the viability of --25 SPECIAL MASTER SHERWOOD: How is

Veritext Legal Solutions

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 104

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

your bias claim now any different

from your constitutional claim that

was thrown out -- counterclaim that

was thrown out by Judge Cohen?

MS. EISENBERG: Structurally,
it's very different.

We previously asserted counterclaims against the NYAG, where we suit injunctive relief and money damages for violations of the NRA's constitutional rights.

Here, we are asserting these defenses on clean hands and constitutional defenses, as a way to preclude a finding of liability, even if the NYAG managed to prove of her claims.

We are entitled to a jury charge on that issue and we are entitled to put up in evidence that defense which no one has moved to disks mission SPECIAL MASTER SHERWOOD: It seems to me Judge Cohen has adequately addressed that issue

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NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 105

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD and but I understand your position. I will tell you right now, there's a very high likelihood that I am going to sustain the Attorney General's view that the law enforcement privilege -- that the information that you are seeking here in terms of communications with other law 10 enforcement agency is irrelevant.

> MS. EISENBERG: Well Your Honor, may I insert something.

SPECIAL MASTER SHERWOOD: I haven't -- I told you what I am likely to do, I didn't say -- but sure. What do you want to tell me.

MS. EISENBERG: Miss Connolly said it's the D.C. AG but she didn't identify the other agency. Part of our defense or the whole problem with the case is that it was a whole -- a number of different ate see within New York State, it was Governor Cuomo the Defendant of financial services and the AG who was coming together to

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 106

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD try to destroy the NRA. And to the extent -- SPECIAL MASTER SHERWOOD: 3 You think it's improper for the New 5 York Attorney General to confer with -- with the office of the Governor 7 and other governmental agencies in connection with their investigation into the NRA? Something is wrong with 10 that, in your mind.

> MS. EISENBERG: That is not my claim. My claim is that I am entitled to my documents in defense of my client SPECIAL MASTER SHERWOOD: I understand it. I am likely to as I say reject that claim.

MS. CONNELL: Your Honor that also -- I'm sorry SPECIAL MASTER SHERWOOD: Go ahead.

MS. CONNELL: The argument about the relevance and the fact that the NRA is mitigated from the defenses here is addressed on Page 2 of our letter with the citation that supports us and that also relies to

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NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 107

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD Category 1, I would argue SPECIAL MASTER SHERWOOD: Category III is communications with consultants that completed that is my understanding right? Do I have that right, Ms.

Eisenberg.

MS. EISENBERG: I think they made the representation that is no consult abilities will testify at trial and they didn't rely on what the consult abilities told them. The residual there is confidential Complainants and there was inconsistency whether there was one or two and they didn't say they would call the confidential -- the person who is the confidential complaints they reserve the right to do so and they say they will tell us if they change their mind and that leaves us

SPECIAL MASTER SHERWOOD: Here is what we will do with that.

MS. EISENBERG: Prejudiced.

Veritext Legal Solutions

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

Page 108

INDEX NO. 451625/2020

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

2 SPECIAL MASTER SHERWOOD: And to

3 the extent that -- and this is

4 addressed to you Ms. Connell -- that

5 the AG is going to be using

6 individuals witness in Category I or

7 Category III that needs to be

8 disclosed.

9

MS. CONNELL: (Indicating.)

10 SPECIAL MASTER SHERWOOD: If they are

11 only being held as rebuttal witnesses

in the narrow sense of that word,

that phrase, rather, you -- you need

not disclose them. In other words, if

your -- if it's -- if you're in

16 rebuttal territory and the -- your

questioning the credibility of some

18 testimony, that sort of thin8g, you

know, you obviously don't have to

20 disclose that up front but any other

21 witness that you are going to put on

in your case in your case in Chief

must be disclosed and the sooner the

24 better.

MS. CONNELL: Absolutely Your

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 109

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 Honor we addressed an interrogatory 3 of witnesses and we agree SPECIAL MASTER SHERWOOD: All right. And we 4 5 are now down to five communications 6 with confidential informants and 7 Claimant's I think I covered that 8 already. 9 MS. CONNELL: Yes Your Honor. 10 MS. EISENBERG: And there are 11 other issues about the log that we 12 list in our letters as to the dates 13 and the thoroughness about the 14 process that was used and that is 15 addressed on --16 SPECIAL MASTER SHERWOOD:

Explain to me what you mean by the dates.

MS. EISENBERG: Yeah Your Honor.

SPECIAL MASTER SHERWOOD: Let me just finish. They have provided they said the dates involved are the dates from when they started and investigation through the date of the

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 110 1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 complaint. They have finite 3 obligations to update information that has been sought as you --4 5 against the NRA. What I don't 6 understand is what you think you're 7 entitled to predating the documents that they had -- well what do you 8 9 mean by the time period prior to the 10 beginning of their informal 11 investigation? 12 MS. EISENBERG: I don't Your 13 Honor that is not my issue my issue 14 is that every Category I through five 15 they say the timeframe is 16 coincidentally the same: September 17 one, 2018 through August 6, 2020. So 18 SPECIAL MASTER SHERWOOD: Right. 19 MS. EISENBERG: August 6 is 20 when they filed the complaint SPECIAL 21 MASTER SHERWOOD: Right. 22 MS. EISENBERG: September one, 23 2018 is an arbitrarily chosen date. 24 We know from assistant Attorney 25 General's wanes testimony under oath

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 111

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
that let-ish a James didn't
officially authorize the
investigation until April of 2019 and
according to him an informal
investigation started in or around

November of 2018.

Mind you the meeting with every up to was in February of 2019. So, the dates of the specific communications all of a sudden become very important to test the voracity that an investigation was underway before the every town spoke with the D.C. AG and also very important in assessing the overall bias of the investigation to begin with. So what we simply ask for is that instead of providing this artificial September one, 2018 start date, the NYAG actually specific the first date in which their communication insist these five categories occurred because if that date is before Letitia then became the Attorney

Veritext Legal Solutions

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

rage IIZ	Page	112
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1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 General, that is important. If it's 3 before or after the meeting with every town, that is important. And 4 5 the date communication is not 6 privileged, it's not pro affected by 7 any of the priviliges that Ms. Connell asserts and therefore, we are 8 9 entitled to that information. 10 SPECIAL MASTER SHERWOOD: And 11 what is it exactly that you want us 12 to do with respect to the time 13 period? 14 MS. EISENBERG: Yes. 15 SPECIAL MASTER SHERWOOD: Do you 16 want us to push it back is there a 17 date that you have in mind. 18 MS. EISENBERG: New York City I 19 want them to identify --20 SPECIAL MASTER SHERWOOD: If I 21 am not mistaken what you you're 22 asking for is the revision of the 23 search terms. You're looking for a 24 broader time period. What is the 25 beginning time period that you have

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 113

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD in mind.

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MS. EISENBERG: No Your Honor not in this re guard. The September one, 2018 date and of course Ms.

Connell can correct me if that is wrong that is artificial chosen. I don't think that that is actually how

9 far some of these communications

10 extent and it would be really odd for

each of the five categories to begin

on September one so I don't -- what I

don't think they have done is taken

all of these one thousand plus

documents sorted them chronologically

and said September 23, 2018 is the

first communication and let's put

18 that, instead they artificially said

September one, 2018 which is not a

20 real date SPECIAL MASTER SHERWOOD:

Ms. Eisenberg there -- may be I am

22 just not well informed about how one

goes about searches electronic

24 searches. Keep in mind I started out

as a computer programmer so take that

timeframe.

NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 114

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
into account. But if you remember
going to do a search, you would
identify parameters and among the
baseline or you know, basic
parameters that you would say are is
parameters with respect to the

MS. EISENBERG: Right SPECIAL

MASTER SHERWOOD: And I am asking you:

Okay. You think that the timeframe is

too narrow, let's assume that, what

timeframe would you like?

MS. EISENBERG: Your Honor I am not saying -- I appreciate the question because it illucidates the question and let me strain it better. I am not questioning the September one, 2018 start date foyer their search they in good faith can determine when it's fair they know when the communications started I I will take Ms. Connell's word for it that there was nothing before that and that is find and you end up with

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 115

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 one thousand or three hundred of 3 however mean documents in the particular category and their 4 5 software can permit them to 6 chronologically sort the documents 7 and identify the first date of the 8 communication in the category and the 9 last date in the category and that 10 should be the range they specific in 11 the column date range in their 12 privileged log because that 13 information is actually quite 14 significant in my defense of my --15 against the claims that they assert 16 against my client and I am entitled 17 to that document information appeared 18 the start date is not privileged and 19 cannot be withheld under any of these 20 claims privileged SPECIAL MASTER 21 SHERWOOD: Sorry to be so dense about 22 that, I heard the words that you gave 23 me, I tried to understand them and I 24 am not understanding them. I am not 25 understanding because if -- if they

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NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

RECEIVED NYSCEF: 12/12/2022

Page 116

INDEX NO. 451625/2020

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 did the search which requires that 3 documents that had a September one, 2018 or later date gets caught, if 4 5 it's part of an e-mail chain that is 6 -- that shows documents before 7 September one, 2018 that still would be caught in the search that is why I 8 9 don't understand.

MS. EISENBERG: That is not what I I am saying Your Honor. I don't think they started having these communications on September one, 2018. I understand that -- SPECIAL MASTER SHERWOOD: I heard that.

MS. EISENBERG: I am entitled to know -- SPECIAL MASTER SHERWOOD: Okay there are documents that have post September one, 2018 start dates but it may well include an e-mail chain that goes before that date. You just finished telling me that you don't have any -- any car else with the search being made as of September one, 2018. That is why I am not

INDEX NO. 451625/2020 NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

	Page 117
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	understanding what you're trying to
3	tell me.
4	MS. EISENBERG: Yes.
5	SPECIAL MASTER SHERWOOD: Those
6	are
7	MS. EISENBERG: There are two
8	different issues what is the start
9	parameter started on September one
10	SPECIAL MASTER SHERWOOD: You don't
11	have any problems with that right.
12	MS. EISENBERG: Sorry SPECIAL
13	MASTER SHERWOOD: And you don't have
14	any problems with that right.
15	MS. EISENBERG: Right. Because
16	assume that Ms. Connell in good faith
17	used that date as the right date.
18	SPECIAL MASTER SHERWOOD: That
19	is not an issue here.
20	MS. EISENBERG: Right. And
21	then, if you do a traditional
22	privileged log you're supposed to see
23	who sent an e-mail to whom what was
24	general privileged and the date
25	right?

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 118

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

2 SPECIAL MASTER SHERWOOD: Yes.

MS. EISENBERG: Okay. So here they gave us a categorical privileged log and they didn't give us the dates for the documents SPECIAL MASTER SHERWOOD: That is typical in responses to ESI requests.

MS. EISENBERG: Okay.

SPECIAL MASTER SHERWOOD: When you're asking for a category, category X cough 1,000 documents within that folder. So what do you want? Do you want 1,000 pages.

MS. EISENBERG: If you look at their privileged log, if you look at the second column called date range, the date range is the same for each of the categories and it starts on September one, 2018 and that effectively -- SPECIAL MASTER SHERWOOD: That is a good thing. Why is that a good thing? Because it says everything was in the folder comes within the date range of September

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INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 119

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

one, 2018 and August 30, 2021

whatever that date is okay? And there
may be 1,000 documents.

MS. EISENBERG: Right but that is -- SPECIAL MASTER SHERWOOD: I don't understand what -- what you're trying to tell me with respect to you know, that response to your you know, -- to your Discovery requests where the response is a categorical one you're not going to get -- it's a good thing that in each and everyone, they society as a date range September one through August 31st. Because if for some of them they say no, not September one, 2018 but January thirty-one, 2019 that makes the situation worse for you not better.

MS. EISENBERG: Well Your Honor

I want the truth I want to know when

they started the communications and

their privileged log doesn't reveal

that information because they chose a

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 120

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

-- they -- they put in the date they

put in for disclosures and they must

4 reveal the real start date.

SPECIAL MASTER SHERWOOD: All right. I will reject that -- that claim for the reasons that I have been saying. Explaining to you. The real dates are in the document within the category.

MS. EISENBERG: Every town.

SPECIAL MASTER SHERWOOD: What about every towns.

MS. EISENBERG: So --

SPECIAL MASTER SHERWOOD: Just remember -- just remember that Judge -- again, I am keeping in mind what has been disclosed and what remains.

MS. EISENBERG: The Judge never dismissed the certificates no one moves to A dismiss them and the defenses are different than the counter claims. But the point is that every town is con pick with us Lee missing from the privileged log, it's

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 121

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 not mentioned yet we know that they 3 had this one hour meeting that was prescheduled and likely 4 5 communications afterwards and this 6 privileged log is woefully deficient 7 because it doesn't indicate or reflect any communication with every 8 9 town which is impossible. 10 SPECIAL MASTER SHERWOOD: What

SPECIAL MASTER SHERWOOD: What they are saying is that every town is not a witness.

MS. EISENBERG: Well it doesn't matter Your Honor, we are entitled to any and all communications that they had with --

SPECIAL MASTER SHERWOOD: Nobody really?

MS. EISENBERG: During the case SPECIAL MASTER SHERWOOD: Sight me a case that says that is and you don't have to tell me right now but give me some cases where it says that a government has conducted an investigation you're entitled to

INDEX NO. 451625/2020 NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

	Page 122
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	Discovery of every every
3	individual and every entities that
4	they have communicated with in
5	connection with their investigation.
6	MS. EISENBERG: I will look for
7	that case and
8	SPECIAL MASTER SHERWOOD: Find
9	me a case and it certainly doesn't a
10	near in your letter woman wop and
11	the point is that it's not everyone
12	it's every phone SPECIAL MASTER
13	SHERWOOD: Same point same point. Show
14	me a case.
15	MS. EISENBERG: Before the NRA.
16	SPECIAL MASTER SHERWOOD: Show
17	me the case. All you have to do is
18	just, you know, show me a case.
19	MS. EISENBERG: Okay. Will do.
20	Thank you SPECIAL MASTER SHERWOOD:
21	All right. What else is there to
22	discuss with respect to the NRA's
23	letter? Anything else?
24	MS. EISENBERG: Well, I think
25	that to the extent that they it be to

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NYSCEF DOC. NO. 926

both sides.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 123

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
have communications with witnesses or
other agencies, I think they should
have to update their log, I think -SPECIAL MASTER SHERWOOD: I think we
said that updating is required on

MS. CONNELL: Your Honor, we did object to generally updating everything after the commencement of litigation on our side we didn't require updating everything from the NRA obviously documents about liability asking counsel to document documents by everyone is burden on some and the NRA hasn't shown a case showing otherwise and we object to that SPECIAL MASTER SHERWOOD: And that is a very -- I understand the argument and I recognize that. But to the extent that there is new information that you received from a witness.

MS. CONNELL: Yeah SPECIAL

MASTER SHERWOOD: That seems credible

RECEIVED NYSCEF: 12/12/2022

Page 124

INDEX NO. 451625/2020

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

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MS. CONNELL: Absolutely, I misunderstood you certainly we have been updating and documenting everything that we get witnesses third-party, yes, absolutely SPECIAL

MASTER SHERWOOD: That is all.

MS. CONNELL: That's it. SPECIAL MASTER SHERWOOD: Okay. Let's see Number One 3 is Aronson and that is -- that is fee. So, mission Eisenberg tell me about this.

MS. EISENBERG: Certainly Your Honor under the C P L L and the commercial division rule where a third-party -- SPECIAL MASTER SHERWOOD: Let me cut you off. Let me can you tell you O there's no question that they are under an obligation to reimburse Aronson for the reasonable costs of their production. So you are about to tell me that, I know that. So the argument here has to do with how much. They

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INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 125

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD say that they are not obligated to reimburse Aronson for work done in order to protect the NRA's privilege. And they also have argument about you know, just how much you're seeking. There is one document in your -- in the materials that I think was provided from February of 2021 I think it is that shows that Aronson billed you for 100 and \$25,000400 and 75 and 50 s and that negotiation through sometime in February of 21. You now say their obligated -- the -the fee that they are seeking is a round number of 300 and 25 thought. So, you haven't carried your burden of showing that you are entitled to that number because you haven't presented any information that one would -- would be required in any communication for this round number of \$25,000 and that is before we get to the question of whether your obligated -- whether the AG can be

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INDEX NO. 451625/2020 NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

Page 126

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD obligated to reimburse Aronson for fees done in connection with the AG's search and one last thing, it is true that the commercial division rules, index A relates to ESI does recognize that there may be circumstances where you're entitled to privilege claims done by the third -- third parties. I 10 haven't seen any cases that says that 11 is true or none ESI searches. So, I 12 have laid that out for you.

> MS. EISENBERG: Okay.

SPECIAL MASTER SHERWOOD: And I am all ears.

MS. EISENBERG: Right. So all of it was ESI or predominantly ESI or to the ex-they had hard copy paper was scanned as ESI it's clear that Aronson had work papers and excels where they share a platform and I am confident that the majority of it is ESI and within the ambit of the rule

SPECIAL MASTER SHERWOOD: Who is

NYSCEF DOC. NO. 926 RECEIVED NYSCEF

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 127

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

obligated to make the distinction who

has the burden you -- Aronson has the

burden or the AG has the burden.

MS. EISENBERG: That is not fairly in dispute or any issue that they raised that it's not ESI it's very clear most of it is ESI -SPECIAL MASTER SHERWOOD: You haven't answered my question.

MS. EISENBERG: Well, I think that --

SPECIAL MASTER SHERWOOD: Whose burden is it is my question.

MS. EISENBERG: I think the burden he been would be on that because under the rule they are affect I have Lee to pay for ESI they know it's ESI and if they want to prove -- SPECIAL MASTER SHERWOOD: I respectfully disagree. The entity is seeking attorneys fee that is the burden to show that they are seeking you know, their request of fees is reasonable which includes showing

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NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 128

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD that the amount of time and effort made is reasonable and also showing that the hourly rate is reasonable, those are the elements of a post dock. I don't know of a sipping will case that puts the burden an entity other than an entity that is seeking the reimbursement.

> MS. EISENBERG: That is a different issue ESI versus -- SPECIAL MASTER SHERWOOD: No no. No. That is across the Board. ESI and none ESI. No that is -- you know, that is well established.

> MS. EISENBERG: Your Honor but the NYAG knows most of it is ESI and they haven't raised the issue and if we need to submit an affidavit to the effect it is mostly ESI we would be happy to procure this is.

SPECIAL MASTER SHERWOOD: This is your communication this is your motion, you have the obligation to make out the prima facie case. This

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NYSCEF DOC. NO. 926

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 129

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD is nothing new.

> MS. EISENBERG: Your Honor with regard to the amount I am an officer of the court and I represented to you that the amounts that the NRA has reimbursed Aronson to date is around \$300,000.00 if it is necessary to submit the invoices we are happy to do that the amount that Aronson NRA has never disputed and that is the issue that we brought to Your Honor.

SPECIAL MASTER SHERWOOD: Okay. Ms. Connell.

MS. CONNELL: Your Honor, we actually have said specifically that we acknowledge responsibility to pay for comfort reasonably incurred in complying with the subpoena by a third-party. That is not the question. But what is reasonable? And that is on the burden, the burden is on the person that is seeking repayment and SPECIAL MASTER SHERWOOD: That is what I just said.

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 130

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

MS. CONNELL: We have not seen

documents or testified to support

4 what amount we could determine is

5 reasonable here. And in indication

6 Your Honor it's important to note

7 under a D pen Dicks A under the

8 division rules where a third-party is

***MARK an attorneys privilege that

soft is born by the party. We have

out lined the NRA's conduct here with

12 regard to asserting it's privilege,

it actually took from I think all of

14 2021 to even now we are getting

15 Aronson documents now still we have

16 had motion practice about this and

been engaged in a very costly and

18 unnecessary process that the NRA

chose to engage in to redact and

20 identify privileged documents. That

is on the NRA. What we had asked for

22 and what we raised is that- that the

that we identify what is a reasonable

24 amount. Same we have paid -- we have

paid Aronson 300 \$25,000 does not

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 131

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD

allow us to assess what a reasonable

amount is we know that the a pen

dishes --

SPECIAL MASTER SHERWOOD: What Ms. Eisenberg needs to do what NRA needs to do in its application is what you do in all of these cases which is you provide documentary evidence of invoices that gives detail, that is standard stuff that lawyers and account abilities provide when they bill their clients and we need to know what the hourly rates are and who did what when. That -that is the standard stuff that is what is required and I am telling this to you and I hope will and I know that Ms. Eisenberg is listening because that is what she is going to have to do. As she said she is an Officer of the Court and we say and it's interesting it's over \$300,000.00, the request was for 300 \$25,000 never once has the NRA

Veritext Legal Solutions

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 132

ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD presented evidence that it paid 300 and \$25,000 for -- to Aronson in connection with this production. So the request is sufficient in -- in that respect. And we get to the next level, which has to do with what is reason burst believe and what is not. Now, there is -- and you presented a fair A case law that says that you are not entitled to be reimbursed for doing somebody else's work. And it -not the case. I haven't seen any cases that would go the other way. But that is not to say that the NRA is not entitled to seek reimbursement the fees that they paid to Aronson's in connection with Aronson's work in connection with their obligation to the NRA to keep it's documents confidential. It would not surprise me if there was in the retain area agreement between Aronson and the NRA that there's a confidentiality provision and to the extent that the

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 133

1 ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD 2 -- that Aronson did a privileged 3 search, with respect to ESI, I think that is fair grounds for argument 4 5 with respect to it. And so, there 6 you're. Now why am I spending all of 7 this time explaining what the law is. I don't think we should be spend Aing 8 9 a lot of time fighting over this. I 10 have outlined to you some of my sense 11 of what I think the law sand how it 12 should an approached and what I would 13 urge both sides to do is sit down and 14 figure out what is the reasonable 15 amount of fees to which the NRA is 16 entitled to be reimbursed having 17 fronted the money that it gave 18 legitimately to Aronson and before 19 you, Ms. Eisenberg go to the trouble 20 of presenting -- of preparing the 21 level of details that I would require 22 or I should be making a decision that 23 two sides will come up with some kind 24 of an accounting then you will do 25 what you have to do and I will do

INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

	Page 134
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	what I have to do okay.
3	MS. EISENBERG: Thank you
4	SPECIAL MASTER SHERWOOD: I think we
5	are at the end. Is there I go else
6	that we have to deal with MS.
7	CONNELL: No.
8	MS. EISENBERG: Thank you very
9	much Your Honor.
10	SPECIAL MASTER SHERWOOD: So let us conclude
11	and obviously I will give you a I will
12	give you a decision.
13	MS. EISENBERG: Thank you.
14	MASTER SHERWOOD: I would like
15	to get a transcript in a condensed
16	version and.
17	(Whereupon, at 12:12 P.M., the
18	Examination of this witness was
19	concluded.)
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INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

		Page 135
1		
2		EXHIBITS
3		
4	PLAINTIFF'S	EXHIBITS
5		
6	EXHIBIT	EXHIBIT
7	NUMBER	DESCRIPTION
8	Exhibit 1	DOCUMENT
9	Exhibit 2	DOCUMENT
10	Exhibit 3	DOCUMENT
11	Exhibit 4	PHOTOGRAPH
12	Exhibit 5	PHOTOGRAPH
13	Exhibit 6	PHOTOGRAPH
14	Exhibit 7	PHOTOGRAPH
15	Exhibit 8	PHOTOGRAPH
16	Exhibit 9	PHOTOGRAPH
17	Exhibit 10	PHOTOGRAPH
18	Exhibit 11	PHOTOGRAPH
19	Exhibit 12	PHOTOGRAPH
20	Exhibit 13	PHOTOGRAPH
21	Exhibit 14	PHOTOGRAPH
22	Exhibit 15	PHOTOGRAPH
23	Exhibit 16	PHOTOGRAPH
2 4	Exhibit 17	PHOTOGRAPH
25	Exhibit 18	PHOTOGRAPH

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

	Page 137
1	ORAL ARGUMENT BEFORE SPECIAL MASTER SHERWOOD
2	Exhibit 19 PHOTOGRAPH
3	Exhibit 20 PHOTOGRAPH
4	
5	
6	
7	I N D E X
8	
9	EXAMINATION BY PAGE
10	MR. GALEOTA 5
11	MR. GLANZBERG 118
12	
13	INFORMATION AND/OR DOCUMENTS REQUESTED
14	INFORMATION AND/OR DOCUMENTS PAGE
15	(None)
16	
17	
18	QUESTIONS MARKED FOR RULINGS
19	PAGE LINE QUESTION
20	(None)
21	* Minimum one page for index. Try to fit
22	on one page, if possible, if only a small
23	amount of information is on the last page
24	of the index.
25	

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

```
Page 138
1
2
      * don't have a section with (None) by
      itself on a separate page.
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4
     * use your judgment on spacing whether to
5
     single space some entries or to leave
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     double spacing.
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```

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 139 1 2 CERTIFICATE 3 4 STATE OF NEW YORK) **SS.**: COUNTY OF NEW YORK 5) 6 7 I, KARYN CHIUSANO, a Notary Public 8 for and within the State of New York, do 9 hereby certify: 10 That the witness whose examination is 11 hereinbefore set forth was duly sworn and 12 that such examination is a true record of 13 the testimony given by that witness. 14 I further certify that I am not 15 related to any of the parties to this 16 action by blood or by marriage and that I 17 am in no way interested in the outcome of 18 this matter. 19 IN WITNESS WHEREOF, I have hereunto 20 set my hand this 21st day of November, 2022. 21 22 23 KARYN CHIUSANO 24 25

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[& - accounting] Page 1

&	17 135:24	25,000400	7
& 2:9 3:4,9,14	18 135:25	125:11	7 135:14
16:15	18034 139:23	28 2:6	75 125:12
	19 137:2	2nd 87:12	75 123.12 750 2:11
1	2	3	75209 2:21
1 3:11 98:24	2 27:4 106:23	3 124:11 135:10	8
99:2,19,22 107:2	135:9	30 119:2	
135:8	20 137:3	300 125:16	8 135:15
1,000 118:12,14	200 3:16	130:25 131:24	810 3:5
119:4	2017 59:5	132:2	83 47:25
10 135:17	2018 59:5 110:17	300,000.00 129:8	9
100 34:4 125:11 10003 2:16	110:23 111:7,20	131:24	9 135:16
10005 2:16 10005 2:6	113:5,16,19	31st 119:15	990 38:25 42:15
10003 2.0 10022 2:12 3:6	114:19 116:4,7	360 22:14 60:8	990's 102:9
10022 2.12 3.0 10036 3:11	116:14,19,25	37,000.00 56:14	9th 19:10
10166 3:16	118:20 119:2,17	57:18 59:7	a
102 2:16	2019 111:4,9	60:15	a.m. 1:13
10:00 1:13	119:18	4	abilities 107:10
10th 2:16	2020 36:19 40:11	4 73:18 97:3,6,7	107:12 131:12
11 73:16 74:4	110:17	135:11	ability 19:24
135:18	2021 38:16 55:16	410 3:5	23:18
116-314 2:20	95:7 119:2	451625/2020 1:7	able 27:19 36:4
118 137:11	125:9 130:14	5	37:22 63:10
12 73:16 74:5,17	2022 1:12 58:19	5 98:21 99:5	absolutely 23:8
135:19	88:25 139:20	135:12 137:10	28:14 42:7,25
12:12 134:17	2023 76:17	50 125:12	45:21 58:5
13 76:11 78:15	20th 4:8,18 5:10 6:4 73:17 84:10	5600 2:20	62:23 64:18
135:20	84:19	6	65:4 108:25
14 1:12 135:21	21 125:13		124:3,7
14th 36:15	21 123.13 21st 139:20	6 110:17,19	accepted 34:5
15 27:5 135:22	23 113:16	135:13	account 114:2
15,000 52:19	23rd 4:23	600 12:20	131:12
15th 36:16	25 125:16	600,000.00 21:2	accountants 30:4
16 135:23	25,000 125:23	39:6 43:2	accounting
16,000 52:15,19	130:25 131:25		29:20 133:24
16th 2:6	132:3		27.20 133.2 4

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[accuracy - appropriateness]

Page 2

accuracy 18:9	admit 28:25	aing 133:8	answer 17:9
54:12	advice 7:11 11:4	akin 3:9	20:11 33:19,20
accurate 24:14	16:4 18:16	akingump.com	60:5 71:2 88:13
53:16	22:21 26:13	3:13	answered 87:8
achieve 22:24	30:3 39:21	alive 76:18	88:9 127:10
acidulously	45:24	allege 92:17	apart 96:18
86:23	advise 16:17	alleged 17:10	apparently 64:7
ackerman 60:17	29:5	58:11 102:17,18	appear 47:15
acknowledge	aerating 42:22	allegedly 60:16	50:18,20
129:17	affect 127:18	alleges 17:9	appearances
acting 30:8	affidavit 128:19	50:13	2:23
action 92:19	affiliates 6:16	allegiance 67:11	appeared 115:17
96:8 139:16	affirmatively	69:16 71:19	application
actions 9:5 80:16	15:15 16:25	allow 131:2	131:7
acts 18:22	18:15,21 70:25	allowed 35:20	applied 18:23
actual 61:22	ag 7:6 10:17	ambit 126:23	applies 93:23
98:18	13:13 37:18	amend 87:6,25	apply 7:16 22:25
addition 87:4	42:5 57:6 63:2	amended 24:7	55:4 56:20
90:7 102:20	65:22 85:2	27:16 70:25	89:22 90:2
additional 41:13	89:13 92:4	87:12	applying 27:9
41:16 43:5	99:10 100:24	amendment 35:2	appointment
45:10 49:10	105:18,25 108:5	92:20	24:21 27:8
74:16 82:11,13	111:15 125:25	america 1:9 2:11	76:15
82:24 89:5	127:4	3:10	appreciate 50:6
address 5:21	ag's 84:20 126:3	ammend 87:10	114:15
27:6 32:5 51:9	agencies 85:8	amount 35:6	appreciated
addressed 4:21	100:22 106:7	36:2,3 38:18	73:15
51:19,24 85:13	123:3	40:7 59:11,19	apprise 41:13
104:25 106:23	agency 105:10	66:11,13 96:4	approach 41:12
108:4 109:2,15	105:19	128:2 129:4,10	approached
addressing	agenda 5:7	130:4,24 131:3	133:12
77:16 87:20	ago 63:4	133:15 137:23	appropriate
adequate 37:20	agree 78:7 109:3	amounts 17:22	7:19 16:21 40:7
57:7	agreed 29:10	17:23 18:5 43:5	88:5
adequately	agreement	129:6	appropriately
104:25	132:23	ample 38:9	77:16
admission 42:24	ahead 63:8 88:9	analyzed 40:15	appropriateness
	88:20 106:19		76:20

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[april - attorney] Page 3

april 111:4 83:1 84:1 85:1 125:3,10 126:2 assertions 18:10 arbitrarily 85:21,23 86:1 125:3,10 126:2 assertions 18:10 area 132:22 89:1 90:1 91:1 130:25 132:3,23 asserts 7:6 112:8 argue 20:10 92:1 93:1,20,22 133:2,18 asserts 7:6 112:8 argue 107:2 94:1 95:1 96:1 97:1 98:1 99:1 64:9,25 132:17 assess 76:20 argument 1:15 100:1,17 103:1 132:18 assessing 81:17 4:1 5:1 6:1 7:1 108:1 109:1 108:1 109:1 113:7 assessing 81:17 4:1 5:1 6:1 7:1 108:1 109:1 113:1 artificial 111:19 89:25 4:1 5:1 6:1 13:1 112:1 13:1 113:18 assets 48:16 assets 48:16 4:1 2:1 2:1 2:1 118:1 19:1 33:24 34:24 assem 62:4 17:1 18:1 9:1 116:1 117:1 33:24 34:24 assem 62:4 17:1 18:1 3:1 122:1 123:1,20 36:23 5:18 34:20 64:3 29:1 30:1 3:1:				
110:23	april 111:4	83:1 84:1 85:1	125:3,10 126:2	assertions 18:10
area 132:22 89:1 90:1 91:1 130:25 132:3,23 asserts 7:6 112:8 argue 20:10 92:1 93:1,20,22 133:2,18 aronson's 63:11 29:21 107:2 97:1 98:1 99:1 64:9,25 132:17 assessed 17:23 argued 17:11,12 100:1 101:1 arrive 54:2 assessed 17:23 argument 1:15 106:1,20 107:1 artificial 111:19 89:25 4:1 5:1 6:1 7:1 108:1 109:1 113:7 artificially assessment 11:1 12:1 13:1 112:1 113:1 113:18 assets 48:16 11:1 12:1 13:1 112:1 113:1 artificially assets 48:16 11:1 12:1 13:1 116:1 117:1 ascertained 61:2 assets 48:16 11:1 18:1 19:1 116:1 117:1 ascertained 61:2 assets 48:16 12:1 12:1 22:1 123:1 23:1,20 56:16 57:7,16 72:16 74:21,21 29:1 30:1 31:1 126:1 127:1 asking 8:15 36:22 43:9 37:1 38:1 39:1 130:1 131:1 130:1 131:1 46:14 14:	arbitrarily	85:21,23 86:1	126:20 127:3	19:25 54:12
argue 20:10 92:1 93:1,20,22 133:2,18 assess 76:20 23:22 24:19 94:1 95:1 96:1 97:1 98:1 99:1 64:9,25 132:17 assessed 17:23 argued 17:11,12 100:1 101:1 132:18 assessing 81:17 argument 1:15 106:1,20 107:1 art 27:18 assessment argument 1:15 106:1,20 107:1 artificial 111:19 89:25 4:1 5:1 6:1 7:1 108:1 109:1 113:1 artificially assests 48:16 11:1 12:1 13:1 112:1 113:1 113:18 assertined 61:2 association 1:9 17:1 18:1 19:1 116:1 117:1 ascertained 61:2 association 1:9 2:10 20:1 21:1 22:1 118:1 119:1 33:24 34:24 assume 24:12 33:24 34:24 23:1 24:1 25:1 120:1 121:1 36:23 55:18 34:20 64:3 72:16 74:21,21 29:1 30:1 31:1 124:1,24 125:1,5 130:21 36:22 43:9 36:22 43:9 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assuming 77:4 40:1 47:1 48:1 132:1 133:1,4 67:16 112:22 </td <td>110:23</td> <td>87:1,23 88:1</td> <td>129:7,10 130:15</td> <td>60:24</td>	110:23	87:1,23 88:1	129:7,10 130:15	60:24
23:22 24:19	area 132:22	89:1 90:1 91:1	130:25 132:3,23	asserts 7:6 112:8
29:21 107:2 97:1 98:1 99:1 64:9,25 132:17 assessed 17:23 argued 17:11,12 100:1 101:1 132:18 assessing 81:17 arguing 24:13 102:1,17 103:1 arrive 54:2 111:16 argument 1:15 106:1,20 107:1 artificial 111:19 89:25 4:1 5:1 6:1 7:1 108:1 109:1 113:7 assess 48:16 8:1 9:1 10:1,5,6 110:1 111:1 artificially assets 48:16 11:1 12:1 13:1 112:1 113:1 ascertained 61:2 association 1:9 17:1 18:1 19:1 116:1 117:1 asced 21:12 association 1:9 20:1 21:1 22:1 118:1 119:1 33:24 34:24 association 1:9 20:1 27:1 28:1 122:1 123:1,20 56:16 57:7,16 72:16 74:21,21 20:1 30:1 31:1 124:1,24 125:1,5 36:22 43:9 34:20 64:3 37:1 38:1 39:1 130:1 131:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 114:10 118:11 123:14 46:1 47:1 48:1 arguments 16:3 20:23 49:1 50:1 51:1 arions 4:21 assert 6:2 18:16	argue 20:10	92:1 93:1,20,22	133:2,18	assess 76:20
argued 17:11,12 100:1 101:1 132:18 assessing 81:17 arguing 24:13 102:1,17 103:1 arrive 54:2 assessment argument 1:15 106:1,20 107:1 113:7 assessment 8:1 9:1 10:1,5,6 110:1 111:1 artificial 111:19 assest 48:16 11:1 12:1 13:1 110:1 111:1 artificially assets 48:16 assets 48:16 11:1 12:1 13:1 112:1 113:1 artificially assets 48:16 assets 48:16 11:1 12:1 13:1 112:1 113:1 artificially assets 48:16 assets 48:16 11:1 12:1 13:1 114:1 115:1 ascertained 61:2 assemed 21:12 2:10 20:1 21:1 22:1 118:1 119:1 36:23 55:18 34:20 64:3 32:10 20:1 27:1 28:1 122:1 123:1,20 56:16 57:7,16 72:16 74:21,21 72:16 74:21,21 29:1 30:1 31:1 124:1,24 125:1,5 130:21 asking 8:15 34:20 64:3 72:16 74:21,21 33:1 38:1 39:1 130:1 13:1 54:17 59:9 62:3 assumed 89:5 assumed 89:	23:22 24:19	94:1 95:1 96:1	aronson's 63:11	131:2
arguing 24:13 102:1,17 103:1 arrive 54:2 111:16 assessment argument 1:15 106:1,20 107:1 artificial 111:19 89:25 4:1 5:1 6:1 7:1 108:1 109:1 113:7 assets 48:16 8:1 9:1 10:1,5,6 110:1 111:1 artificially assistant 62:4 11:1 12:1 13:1 112:1 113:1 113:18 90:9 110:24 44:1,2 15:1 16:1 114:1 115:1 ascertained 61:2 association 1:9 20:1 21:1 22:1 118:1 119:1 36:23 55:18 ascociation 1:9 2:10 20:1 27:1 28:1 120:1 121:1 36:23 55:18 34:20 64:3 32:20 64:3 34:20 64:3 32:1 30:1 31:1 124:1,24 125:1,5 130:21 97:17 114:12 36:22 43:9 38:10 72:17 14:12 36:22 43:9 38:18 38:15 117:16 38:13 9:1 40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 46:14 7:14 48:1 49:5 48:12,12 49:1 50:1 51:1 20:23 38:ext 16:1 118:11 123:14	29:21 107:2	97:1 98:1 99:1	64:9,25 132:17	assessed 17:23
47:16 52:8 104:1 105:1 art 27:18 assessment argument 1:15 106:1,20 107:1 artificial 111:19 89:25 4:1 5:1 6:1 7:1 108:1 109:1 113:7 assets 48:16 8:1 9:1 10:1,5,6 110:1 111:1 artificially assistant 62:4 11:1 12:1 13:1 112:1 113:1 113:18 90:9 110:24 4:1,2 15:1 16:1 114:1 115:1 ascertained 61:2 association 1:9 20:1 21:1 22:1 118:1 119:1 33:24 34:24 assume 24:12 23:1 24:1 25:1 120:1 121:1 36:23 55:18 34:20 64:3 26:1 27:1 28:1 122:1 123:1,20 56:16 57:7,16 72:16 74:21,21 29:1 30:1 31:1 124:1,24 125:1,5 130:21 97:17 114:12 34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assumed 89:5 37:1 34:1 44:1 45:1 134:1 137:1 114:10 118:11 ate 105:22 40:1 47:1 48:1 arguments 16:3	argued 17:11,12	100:1 101:1	132:18	assessing 81:17
argument 1:15 106:1,20 107:1 artificial 111:19 89:25 4:1 5:1 6:1 7:1 108:1 109:1 113:7 assets 48:16 8:1 9:1 10:1,5,6 110:1 111:1 artificially assistant 62:4 11:1 12:1 13:1 112:1 113:1 113:18 90:9 110:24 14:1,2 15:1 16:1 114:1 115:1 ascertained 61:2 association 1:9 17:1 18:1 19:1 116:1 117:1 asked 21:12 assume 24:12 20:1 21:1 22:1 118:1 119:1 33:24 34:24 assume 24:12 23:1 24:1 25:1 120:1 121:1 36:23 55:18 34:20 64:3 26:1 27:1 28:1 122:1 123:1,20 56:16 57:7,16 72:16 74:21,21 29:1 30:1 31:1 124:1,24 125:1,5 130:21 97:17 114:12 34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assumed 89:5 37:1 38:1 39:1 134:1 137:1 123:14 attempts 20:4 49:1 50:1 51:1 20:23 assert 16:2 18:16 20:20 115:15 attempts 20:4 55:	arguing 24:13	102:1,17 103:1	arrive 54:2	111:16
4:1 5:1 6:1 7:1 108:1 109:1 113:7 assets 48:16 8:1 9:1 10:1,5,6 110:1 111:1 113:18 90:9 110:24 11:1 12:1 13:1 112:1 113:1 113:18 90:9 110:24 14:1,2 15:1 16:1 114:1 115:1 ascertained 61:2 association 1:9 20:1 21:1 22:1 118:1 119:1 33:24 34:24 assume 24:12 23:1 24:1 25:1 120:1 121:1 36:23 55:18 34:20 64:3 26:1 27:1 28:1 122:1 123:1,20 56:16 57:7,16 72:16 74:21,21 29:1 30:1 31:1 124:1,24 125:1,5 130:21 97:17 114:12 32:1 33:1,18 126:1 127:1 asking 8:15 117:16 34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assumed 89:5 37:1 38:1 39:1 130:1 13:1 54:17 59:9 62:3 assumed 89:5 40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 86:12,12 49:1 50:1 51:1 20:23 assert 16:2 18:16 92:10 49:1 50:1 51:1 20:23 asserted 4:15 32:14 57:1 58:1 59:1 6:13 10:13 11:7 88:10,11,1	47:16 52:8	104:1 105:1	art 27:18	assessment
8:1 9:1 10:1,5,6 110:1 111:1 artificially assistant 62:4 11:1 12:1 13:1 112:1 113:1 113:18 90:9 110:24 14:1,2 15:1 16:1 114:1 115:1 ascertained 61:2 association 1:9 17:1 18:1 19:1 116:1 117:1 asked 21:12 assume 24:12 20:1 21:1 22:1 118:1 119:1 36:23 55:18 34:20 64:3 26:1 27:1 28:1 122:1 123:1,20 56:16 57:7,16 72:16 74:21,21 29:1 30:1 31:1 124:1,24 125:1,5 130:21 97:17 114:12 32:1 33:1,18 126:1 127:1 asking 8:15 117:16 34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assumed 89:5 37:1 38:1 39:1 130:1 137:1 114:10 118:11 ate 105:22 46:1 47:1 48:1 arguments 16:3 123:14 assert 16:2 18:16 20:20 115:15 49:1 50:1 51:1 arizona 59:12 asserted 4:15 32:14 57:1 58:1 59:1 6:13 10:13 11:7 88:10,11,12,25 attempts 20:4 60:1,3 61:1 62:1 61:9,17,17 61:10 88:10,11,12,25 attendance <	argument 1:15	106:1,20 107:1	artificial 111:19	89:25
11:1 12:1 13:1 112:1 113:1 113:18 90:9 110:24 14:1,2 15:1 16:1 114:1 115:1 ascertained 61:2 association 1:9 17:1 18:1 19:1 116:1 117:1 asked 21:12 2:10 assume 24:12 23:1 24:1 25:1 120:1 121:1 36:23 55:18 34:20 64:3 34:20 64:3 72:16 74:21,21 72:16 74:21,21 72:16 74:21,21 97:17 114:12 114:12 36:23 55:18 34:20 64:3 72:16 74:21,21 97:17 114:12 97:17 114:12 115:16 34:20 64:3 72:16 74:21,21 97:17 114:12 97:17 114:12 115:16 117:16 <td< td=""><td>4:1 5:1 6:1 7:1</td><td>108:1 109:1</td><td>113:7</td><td>assets 48:16</td></td<>	4:1 5:1 6:1 7:1	108:1 109:1	113:7	assets 48:16
14:1,2 15:1 16:1 114:1 115:1 ascertained 61:2 association 1:9 17:1 18:1 19:1 116:1 117:1 asked 21:12 2:10 20:1 21:1 22:1 118:1 119:1 33:24 34:24 assume 24:12 23:1 24:1 25:1 120:1 121:1 36:23 55:18 34:20 64:3 26:1 27:1 28:1 122:1 123:1,20 56:16 57:7,16 72:16 74:21,21 29:1 30:1 31:1 124:1,24 125:1,5 130:21 97:17 114:12 32:1 33:1,18 126:1 127:1 asking 8:15 117:16 34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assumed 89:5 40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 86:12,12 43:1 44:1 45:1 134:1 137:1 11:21:1 123:14 123:14 49:1 50:1 51:1 20:23 20:23 15:15 20:20 115:15 20:20 115:15 20:20 115:15 20:20 115:15 20:20 115:15 32:14 57:1 58:1 59:1 6:13 10:13 11:7 7:10 87:13 32:14 32:14 32:14 60:1, 3 61:1 62:1 6:12,15,19 67:3	8:1 9:1 10:1,5,6	110:1 111:1	artificially	assistant 62:4
17:1 18:1 19:1 116:1 117:1 asked 21:12 2:10 20:1 21:1 22:1 118:1 119:1 33:24 34:24 assume 24:12 23:1 24:1 25:1 120:1 121:1 36:23 55:18 34:20 64:3 26:1 27:1 28:1 122:1 123:1,20 56:16 57:7,16 72:16 74:21,21 29:1 30:1 31:1 124:1,24 125:1,5 130:21 97:17 114:12 32:1 33:1,18 126:1 127:1 asking 8:15 117:16 34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assuming 77:4 40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 ate 105:22 43:1 44:1 45:1 134:1 137:1 114:10 118:11 ate 105:22 49:1 50:1 51:1 20:23 arizona 59:12 assert 16:2 18:16 20:20 115:15 55:1 56:1,18 arizona 59:12 asserted 4:15 32:14 57:1 58:1 59:1 6:13 10:13 11:7 88:10,11,12,25 attendance 57:1 58:1 59:1 62:12 63:3,8,19 89:13 91:12 attention 65:2 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3	11:1 12:1 13:1	112:1 113:1	113:18	90:9 110:24
20:1 21:1 22:1 118:1 119:1 33:24 34:24 assume 24:12 23:1 24:1 25:1 120:1 121:1 36:23 55:18 34:20 64:3 26:1 27:1 28:1 122:1 123:1,20 56:16 57:7,16 72:16 74:21,21 29:1 30:1 31:1 124:1,24 125:1,5 130:21 97:17 114:12 32:1 33:1,18 126:1 127:1 asking 8:15 117:16 34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assumed 89:5 40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 86:12,12 43:1 44:1 45:1 134:1 137:1 114:10 118:11 ate 105:22 49:1 50:1 51:1 20:23 assert 16:2 18:16 atempts 20:4 49:1 50:1 51:1 20:23 asserted 4:15 92:10 55:1 56:1,18 aronson 4:21 asserted 4:15 92:10 57:1 58:1 59:1 6:13 10:13 11:7 88:10,11,12,25 attendance 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 74:1 75:1 76:1 71:23 72:2,17,18	14:1,2 15:1 16:1	114:1 115:1	ascertained 61:2	association 1:9
23:1 24:1 25:1 120:1 121:1 36:23 55:18 34:20 64:3 26:1 27:1 28:1 122:1 123:1,20 56:16 57:7,16 72:16 74:21,21 29:1 30:1 31:1 124:1,24 125:1,5 130:21 97:17 114:12 32:1 33:1,18 126:1 127:1 asking 8:15 117:16 34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assuming 77:4 40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 86:12,12 43:1 44:1 45:1 134:1 137:1 14:10 118:11 ate 105:22 46:1 47:1 48:1 arguments 16:3 20:23 assert 16:2 18:16 atched 94:25 49:1 50:1 51:1 20:23 arizona 59:12 asserted 4:15 92:10 57:1 58:1 59:1 6:13 10:13 11:7 7:10 87:13 32:14 60:1,3 61:1 62:1 11:9,17 61:10 88:10,11,12,25 attendance 69:1 70:1 71:1 65:22,25 66:10 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4	17:1 18:1 19:1	116:1 117:1	asked 21:12	2:10
26:1 27:1 28:1 122:1 123:1,20 56:16 57:7,16 72:16 74:21,21 29:1 30:1 31:1 124:1,24 125:1,5 130:21 97:17 114:12 32:1 33:1,18 126:1 127:1 asking 8:15 117:16 34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assuming 77:4 40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 86:12,12 43:1 44:1 45:1 134:1 137:1 114:10 118:11 ate 105:22 49:1 50:1 51:1 20:23 assert 16:2 18:16 attempts 20:4 49:1 50:1 51:1 20:23 asserted 4:15 92:10 55:1 56:1,18 arizona 59:12 asserted 4:15 92:10 57:1 58:1 59:1 6:13 10:13 11:7 7:10 87:13 32:14 60:1,3 61:1 62:1 6:13 10:13 11:7 88:10,11,12,25 attendance 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 74:1 75:1 76:1 71:23	20:1 21:1 22:1	118:1 119:1	33:24 34:24	assume 24:12
29:1 30:1 31:1 124:1,24 125:1,5 130:21 97:17 114:12 32:1 33:1,18 126:1 127:1 asking 8:15 117:16 34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assumed 89:5 40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 86:12,12 43:1 44:1 45:1 134:1 137:1 114:10 118:11 ate 105:22 46:1 47:1 48:1 arguments 16:3 20:23 assert 16:2 18:16 attempts 20:4 49:1 50:1 51:1 20:23 assert 4:15 92:10 attempts 20:4 55:1 56:1,18 aronson 4:21 asserted 4:15 92:10 57:1 58:1 59:1 6:13 10:13 11:7 88:10,11,12,25 attendance 60:1,3 61:1 62:1 11:9,17 61:10 88:10,11,12,25 attention 65:2 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12 <	23:1 24:1 25:1	120:1 121:1	36:23 55:18	34:20 64:3
32:1 33:1,18 126:1 127:1 asking 8:15 117:16 34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assuming 77:4 40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 86:12,12 43:1 44:1 45:1 134:1 137:1 114:10 118:11 ate 105:22 46:1 47:1 48:1 arguments 16:3 20:23 assert 16:2 18:16 attempts 20:4 49:1 50:1 51:1 20:23 assert 16:2 18:16 92:10 55:1 56:1,18 arizona 59:12 asserted 4:15 92:10 55:1 56:1,18 6:13 10:13 11:7 7:10 87:13 32:14 60:1,3 61:1 62:1 61:3 10:13 11:7 88:10,11,12,25 attendance 57:1 58:1 59:1 62:12 63:3,8,19 89:13 91:12 attention 65:2 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 7	26:1 27:1 28:1	· ·	56:16 57:7,16	72:16 74:21,21
34:1 35:1 36:1 128:1 129:1 36:22 43:9 assumed 89:5 37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assuming 77:4 40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 86:12,12 43:1 44:1 45:1 134:1 137:1 114:10 118:11 ate 105:22 46:1 47:1 48:1 arguments 16:3 20:23 assert 16:2 18:16 attempts 20:4 49:1 50:1 51:1 20:23 asserted 4:15 92:10 55:1 56:1,18 aronson 4:21 asserted 4:15 92:10 57:1 58:1 59:1 6:13 10:13 11:7 7:10 87:13 32:14 60:1,3 61:1 62:1 11:9,17 61:10 88:10,11,12,25 attendance 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12	29:1 30:1 31:1	124:1,24 125:1,5	130:21	97:17 114:12
37:1 38:1 39:1 130:1 131:1 54:17 59:9 62:3 assuming 77:4 40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 86:12,12 43:1 44:1 45:1 134:1 137:1 114:10 118:11 ate 105:22 46:1 47:1 48:1 arguments 16:3 123:14 ate 105:22 49:1 50:1 51:1 20:23 assert 16:2 18:16 attempts 20:4 52:1 53:1 54:1 arizona 59:12 asserted 4:15 92:10 55:1 56:1,18 aronson 4:21 asserted 4:15 32:14 60:1,3 61:1 62:1 11:9,17 61:10 88:10,11,12,25 attendance 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12	32:1 33:1,18	126:1 127:1	asking 8:15	117:16
40:1 41:1 42:1 132:1 133:1,4 67:16 112:22 86:12,12 43:1 44:1 45:1 134:1 137:1 114:10 118:11 ate 105:22 46:1 47:1 48:1 arguments 16:3 20:23 assert 16:2 18:16 attempts 20:4 49:1 50:1 51:1 20:23 assert 16:2 18:16 92:10 55:1 56:1,18 aronson 4:21 asserted 4:15 92:10 57:1 58:1 59:1 6:13 10:13 11:7 7:10 87:13 32:14 60:1,3 61:1 62:1 11:9,17 61:10 88:10,11,12,25 attendance 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 71:15 72:1 73:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12	34:1 35:1 36:1	128:1 129:1	36:22 43:9	assumed 89:5
43:1 44:1 45:1 134:1 137:1 114:10 118:11 ate 105:22 46:1 47:1 48:1 arguments 16:3 123:14 attached 94:25 49:1 50:1 51:1 20:23 assert 16:2 18:16 20:20 115:15 attempts 20:4 52:1 53:1 54:1 arizona 59:12 asserted 4:15 92:10 55:1 56:1,18 aronson 4:21 asserted 4:15 attendance 57:1 58:1 59:1 6:13 10:13 11:7 7:10 87:13 32:14 60:1,3 61:1 62:1 11:9,17 61:10 88:10,11,12,25 attention 65:2 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 71:15 72:1 73:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 72:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12	37:1 38:1 39:1	130:1 131:1	54:17 59:9 62:3	assuming 77:4
46:1 47:1 48:1 arguments 16:3 123:14 attached 94:25 49:1 50:1 51:1 20:23 assert 16:2 18:16 attempts 20:4 52:1 53:1 54:1 arizona 59:12 20:20 115:15 92:10 attendance 55:1 56:1,18 6:13 10:13 11:7 7:10 87:13 32:14 32:14 60:1,3 61:1 62:1 6:13 10:13 11:7 88:10,11,12,25 attention 65:2 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12	40:1 41:1 42:1	·	67:16 112:22	· ·
49:1 50:1 51:1 20:23 assert 16:2 18:16 attempts 20:4 52:1 53:1 54:1 arizona 59:12 20:20 115:15 92:10 55:1 56:1,18 aronson 4:21 asserted 4:15 attendance 57:1 58:1 59:1 6:13 10:13 11:7 7:10 87:13 32:14 60:1,3 61:1 62:1 11:9,17 61:10 88:10,11,12,25 attention 65:2 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 71:15 72:1 73:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12	43:1 44:1 45:1	134:1 137:1	114:10 118:11	ate 105:22
52:1 53:1 54:1 arizona 59:12 20:20 115:15 92:10 55:1 56:1,18 aronson 4:21 asserted 4:15 attendance 57:1 58:1 59:1 6:13 10:13 11:7 7:10 87:13 32:14 60:1,3 61:1 62:1 11:9,17 61:10 88:10,11,12,25 attention 65:2 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 71:15 72:1 73:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12	46:1 47:1 48:1	arguments 16:3	123:14	attached 94:25
55:1 56:1,18 aronson 4:21 asserted 4:15 attendance 57:1 58:1 59:1 6:13 10:13 11:7 7:10 87:13 32:14 60:1,3 61:1 62:1 11:9,17 61:10 88:10,11,12,25 attention 65:2 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 71:15 72:1 73:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12	49:1 50:1 51:1	20:23	assert 16:2 18:16	attempts 20:4
57:1 58:1 59:1 6:13 10:13 11:7 7:10 87:13 32:14 60:1,3 61:1 62:1 11:9,17 61:10 88:10,11,12,25 attention 65:2 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 71:15 72:1 73:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12			20:20 115:15	92:10
60:1,3 61:1 62:1 11:9,17 61:10 88:10,11,12,25 attention 65:2 63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 71:15 72:1 73:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12	1	aronson 4:21	asserted 4:15	
63:1 64:1 65:1 62:12 63:3,8,19 89:13 91:12 attorney 1:4 2:3 66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 71:15 72:1 73:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12			7:10 87:13	
66:1 67:1 68:1 64:19,23 65:11 95:22 104:8 2:5 4:9,15,24,25 69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 71:15 72:1 73:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12	60:1,3 61:1 62:1	11:9,17 61:10	88:10,11,12,25	attention 65:2
69:1 70:1 71:1 65:22,25 66:10 asserting 7:11 6:3 8:11,24 15:3 71:15 72:1 73:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12	63:1 64:1 65:1		89:13 91:12	_
71:15 72:1 73:1 66:12,15,19 67:3 16:9 104:13 33:14 39:20 74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12		*		
74:1 75:1 76:1 71:23 72:2,17,18 130:12 52:13 62:4 77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12		,		
77:1 78:1 79:1 72:24 79:19 assertion 15:8 63:18 64:12				
80:1 81:1 82:1 80:6 124:11,21 36:6 90:9 92:11,23				
	80:1 81:1 82:1	80:6 124:11,21	36:6	90:9 92:11,23

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[attorney - case] Page 4

94:19,23 96:19	99:10 103:3	82:21	bundle 9:15
97:10 101:4,7,11	112:16	better 108:24	burden 123:15
101:24 102:22	balances 29:21	114:17 119:20	125:17 127:3,4,4
105:5 106:5	30:11	beyond 42:22	127:14,16,23
110:24 111:25	bank 3:10 19:2	52:11 81:22	128:7 129:22,22
attorneys 2:4,9	bankruptcy	bias 92:20 104:2	burdensome
2:10,15,19 3:4,9	17:12 20:3 60:4	111:16	81:24
3:15 127:22	based 31:4	biases 103:7	bureau 94:12
130:9	baseline 114:5	bill 131:13	burst 132:8
audit 21:20	basic 114:5	billed 125:11	business 19:21
30:10 77:15	basically 88:22	block 3:12 36:21	23:11 37:2 54:7
80:6	basis 28:14	blocked 19:23	c
auditor 6:13	66:18,22 89:6	54:17 71:8,9	c 2:2 3:2 124:15
auditors 11:17	bears 22:4	77:20	139:2,2
79:20	beginning	blood 139:16	calculate 19:19
audits 79:25	110:10 112:25	board 23:6 30:9	calculated 17:21
aught 45:10	behalf 48:20	78:4,24,25 79:3	38:20
august 110:17	72:23	102:24 128:13	calculation
110:19 119:2,15	belabor 100:19	booker 3:12	42:18
authorize 27:24	believe 6:18	born 130:10	calculations
111:3	52:18 57:23	borne 45:6	82:5,19
authors 80:8	132:8	bottom 60:8	call 60:8 107:17
available 23:5	believes 45:3	break 90:23	called 7:7 8:2
avenue 2:11 3:5	51:14	brewer 2:9 18:4	66:10 118:17
3:16	benefit 29:6	33:4 70:19	calling 97:19
aware 20:14	43:16,20 47:18	brewerattorne	caming 97.19
66:5	48:21 49:13	2:13	11:24 13:22
awhile 91:4	50:14 51:19	broader 112:24	73:23 74:8,25
b	53:16 82:7	brought 64:25	car 116:23
b 40:19 103:9	benefits 17:14	129:12	care 74:10,14
135:2	17:19,21 18:6	bryant 3:11	careful 41:11
back 14:4,5,7	19:17 20:5 21:5	bucket 11:20	carried 125:17
38:2,3 40:11	35:4,25 36:18	44:18	carried 123.17
59:5 63:3 68:25	37:11,18 42:21	building 3:15	case 1:7 7:13
70:17 71:23	44:13 45:19	bullet 74:4 78:15	8:22 9:6 13:15
88:12 91:12	51:24 52:14	80:13	16:3 18:22 20:3
94:5 98:14,18	53:5,21,22 54:18	bullets 74:3	20:3 26:14
77.5 70.17,10	54:23 60:25		20.3 20.17
		val Calutions	

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[case - communications]

20.22.22.17.21	10111		7 001
30:22 32:17,21	124:4,14	cites 26:15 30:24	coda 3:21
54:14,22 76:14	certificates	city 101:4	cohen 87:17,24
87:4 102:16	120:20	112:18	103:15 104:5,24
105:21 108:22	certify 139:9,14	claim 48:25 58:5	coincidentally
108:22 121:19	cetera 8:3	69:20 81:4	110:16
121:21 122:7,9	chain 116:5,21	87:13,15 88:11	collected 96:3
122:14,17,18	challenge 89:12	88:24 104:2,3	columbia 101:12
123:16 128:7,25	change 46:16	106:12,12,16	column 115:11
132:10,13	107:21	120:7	118:17
cases 18:19 19:2	charge 11:14	claimant's 109:7	come 14:5,7 22:6
20:9 30:23 36:6	56:21 59:23	claimed 103:11	43:21 67:3
121:23 126:10	60:15 104:20	claims 4:15 7:4	95:13 133:23
131:8 132:14	charges 56:2	24:4 25:23 27:4	comes 90:22
categorical	60:21	48:15 85:4	118:24
118:4 119:11	charities 94:11	90:18 101:20	comfort 13:25
categories 7:24	chart 60:13	104:18 115:15	129:18
74:16 76:23	check 38:24	115:20 120:23	coming 29:23
85:3 111:23	checks 29:20	126:8	30:25 105:25
113:11 118:19	30:11 83:10	class 97:9	commencement
category 12:4,23	cherry 18:7 52:3	classic 26:11	123:10
75:3 82:25 97:3	chief 108:22	52:3	comment 76:3
97:6,7 98:21,24	chiusano 1:18	clean 51:9	commercial
99:5,19,22 107:2	139:7,23	104:14	124:16 126:5
107:3 108:6,7	choice 15:19,20	clear 18:13,20	committee 21:20
110:14 115:4,8,9	chose 66:14	32:17 36:7	30:10 77:15
118:11,12	119:25 130:19	42:16,20 59:18	79:25 80:7
120:10	chosen 110:23	64:21 68:23	committees 79:4
caught 116:4,8	113:7	126:19 127:8	common 69:21
caution 42:23	chronologically	cleared 64:22	89:14 91:8
certain 6:10 9:5	113:15 115:6	clearly 10:24	communicated
15:15,16,23 16:6	circumstances	28:16 103:4	122:4
53:12,13 73:19	31:9 126:7	client 8:11,24	communication
76:15,22	citation 16:19	106:14 115:16	111:22 112:5
certainly 27:10	106:24	clients 131:13	113:17 115:8
37:12 53:18	cite 36:6	close 19:10 34:4	121:8 125:22
60:3,4 77:12	cited 18:19	55:24 95:14	128:23
81:21 95:13	20:10	closed 36:15	communications
103:9 122:9			4:4 8:10,20,24

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[communications - contemplate]

-			C
9:8 10:12,23	27:9 32:10,15	conflict 28:4	99:23 100:4,25
11:9 12:6 13:4	51:2 60:9 70:18	34:2	101:7,11 103:13
13:12,14 23:14	71:11 81:4 89:2	conflicts 77:17	106:17,20 108:4
23:25 28:18	compliant 71:4	conley 2:7	108:9,25 109:9
46:13 69:18	complying 16:22	connected 9:5	112:8 113:6
71:10 81:15,18	129:19	connection	117:16 123:8,24
83:16 85:5,7,8	computer	106:8 122:5	124:3,9 129:14
85:10 90:6	113:25	126:3 132:4,18	129:15 130:2
97:14 98:5,18	con 4:24 80:4	132:19	134:7
100:21,23	120:24	connell 2:7 4:24	connell's 38:8
102:23 103:2,6	concerns 27:6	4:25 5:4,6,19	48:16 66:10
105:9 107:4	86:24 87:20	6:7,23 8:7 10:5	102:14,17
109:5 111:11	concierge 3:20	11:13 12:5,8	114:23
113:9 114:22	conclude 42:10	13:6 14:8,12,25	connolly 105:17
116:13 119:23	42:13 43:20	23:13 26:14	consent 63:11
121:5,15 123:2	134:10	28:8,12 29:15	conservatively
company 31:2,7	concluded	30:24 31:15,21	78:22
compare 30:22	134:19	31:24,25 32:4,8	consistently
compel 89:17	condensed	35:14,22 36:12	86:22
complainants	134:15	39:3,17 43:3	constitutional
85:11 107:14	conduct 15:23	44:16 46:2 50:8	101:21 104:3,12
complaint 40:22	22:5 78:5	51:8,12 52:6	104:15
50:13 58:12	130:11	53:10 54:21	constructed 87:2
87:7,12,25 88:9	conducted 21:4	55:10,15 56:9	construe 78:23
110:2,20	21:13 30:16	58:13 59:13,21	construed 80:5
complaints	35:17 121:24	61:7,21,25 62:6	consult 107:10
107:18	conducting 23:3	62:10,16 66:6	107:12
complete 21:13	41:21	67:2,16 70:13	consultant 11:16
completed 19:8	conducts 31:3	71:22 72:16	consultants 16:9
55:25 107:5	confer 106:5	73:4,10 74:15	16:20 85:9
completely 14:2	confident 13:16	75:16 76:12	107:4
30:21 31:10	126:22	77:9 83:22 84:4	consults 31:13
39:6,14 85:23	confidential	85:16,22 91:7,10	contact 67:21,24
completeness	85:10 96:12	91:21,25 92:9	containing 80:14
86:24	107:13,17,18	93:10,15 94:9,13	contains 83:10
compliance	109:6 132:21	94:18 96:2 97:4	contemplate
12:12 16:24	confidentiality	97:7,21 98:6,12	77:2
22:24 24:22	132:24	98:23 99:3,7,20	

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[context - defendants]

context 91:16	correspondence	113:5	112:5,17 113:5
94:6	99:9	court 1:2 22:6,7	113:20 114:19
continue 2:23	coso 16:22	27:6 61:22	115:7,9,11,18
55:5	cost 61:14,22	65:11 72:2	116:4,21 117:17
continued 3:2	62:21 64:13	90:25 91:5	117:17,24
contract 67:25	65:10 73:14	92:16 129:5	118:17,18,25
68:7,23 69:19,23	costly 130:17	131:22	119:3,14 120:2,4
69:25 71:3	costs 124:22	cover 56:12	129:7
control 33:15	couched 42:24	covered 5:15	dates 109:12,18
controls 12:13	cough 118:12	52:11 78:14	109:23,23
30:12	counsel 7:12	84:8 95:4,11	111:10 116:19
conversation	8:21 15:20,21,22	98:24 109:7	118:5 120:9
87:22	16:4,6,8,19 18:4	covers 35:21	day 15:12 47:8
copied 10:13	18:16 26:13	95:23	62:13 139:20
90:5	45:22 51:13	cplr 81:13,23	de 74:7
copy 38:23	70:19 71:24	credibility 103:8	deal 50:24 73:8
126:18	75:8 83:17 85:6	108:17	134:6
corporate 19:9	91:17 97:15	credible 123:25	decades 27:15
21:17 34:12	98:5 99:11	criteria 53:23	december 95:7
55:17 56:7	123:14	cuomo 105:23	decision 43:22
57:21	counselors 2:9	current 27:17	66:21 84:12
corporation 8:25	counter 120:23	curtain 17:18	91:14 133:22
corporations	counterclaim	47:22	134:12
45:23,24	104:4	cut 14:10,16	decisions 84:14
correct 20:21,21	counterclaims	124:18	decks 23:22
47:16 69:16	92:17 102:11	d	32:13
70:8 72:13,19	104:9	d 130:7 137:7	deed 63:14
113:6	county 1:2 139:5	d.c. 100:24	deemed 42:20
correction 7:4	couple 30:13	105:18 111:15	defeat 81:4
22:14 24:10	32:5 51:9	dallas 2:21 59:16	defective 90:8
29:12 33:10,12	course 7:4 22:14	damages 104:11	defend 60:24
74:17 75:6	23:11 24:10	data 8:2 36:10	defendant 1:11
80:18	27:11,13,19,25	66:11,13	2:10,15,19 3:4,9
correctly 20:16	29:12 33:9,12	date 1:12 4:12	105:24
61:2	34:21 40:5 41:6	4:17 59:19	defendants
correll 2:14,17	43:4,11 48:23	109:25 110:23	87:16,21 88:4
correlllawgrou	74:17 75:6,23	111:20,21,24	96:13
2:17	80:17 81:6	· · · · · · · · · · · · · · · · · · ·	
	L	ral Calutions	

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[defense - documents] Page 8

defense 7:12	deposed 63:19	dicks 130:7	discuss 10:10
16:2 18:16 20:6	deposition 19:9	difference 93:25	122:22
22:15 26:5,10,13	56:7,19 57:10	different 9:3	discussed 39:12
26:16 48:18	62:21 66:15,25	27:23 41:10	discussion 25:7
104:22 105:20	72:9 94:7	78:9 91:19	69:8
106:13 115:14	depositions 15:6	94:17,19 104:2,7	discussions 25:9
defenses 9:12	55:25 57:21	105:22 117:8	dishes 131:4
24:5 88:10	64:4,14 73:5	120:22 128:11	disingenuous
101:19 102:12	91:17	dig 50:24	85:24
102:15,16	description	dinners 54:6	disks 104:23
103:16,20	38:25 135:7	dire 41:11	dismiss 87:14,19
104:14,15	destroy 101:22	directing 14:15	88:14 102:15
106:23 120:22	106:2	directors 54:24	103:20 120:21
deficient 121:6	detail 38:17	disagree 83:24	dismissed 92:16
defined 62:22	131:11	86:12,14 127:21	102:11 120:20
definitely 63:13	details 59:17	disagrees 28:8	disprove 24:5
86:21	133:21	disclose 49:24	dispute 127:6
definition 50:21	determination	108:14,20	disputed 129:11
degree 60:8	35:25 42:2	disclosed 39:2	distinction 10:4
delay 64:7	43:17 47:19,21	50:2 108:8,23	10:9 25:11,15
deliberate 41:12	53:24	120:18	46:18,23 48:12
delighted 79:23	determinations	disclosure 20:24	127:2
delve 92:22	36:16,19 54:9	disclosures	district 101:12
demand 49:12	80:16	120:3	division 124:16
50:22 62:20	determine 19:17	disconnect 44:24	126:5 130:8
85:16	40:6 43:5 45:17	48:5 50:7	doable 80:10
demanded 83:8	53:3,4 114:21	discover 19:11	dock 128:6
demands 82:5	130:4	discoverable	doctrine 8:12
82:13,20	determined	43:25	document 37:4
demonstrate	19:20 30:17	discovered 37:24	99:7 115:17
19:3	35:7 37:2,6 38:5	discovery 1:16	120:9 123:14
denied 20:24	40:15 41:4	19:5 22:9 32:23	125:7 135:8,9,10
dense 115:21	44:12 77:8	36:15 38:6 46:6	documentary
denying 87:18	determines	55:24 66:16	131:9
depends 78:21	17:18 45:9	78:10 95:3	documenting
depose 61:10	developing	119:10 122:2	124:5
72:2 93:25	103:4	discrete 76:23	documents 7:24
94:19			8:17,19 9:7,14

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[documents - entitled]

9:16 11:7,8	draw 9:21 10:3	42:7,12 44:3,8	126:13,16 127:5
12:15,22 13:24	drawing 48:13	44:22 46:25	127:11,15
14:20,22 15:3	driven 92:19	47:6 48:4,11	128:10,16 129:3
20:12 22:20,22	duly 139:11	49:4,7,15,19	131:6,19 133:19
37:5,6 62:12,25	duplicates 10:18	50:4 57:2,13,22	134:3,8,13
63:17 64:2,19,20	e	58:10,16,20,24	eisenberg's 4:11
67:10,12,22,25	e 2:2,2 3:2,2	59:10,15 61:16	either 11:22 28:6
68:7,24 69:3	116:5,20 117:23	62:19,23 63:20	39:15 43:19
70:5,11,14 71:18	135:2 137:7	63:23 64:17	69:25
73:22 75:5	139:2,2	65:14,18 66:3	election 15:18
76:11,24 77:10	earlier 82:8	67:19 68:6,16	electronic
80:9,14 82:4,17	85:13	69:13,17 70:9	113:23
82:25 85:4 86:2	early 86:4 91:13	71:17 72:11,12	elements 128:5
91:24 94:3,20,21	ears 126:15	72:21,22 73:13	elicit 29:7
95:23 96:4,6,14	east 2:16	73:25 74:2,12,22	ellen 3:7
96:22 97:10,23	easy 10:14 11:22	75:2,22,23 78:12	else's 132:12
99:9,13 106:13	educate 98:11	78:16,21 79:21	emily 2:8
110:7 113:15	effect 29:8	80:22 82:10	employees 17:5
115:3,6 116:3,6	128:20	83:4 85:18,19	23:4
116:18 118:6,12	effective 79:8	86:20 87:11	encompassed
119:4 123:13,15	effectively 73:15	88:17,21 89:19	39:5
130:3,15,20	103:15 118:21	101:14,17	encourage 63:8
132:20 137:13	effectiveness	103:17,18 104:6	enforcement
137:14	23:19	105:11,17	85:8 89:12 91:8
doing 7:15 15:7	effort 70:24 94:6	106:11 107:7,8	92:19 100:22
21:15,15 29:19	128:2	107:25 109:10	105:6,10
30:7 32:18	efforts 16:10	109:19 110:12	engage 26:17
45:12 49:25,25	22:23 71:11	110:19,22	98:15 130:19
54:4 73:14	eisenberg 2:12	112:14,18 113:3	engaged 130:17
77:21 96:20	4:18 7:14,23 8:4	113:21 114:9,14	enhanced 12:11
132:12	8:6,8,19 9:19,25	116:10,16 117:4	30:13
dollars 38:3	11:11,19 12:3	117:7,12,15,20	entities 34:3,3
don 13:9 16:16	14:6,11 18:13	118:3,9,15 119:5	122:3
18:4 39:20	22:12,17,18	119:21 120:11	entitled 15:14
door 27:23	24:18 25:4,18,21	120:14,19	22:3 39:25
double 138:7	30:5 37:9,12	121:13,19 122:6	40:19 42:5,9
draconian 27:8	38:7,13 40:9	122:15,19,24	44:16 46:3 52:2
		124:13,14	52:22,24 53:7,18

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[entitled - fees] Page 10

64:6 77:4 94:24	ex 126:18	exhibit 135:6,6,8	eyes 27:21
101:15 103:6	exactly 25:21	135:9,10,11,12	f
104:19,21	35:22 39:7 43:3	135:13,14,15,16	f 139:2
106:12 110:7	44:21 92:12	135:17,18,19,20	face 23:23
112:9 115:16	112:11	135:21,22,23,24	faced 60:23
116:16 121:14	examination	135:25 137:2,3	facie 128:25
121:25 125:18	97:25 98:2	exhibits 135:4	facilitate 73:14
126:8 132:11,16	134:18 137:9	existence 43:23	fact 7:17 11:25
133:16	139:10,12	existing 72:18	18:20 19:11
entity 127:21	example 13:8,9,9	expect 8:25	32:22 36:15
128:7,8	16:7 17:13	82:24	43:22 88:16
entries 138:6	21:11 23:2 24:6	expeditiously	103:20 106:21
enumerates	29:9 33:24	65:3	factfinder 26:24
40:22	35:17 54:18	expense 59:20	
environment	55:8 56:13	expensive 54:5	fair 21:24 29:13 32:16 72:25
33:16	57:20 60:12	expert 29:2,3	
error 48:20 66:2	77:14 90:3	33:11 37:7 60:6	75:21 89:24
66:4	excel 19:6,12	experts 16:17	114:21 132:10
esi 118:8 126:6	excels 126:20	34:23	133:4
126:11,17,17,19	exception 92:3	explain 10:2	fairly 17:22
126:23 127:7,8	exceptions 96:7	25:2 109:17	49:12 127:6
127:18,19	excess 17:4,14	explaining 120:8	fairness 15:13
128:11,13,13,17	17:19,21 18:5	133:7	32:22 86:8
128:20 133:3	19:17 20:5 21:5	explicit 18:24	faith 114:20
esq 2:7,7,8,12,17	29:6 35:4,25	extend 80:8	117:16
2:21 3:6,7,12,12	36:18 37:11,17	extensive 79:6	fall 74:19 75:3
3:17,17	41:23 42:21	79:11	far 51:21 113:9
established	43:15,20 44:13	extent 26:23	farber 3:17
128:15	45:18 47:18	43:18 45:8	farmer 3:20
et 8:2	49:13 51:19,24	53:19 74:6	fault 65:5
evidence 16:20	53:5,16,21,22	79:22 80:24	feature 9:9
20:6 28:9 29:7	54:18,23 60:25	83:7 92:21	february 111:9
29:11,23 48:24	82:6,21	95:18 106:3	125:9,13
54:7 101:25	excessive 81:23	108:3 113:10	fee 124:12
104:21 131:10	excuse 97:4	122:25 123:21	125:15 127:22
132:2	executive 45:20	132:25	fees 4:19 126:3
evidenced 73:20	executives 12:13	external 79:20	127:24 132:17
73.20	50:15 54:24	77.20	133:15

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[feld - going] Page 11

feld 3:9	focused 99:2	future 31:5 45:9	78:12 84:12
fifth 35:2	focussing 89:16	79:13	118:5 121:22
fighting 133:9	folder 118:13,24	g	134:11,12
figure 36:4	followed 76:5	gage 3:4	given 30:3 35:8
37:20 133:14	following 2:23	gagespencer.c	96:23 139:13
figuring 40:3	form 9:11 102:9	3:7	gives 131:10
filed 110:20	formal 70:16	galeota 137:10	giving 38:12
filings 26:4,22	forth 68:25	gates 16:15	75:17 82:24
financial 105:24	70:18 98:14,18	gather 42:3	glanzberg
find 13:17 21:8,9	99:10 103:3	gather 42.3 gathered 96:14	137:11
26:24 34:15	139:11	general 1:4 2:3,5	go 4:4 5:25 14:4
56:24 63:17	forward 10:6	4:9 33:14 50:12	27:22 40:5
65:23 70:7	28:9 29:11,17	52:13 53:11,14	43:14 63:2,8
114:25 122:8	30:25 33:19	64:12 90:10	66:14 71:23
finding 104:16	66:14 67:3	92:23 94:23	77:11,12 88:20
findings 25:6	found 102:25	96:19 97:11	94:5 95:9 97:13
finish 109:22	four 4:3 78:14	101:8,12,24	103:7 106:19
finished 116:22	foyer 114:19	101.8,12,24	132:14 133:19
finite 110:2	framework	117:24	134:5
firm 13:8 18:4	16:23	general's 4:16	goes 63:14 71:14
23:15 33:4	frankly 13:19	5:2 6:3 15:4	100:13 113:23
70:19	18:11 20:16	63:18 92:12	116:21
first 10:3 21:21	36:14,23 71:12	102:22 105:5	going 9:16,24
40:10,11 44:17	95:5 103:8	110:25	10:16,19 20:2
45:6 51:12 74:4	fraud 15:21	generally 123:9	22:13,19 24:9,12
85:21 90:2	frazer 1:10 3:5	generaly 123.9 generals 62:4	24:25 25:5 27:3
92:20 111:21	frenkel 5:18	generate 55:20	28:17,19,22
113:17 115:7	friendly 103:2	generated 58:2	29:14,17 32:25
fit 137:21	front 12:25	79:3 82:18	34:17 36:4,9
five 85:3 109:5	102:5 108:20	getting 19:12	37:22 42:21
110:14 111:23	fronted 133:17	55:23 62:12	46:7,8 67:18
113:11	full 22:24 86:18	71:5 130:14	69:2 70:6 71:19
flagged 75:4	fully 35:5	gifts 34:5	73:7,22 74:24
fleming 3:4,6	fundraising	give 6:21 10:20	77:5 78:2 81:3
flights 51:22	11:15	11:23 13:3,25	84:11 88:7
floor 2:6	further 30:14	36:9 45:23	93:17 100:2,19
focus 37:11	34:20 78:9	61:17 75:11,12	105:4 108:5,21
	139:14	01.17 73.11,12	114:3 119:12
L	Varitant I ac		

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[going - important]

gold 16:23 happened 56:8 15:2 17:15 10 good 33:16 happening 31:11 18:11 20:9,15 hou 63:13 75:10 happens 81:2,5 22:18 23:8 13 81:2 114:20 happy 9:25 25:22 29:15 hou 117:16 118:22 13:23 79:11 30:6 31:21 33:9 63 118:23 119:13 128:21 129:9 35:10,23 36:13 hug gotten 32:13,14 harassed 31:2 37:13 38:7 50:5 hun gottwald 19:3 harassment 51:8 53:10 47 governing 54:14 30:23 31:6 56:10,13,23 hyp government hard 48:9 58:25 59:21 50 121:24 126:18 69:14 70:13,21 45 government hauer 3:9 69:14 70:13,21 45 106:7 hayley 3:12 74:2 15 75:3 24	ar 66:25 72:8 02:7 121:3 arly 128:4 31:14 ars 61:11,13 1:17 ge 93:24 adred 33:5 7:23 115:2 othetical 0:19 othetically 5:15 80:25 i
good 33:16 happening 31:11 18:11 20:9,15 hou 63:13 75:10 happens 81:2,5 22:18 23:8 13 81:2 114:20 happy 9:25 25:22 29:15 hou 117:16 118:22 13:23 79:11 30:6 31:21 33:9 61 118:23 119:13 128:21 129:9 35:10,23 36:13 hug gotten 32:13,14 harassed 31:2 37:13 38:7 50:5 hug gotward 19:3 harassment 51:8 53:10 47 government 30:23 31:6 56:10,13,23 hyp 58:25 59:21 50 hard 48:9 58:25 59:21 50 106:7 hayley 3:12 71:22 72:24 government 105:23 haydey 3:12 74:2 15 75:3 24	arly 128:4 31:14 ars 61:11,13 1:17 ge 93:24 adred 33:5 7:23 115:2 oothetical 0:19 oothetically 5:15 80:25 i
63:13 75:10 happens 81:2,5 22:18 23:8 13 81:2 114:20 happy 9:25 25:22 29:15 hou 117:16 118:22 13:23 79:11 30:6 31:21 33:9 61 118:23 119:13 128:21 129:9 35:10,23 36:13 hug gotten 32:13,14 harassed 31:2 37:13 38:7 50:5 hug gottwald 19:3 harassment 51:8 53:10 47 governing 54:14 30:23 31:6 56:10,13,23 hyp government hard 48:9 58:25 59:21 50 121:24 126:18 61:21 62:10,24 hyp governmental hauer 3:9 69:14 70:13,21 45 106:7 hayley 3:12 71:22 72:24 governor 105:23 heads 21:20 74:2 15 75:3 24	31:14 ars 61:11,13 1:17 ge 93:24 adred 33:5 7:23 115:2 oothetical 0:19 oothetically 5:15 80:25 i
81:2 114:20 happy 9:25 25:22 29:15 hou 117:16 118:22 13:23 79:11 30:6 31:21 33:9 61 118:23 119:13 128:21 129:9 35:10,23 36:13 hug gotten 32:13,14 harassed 31:2 37:13 38:7 50:5 hug gottwald 19:3 harassment 51:8 53:10 47 governing 54:14 30:23 31:6 56:10,13,23 hyp government hard 48:9 58:25 59:21 50 121:24 126:18 61:21 62:10,24 hyp governmental hauer 3:9 69:14 70:13,21 45 106:7 hayley 3:12 71:22 72:24 governor 105:23 heads 21:20 74:2 15 75:3 24	1:17 ge 93:24 ndred 33:5 7:23 115:2 nothetical 0:19 nothetically 5:15 80:25 i
117:16 118:22 13:23 79:11 30:6 31:21 33:9 61 118:23 119:13 128:21 129:9 35:10,23 36:13 hug gotten 32:13,14 harassed 31:2 37:13 38:7 50:5 hun gottwald 19:3 harassment 51:8 53:10 47 governing 54:14 30:23 31:6 56:10,13,23 hyp government 121:24 126:18 61:21 62:10,24 hyp governmental 106:7 hayley 3:12 71:22 72:24 governor 105:23 hands 21:20 74:2 15 75:3 24	1:17 ge 93:24 ndred 33:5 7:23 115:2 oothetical 0:19 oothetically 5:15 80:25 i
118:23 119:13 128:21 129:9 35:10,23 36:13 hug gotten 32:13,14 harassed 31:2 37:13 38:7 50:5 hun gottwald 19:3 harassment 51:8 53:10 47 governing 54:14 30:23 31:6 56:10,13,23 hyp government hard 48:9 58:25 59:21 50 121:24 126:18 61:21 62:10,24 hyp governmental hauer 3:9 69:14 70:13,21 45 106:7 hayley 3:12 71:22 72:24 governor 105:23 heads 21:20 74:2 15 75:3 24	ge 93:24 ndred 33:5 7:23 115:2 nothetical 0:19 nothetically 5:15 80:25 i
gotten 32:13,14 harassed 31:2 37:13 38:7 50:5 hung gottwald 19:3 harassment 51:8 53:10 47 governing 54:14 30:23 31:6 56:10,13,23 hyp government hard 48:9 58:25 59:21 50 121:24 126:18 61:21 62:10,24 hyp governmental hauer 3:9 69:14 70:13,21 45 106:7 hayley 3:12 71:22 72:24 governor 105:23 heads 21:20 74:2 15 75:3 24	ndred 33:5 7:23 115:2 pothetical 0:19 pothetically 5:15 80:25 i
gottwald 19:3 harassment 51:8 53:10 47 governing 54:14 30:23 31:6 56:10,13,23 hyp government hard 48:9 58:25 59:21 50 121:24 126:18 61:21 62:10,24 hyp governmental hauer 3:9 69:14 70:13,21 45 106:7 hayley 3:12 71:22 72:24 governor 105:23 heads 21:20 74:2 15 75:3 24	7:23 115:2 oothetical 0:19 oothetically 5:15 80:25 i
governing 54:14 30:23 31:6 56:10,13,23 hyp government hard 48:9 58:25 59:21 50 121:24 126:18 61:21 62:10,24 hyp governmental hauer 3:9 69:14 70:13,21 45 106:7 hayley 3:12 71:22 72:24 governor 105:23 heads 21:20 74:2 15 75:3 24	oothetical 0:19 oothetically 5:15 80:25
government hard 48:9 58:25 59:21 50 121:24 126:18 61:21 62:10,24 hyp governmental hauer 3:9 69:14 70:13,21 45 106:7 hayley 3:12 71:22 72:24 governor 105:23 heads 21:20 74:2 15 75:3 24	0:19 oothetically 5:15 80:25 i
121:24 126:18 61:21 62:10,24 hyp governmental hauer 3:9 69:14 70:13,21 45 106:7 hayley 3:12 71:22 72:24 governor 105:23 heads 21:20 74:2 15 75:3 24	oothetically 5:15 80:25 i
governmental hauer 3:9 69:14 70:13,21 45 106:7 hayley 3:12 71:22 72:24 74:2 15 75:3 24	5:15 80:25 i
governmental hauer 3:9 69:14 70:13,21 45 106:7 hayley 3:12 71:22 72:24 governor 105:23 heads 21:20 74:2 15 75:3 24	5:15 80:25 i
106:7 hayley 3:12 71:22 72:24	
governor 105:23 heads 21:20 74:2 15 75:3 24	
	30.4 52.11
106.6 hoor 22.16.40.22 76.12.77.0	a 39:5 53:11 ntified 11:13
\mid great $34.571.4 \mid$ heard $51.13 \mid 78.17.70.21 \mid$	7:20 18:5 47:9
1 74.0 75.15 1 84.13 80.7 1 80.23 83.5 22 1	7:20 18:3 47:9 7:23 48:6
$ \mathbf{groon} 63.4 $ $ 115.22 116.15 95.20 96.21 $	
grounds 74.23 hold 1.17.26.7 80.7.10.01.22.25	3:20 87:3
\$3·15 101·21	7:11
1 123.4 1 108.11 1 06.7 07.8 08.6	ntify 20:4
$ \mathbf{group} 2.14 $ help $ \mathbf{g} \cdot \mathbf{A} 25.17 $ $ 100.4 5.12 25 $	0:4 98:16
guard 113:4 55:25 81:3 101:17 102:21	05:19 112:19
guess 0:4 20:13 hereinhefere 103:13 105:12	14:4 115:7
67:11 01:13 130:11 106:17 100:2 0 13	30:20,23
guidance 16:5 horounte 120:10 100:20 110:12 Idel	ntity 96:10
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	107:3 108:7
Guye 30:12 high 105:4 116:11 110:21 IIIU	cidates
hiro 20.4 121.14 123.8	14:16
hirod 45:22 124:15 128:16 Imp	olication 41:2
n 135:2	olicit 18:24
nall 38:3 47:25 historical 60:18 130:6 134:0 Imp	olicitly 12:9
nand 139:20 hope 4:6.76:16 imp	olied 51:18
nandle 15:23 hold 6:4 31:9 76:18 131:18	0:4
52:4 5 84:22 hotel 57:18 imp	ortant 10:9
nands 101:20 honor 5:6 20 6:7 hotels 54:4	5:9 25:10,16
104:14 Notice 3.0,20 0.7 Notes 34.4 59	9:25 64:3
0.0,7 7.20 12.27	

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[important - involves]

111.10 15 110.0	indicate 101.7	initially 24.7	:
111:12,15 112:2	indicate 121:7	initially 34:7	inventorying
112:4 130:6	indicated 12:19	48:19	81:17
impose 16:13	71:25 99:15	injunctive 16:13	investigated
66:7	indicating 55:9	17:8 20:7 33:13	17:3 33:25
impossible 121:9	55:14 108:9	76:14,16,21 77:3	34:18 35:3,6,19
impression	indication 130:5	104:10	35:19 61:2
95:21	individual 87:16	inordinate 66:11	92:23
improper 42:3	88:3 122:3	66:13	investigating
42:11,14 56:19	individuals	inquire 19:24	46:10 77:17
92:20 106:4	97:18 108:6	21:19,23 29:13	investigation
improperly	ineffective 23:21	39:19	15:22 21:5
73:19	23:23	inquiry 77:20	30:17 31:3,4
inaccurate 26:21	informal 110:10	insert 105:12	34:9,11,14 35:18
39:6	111:5	insist 111:22	44:14 54:3 71:6
inadvertently	informants	integral 11:3	92:12,18 94:25
47:10	85:11 96:12	intend 48:23	96:5,15,21 100:7
inappropriately	109:6	interaction	106:8 109:25
6:18	information 7:3	100:8	110:11 111:4,6
inartfully 68:17	7:5,8 15:5,13	interest 17:14	111:13,17
include 101:19	18:3,8 22:2	28:5 34:2 38:20	121:25 122:5
116:20	32:23 33:2,6	48:22 69:21	investigations
includes 24:11	35:9 38:10	89:14 91:9 93:7	7:17 21:12 25:8
68:25 127:25	39:18 40:12,19	93:22	41:22 80:15
including 11:14	46:2 50:16 57:9	interested	investigative
67:12	61:12 71:5	139:17	95:19 100:14
incoming 61:11	77:24 87:3	interesting	investigators
inconsistency	92:10 93:3,6,11	131:23	98:15
107:15	95:3,5,11 98:17	internal 7:17	investigatory
incorrect 26:4	99:6 101:16	64:19 96:22,24	95:2,25
103:18	105:7 110:3	internally 96:19	invocation 34:25
incurred 129:18	112:9 115:13,17	internet 23:6	invoices 129:9
independant	119:25 123:22	interpret 100:3	131:10
6:13 24:22 27:9	125:20 137:13	interpreting	invoke 18:17
independent	137:14,23	99:5	involved 10:25
51:2 89:2	informed 86:23	interrogatory	11:10 92:11
index 75:17	88:7 113:22	109:2	109:23
126:6 137:21,24	infractions	interview 85:9	involves 54:22
ĺ	26:25	96:25	
	X7 '4 4 T		

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[irrelevance - learning]

irrelevance	jonathan 2:7	48:14 51:23	lane 2:20
93:20 102:18	josh 3:10	52:25 53:7	language 88:2
irrelevant 92:14	joshua 1:10	54:10,21 55:6,19	lapierre 1:9 2:15
93:9,19 105:10	journey 102:23	56:3,21,22 59:22	17:13 20:25
ish 111:2	judge 16:12	59:22,24 60:10	33:4 37:15
issue 8:22 13:12	23:10 27:12,20	60:11,14,19,20	39:15 40:4 43:6
15:3,16 17:2	87:17,24 103:15	66:18 74:11	45:4,11 47:3
18:17,21,22	104:5,24 120:16	75:18 76:5 81:2	48:21 54:16,25
32:21 46:14,20	120:19	81:5 84:3 90:24	55:6 56:15
55:3 57:11 66:7	judgment 138:5	91:11 92:13	60:16
86:15,19 89:4,8	july 36:15 86:4	99:16 108:19	lapierre's 33:25
96:17,18 104:20	jumped 14:17	110:24 114:5,21	51:22
104:25 110:13	jury 12:11 23:10	116:17 119:9,9	large 32:12
110:13 117:19	27:12,20 28:2	119:22 121:2	100:11 101:2
127:6 128:11,18	29:18 104:19	122:18 124:24	largely 7:2 92:2
129:12	k	125:6 127:19,24	95:8
issued 87:17	k 16:15	128:6,14 131:3	larger 95:23
issues 9:4 10:10	karyn 1:18	131:14,19	late 20:11 61:11
15:15 16:6	90:22 139:7,23	knowing 61:3	law 2:14,19
18:21 20:23	keep 113:24	knowledge 39:18	18:15 32:17
29:6 51:9 64:8	132:20	knowledgeably	36:7 54:14 85:7
77:3 85:24 87:4	keeping 76:17	55:21	89:12 91:7
88:23 89:20	120:17	known 57:14	100:22 105:6,9
102:13 109:11	kent 2:17,17	58:23	132:10 133:7,11
117:8	kent 2.17,17 kept 50:16	knows 40:20,25	laws 22:25 26:3
items 5:15 78:14	kind 11:19 28:15	43:3 50:9 52:13	26:20
78:23		128:17	lawsuit 15:17
j	39:21 63:14 77:18 133:23	1	lawyer 29:5
james 1:4 2:5	knew 58:6 70:15	l 16:15 124:15	39:13 63:9 94:2
101:22 111:2		124:15	lawyers 9:2 12:7
january 119:18	know 5:11,14	labels 8:16	13:5 22:21 26:8
•	8:15,16 9:23 20:17 25:22	lack 20:7	28:20,24 30:3,16
jim 3:20		lacks 14:2	31:13,13 45:15
john 1:9 3:5	32:15 34:8,10	laid 126:12	131:12
johnson 3:7	36:2,10,12 37:19		lead 74:17
joined 87:5	39:7,10,12,25	lan 13:9 16:16	learn 73:6
88:23	41:17 42:5,9	18:5 39:20	learning 36:20
	44:16 45:14		

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[leave - master] Page 15

leave 138:6	limousine 54:5	looks 4:3,23	22:1,10 23:1
leaves 107:21	line 137:19	lost 100:18	24:1,8,24 25:1
ledger 50:12	lined 130:11	lot 36:16 41:10	25:13,19 26:1
53:12,14	list 90:14 109:12	64:15 75:5	27:1 28:1 29:1
lee 120:24	listening 131:19	133:9	29:16 30:1 31:1
127:18	lists 36:17	lovers 2:20	31:19,22 32:1,2
legal 9:3 11:3	litigation 15:21	luxury 54:4	32:6 33:1 34:1
45:24	123:11	m	35:1,12,15 36:1
legitimately	llp 3:4,9,14	ma'am 31:23	36:8 37:1,8,14
133:18	location 59:19	mail 116:5,20	38:1,11 39:1,23
letitia 1:3 2:5	locations 1:17	117:23	40:1 41:1,20
101:22 111:25	lodging 56:15	main 48:15	42:1,8 43:1,13
letter 4:9,11,12	59:12,16 60:15	maintain 93:10	44:1,6,20 45:1
4:17,23 6:3	loegering 3:17	maintaining	46:1,17 47:1,4
12:19 28:16	log 6:19 68:4	42:4	47:13 48:1,8
32:10 33:3	70:7,12 71:20	majority 126:22	49:1,2,5,8,16,20
73:17 76:11	74:18 81:19	making 46:18,24	50:1 51:1,4,11
80:7 84:10,19	85:25 86:25	49:10 90:18	52:1,4,7 53:1
89:11 106:24	89:5,23 90:7	133:22	54:1,20 55:1,13
122:10,23	95:6 109:11	manageable	56:1,5,25 57:1
letters 79:18,19	115:12 117:22	80:3	57:17 58:1,8,14
96:21 100:10,11	118:5,16 119:24	managed 104:17	58:17,22 59:1,6
109:12	120:25 121:6	management	60:1 61:1,5,8,24
level 23:4 132:7	123:4	79:19 80:7	62:1,2,8,14,17
133:21	logs 84:21	mark 2:21 130:9	63:1,16,21,24
lewis 13:10	long 19:10 63:4	marked 137:18	64:1 65:1,7,16
16:16	96:16	marketing 6:16	65:19 66:1 67:1
lexington 2:11	look 5:9 6:21	marriage 139:16	67:6 68:1,9,21
liability 48:13,25	19:16,18 35:21	master 1:16 4:1	69:1,9,15 70:1,4
77:8,11,13	36:25 37:5,7	4:2 5:1,12,23	71:1,16 72:1,4
104:16 123:14	43:18 47:22	6:1,20,24 7:1	72:14,20,25 73:1
liable 26:8 31:9	53:9 93:3 94:5	8:1,14 9:1,13,22	73:11 74:1,9,13
liberally 78:22	101:18 118:15	10:1 11:1,6,18	74:20 75:1,14,20
liberty 2:6	118:16 122:6	12:1,2 13:1 14:1	75:25 76:1,10,25
lighted 63:4	looked 37:24	14:3,23 15:1	77:1 78:1,11,19
likelihood 105:4	52:10,25 53:8	16:1 17:1 18:1	79:1,15 80:1,12
limited 96:7	looking 45:16	19:1 20:1 21:1	81:1 82:1,2,16
99:25	112:23		83:1 84:1,2,6,18
L	Voritort Lo		

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[master - mystery]

			6
85:1,2 86:1,11	131:1,5 132:1	memoranda	mitigated 106:22
87:1,9 88:1,15	133:1 134:1,4,10	85:9	mix 28:20 65:5
88:18 89:1,9	134:14 137:1	memorandum	mixed 37:3
90:1,12 91:1,3,6	material 73:20	96:24	mmp 10:13
91:11,23 92:1,7	materials 6:11	mentioned 121:2	11:14 34:2
92:25 93:1,13,16	6:14 24:11	merely 16:4	67:11 69:15
94:1,10,16 95:1	97:24 125:8	merit 14:2 58:5	70:14,20,20 71:3
95:15 96:1 97:1	matter 20:19	102:18	71:7,18
97:2,5,12 98:1,3	21:18 25:8	met 102:2,5	moment 6:21
98:10,20,25 99:1	46:13 77:5 86:7	methods 95:2,19	14:5
99:4,18,21,24	94:17 121:14	metlife 3:15	money 38:2
100:1,17 101:1,3	139:18	million 34:4 38:3	64:16 104:10
101:9,13 102:1	matters 6:6,10	mind 46:16	133:17
103:1,12,14,25	6:17 15:12,16	106:10 107:21	monica 2:7
104:1,23 105:1	18:18 22:7	111:8 112:17	31:24 32:3
105:13 106:1,3	83:18	113:2,24 120:17	monies 56:4
106:14,18 107:1	mckenna 11:15	minimum	monitor 16:12
107:3,23 108:1,2	mean 31:17 40:3	137:21	24:22 27:10
108:10 109:1,4	47:6 61:19	minute 95:16	28:21 51:2
109:16,21 110:1	65:14 66:3	minutes 77:22	76:15 81:4 89:3
110:18,21 111:1	94:21 109:17	78:24 79:2,4	morgan 13:9
112:1,10,15,20	110:9 115:3	mischaracterizes	16:16
113:1,20 114:1	means 9:23 15:6	38:9	motion 17:10,11
114:10 115:1,20	measure 27:8	misconduct	60:5 87:19
116:1,15,17	measures 24:13	34:19,21	89:17 128:24
117:1,5,10,13,18	31:5	mismanaged	130:16
118:1,2,6,10,21	mechanism 66:5	48:17	move 12:4 67:8
119:1,6 120:1,5	mechanisms	misrepresentat	84:7
120:12,15 121:1	28:3	83:25	moved 87:14
121:10,17,20	meeting 90:10	missing 120:25	88:13 102:15
122:1,8,12,16,20	111:8 112:3	mission 104:23	103:19 104:22
123:1,5,18,25	121:3	124:12	moves 120:21
124:1,8,10,17	meetings 79:13	mistaken 22:11	multiple 33:10
125:1 126:1,14	meets 78:25	112:21	mutual 86:7
126:25 127:1,9	members 102:24	misunderstand	mwerbner 2:22
127:13,20 128:1	membership	14:14	mystery 50:11
128:12,22 129:1	6:15 11:15	misunderstood	
129:13,24 130:1		124:4	

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[n - obligated] Page 17

n	new 1:2,2,3,4,19	21:3,25 22:22	nra's 6:8,12,19
n 2:2 3:2 137:7	2:3,4,5,6,6,12,12	23:2,8,12,15	15:8 16:18 19:8
name 88:5 94:8	2:16,16 3:6,6,11	24:6,19 25:24	21:16 22:21,23
names 96:11	3:11,16,16 18:15	29:4,5 30:8,18	26:5,10 30:15
narrow 98:9,14	55:23 72:2	31:12,17 32:18	31:14 82:4
108:12 114:12	87:13 88:24	32:25 33:10,16	84:19 85:16
national 1:9 2:10	105:23 106:4	33:18,24 34:3,18	87:19 92:6,9,17
nature 8:17,18	112:18 123:21	34:21 35:10,16	102:24 104:11
near 122:10	129:2 139:4,5,8	37:17 39:2,22,25	122:22 125:4
necessary 18:14	newly 88:11	41:6,11 43:4,8	130:11
42:14 77:25	nice 14:20	43:17 45:3,8	number 6:5 7:23
129:8	non 10:16 66:8	47:8,9,19,21	11:12 12:15
necessitate 13:22	67:21 68:12	48:6 51:13	24:7 40:8 52:16
need 4:4 5:21	normal 15:11	52:25 53:19,25	78:20 105:22
13:14 16:11,12	23:11	54:24 55:17	124:11 125:16
17:7 20:7 28:21	notary 1:18	60:2,17,18 62:3	125:19,22 135:7
33:13 39:12	139:7	62:13 63:4,5,7	nyag 25:23,24
40:16 43:6 63:2	notation 60:13	63:15 64:17	27:4 41:14
66:20 71:25	note 32:8 59:25	65:12,15,22	43:11 58:3
76:3 84:7 85:14	62:9 83:23	66:21,22 67:18	59:18 79:12
90:23 101:18	130:6	67:20 70:24	81:6,8,11,20
108:13 128:19	notes 6:22	71:25 73:19	82:14 83:19
131:14	notice 81:8	75:7 76:4 77:14	86:23 87:6,11,24
needed 30:18	100:10	78:2,25 79:8	88:6 102:3
needs 24:3 41:4	notices 94:14	80:17 81:10	103:9 104:9,17
108:7 131:6,7	99:8	82:14,19 83:17	111:20 128:17
negotiating	notify 45:11	87:8,13,14 88:4	nyag's 102:7
67:13	november 1:12	88:8 89:7 91:18	nyna 3:21
negotiation	36:14 111:7	92:24 95:13	0
67:21 68:24	139:20	96:13 99:15	o 1:16 124:19
69:20,23,25	nra 4:11 6:14,15	101:23 102:8	oath 110:25
125:12	7:4,11 8:20 9:6	103:5 106:2,9,22	object 66:24
negotiations	9:8 11:2 12:7,8	110:5 122:15	84:5,5 123:9,17
67:25 68:7	12:10 13:5	123:13,16 129:6	objecting 72:13
70:17 71:12	14:21 15:5,14,18	129:10 130:18	obligated 125:2
never 103:23	15:25 16:7,25	130:21 131:6,25	125:14,25 126:2
120:19 129:11	17:16 18:25	132:15,20,23	127:2
131:25	19:7,25 20:22	133:15	127.2
<u> </u>			1

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[obligation - page]

obligation 49:21	officer 129:4	13:1 14:1 15:1	117:1 118:1
49:23 124:21	131:22	16:1 17:1 18:1	119:1 120:1
128:24 132:19	official 79:24	19:1 20:1 21:1	121:1 122:1
obligations	officially 111:3	22:1 23:1 24:1	123:1 124:1
110:3	oh 5:17 101:17	25:1 26:1 27:1	125:1 126:1
obtain 15:13	okay 6:20 7:20	28:1 29:1 30:1	127:1 128:1
94:3,7 98:17	11:18 12:2 14:3	31:1 32:1 33:1	129:1 130:1
obtained 37:25	14:25 19:14	34:1 35:1 36:1	131:1 132:1
97:24 102:21	26:9 31:19	37:1 38:1 39:1	133:1 134:1
obtaining 33:7	56:25 61:7,24	40:1 41:1 42:1	137:1
obviously 55:3	67:6 68:9,21	43:1 44:1 45:1	orco 19:2
84:11 108:19	73:16 74:12	46:1 47:1 48:1	order 16:2 24:3
123:13 134:11	82:2 84:15	49:1 50:1 51:1	24:25 72:2,6
occur 38:21 41:8	88:15 90:24	52:1 53:1 54:1	125:4
41:25 45:10	100:19 101:13	55:1 56:1 57:1	orders 4:22
47:7 77:7 79:14	114:11 116:18	58:1 59:1 60:1	organized 4:6
82:12	118:3,9 119:3	61:1 62:1 63:1	outcome 139:17
occurred 27:2	122:19 124:10	64:1 65:1 66:1	outlined 133:10
40:24 41:9,17,24	126:13 129:13	67:1 68:1 69:1	outset 14:19
50:10 58:18,25	134:2	70:1 71:1 72:1	outside 15:22
59:5 83:13,21	once 131:25	73:1 74:1 75:1	16:8,19,20 18:4
111:23	ones 40:25 44:4	76:1 77:1 78:1	overall 111:16
occurring 45:25	47:3,5,8 68:14	79:1 80:1 81:1	overpayment
occurs 31:7	ongoing 21:14	82:1 83:1 84:1	71:7
82:15	onset 75:4	85:1 86:1 87:1	owed 17:19,22
october 4:8,17	open 22:6,8	87:23 88:1 89:1	17:23 18:6
4:22 5:10 73:17	opens 68:13	90:1 91:1 92:1	19:19 40:5
84:10 103:21	opine 33:11	93:1 94:1 95:1	p
odd 113:10	34:23	96:1 97:1 98:1	p 2:2,2 3:2,2
offer 9:9 48:24	opined 16:18	99:1 100:1	124:15
office 2:3 4:16	opportunity	101:1 102:1	p.m. 134:17
5:2 15:4 38:10	19:14	103:1 104:1	page 2:23 74:4,5
48:16 52:12	oppose 16:11	105:1 106:1	74:16 76:11
63:18 66:12,14	opposite 30:22	107:1 108:1	78:15 106:23
100:24 102:2,4,5	31:10	109:1 110:1	137:9,14,19,21
102:7,14,22	oral 1:15 4:1 5:1	111:1 112:1	137:22,23 138:3
103:9 106:6	6:1 7:1 8:1 9:1	113:1 114:1	,
	10:1 11:1 12:1	115:1 116:1	

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[pages - preparation]

pages 73:16	payment 20:5	137:2,3	points 78:15
118:14	27:22 37:16	phrase 108:13	policies 26:3,19
paid 34:4 38:2,3	56:12,14 82:5,13	pick 120:24	27:15,16 30:10
41:23 56:4	payments 17:4	picked 18:7	35:11
60:16 130:24,25	41:13 45:10	picking 52:3	pop 19:5
132:2,17	48:19 50:14	64:13 68:10,19	position 30:15
paper 126:18	82:6,12,20,21	69:5 96:18	41:7 46:15 52:9
papers 126:20	peek 17:17	pierce 13:6	72:23 80:21
paradigm 26:12	pen 130:7 131:3	15:11 28:13	91:20 92:3,5
paradox 78:20	people 1:3 2:4	place 12:13	105:2
paragraph 98:21	27:23 55:4	24:20 27:22	possible 137:22
parameter 117:9	percent 33:5	28:3 30:2 45:7	post 116:19
parameters	47:24,25	90:2	128:5
114:4,6,7	period 36:25	placed 15:15	potential 17:20
park 3:5,11,16	110:9 112:13,24	17:2	28:4 100:6
part 80:17 91:14	112:25	placing 13:12	potentially 40:4
96:15 100:7	permit 89:24	plaintiff 1:5 2:4	powell 1:10 3:10
105:19 116:5	115:5	20:13,18,24 33:7	35:16
partial 17:25	permitted 7:9	50:3	practical 12:24
particular 39:16	18:12 54:13	plaintiff's 19:24	practice 17:10
45:16 53:2 57:5	person 30:25	135:4	17:11 60:5
115:4	102:6 107:17	plaintiffs 91:18	130:16
parties 1:17 10:7	129:23	planning 9:9	preamble 33:19
10:25 11:12	personal 42:17	platform 126:21	preclude 104:16
75:8 86:2 90:4,6	103:5	pleaded 103:21	precluded 15:7
96:8 126:9	perspective 17:8	pleading 7:19	23:9 43:8 45:12
139:15	pertain 9:2	please 90:23	71:5 86:8
partners 6:16	peter 1:16	pleased 31:15	101:20
parts 40:9	philip 102:23	plus 113:14	predating 110:7
party 25:25	phillips 1:9 2:20	point 7:22 28:6	predominantly
26:18 66:5,8	3:15 34:25	48:3 50:8 75:21	126:17
77:18 94:2	54:19	76:21 80:13	prejudice 46:5
124:7,17 129:20	phone 122:12	83:2 88:8,22	prejudiced
130:8,10	photograph	89:22 90:16	107:25
pay 61:18,19	135:11,12,13,14	91:24 93:9 98:4	prejudicing
62:3,21 65:9	135:15,16,17,18	100:20 120:23	32:20
66:19,23 67:5	135:19,20,21,22	122:11,13,13	preparation
127:18 129:17	135:23,24,25	, ,	8:13 24:2
	X7 '4 4 I		

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[prepare - putting] Page 20

prepare 19:16	64:21 69:21	probably 64:6	protected 32:23
prepared 19:14	73:20 74:7	probe 37:23	103:10
23:17 60:14	89:13,14 90:19	problem 80:11	protections
79:4	91:8,9 93:8,23	91:2 105:20	81:12
preparing	95:22 105:7	problematic	protocols 76:4
133:20	125:4 126:8	47:10 78:5	prove 24:4 77:4
prescheduled	130:9,12	problems 117:11	104:17 127:20
121:4	privileged 7:5,8	117:14	provide 13:23
present 3:20	8:10 10:16,19,24	procedures 30:2	69:2 74:7 131:9
75:9 81:7	11:25 12:16,23	30:11	131:12
presentation	18:18 21:18,22	proceeding 77:7	provided 59:18
23:16 79:24	22:2,20 23:14,25	process 40:6	82:22 109:22
presentations	25:7,7,9 28:17	109:14 130:18	125:9
24:3 79:18	33:2 34:15 35:9	processes 12:11	provides 40:13
presented 55:16	45:21 46:13	24:20 28:7 79:9	providing 11:2
125:20 132:2,9	49:18 54:8	procure 128:21	68:4 73:23
presenting 100:2	67:21 68:4,12,14	produce 9:17	81:19 111:19
133:20	70:7,23 71:20	63:9 64:23	provision 132:25
presents 80:6	74:18,23 81:15	66:12 67:18,20	public 1:18 93:7
preservation	81:19 83:15,16	82:14	93:22 139:7
99:8 100:9	84:21 85:5,25	produced 63:6	pull 33:3
president 21:21	86:25 89:5	70:2,3 96:6	purely 75:7
presupposes	93:11 94:22	97:23 98:2	purpose 19:21
44:10	95:6,8 100:16	99:12,14	37:2,4 54:7
pretty 19:10	112:6 115:12,18	product 8:12	purposes 42:21
prevent 31:5	115:20 117:22	production	pursuant 8:11
prevented 33:6	117:24 118:4,16	20:11 93:6	66:6
previously 104:8	119:24 120:25	124:23 132:4	push 112:16
prima 128:25	121:6 130:20	program 60:9	put 12:25 18:20
primarily 54:16	133:2	programmer	20:16 28:9
principles 27:21	privileges 12:9	113:25	29:10,25 32:21
prior 70:15	31:18 81:10,13	promptly 63:10	71:20 72:17
110:9	89:16,25 91:15	proof 16:10	104:21 108:21
privilege 4:14	94:24 95:4,12	prospective	113:17 120:2,3
6:9,19 7:16 8:12	103:11	76:13	puts 10:5 33:18
8:18 13:7 15:8	priviliges 112:7	protect 21:25	128:7
15:11 28:13	pro 112:6	95:24 125:4	putting 29:17
32:19 35:20	_		46:12,19,20

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[question - relying] Page 21

~	reality 44:25	record 13:19	133:16
q	realize 50:7,7	69:6,7 139:12	reimbursement
question 7:20	64:24	records 57:25	4:20 45:4 51:16
14:15 34:24	realized 63:6	79:23	128:9 132:16
44:10,15,19	really 10:8 18:8	recurrence 78:3	reject 106:16
45:14 50:6	25:10 47:19	recusal 28:2	120:6
56:16 67:17	55:11 89:24	redact 130:19	relate 12:16
93:18 114:16,17	96:18 113:10	refer 28:17 80:5	22:23 75:6 89:4
124:20 125:24	121:18	reference 7:18	related 23:25
127:10,14	realtime 81:16	25:6 29:2	25:25 26:18
129:21 137:19	reason 39:19	referring 47:2	58:2 71:18
questioned	79:7 95:9,10	88:4	77:18 80:9
49:13	132:8	reflect 22:21	83:17 91:15
questioning	reasonable 29:4	121:8	139:15
108:17 114:18	31:8 124:22	reflected 87:23	relates 126:6
questions 36:22			
36:24 57:7	127:25 128:3,4	reflecting 80:14 82:4,19	relating 4:20 6:6 7:3 11:8 18:3
137:18	129:21 130:5,23 131:2 133:14	· · · · · · · · · · · · · · · · · · ·	7.3 11.6 16.3
quickly 55:11		reform 16:10,24 20:6 71:11	
73:7	reasonably 129:18		relation 6:12,15
quite 56:18 79:6	reasons 42:17	reforming 16:14 refused 17:16	relationship 67:10
80:2 115:13		22:8	
r	120:7		relevance 23:17
r 2:2 3:2 139:2	reassessment 12:21	regard 6:10 10:12 17:15	106:21 relevant 92:22
raise 102:12	rebecca 3:17	33:9 74:3 96:20	reliance 16:18
raised 86:3			26:12
87:20 127:7	rebut 48:25	129:4 130:12	
128:18 130:22	rebuttal 108:11	regarding 67:10	relief 16:13 17:8
range 115:10,11	108:16	70:18 71:6	20:8,21 27:3 33:14 48:14
118:17,18,25	receipt 82:6,20	92:10	
119:14	receipts 82:11	regulations	76:14,16,21 77:3
rapport 103:5	receive 51:16	22:25	86:5,9 104:10
rate 128:4	received 17:4	regulator 31:14	relies 106:25
rates 131:14	51:14 52:14	regulatory 26:21	reluctant 61:18
raw 8:2 36:9	56:6 123:22	reimburse 37:17	rely 9:10 20:22
real 113:20	recess 76:8	124:21 125:3	22:13,20 32:25
120:4,9	84:16,24	126:2	107:11
120.7,7	recognize 64:5	reimbursed	relying 15:25
	123:20 126:6	129:7 132:11	16:15 33:5

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[remained - rule] Page 22

remained 95:7 repeatedly 35:3 resisting 62:20 60:9 73:24 remains 120:18 77:15 72:7 93:5 98:4,8 74:25 remedial 31:5 report 5:18 98:13 revision 112 remedy 46:21 reporter 61:22 respect 4:14 5:3 rid 87:25	2:22
remedial 31:5 report 5:18 98:13 revision 112	
remedy 46:21 reporter 61:22 respect 4:14 5:3 rid 87:25	0
	0
77:6,12 78:8 65:11 90:25 29:22 35:16 rifle 1:9 2:10	~
remember 59:11 91:5 40:2,10 55:7 right 5:19,2	4
59:11 114:2 reports 29:3 68:5,23 69:11 6:25 11:7 1	4:4
120:16,16 33:11 60:6 70:5 72:6 76:4 24:15,17 25	5:3,4
remind 102:20 77:22 78:4,24 79:12 82:17 31:20 32:7	34:6
remotely 1:17	36:3
rendered 11:4 represent 66:21 91:16 112:12 42:11,12 44	:21
renegotiated representation 114:7 119:8 44:22 45:3,	25
71:3 107:9 122:22 132:6 48:11 49:15	5
rep 19:9 21:17 representations 133:3,5 57:22 59:6	
55:17 56:7 33:17 respectfully 62:15 65:18	3
repaid 17:14 representative 127:21 68:16 69:13	3
21:2,6 35:5 13:3 34:13 response 73:5 70:8 71:21	
38:18 39:7,9,15 57:21 75:12,15 85:15 86:16,18 72:10,15,21	-
40:14 41:2,3,5 represented 119:9,11 73:24 80:20),22
41:18 42:18 129:5 responses 4:10 82:10 83:3	84:8
43:2,6 44:5,12 request 61:10 4:12 118:8 89:10,18 93	3:15
45:20 47:3,11 72:8 80:5 responsibility 93:15 97:20)
48:22 50:21,23 127:24 131:24 129:17 99:3 105:3	
53:20 57:24 132:5 rest 10:21 107:6,6,19	
60:18,20,22 61:3 requested 70:10 restitution 88:3 110:18,21 1	14:9
83:8 70:14 137:13 result 30:2 117:11,14,1	
repay 40:16 43:7 requests 118:8 results 22:4 117:20,25 1	
61:14 119:10 37:25 120:6 121:2	
repayment 17:3 require 78:9 retain 132:22 122:21 126:	
37:19 40:11 123:12 133:21 retained 16:8 rights 104:1	2
48:24 49:12 required 51:3 retains 81:12 ring 7:19	
51:14 53:21 81:22 123:6 retention 79:18 road 55:7	
56:3 58:21,25 125:21 131:17 reveal 81:14 robbed 19:1	
83:11,12,20 requires 32:22 119:24 120:4 rosarium 26	
129:24 116:2 revealed 18:2 round 125:1	
repayments reserve 107:19 96:5,9 rsm 10:13 1	1:17
12:12 40:18 residual 107:13 review 9:18 rule 124:16	
41:8,16 43:9 13:22 22:14 126:23 127:	:17

212-267-6868 516-608-2400

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[ruled - sherwood] Page 23

ruled 103:23	scanned 126:19	seen 126:10	share 75:25
rules 126:5	schedule 50:20	130:2 132:13	126:21
130:8	schedules 50:18	selecting 75:18	sheehan 94:8
ruling 87:17	scheduling	senior 23:4	102:4
94:5	100:11	sense 78:12	sheets 32:14
rulings 137:18	scope 90:17	85:15 108:12	sherwood 1:16
S	search 112:23	133:10	4:1,2 5:1,23 6:1
s 2:2 3:2 125:12	114:3,20 116:2,8	sent 96:21	6:20,24 7:1 8:1
135:2	116:24 126:4	117:23	8:14 9:1,13,22
saber 19:3	133:3	separate 12:4	10:1 11:1,6,18
safe 34:19	searches 113:23	138:3	12:1,2 13:1 14:1
salaries 62:3	113:24 126:11	separately 10:11	14:3,23 15:1
samantha 3:12	second 4:17	september 19:9	16:1 17:1 18:1
sample 13:4	21:21 40:17	38:17 57:24	19:1 20:1 21:1
75:19	44:17 79:17	58:19 59:2	22:1,10 23:1
samples 75:13	86:10 90:21	87:18 110:16,22	24:1,8,24 25:1
75:15	118:17	111:19 113:4,12	25:13,19 26:1
sanction 66:7	section 73:18	113:16,19	27:1 28:1 29:1
sanction 66.7	138:2	114:18 116:3,7	29:16 30:1 31:1
sargeant 3:21	see 5:17 10:22	116:13,19,24	31:19,22 32:1,2
sar geant 5.21 saw 101:25	11:24 13:13	117:9 118:20,25	32:6 33:1 34:1
saving 12:5 16:7	23:14 47:22	119:15,17	35:1,12,15 36:1
16:11 25:12	55:19 74:14	sequentially 9:4	36:8 37:1,8,14
30:8 38:2 44:4,7	76:7 84:22	series 38:14	38:1,11 39:1,23
49:17,22 50:25	105:22 117:22	served 95:6	40:1 41:1,20
51:7 56:19	124:11	services 11:2	42:1,8 43:1,13
70:24 76:19	seek 20:4 94:20	54:5 105:24	44:1,6,20 45:1
86:13 93:2,2	132:16	set 45:16 73:4	46:1,17 47:1,4
114:15 116:11	seeking 4:19	139:11,20	47:13 48:1,8
120:8 121:11	15:10,12 76:14	seth 3:17	49:1,2,5,8,16,20
says 7:14 29:3	77:11 86:9 88:2	sets 4:3	50:1 51:1,4,11
31:7 37:18	89:2 91:18 94:3	setting 16:21	52:1,4,7 53:1
40:23 43:7	105:8 125:6,15	severely 38:8	54:1,20 55:1,13
61:16 85:3	127:22,23 128:8	sexual 30:23	56:1,5,25 57:1
118:23 121:21	129:23	sexually 31:2	57:17 58:1,8,14
121:23 126:10	seeks 27:4 33:15	sfarber 3:18	58:17,22 59:1,6
132:10	86:5	shape 9:11	60:1 61:1,5,8,24
132.10			62:1,2,8,14,17
		val Calutions	

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[sherwood - special] Page 24

63:1,16,21,24 64:1 65:1,71,6 61:1,96:1 67:1 117:1,5,10,13,18 65:19 66:1 67:1 119:1,6 120:1,5 69:1,9,15 70:1,4 71:1,16 72:1,4 71:1,16 72:1,4 72:14,20,25 73:1 72:14,20,25 73:1 72:14,20,25 73:1 72:14,20,25 73:1 72:14,20,25 73:1 72:14,20,25 73:1 72:14,20,25 73:1 72:14,20,25 73:1 122:1,8,13,16,20 73:11 74:1,9,13 74:20 75:1,14,20 79:1,15 80:1,12 79:1,15 80:1,12 128:12,216 128:12,22 129:1 128:12,2,16 128:12,22 129:1 129:13,25 130:1 138:14 12:20 111:18 8:18 82:1,2,16 129:13,25 130:1 88:18 82:1,9 90:1,12 91:1,3,6 91:11,23 92:1,7 90:1,12 91:1,3,6 91:11,23 92:1,7 99:2,5,12 98:1,3 199:4,18,21,24 100:1,17 101:1,3 101:9,13 102:1 103:1,12,14,25 104:1,24 105:1 105:13 106:1,3 106:14,19 107:1 107:3,23 108:1,2 108:18 123:7 133:13,23 13	· ·			9
65:19 66:1 67:1 118:1,2,7,10,22 sight 121:20 115:21 117:12 sort 5:7 12:21 67:6 68:1,9,21 119:1,6 120:1,5 120:12,15 121:1 signature 139:23 sort 5:7 12:21 69:1,9,15 70:1,4 121:10,17,20 significance 89:6 significance 89:6 significance 89:6 72:14,20,25 73:1 122:1,8,13,16,20 115:14 48:5 77:22 78:5 73:11 74:1,9,13 123:1,5,18,25 100:18 115:6 74:20 75:1,14,20 124:1,8,10,18 101:18 simple 42:18 108:18 115:6 75:25 76:1,10,25 125:1 126:1,14 simply 17:24 sorted 113:15 sought 7:25 11:4 79:1,15 80:1,12 127:13,20 128:1 simply 17:24 sought 7:25 11:4 16:5 17:3 93:4 16:5 17:3 93:4 10:21 10:4 sought 7:25 11:4 81:1 82:1,2,16 129:13,25 130:1 133:1 134:1,4,10 133:1 134:1,4,10 133:1 134:1,4,10 133:1 134:1,4,10 133:1 134:1,4,10 133:1 134:1,4,10 133:1 34:1 437:1 134:14 137:1 134:14 137:1 134:14 137:1 135:15 99:9 99:3 90:1 125 spacing 138:5,7 spacing 138:5,7 spacing 138:5,7 spacing 138:5,7	63:1,16,21,24	116:1,15,17	sides 123:7	72:24 88:19
67:6 68:1,9,21 119:1,6 120:1,5 signature 139:23 sort 5:7 12:21 69:1,9,15 70:1,4 120:12,15 121:1 121:10,17,20 122:1,8,13,16,20 122:1,8,13,16,20 73:11 74:1,9,13 123:1,5,18,25 simple 42:18 108:18 115:6 48:5 77:22 78:5 74:20 75:1,14,20 124:1,8,10,18 101:18 sorted 113:15 sorted 113:15 75:25 76:1,10,25 125:1 126:1,14 18:14 19:23 32:24 38:2 102:21 110:4 81:1 82:1,2,16 128:12,22 129:1 128:12,22 129:1 55:17 54:13 sought 7:25 11:4 85:1,2 86:1,11 131:1,5 132:1 131:1,5 132:1 55:2 93:9 94:3 space 138:6 87:1,9 88:1,15 133:1 134:1,4,10 138:6 spacing 138:5,7 88:18 89:1,9 134:14 137:1 single 101:25 spacing 138:5,7 99:1,12 91:1,3,6 94:1,10,16 95:1 94:1,10,16 95:1 94:1,10,16 95:1 94:1,10,16 95:1 84:24 situation 63:15 6:1,20,24 7:1 4:2 5:1,12,23 6:1,20,24 7:1 4:2 5:1,12,23 10:1 11:1,6,18 12:1,2 13:1 14:1 11:1,6,18 12:1,2 13:1 14:1 12:1,2 13:1 14:1 12:1,2 13:1 14:1	64:1 65:1,7,16	117:1,5,10,13,18	133:13,23	100:5 106:18
69:1,9,15 70:1,4 120:12,15 121:1 significance 89:6 14:10 15:11 71:1,16 72:1,4 121:10,17,20 122:1,8,13,16,20 73:11 74:1,9,13 123:1,5,18,25 simple 42:18 108:18 115:6 74:20 75:1,14,20 123:1,16,10,18 simple 42:18 108:18 115:6 75:25 76:1,10,25 125:1 126:1,14 simple 42:18 sorted 113:15 80:1,15 80:1,12 127:13,20 128:1 18:14 19:23 32:24 38:2 sought 7:25 11:4 81:1 82:1,2,16 128:12,22 129:1 128:12,22 129:1 55:2 93:9 94:3 sounds 57:6 space 138:6 spacing 138:5,7 space 138:6 spacing 138:5,7 space 138:6 spacing 138:5,7 spacing 138:5,7 space 138:6 spacing 138:5,7	65:19 66:1 67:1	118:1,2,7,10,22	sight 121:20	115:21 117:12
71:1,16 72:1,4 72:14,20,25 73:1 73:11 74:1,9,13 74:20 75:1,14,20 73:11 74:1,9,13 75:25 76:1,10,25 76:1,10,25 77:1 78:1,11,19 79:1,15 80:1,12 122:12,16 123:12,212 129:1 123:12,216 123:12,212 129:1 123:12,212 129:1 123:12,212 129:1 123:13,25 130:1 131:1,5 132:1 131:1,5 132:1 131:1,5 132:1 131:1,36 139:1,13,6 90:1,12 91:1,3,6 91:11,23 92:1,7 92:25 93:1,13,16 91:11,23 92:1,7 92:25 93:1,13,16 94:1,10,16 95:1 95:15 96:1 97:1 97:2,5,12 98:1,3 98:10,20,25 99:1 99:4,18,21,24 100:1,17 101:1,3 101:18 101:18 simple 42:18 108:18 115:6 sorted 113:15 sought 7:25 11:4 16:5 17:3 93:4 10:221 110:4 sounds 57:6 space 138:6 spacing 138:5,7 speak 35:21 138:6 spacing 138:5,7 speak 35:21 138:6 spacing 138:5,7 speak 35:21 122:3,7:13 102:8 situation 63:15 64:11 119:19 site 23:21 32:13 164:1,24,125 show 17:7 122:13,16,18 127:23 small 97:9 137:22 22:1,10 23:1 103:1,12,14,25 showing 13:21 105:13 106:1,3 106:14,19 107:1 105:13 106:1,3 106:14,19 107:1 107:3,23 108:1,2 108:18 115:6 simple 42:18 108:18 115:6 sorted 113:15 sought 7:25 11:4 16:5 17:3 93:4 100:21 110:4 sounds 57:6 space 138:6 spacing 138:5,7 speak 35:21 122:1,10,16,92 situation 63:15 64:11 119:19 six 49:3,10 50:19 10:1 11:1,6,18 12:1,2 13:1 14:1 137:22 22:1,10 23:1 137:22 22:1,10 23:1 14:3,23 15:1 15:14 simple 42:18 101:18 single 42:18 101:18 sought 7:25 11:4 16:5 17:3 93:4 100:21 110:4 sounds 57:6 space 138:6 space 138:	67:6 68:1,9,21	119:1,6 120:1,5	signature 139:23	sort 5:7 12:21
72:14,20,25 73:1 122:1,8,13,16,20 115:14 48:5 77:22 78:5 73:11 74:1,9,13 123:1,5,18,25 simple 42:18 108:18 115:6 74:20 75:1,14,20 123:1,5,18,25 simple 42:18 108:18 115:6 75:25 76:1,10,25 125:1 126:1,14 simple 42:18 108:18 115:6 77:1 78:1,11,19 126:25 127:1,9 18:14 19:23 36:5 17:3 93:4 79:1,15 80:1,12 127:13,20 128:1 18:14 19:23 32:24 38:2 102:21 110:4 81:1 82:1,2,16 129:13,25 130:1 129:13,25 130:1 55:2 93:9 94:3 sounds 57:6 space 138:6 85:1,2 86:1,11 131:1,5 132:1 133:1 134:1,410 134:14 137:1 shield 6:9 32:20 52:29 3:9 94:3 111:18 space 138:6	69:1,9,15 70:1,4	120:12,15 121:1	significance 89:6	14:10 15:11
73:11 74:1,9,13 123:1,5,18,25 simple 42:18 108:18 115:6 74:20 75:1,14,20 75:25 76:1,10,25 124:1,8,10,18 101:18 sorted 113:15 75:25 76:1,10,25 124:1,8,10,18 101:18 sorted 113:15 77:1 78:1,11,19 126:25 127:1,9 127:13,20 128:1 18:14 19:23 16:5 17:3 93:4 81:1 82:1,2,16 128:12,22 129:1 52:17 54:13 sought 7:25 11:4 83:1 84:1,2,6,18 129:13,25 130:1 131:1,5 132:1 55:2 93:9 94:3 space 138:6 spacing 138:5,7 87:1,9 88:1,15 133:1 134:1,4,10 single 101:25 spack 35:21 spack 35:21 88:18 89:1,9 134:14 137:1 sheld 6:9 32:20 46:4 71:15 313:6 72:23 77:13 90:1,12 91:1,3,6 91:11,23 92:1,7 74:19 95:3 short 76:8 84:16 sit 39:3 133:13 special 1:15 4:1 4:2 5:1,12,23 91:10,16 95:1 short 76:8 84:16 84:24 64:11 119:19 8:1,14 9:1,13,22 6:1,20,24 7:1 8:1,14 9:1,13,22 10:1 1:1,6,18 12:1,2 13:1 14:1 12:1,2 13:1 14:1 8:1,14 9:1,13,22 10:1 1:1,6,18 12:1,2 13:1 14:1 12:1,	71:1,16 72:1,4	121:10,17,20	significant	26:11 35:21
74:20 75:1,14,20 124:1,8,10,18 101:18 sorted 113:15 75:25 76:1,10,25 125:1 126:1,14 126:25 127:1,9 18:14 19:23 16:5 17:3 93:4 79:1,15 80:1,12 127:13,20 128:1 32:24 38:2 102:21 110:4 81:1 82:1,2,16 128:12,22 129:1 52:17 54:13 sounds 57:6 83:1 84:1,2,6,18 129:13,25 130:1 55:2 93:9 94:3 space 138:6 85:1,2 86:1,11 131:1,5 132:1 133:1 134:1,4,10 133:1 134:1,4,10 88:18 89:1,9 134:14 137:1 single 101:25 space 138:6 90:1,12 91:1,3,6 91:11,23 92:17 46:4 71:15 siting 45:2 special 1:15 4:1 92:25 93:1,13,16 74:19 95:3 situation 63:15 6:1,20,24 7:1 95:15 96:1 97:1 84:24 8hort 76:8 84:16 64:11 119:19 8:1,14 9:1,13,22 99:4,18,21,24 100:1,17 101:1,3 122:13,16,18 127:23 10:1 11:1,6,18 105:13 106:1,3 105:13 106:1,3 123:17 125:18 sightly 44:23 16:1 17:1 18:1 106:14,19 107:1 107:3,23 108:1,2 8hown 123:16 society 119:14 <t< td=""><td>72:14,20,25 73:1</td><td>122:1,8,13,16,20</td><td>115:14</td><td>48:5 77:22 78:5</td></t<>	72:14,20,25 73:1	122:1,8,13,16,20	115:14	48:5 77:22 78:5
75:25 76:1,10,25 125:1 126:1,14 simply 17:24 sought 7:25 11:4 77:1 78:1,11,19 126:25 127:1,9 18:14 19:23 16:5 17:3 93:4 79:1,15 80:1,12 127:13,20 128:1 32:24 38:2 102:21 110:4 81:1 82:1,2,16 128:12,22 129:1 52:17 54:13 sounds 57:6 83:1 84:1,2,6,18 129:13,25 130:1 55:2 93:9 94:3 space 138:6 85:1,9 88:1,15 133:1 134:1,4,10 134:14 137:1 single 101:25 speak 35:21 88:18 89:1,9 134:14 137:1 shield 6:9 32:20 46:4 71:15 sipping 128:6 special 1:15 4:1 90:1,12 91:1,3,6 91:11,03 92:1,7 74:19 95:3 sitting 45:2 special 1:15 4:1 92:25 93:1,13,16 84:24 short 76:8 84:16 64:11 119:19 8:1,14 9:1,13,22 95:15 96:1 97:1 84:24 short 76:8 84:16 64:11 119:19 8:1,14 9:1,13,22 99:4,18,21,24 100:1,17 101:1,3 122:13,16,18 127:23 small 97:9 10:1 11:1,6,18 103:1,12,14,25 shown 123:16 soity 19:14 22:1,10 23:1 22:1,10 23:1 106:14,19 107:1	73:11 74:1,9,13	123:1,5,18,25	simple 42:18	108:18 115:6
77:1 78:1,11,19 126:25 127:1,9 18:14 19:23 16:5 17:3 93:4 79:1,15 80:1,12 127:13,20 128:1 32:24 38:2 102:21 110:4 81:1 82:1,2,16 128:12,22 129:1 52:17 54:13 sounds 57:6 83:1 84:1,2,6,18 129:13,25 130:1 55:2 93:9 94:3 space 138:6 85:1,2 86:1,11 131:1,5 132:1 111:18 space 138:6 87:1,9 88:1,15 133:1 134:1,4,10 single 101:25 space 138:6 88:18 89:1,9 134:14 137:1 single 101:25 space 138:6 91:11,23 92:1,7 46:4 71:15 sipping 128:6 spacing 138:5,7 91:11,23 92:1,7 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 91:11,23 92:1,7 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 92:25 93:1,13,16 46:4 71:15 situation 63:15 6:1,20,24 7:1 95:15 96:1 97:1 84:24 shortly 102:3 six 49:3,10 50:19 10:1 11:1,618 98:10,20,25 99:1 shot 38:12 show 17:7 slightly 44:23 12:1,2 13:1 14:1 100:1,17 101:1,3 122:13,16,18 sightly 44:23 16:	74:20 75:1,14,20	124:1,8,10,18	101:18	sorted 113:15
79:1,15 80:1,12 127:13,20 128:1 32:24 38:2 102:21 110:4 81:1 82:1,2,16 128:12,22 129:1 52:17 54:13 sounds 57:6 83:1 84:1,2,6,18 129:13,25 130:1 55:2 93:9 94:3 space 138:6 85:1,2 86:1,11 131:1,5 132:1 111:18 space 138:6 87:1,9 88:1,15 133:1 134:1,4,10 single 101:25 space 138:6 88:18 89:1,9 134:14 137:1 single 101:25 space 138:6 91:11,23 92:1,7 shield 6:9 32:20 sipping 128:6 spacing 138:5,7 91:11,23 92:1,7 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 91:10,10,16 99:1 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 92:25 93:1,13,16 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 95:15 96:1 97:1 short 76:8 84:16 64:11 119:19 8:1,14 9:1,13,22 97:2,5,12 98:1,3 short 17:7 siz 49:3,10 50:19 10:1 11:1,6,18 99:1,48,21,24 100:1,17 101:1,3 122:13,16,18 122:13,16,18 122:13,16,18 100:1,17 101:1,3 127:23 small 97:9 19:1 20:1 21:1	75:25 76:1,10,25	125:1 126:1,14	simply 17:24	sought 7:25 11:4
81:1 82:1,2,16 128:12,22 129:1 52:17 54:13 sounds 57:6 83:1 84:1,2,6,18 129:13,25 130:1 55:2 93:9 94:3 space 138:6 85:1,2 86:1,11 131:1,5 132:1 111:18 spacing 138:5,7 87:1,9 88:1,15 133:1 134:1,4,10 single 101:25 speak 35:21 90:1,12 91:1,3,6 shield 6:9 32:20 sipping 128:6 special 1:15 4:1 91:11,23 92:1,7 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 92:25 93:1,13,16 74:19 95:3 sitting 45:2 special 1:15 4:1 95:15 96:1 97:1 84:24 short 76:8 84:16 64:11 119:19 8:1,14 9:1,13,22 97:2,5,12 98:1,3 short y 102:3 six 49:3,10 50:19 10:1 11:1,6,18 99:4,18,21,24 show 17:7 slide 23:21 32:13 12:1,2 13:1 14:1 109:1,3 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 83:9,11 95:14 sme 2:13 22:1,10 23:1 106:14,19 107:1 127:25 128:3 society 119:14 25:13,19 26:1 107:3,23 108:1,2 shows 57:20 94:11 132:12 32:6 33:1 34:1 109:16,21 110:1 shroud 93:17 sooner 108:23	77:1 78:1,11,19	126:25 127:1,9	18:14 19:23	16:5 17:3 93:4
83:1 84:1,2,6,18 129:13,25 130:1 55:2 93:9 94:3 space 138:6 85:1,2 86:1,11 131:1,5 132:1 111:18 spacing 138:5,7 87:1,9 88:1,15 133:1 134:1,4,10 single 101:25 speak 35:21 88:18 89:1,9 134:14 137:1 138:6 72:23 77:13 90:1,12 91:1,3,6 shield 6:9 32:20 sipping 128:6 102:8 91:11,23 92:1,7 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 92:25 93:1,13,16 74:19 95:3 sitting 45:2 special 1:15 4:1 95:15 96:1 97:1 84:24 short 76:8 84:16 64:11 119:19 8:1,14 9:1,13,22 97:2,5,12 98:1,3 shortly 102:3 six 49:3,10 50:19 10:1 11:1,6,18 98:10,20,25 99:1 show 17:7 slide 23:21 32:13 12:1,2 13:1 14:1 109:4,18,21,24 show 17:7 slide 23:21 32:13 16:1 17:1 18:1 101:9,13 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 showing 13:21 sme 2:13 22:1,10 23:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 107:3,23 108:1,2 shown 123:16 software 115:5 32:6 33:	79:1,15 80:1,12	127:13,20 128:1	32:24 38:2	102:21 110:4
85:1,2 86:1,11 131:1,5 132:1 111:18 spacing 138:5,7 87:1,9 88:1,15 133:1 134:1,4,10 single 101:25 speak 35:21 88:18 89:1,9 134:14 137:1 138:6 72:23 77:13 90:1,12 91:1,3,6 shield 6:9 32:20 sipping 128:6 102:8 91:11,23 92:1,7 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 92:25 93:1,13,16 74:19 95:3 sitting 45:2 4:2 5:1,12,23 94:1,10,16 95:1 short 76:8 84:16 64:11 119:19 8:1,14 9:1,13,22 97:2,5,12 98:1,3 shortly 102:3 six 49:3,10 50:19 10:1 11:1,6,18 98:10,20,25 99:1 shot 38:12 94:14 12:1,2 13:1 14:1 99:4,18,21,24 show 17:7 slightly 44:23 16:1 17:1 18:1 100:1,17 101:1,3 122:13,16,18 slightly 44:23 19:1 20:1 21:1 103:1,12,14,25 showing 13:21 137:22 22:1,10 23:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 57:20 somebody 69:5 31:19,22 32:1,2	81:1 82:1,2,16	128:12,22 129:1	52:17 54:13	sounds 57:6
87:1,9 88:1,15 133:1 134:1,4,10 single 101:25 speak 35:21 88:18 89:1,9 134:14 137:1 138:6 72:23 77:13 90:1,12 91:1,3,6 shield 6:9 32:20 sipping 128:6 102:8 91:11,23 92:1,7 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 92:25 93:1,13,16 74:19 95:3 sitting 45:2 4:2 5:1,12,23 94:1,10,16 95:1 84:24 situation 63:15 6:1,20,24 7:1 95:15 96:1 97:1 84:24 six 49:3,10 50:19 10:1 11:1,6,18 98:10,20,25 99:1 short 38:12 94:14 12:1,2 13:1 14:1 99:4,18,21,24 show 17:7 slide 23:21 32:13 16:1 17:1 18:1 100:1,17 101:1,3 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 83:9,11 95:14 137:22 22:1,10 23:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 32:6 33:1 34:1 10:18,21 110:1 116:6 125:10<	83:1 84:1,2,6,18	129:13,25 130:1	55:2 93:9 94:3	space 138:6
88:18 89:1,9 134:14 137:1 138:6 72:23 77:13 90:1,12 91:1,3,6 shield 6:9 32:20 46:4 71:15 sipping 128:6 102:8 91:11,23 92:1,7 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 92:25 93:1,13,16 74:19 95:3 sitting 45:2 special 1:15 4:1 94:1,10,16 95:1 84:24 short 76:8 84:16 64:11 119:19 81,14 9:1,13,22 97:2,5,12 98:1,3 shortly 102:3 six 49:3,10 50:19 10:1 11:1,6,18 98:10,20,25 99:1 shot 38:12 94:14 12:1,2 13:1 14:1 99:4,18,21,24 show 17:7 slide 23:21 32:13 14:3,23 15:1 100:1,17 101:1,3 122:13,16,18 slightly 44:23 16:1 17:1 18:1 101:1,12,14,25 showing 13:21 small 97:9 19:1 20:1 21:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 100:18,21 110:1 shown 57:20 94:11 132:12 32:6 33:1 34:1 101:19,13 shown 123:16 soon 57:25	85:1,2 86:1,11	131:1,5 132:1	111:18	spacing 138:5,7
90:1,12 91:1,3,6 shield 6:9 32:20 sipping 128:6 102:8 91:11,23 92:1,7 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 92:25 93:1,13,16 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 94:1,10,16 95:1 8hort 76:8 84:16 sitting 45:2 4:2 5:1,12,23 95:15 96:1 97:1 84:24 shortly 102:3 six 49:3,10 50:19 8:1,14 9:1,13,22 97:2,5,12 98:1,3 shortly 102:3 shot 38:12 94:14 12:1,2 13:1 14:1 99:4,18,21,24 show 17:7 slide 23:21 32:13 12:1,2 13:1 14:1 100:1,17 101:1,3 122:13,16,18 slightly 44:23 16:1 17:1 18:1 101:9,13 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 83:9,11 95:14 sme 2:13 22:1,10 23:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 shown 123:16 software 115:5 29:16 30:1 31:1 107:3,23 108:1,2 shows 57:20 94:11 132:12 32:6 33:1 34:1 10:19,11,11:1 shred 101:25 son	87:1,9 88:1,15	133:1 134:1,4,10	single 101:25	speak 35:21
91:11,23 92:1,7 46:4 71:15 sit 39:3 133:13 special 1:15 4:1 92:25 93:1,13,16 74:19 95:3 sitting 45:2 4:2 5:1,12,23 94:1,10,16 95:1 84:24 short 76:8 84:16 6:1,20,24 7:1 95:15 96:1 97:1 84:24 shortly 102:3 six 49:3,10 50:19 8:1,14 9:1,13,22 97:2,5,12 98:1,3 shot 38:12 show 17:7 slide 23:21 32:13 10:1 11:1,6,18 99:4,18,21,24 show 17:7 slide 23:21 32:13 14:3,23 15:1 100:1,17 101:1,3 122:13,16,18 slightly 44:23 16:1 17:1 18:1 101:9,13 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 showing 13:21 137:22 22:1,10 23:1 104:1,24 105:1 83:9,11 95:14 sme 2:13 24:1,8,24 25:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 108:10 109:1,4 shows 57:20 94:11 132:12 32:6 33:1 34:1 10:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1	88:18 89:1,9	134:14 137:1	138:6	72:23 77:13
92:25 93:1,13,16 74:19 95:3 sitting 45:2 4:2 5:1,12,23 94:1,10,16 95:1 8hort 76:8 84:16 situation 63:15 6:1,20,24 7:1 95:15 96:1 97:1 84:24 64:11 119:19 8:1,14 9:1,13,22 97:2,5,12 98:1,3 shortly 102:3 six 49:3,10 50:19 10:1 11:1,6,18 98:10,20,25 99:1 shot 38:12 94:14 12:1,2 13:1 14:1 99:4,18,21,24 show 17:7 slide 23:21 32:13 14:3,23 15:1 100:1,17 101:1,3 122:13,16,18 slightly 44:23 16:1 17:1 18:1 101:9,13 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 showing 13:21 137:22 22:1,10 23:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 10:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 13:1,20 114:1	90:1,12 91:1,3,6	shield 6:9 32:20	sipping 128:6	102:8
94:1,10,16 95:1 short 76:8 84:16 situation 63:15 6:1,20,24 7:1 95:15 96:1 97:1 84:24 64:11 119:19 8:1,14 9:1,13,22 97:2,5,12 98:1,3 shortly 102:3 six 49:3,10 50:19 10:1 11:1,6,18 98:10,20,25 99:1 shot 38:12 94:14 12:1,2 13:1 14:1 99:4,18,21,24 show 17:7 slide 23:21 32:13 14:3,23 15:1 100:1,17 101:1,3 122:13,16,18 slightly 44:23 16:1 17:1 18:1 101:9,13 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 showing 13:21 137:22 22:1,10 23:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 105:13 106:1,3 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 108:10 109:1,4 shows 57:20 116:6 125:10 94:11 132:12 32:6 33:1 34:1 10:18,21 111:1 shred 101:25 soone 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14	91:11,23 92:1,7	46:4 71:15	sit 39:3 133:13	special 1:15 4:1
95:15 96:1 97:1 84:24 64:11 119:19 8:1,14 9:1,13,22 97:2,5,12 98:1,3 shortly 102:3 six 49:3,10 50:19 10:1 11:1,6,18 98:10,20,25 99:1 shot 38:12 94:14 12:1,2 13:1 14:1 99:4,18,21,24 show 17:7 slide 23:21 32:13 14:3,23 15:1 100:1,17 101:1,3 122:13,16,18 slightly 44:23 16:1 17:1 18:1 101:9,13 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 showing 13:21 sme 2:13 22:1,10 23:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 108:10 109:1,4 shows 57:20 94:11 132:12 32:6 33:1 34:1 10:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	92:25 93:1,13,16	74:19 95:3	sitting 45:2	4:2 5:1,12,23
97:2,5,12 98:1,3 shortly 102:3 six 49:3,10 50:19 10:1 11:1,6,18 98:10,20,25 99:1 shot 38:12 94:14 12:1,2 13:1 14:1 99:4,18,21,24 show 17:7 slide 23:21 32:13 14:3,23 15:1 100:1,17 101:1,3 122:13,16,18 slightly 44:23 16:1 17:1 18:1 101:9,13 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 showing 13:21 sme 2:13 24:1,8,24 25:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 108:10 109:1,4 shows 57:20 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soone 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1<	94:1,10,16 95:1	short 76:8 84:16	situation 63:15	6:1,20,24 7:1
98:10,20,25 99:1 shot 38:12 94:14 12:1,2 13:1 14:1 99:4,18,21,24 show 17:7 slide 23:21 32:13 14:3,23 15:1 100:1,17 101:1,3 122:13,16,18 slightly 44:23 16:1 17:1 18:1 101:9,13 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 showing 13:21 137:22 22:1,10 23:1 104:1,24 105:1 83:9,11 95:14 sme 2:13 24:1,8,24 25:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 109:16,21 110:1 116:6 125:10 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	95:15 96:1 97:1	84:24	64:11 119:19	8:1,14 9:1,13,22
99:4,18,21,24 show 17:7 slide 23:21 32:13 14:3,23 15:1 100:1,17 101:1,3 122:13,16,18 slightly 44:23 16:1 17:1 18:1 101:9,13 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 showing 13:21 137:22 22:1,10 23:1 104:1,24 105:1 83:9,11 95:14 sme 2:13 24:1,8,24 25:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 108:10 109:1,4 shows 57:20 94:11 132:12 32:6 33:1 34:1 109:16,21 110:1 116:6 125:10 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20		shortly 102:3	six 49:3,10 50:19	
100:1,17 101:1,3 122:13,16,18 slightly 44:23 16:1 17:1 18:1 101:9,13 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 showing 13:21 137:22 22:1,10 23:1 104:1,24 105:1 83:9,11 95:14 sme 2:13 24:1,8,24 25:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 108:10 109:1,4 shows 57:20 somebody 69:5 31:19,22 32:1,2 109:16,21 110:1 116:6 125:10 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	· ' '	shot 38:12		·
101:9,13 102:1 127:23 small 97:9 19:1 20:1 21:1 103:1,12,14,25 showing 13:21 137:22 22:1,10 23:1 104:1,24 105:1 83:9,11 95:14 sme 2:13 24:1,8,24 25:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 108:10 109:1,4 shows 57:20 somebody 69:5 31:19,22 32:1,2 109:16,21 110:1 116:6 125:10 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	· · · ·	show 17:7		· ·
103:1,12,14,25 showing 13:21 137:22 22:1,10 23:1 104:1,24 105:1 83:9,11 95:14 sme 2:13 24:1,8,24 25:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 108:10 109:1,4 shows 57:20 somebody 69:5 31:19,22 32:1,2 109:16,21 110:1 116:6 125:10 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23		122:13,16,18	slightly 44:23	16:1 17:1 18:1
104:1,24 105:1 83:9,11 95:14 sme 2:13 24:1,8,24 25:1 105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 108:10 109:1,4 shows 57:20 somebody 69:5 31:19,22 32:1,2 109:16,21 110:1 116:6 125:10 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	101:9,13 102:1	127:23	small 97:9	19:1 20:1 21:1
105:13 106:1,3 123:17 125:18 society 119:14 25:13,19 26:1 106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 108:10 109:1,4 shows 57:20 somebody 69:5 31:19,22 32:1,2 109:16,21 110:1 116:6 125:10 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23			137:22	
106:14,19 107:1 127:25 128:3 soft 130:10 27:1 28:1 29:1 107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 108:10 109:1,4 shows 57:20 somebody 69:5 31:19,22 32:1,2 109:16,21 110:1 116:6 125:10 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	· ·	83:9,11 95:14		, ,
107:3,23 108:1,2 shown 123:16 software 115:5 29:16 30:1 31:1 108:10 109:1,4 shows 57:20 somebody 69:5 31:19,22 32:1,2 109:16,21 110:1 116:6 125:10 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	·	123:17 125:18	_	· ·
108:10 109:1,4 shows 57:20 somebody 69:5 31:19,22 32:1,2 109:16,21 110:1 116:6 125:10 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	· ·	127:25 128:3	soft 130:10	
109:16,21 110:1 116:6 125:10 94:11 132:12 32:6 33:1 34:1 110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	· ·	shown 123:16		
110:18,21 111:1 shred 101:25 soon 57:25 35:1,12,15 36:1 112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	·		•	·
112:1,10,15,20 shroud 93:17 sooner 108:23 36:8 37:1,8,14 113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	· ·			
113:1,20 114:1 side 29:20 42:23 sorry 8:7 14:12 38:1,11 39:1,23	· ·			
114:10 115:1,21 64:8,9 123:11 49:7 55:12 69:4 40:1 41:1,20	·			
	114:10 115:1,21	64:8,9 123:11	49:7 55:12 69:4	40:1 41:1,20

Veritext Legal Solutions

212-267-6868 516-608-2400

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[special - sufficient] Page 25

42:1,8 43:1,13	100:1,17 101:1,3	spoke 96:10	strain 114:17
44:1,6,20 45:1	101:9,13 102:1	99:16 100:6	strauss 3:9
46:1,17 47:1,4	103:1,12,14,25	111:14	strawn 3:14
47:13 48:1,8	104:1,23 105:1	spreadsheet	street 2:6,16
49:1,2,5,8,16,20	105:13 106:1,3	19:15 36:17	strenuously
50:1 51:1,4,11	106:14,18 107:1	40:13 55:16,17	83:23 84:5
52:1,4,7 53:1	107:2,23 108:1,2	spreadsheets	stress 15:2
54:1,20 55:1,13	108:10 109:1,3	19:6,12 38:15	stronger 92:4
56:1,5,25 57:1	109:16,21 110:1	55:23 56:6 83:9	structurally
57:17 58:1,8,14	110:18,20 111:1	spring 91:13	104:6
58:17,22 59:1,6	112:1,10,15,20	ss 139:4	structured 89:23
60:1 61:1,5,8,24	113:1,20 114:1,9	stage 46:22	struggling 48:9
62:1,2,8,14,17	115:1,20 116:1	standard 16:23	stuff 131:11,16
63:1,16,21,24	116:14,17 117:1	131:11,16	subject 25:8
64:1 65:1,7,16	117:5,10,12,18	start 85:17	46:12 77:5 81:9
65:19 66:1 67:1	118:1,2,6,10,21	111:20 114:19	submit 128:19
67:6 68:1,9,21	119:1,6 120:1,5	115:18 116:19	129:9
69:1,9,15 70:1,4	120:12,15 121:1	117:8 120:4	submitted 74:24
71:1,16 72:1,4	121:10,17,20	started 14:9 40:2	subpoena 4:21
72:14,20,25 73:1	122:1,8,12,16,20	109:24 111:6	66:10 72:18
73:11 74:1,9,13	123:1,5,18,24	113:24 114:22	73:8 100:10
74:20 75:1,14,20	124:1,7,10,17	116:12 117:9	129:19
75:25 76:1,10,25	125:1 126:1,14	119:23	subpoenas 99:8
77:1 78:1,11,19	126:25 127:1,9	starts 118:19	subsequent
79:1,15 80:1,12	127:13,20 128:1	state 1:2,3,4,19	40:17 78:8
81:1 82:1,2,16	128:11,22 129:1	2:3,4,5 27:18	substantial
83:1 84:1,2,6,18	129:13,24 130:1	77:25 105:23	37:16
85:1,2 86:1,11	131:1,5 132:1	139:4,8	substantive
87:1,9 88:1,15	133:1 134:1,4,10	stated 51:17	99:13
88:18 89:1,9	137:1	statement 38:8	sudden 111:11
90:1,12 91:1,3,6	specific 111:10	statements 26:21	suddenly 19:5
91:11,23 92:1,7	111:21 115:10	stating 52:9	sued 81:11
92:25 93:1,13,16	specifically 32:9	status 77:25	sufficiency 18:10
94:1,10,16 95:1	129:16	step 61:9	sufficient 17:24
95:15 96:1 97:1	spencer 3:4	stern 2:8	24:16,21 25:2
97:2,5,12 98:1,3	spend 133:8	stop 35:13	27:5 29:22
98:10,20,25 99:1	spending 133:6	straightforward	30:20 33:12
99:4,18,21,24		36:24	132:5

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[suggest - three] Page 26

suggest 39:4	taken 41:7 46:15	test 18:9 19:25	68:17 75:10,21
73:12	76:9 80:16	33:21,22 36:5	77:10 79:7 80:2
suit 104:10	84:17,25 113:13	54:11 56:11	80:4,24 81:3
suite 2:20	takes 31:4 74:10	111:12	84:8 85:12 86:6
summarizing	74:14	testified 130:3	89:4,21 92:2
80:15	talk 14:11 49:6	testify 34:17	94:4 96:23
summer 91:13	67:14 90:20	55:21 67:4	100:18 101:15
support 130:3	talked 47:5	107:10	106:4 107:8
supports 106:25	80:19 82:8	testimony 29:8	109:7 110:6
supposed 87:6	talking 51:21	83:12 90:9	113:8,13 114:11
117:22	54:15,21 57:18	108:18 110:25	116:12 122:24
supreme 1:2	59:8 78:13	139:13	123:3,4,5 125:8
sure 6:23 21:2	90:10 93:18	texas 2:21	125:10 127:11
35:14 44:9 52:6	95:17,18 97:9	texting 103:3	127:15 130:13
70:9,12 71:24	targeted 27:3	thank 50:4 68:19	133:3,8,11 134:4
76:6 85:14	tax 29:5 37:6	73:10 79:15	thinks 23:20
90:15 98:12	39:13,20	85:19 91:5	28:10
105:16	tease 32:9	122:20 134:3,8	third 10:7,25
surprise 132:21	technical 26:25	134:13	11:12 75:8
surprised 92:8	technique	thin8g 108:18	85:25 90:4
suspicious 52:22	100:15	thing 14:18	124:7,17 126:9,9
sustain 105:5	tell 9:24 12:10	33:15 35:10	129:20 130:8
svetlana 2:12	27:11,14,20,25	55:11 77:19,23	thirty 119:18
swarth 95:23	36:3 43:11 46:7	78:6 81:2	thoroughness
sword 6:9 7:8	53:15 77:25	118:22,23	109:13
32:20 46:4	105:3,16 107:20	119:13 126:4	thought 14:15
71:15 74:19	117:3 119:8	things 12:14,17	22:11,12 68:13
sworn 139:11	121:22 124:13	32:5 50:20 78:8	72:5 103:15
symmetry 86:7	124:19,23	83:7	125:16
t	telling 23:9 44:2	think 10:8,9,17	thousand 113:14
t 135:2 139:2,2	60:7 116:22	10:22 13:20	115:2
table 5:5	131:17	14:17 25:10	thousands 12:22
take 5:9 69:10	tend 79:5	29:9 30:21	threatened
82:16 86:15	term 52:21,21	31:14,15 39:8	101:22
90:23 113:25	terms 42:24	40:18 42:15	three 5:25 61:11
114:23	105:8 112:23	43:8 44:23,24	61:13,17 65:21
	territory 108:16	45:2,13 48:4	66:25 72:8,8
		58:4 61:17 62:7	74:3 78:25

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[three - unpunished]

threshold 13:21 85:21 tr threw 103:16 tr thrown 104:4,5 time 1:13 36:25 41:15,25 45:23	raditional 117:21 rained 23:7 raining 12:12 23:3,16,19,20 24:11 27:13 32:11,15 rance 53:2 ransaction	trickling 66:16 tried 56:16 63:7 115:23 triggered 63:2 trouble 133:19 true 32:24 53:17 59:13 60:11 126:4,11 139:12	unchanged 95:8 unclean 101:19 undercuts 28:10 underlying 57:14 58:7,9 59:2,4 understand 7:22
85:21 threw 103:16 thrown 104:4,5 time 1:13 36:25 41:15,25 45:23	rained 23:7 raining 12:12 23:3,16,19,20 24:11 27:13 32:11,15 rance 53:2	115:23 triggered 63:2 trouble 133:19 true 32:24 53:17 59:13 60:11	undercuts 28:10 underlying 57:14 58:7,9 59:2,4 understand 7:22
threw 103:16 thrown 104:4,5 time 1:13 36:25 41:15,25 45:23	raining 12:12 23:3,16,19,20 24:11 27:13 32:11,15 rance 53:2	triggered 63:2 trouble 133:19 true 32:24 53:17 59:13 60:11	underlying 57:14 58:7,9 59:2,4 understand 7:22
thrown 104:4,5 time 1:13 36:25 41:15,25 45:23	23:3,16,19,20 24:11 27:13 32:11,15 rance 53:2	trouble 133:19 true 32:24 53:17 59:13 60:11	57:14 58:7,9 59:2,4 understand 7:22
time 1:13 36:25 41:15,25 45:23	24:11 27:13 32:11,15 rance 53:2	true 32:24 53:17 59:13 60:11	59:2,4 understand 7:22
41:15,25 45:23	32:11,15 rance 53:2	59:13 60:11	understand 7:22
· ·	rance 53:2		
57.0 62.1 61.6		126:4.11 139:12	
37.9 03.4 04.0 L	ransaction	,	15:10 17:17
75:11 90:22 t		trust 48:9	25:14,20 44:9
96:17 110:9	38:19,21,22	truth 54:11	46:11 47:14
112:12,24,25	39:16 43:16	119:22	48:9 51:6 62:11
128:2 133:7,9	57:19 58:9,18	try 67:3 106:2	63:25 67:7,15,17
timeframe	59:3,4,8	137:21	67:23 70:22
110:15 114:8,11 t	ransactions	trying 15:4	90:17 95:20
114:13	26:2,18 40:14,21	25:14 28:12	105:2 106:15
timeliness 85:22	40:23 41:10,24	45:17 56:20	110:6 115:23
86:15,17,18	42:3,11 43:14,19	65:23 90:17	116:9,14 119:7
times 79:2	43:21,24 44:11	93:25 98:16	123:19
title 101:5	45:5,17 46:19,20	117:2 119:8	understanding
tmclish 3:13	47:2,7,18,24	turn 10:16,19	18:9 93:14
today 5:8,16,22	48:2,6 49:3,11	11:22 64:2	107:5 115:24,25
10:20 84:14	49:14,17 50:9,19	79:11,24 81:6	117:2
91:20	51:15,20,25	turned 58:3	understood
told 21:16,19	52:14,15,20 53:3	two 11:16 27:23	70:16
26:8 28:24 34:7	57:15 58:7	40:9 43:23	undertaking
54:8,9 105:14	77:18 82:7	62:25 74:21	81:14,16,24
	ranscript	87:15 89:15	underway
tomorrow 80:25	134:15	96:11 107:16	111:13
	ranspired 40:21	117:7 133:23	unfairness 46:5
-	remendous	type 38:22	58:6
touted 20:3	12:18 96:4	types 43:24	unfortunately
	rial 8:13 9:9,10	typical 118:7	31:6
town 90:11	9:10 20:19	u	universe 17:20
102:6 111:14	28:18 30:16	um 97:21	unnecessary
112:4 120:11,24	41:15 43:12	unable 33:20,22	130:18
121:9,11	46:8,14,16,21	unauthorized	unpunished
towns 120:13	76:17 77:6 81:8 97:19 107:11	25:25 26:17	63:14

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[unratified - x] Page 28

	70.10	(1.14.00.60.17	
unratified 26:17	volume 78:13	61:14,20 63:17	witness 96:25
unwarranted	voracity 111:12	64:15 70:7	108:6,21 121:12
39:14	W	89:23 104:15	123:23 134:18
update 110:3	w 2:20	132:14 139:17	139:10,13,19
123:4	wait 19:4 37:14	wayne 1:9 2:15	witnesses 28:10
updates 76:22	95:15	17:13 33:4	36:23 85:6
updating 123:6	waits 64:12	54:16,25 56:15	96:10 97:15,16
123:9,12 124:5	waived 12:9	we've 32:13	97:17,19 98:17
urge 133:13	31:17	wednesday 9:17	99:11,13,25
use 29:18 52:20	waiver 10:4	10:21	100:6,9 103:8
53:23 55:5	13:18,21 17:25	weekend 10:15	108:11 109:3
75:10 138:5	18:17,23 28:15	went 10:14 88:9	123:2 124:6
usual 8:23	walk 55:18	werbner 2:19,21	woefully 121:6
v	wanes 110:25	werbnerlaw.com	woman 122:10
value 34:5	want 5:14 8:16	2:22	wop 122:10
variety 9:3	15:2 18:12	wfleming 3:7	word 108:12
various 8:21	20:17 27:11,13	whatsoever	114:23
13:5 29:18,20	27:19,25 37:20	102:19	words 44:3
30:12 50:13,15	42:23 44:8	whereof 139:19	108:14 115:22
79:3	61:13,14 73:7	whistleblower	work 8:12 15:23
vendor 70:18	74:11 81:7	5:18 26:3,19	16:2 125:3
71:10	91:24 105:16	william 3:6	126:20 132:12
verse 44:17	112:11,16,19	wilson 1:9 2:20	132:18
version 134:16	118:14,14	3:15	works 4:7
versus 19:3	119:22,22	winston 3:14	worse 119:19
48:14 94:20	127:19	winston.com	written 68:18
128:11	wanted 14:11	3:18	wrong 26:6,7
viability 103:24	wanted 14.11 wants 12:10 13:6	wish 50:25	28:23 47:17
vice 21:21	17:6 20:18	withheld 6:11,14	64:18 83:5
videographer	21:25 23:13	6:18 7:21 8:2,5	106:9 113:7
3:21 61:23	67:2 99:16	9:15 14:21	wrote 68:11,12
65:10	warranted 24:23	73:19 74:23	X
view 39:24 65:8	27:10	86:3 96:12	
	waterfront	115:19	x 1:3,11 30:17,19 118:12 135:2
65:8,24 105:6		withholding 8:9	
violate 26:19	94:15	68:2,8 70:6	137:7
violations 26:2	way 4:5 9:11	71:18 83:15	
26:25 104:11	19:6 33:2 56:23		

INDEX NO. 451625/2020 FILED: NEW YORK COUNTY CLERK 12/12/2022 09:10 PM

NYSCEF DOC. NO. 926 RECEIVED NYSCEF: 12/12/2022

> [y - zef] Page 29

y **y** 30:18,19 **yeah** 58:10 88:21 109:19 123:24 year 79:2 86:4 103:22 **years** 8:22 30:13 53:12,13 york 1:2,2,3,4,19 2:3,4,5,6,6,12,12 2:16,16 3:6,6,11 3:11,16,16 18:15 105:23 106:5 112:18 139:4,5,8

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z 30:18,19 **zef** 3:21

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212-267-6868 516-608-2400 FILED: NEW YORK COUNTY CLERK 12/12/2022 09:10 PM INDEX NO. 451625/2020

NYSCEF DOC. NO. 927

RECEIVED NYSCEF: 12/12/2022

EXHIBIT D

11.22.2022 Email to SM re Sampling & Email Attachment

NYSCEF DOC. NO. 927 RECEIVED NYSCEF: 12/12/2022

From: Connell, Monica

To: Svetlana Eisenberg; Dawn M. Wilson; Peter Sherwood

Cc: <u>kent@correlllawgroup.com</u>; <u>WFleming@gagespencer.com</u>; <u>Thompson, Stephen</u>; <u>SFarber@winston.com</u>; <u>Sarah</u>

Rogers; PBannon@winston.com; Sargent, Nina; mwerbner@werbnerlaw.com; mmacdougall@akingump.com; Stern, Emily; samantha.block@akingump.com; hevans@akingump.com; Noah Peters; Stern, Emily; Thompson,

INDEX NO. 451625/2020

Stephen

Subject: RE: Pending motions, People v. NRA

Date: Tuesday, November 22, 2022 12:09:00 PM

Attachments: RE In camera review .pdf

image005.png image006.png image001.png

Dear Judge Sherwood:

Plaintiff write in response to the NRA's email of this morning in order to address two issues.

Documents Submitted for In Camera Review

As an initial matter, the NRA should just plainly state what it has submitted to Your Honor for in camera review and how it has selected the same. Attached is an email chain demonstrating that Plaintiff's efforts to understand the protocol the NRA used to select the emails provided to Your Honor were unsuccessful. In fact, the NRA failed to respond to the last email in the chain which simply asked "Was what was provided all documents or a sampling, and if a sampling, how was that done?"

Plaintiff sought relief in regard to two general categories of allegedly privileged information in its October 20, 2022 omnibus letter application. The first category included documents between the NRA and its agents and third parties, including independent auditors and vendors such as McKenna and MMP, as outlined in Plaintiff's October 20, 2022 letter. The second category encompassed information withheld as privileged relating to matters the NRA directly put at issue in this litigation, including the NRA's compliance reform process. This second category includes communications with the Brewer firm and various outside counsel and consultants relating to, for example, investigation of NRA whistleblower complaints, the calculation of excess benefits, investigation of alleged misconduct within the NRA, related party transactions, conflict of interest, failure to comply with NRA policies relating to procurement, and vendor contracting. As outlined in Plaintiff's October 20th letter, such matters have been placed in issue by the NRA and the NRA may not shield the same from discovery.

It appears that the NRA is taking the position that it has submitted all documents from the first category. If that is the case, can the NRA please confirm that?

Regarding materials from the second category, the NRA states, in summary, that it compiled communications (and, assumedly, reports and related documents) with "a number of lawyers" including NRA counsel and two identified outside counsel, and ran searches "for communications with referenced counsel concerning the above-referenced topics" which include "calculation of potential excess benefits, determinations of whether something is an excess benefit, vendor compliance, and conflicts of interest." Plaintiff will note that this list of issues does not include a number of topics relating to the compliance reform efforts raised by Plaintiff and about which the NRA has asserted privilege.

NYSCEF DOC. NO. 927

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Even if the search terms used by the NRA were complete, it is still unclear how the NRA selected the documents provided to Your Honor. Were all documents received in response to the search terms provided to Your Honor? As the parties have repeatedly done throughout this litigation, the NRA should identify the search terms used, the population of ESI searched, including total number of documents searched and the custodians, and the number of "hits" it received and confirm whether it has submitted all "hits" to Your Honor or has selected some. If it has selected some documents, it should indicate how it did so.

In short, Plaintiff needs a clearer statement of what has been submitted for your review and, to the extent that what has submitted is a portion of a larger sample of withheld documents, to understand how the documents produced were selected. The information provided to the Plaintiff regarding the documents submitted to Your Honor is simply insufficient for Plaintiff to make any assessment of whether the documents submitted, if a sample, are representative of the larger universe of responsive materials, encompass the documents at issue, and are privileged or whether the privilege has been waived by the NRA's placing the subject at issue in this litigation or using the privilege as a sword and shield.

The NRA's Proposed Stipulation

Second, the NRA proposes a stipulation limiting facts and arguments it may introduce at trial. The NRA stated in its email that it "is willing to stipulate that it will not (i) use any privileged documents at trial; or (ii) refer to the advice it received from any attorney in mounting any defense." That is a good first step. However, the NRA would also have to agree that it could not introduce evidence or argument at trial regarding actions undertaken by or with counsel on behalf of the NRA, such as investigations, negotiations with vendors, etc., over which the NRA has asserted privilege and blocked discovery. NRA witnesses have testified and the NRA has confirmed that it intends to argue that it has taken certain steps as part of its compliance reform process, but it has blocked Plaintiff from inquiring about the steps during depositions, placing the matters at issue but using privilege as a shield. As outlined in Plaintiff's October 20, 2022 letter and at the November 14th argument, the NRA intends to argue, and in fact its expert witnesses argue, that the NRA engaged in a far reaching and effective reform effort. But the NRA has blocked the Plaintiff from inquiring into the same and testing that assertion, withholding relevant documents and precluding relevant testimony. The NRA should not introduce facts or arguments at trial regarding issues about which it has elected to block discovery as privileged.

As a way forward to a possible stipulation, Plaintiff suggests that the NRA identify the specific steps it asserts it took as part of its compliance reform efforts, including investigations. For those steps for which it has not seriously blocked inquiry using privilege, for example, its compliance refresher courses, there may be no dispute. For other steps, Plaintiff can set forth whether discovery relating to the same was blocked by an inappropriate assertion of privilege and perhaps the parties may be able to craft a stipulation that resolves some or all of the matters at issue here.

Thank you for your attention to these matters.

Respectfully,

NYSCEF DOC. NO. 927

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

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Monica Connell



Monica Connell Senior Litigation Counsel

New York State Office of the Attorney General 28 Liberty Street, 19th Floor | New York, NY 10005 Tel: (212) 416-8965 | Monica.Connell@ag.ny.gov

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From: Svetlana Eisenberg <sme@brewerattorneys.com>

Sent: Tuesday, November 22, 2022 6:23 AM

To: Connell, Monica <Monica.Connell@ag.ny.gov>; Dawn M. Wilson <dwilson@ganfershore.com>; Peter Sherwood <psherwood@ganfershore.com>

Cc: kent@correlllawgroup.com; WFleming@gagespencer.com; Thompson, Stephen

<Stephen.Thompson@ag.ny.gov>; SFarber@winston.com; Sarah Rogers

<sbr@brewerattorneys.com>; PBannon@winston.com; Sargent, Nina <Nina.Sargent@ag.ny.gov>;
mwerbner@werbnerlaw.com; mmacdougall@akingump.com; Stern, Emily <Emily.Stern@ag.ny.gov>;
samantha.block@akingump.com; hevans@akingump.com; Noah Peters

<nbp@BrewerAttorneys.com>; Stern, Emily <Emily.Stern@ag.ny.gov>; Thompson, Stephen

<Stephen.Thompson@ag.ny.gov>

Subject: RE: Pending motions, People v. NRA

Dear Judge Sherwood,

On behalf of the NRA, I write to address Ms. Connell's latest correspondence.

First, Ms. Connell asserts: "We believe that it is necessary for the NRA to articulate how it selected the sample it has submitted to the Special Master to determine whether it is in fact representative of the entire[t]y of the categories of documents it has withheld from production. If the sample provided is not representative of the larger population of withheld documents, the results of Judge Sherwood's in camera review cannot be extrapolated to the entire population. We therefore ask that the NRA disclose how it selected the documents it submitted, as directed by Judge Sherwood."

NYSCEF DOC. NO. 927

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

As reflected in the attached (and quoted below), the NRA advised the OAG how it selected the sample it submitted to Your Honor. The attached email message, dated November 16, 2022, to OAG states:

"We provided to Judge Sherwood privileged communications between the NRA and its counsel that relate to the NRA's ongoing efforts to ensure compliance with applicable laws, regulations, and its own policies. In addition, we provided communications with a number of lawyers, including our firm, Don Lan, Alex Reid, and John Frazer. The subject matter of the communications included calculation of potential excess benefits, determinations of whether something is an excess benefit, vendor compliance, and conflicts of interest.

The documents were compiled by running searches for communications with referenced counsel concerning the above-referenced topics."

In sum, the documents provided to Your Honor are representative of the larger population of withheld communications.

Moreover, as Your Honor can see (and as the NRA previously represented), those documents do not involve third parties; rather, they are between the NRA and its counsel. Importantly, the NRA has no intention whatsoever of relying, introducing, or referencing any of the privileged documents in support of or as part of any of its defenses. As such, there is no basis for any claim of waiver. In addition, as noted earlier, it is not clear why in-camera review is necessary to evaluate the NYAG's "at issue" waiver argument. Moreover, the NRA is willing to stipulate that it will not (i) use any privileged documents at trial; or (ii) refer to the advice it received from any attorney in mounting any defense.

Second, Ms. Connell also states: "Again, it is not solely the documents that are at issue but the NRA's attempts to block Plaintiff from obtaining access to information it relies upon in asserting that it has appropriately calculated excess benefits, investigated whistleblower complaints, addressed alleged malfeasance, and implemented reforms regarding conflicts of interest and vendor procurement." With regard to that statement, the NRA notes that because there has been no "at issue" waiver, there is no basis for compelling the NRA to disclose copies of written or verbal privileged communications.

Naturally, the NRA disagrees with certain mischaracterizations in the OAG's email message. Please let us know if you have any other questions.

NYSCEF DOC. NO. 927

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Regards, Svetlana

Svetlana M. Eisenberg | Partner Brewer, Attorneys & Counselors 750 Lexington Avenue, 14th Floor New York, New York 10022

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Cell: 929.319.1731 Fax: 212.751.2849

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From: Connell, Monica < Monica.Connell@ag.ny.gov>

Sent: Monday, November 21, 2022 1:49 PM

To: Dawn M. Wilson < dwilson@ganfershore.com>; Svetlana Eisenberg

<sme@brewerattorneys.com>; Peter Sherwood <psherwood@ganfershore.com>

Cc: <u>kent@correlllawgroup.com</u>; <u>WFleming@gagespencer.com</u>; <u>tmclish@akingump.com</u>;

Thompson, Stephen < SFarber@winston.com; Sarah Rogers

<<u>sbr@brewerattorneys.com</u>>; <u>PBannon@winston.com</u>; Sargent, Nina

 $<\!\underline{Nina.Sargent@ag.ny.gov}\!\!>; \underline{mwerbner@werbnerlaw.com}; \underline{mmacdougall@akingump.com};$

Stern, Emily <<u>Emily.Stern@ag.ny.gov</u>>; <u>samantha.block@akingump.com</u>;

hevans@akingump.com; Noah Peters < nbp@BrewerAttorneys.com >; Stern, Emily

Subject: RE: Pending motions, People v. NRA

Dear Ms. Wilson,

Thank you for your email today. We have received only a "rough" of the transcript of the

NYSCEF DOC. NO. 927

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

conference. I have attached a copy of that to this email. I inquired of the Court Reporter and asked for the final version. I understand we can expect to receive it today.

Plaintiff needs to raise an important issue. At the November 14, 2022 conference, the NRA indicated that it was going to provide a sample of the allegedly privileged materials for in camera review. This included assertedly privileged materials that generally fall into two categories: (1) communications with and information shared between the NRA and third parties; and (2) communications between the NRA and its counsel related to the NRA's compliance reform efforts, over which Plaintiff has alleged the NRA has waived privilege by putting such matters at issue and/or for which information the NRA has improperly used privilege as a sword and shield. These two categories were confirmed in Ms. Eisenberg's November 15, 2022 email to the Special Master. Again, it is not solely the documents that are at issue but the NRA's attempts to block Plaintiff from obtaining access to information it relies upon in asserting that it has appropriately calculated excess benefits, investigated whistleblower complaints, addressed alleged malfeasance, and implemented reforms regarding conflicts of interest and vendor procurement.

At our request, the Special Master directed, and the NRA agreed, to provide the protocol of how it seelcted the sample materials provided to the Special Master. The NRA has refused to do so, saying only the NRA provided "a representative sample of privileged documents to which the NYAG is not entitled. Separately and together, they demonstrate that the NYAG's waiver argument has no merit. They cover a variety of years, lawyers, law firms, and issues." We believe that it is necessary for the NRA to articulate how it selected the sample it has submitted to the Special Master to determine whether it is in fact representative of the entirely of the categories of documents it has withheld from production. If the sample provided is not representative of the larger population of withheld documents, the results of Judge Sherwood's in camera review cannot be extrapolated to the entire population. We therefore ask that the NRA disclose how it selected the documents it submitted, as directed by Judge Sherwood.

Thank you,

Monica Connell



Monica Connell
Senior Litigation Counsel

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NYSCEF DOC. NO. 927

INDEX NO. 451625/2020

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From: Dawn M. Wilson < dwilson@ganfershore.com>

Sent: Monday, November 21, 2022 12:22 PM

To: Svetlana Eisenberg < sme@brewerattorneys.com; Peter Sherwood

<psherwood@ganfershore.com>

Cc: Connell, Monica < Monica.Connell@ag.nv.gov>; kent@correlllawgroup.com;

WFleming@gagespencer.com; tmclish@akingump.com; Thompson, Stephen

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Stern, Emily <<u>Emily.Stern@ag.ny.gov</u>>; <u>samantha.block@akingump.com</u>;

hevans@akingump.com; Noah Peters <nbp@BrewerAttorneys.com>

Subject: RE: Pending motions, People v. NRA

[EXTERNAL]

Counsel,

Judge Sherwood has completed the review of the documents submitted by the NRA for in camera review. Specifically documents 1-33 and 87-94, have been reviewed and determined to be protected by the attorney-client privilege. This is a bottom line determination. A reasoned decision will be issued in coming days.

In addition, in accordance with the discussion at the hearing last week, Judge Sherwood at this time is denying the NRA's motion for legal fees related to the Aaronson document review and production, without prejudice to the NRA renewing that motion with the proper support necessary to satisfy its burden.

Will someone please forward me the transcript when it is received?

Thank you,

NEW YORK COUNTY CLERK 12/12/2022 09:10

NYSCEF DOC. NO. 927 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Dawn M. Wilson

Counsel



Celebrating Over 40 Years Serving Clients

360 Lexington Avenue New York, New York 10017

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dwilson@ganfershore.com

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From: Svetlana Eisenberg <<u>sme@brewerattorneys.com</u>>

Sent: Sunday, November 13, 2022 4:07 PM

To: Peter Sherwood < <u>psherwood@ganfershore.com</u>>

Cc: Monica.Connell@ag.nv.gov; kent@correlllawgroup.com; WFleming@gagespencer.com; tmclish@akingump.com; Stephen.Thompson@ag.ny.gov; SFarber@winston.com; Sarah Rogers <sbr@BrewerAttorneys.com>; PBannon@winston.com; Nina.Sargent@ag.ny.gov; mwerbner@werbnerlaw.com; mmacdougall@akingump.com; Emily.Stern@ag.ny.gov; Dawn M. Wilson <<u>dwilson@ganfershore.com</u>>; <u>samantha.block@akingump.com</u>; hevans@akingump.com; Noah Peters <nbp@BrewerAttorneys.com>

Subject: RE: Pending motions, People v. NRA

Your Honor,

NYSCEF DOC. NO. 927 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

On behalf of the NRA, below is timing update with regard to the documents for in camera review.

First, the NRA will provide privileged documents involving third parties for in camera review on Monday (tomorrow). The NRA believes that Your Honor will find it helpful to have a document-by-document log (index) that reflects the bases of the claimed privileges in the context of these documents (e.g., the third party's necessary role in the communications). The NRA requests until midnight on Wednesday to provide that index.

Second, in preparing the third party documents for in camera review, the NRA also determined (based on the review of individual documents) that some documents (i) are not privileged, or (ii) are privileged but, given Judge Cohen's recent ruling, can be produced to the NYAG if the NYAG agrees to the stipulation memorialized in the attached email exchange between the NRA and the NYAG. The NRA will produce, subject to the stipulation to the extent applicable, these documents to the NYAG on Tuesday.

Third, the NRA will share with Your Honor on Monday for in-camera review samples of privileged documents related to the NRA's efforts to ensure its compliance with its governance controls. As you will see, those documents do not involve third parties and are between the NRA and its counsel. Further, the NRA has no intention whatsoever of relying on, introducing, or referencing any of these privileged documents in support of or as part of any of its defenses. The NRA believes the samples provided on Monday will assist Your Honor in determining that the NYAG's waiver argument lacks merit. Of course, because the NRA is not asserting an advice of counsel defense and will not rely upon or refer to any of these documents for any defense, there is no basis for any waiver claim.

We look forward to seeing you at the hearing on the pending motions tomorrow at 10 a.m. E.S.T. (Pursuant to the Special Master Stipulation, the NRA arranged for a court reporter to join the video call. An invitation and a link were sent on 11/11 at 7:18 pm.) In the meantime, should you have any questions, please do not hesitate to let us know.

Thank you for your attention to this matter.

Regards,
Svetlana Eisenberg

Svetlana M. Eisenberg | Partner Brewer, Attorneys & Counselors 750 Lexington Avenue, 14th Floor New York, New York 10022 Office Direct: 212.224.8817

Office Main: 212.489.1400

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INDEX NO. 451625/2020

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From: Svetlana Eisenberg < <u>sme@brewerattorneys.com</u>>

Sent: Saturday, November 12, 2022 11:48 PM

To: Peter Sherwood < <u>psherwood@ganfershore.com</u>>

Cc: Monica.Connell@ag.ny.gov; kent@correlllawgroup.com; WFleming@gagespencer.com; tmclish@akingump.com; Stephen.Thompson@ag.ny.gov; SFarber@winston.com; Sarah Rogers <sbr@brewerattorneys.com>; PBannon@winston.com; Nina.Sargent@ag.ny.gov; mwerbner@werbnerlaw.com; mmacdougall@akingump.com; Emily.Stern@ag.ny.gov; Dawn M. Wilson <dwilson@ganfershore.com>; samantha.block@akingump.com;

hevans@akingump.com

Subject: Re: Pending motions, People v. NRA

Your Honor,

We will be able to provide a firm ETA tomorrow afternoon. I will be in touch then.

Regards, Svetlana

Svetlana M. Eisenberg | Partner Brewer, Attorneys & Counselors 750 Lexington Avenue, 14th Floor

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NYSCEF DOC. NO. 927

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INDEX NO. 451625/2020

From: Svetlana Eisenberg < <u>sme@brewerattorneys.com</u>>

Sent: Friday, November 11, 2022 11:50:04 PM

To: Peter Sherwood < <u>psherwood@ganfershore.com</u>>

Cc: Monica.Connell@ag.ny.gov < Monica.Connell@ag.ny.gov >; kent@correlllawgroup.com

tmclish@akingump.com <tmclish@akingump.com>; Stephen.Thompson@ag.ny.gov

<<u>Stephen.Thompson@ag.ny.gov</u>>; <u>SFarber@winston.com</u> <<u>SFarber@winston.com</u>>; Sarah

Rogers <<u>sbr@brewerattorneys.com</u>>; <u>PBannon@winston.com</u> <<u>PBannon@winston.com</u>>;

Nina.Sargent@ag.ny.gov < Nina.Sargent@ag.ny.gov >; mwerbner@werbnerlaw.com

<mwerbner@werbnerlaw.com>; mmacdougall@akingump.com

<mmacdougall@akingump.com>; Emily.Stern@ag.ny.gov <Emily.Stern@ag.ny.gov>; Dawn M.

Wilson <<u>dwilson@ganfershore.com</u>>; <u>samantha.block@akingump.com</u>

<samantha.block@akingump.com>; hevans@akingump.com <hevans@akingump.com>

Subject: Re: Pending motions, People v. NRA

Your Honor, Unfortunately, we ran into a few issues and will not be able to provide the documents this evening.

We will be able to provide an ETA tomorrow and will send an update then.

Please accept our apologies for the delay.

Thank you.

Regards,

Svetlana

From: Peter Sherwood < psherwood@ganfershore.com >

Sent: Friday, November 11, 2022 3:55:17 PM

To: Svetlana Eisenberg < <u>sme@brewerattornevs.com</u>>

Cc: Monica.Connell@ag.ny.gov < Monica.Connell@ag.ny.gov >; kent@correlllawgroup.com

tmclish@akingump.com <tmclish@akingump.com>; Svetlana Eisenberg

<sme@brewerattorneys.com>; Stephen.Thompson@ag.ny.gov

<<u>Stephen.Thompson@ag.nv.gov</u>>; <u>SFarber@winston.com</u> <<u>SFarber@winston.com</u>>; <u>Sarah</u>

Rogers <<u>sbr@brewerattorneys.com</u>>; <u>PBannon@winston.com</u> <<u>PBannon@winston.com</u>>;

Nina.Sargent@ag.ny.gov < Nina.Sargent@ag.ny.gov >; mwerbner@werbnerlaw.com

<mwerbner@werbnerlaw.com>; mmacdougall@akingump.com

<mmacdougall@akingump.com>; Emily.Stern@ag.nv.gov <Emily.Stern@ag.nv.gov>; Dawn M.

Wilson < dwilson@ganfershore.com >; samantha.block@akingump.com

<samantha.block@akingump.com>; hevans@akingump.com <hevans@akingump.com>

Subject: Re: Pending motions, People v. NRA

Ms. Eisenberg,

I appreciate the extraordinary efforts you are making to comply with my request in a timely manner.

NYSCEF DOC. NO. 927

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Best

OPS

Sent from my iPhone

Peter Sherwood

Senior counsel



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On Nov 11, 2022, at 3:29 PM, Svetlana Eisenberg < sme@brewerattorneys.com > wrote:

Dear Judge Sherwood,

Thank you for your message below. It was forwarded to the parties as requested. The NRA is working on complying with Your Honor's request. We are intending to respond today before 12 midnight.

Thank you.

Regards,

Svetlana

Svetlana M. Eisenberg | Partner

NYSCEF DOC. NO. 927

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Brewer, Attorneys & Counselors 750 Lexington Avenue, 14th Floor

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sme@brewerattorneys.com www.brewerattorneys.com

From: Svetlana Eisenberg <<u>sme@brewerattorneys.com</u>>

Sent: Wednesday, November 9, 2022 10:39 AM

To: Monica Connell (OFFICIAL) <<u>monica.connell@ag.ny.gov</u>>; Kent Correll <<u>kent@correlllawgroup.com</u>>; William Fleming <<u>WFleming@gagespencer.com</u>>; McLish, Thomas <<u>tmclish@akingump.com</u>>; Farber, Seth <<u>SFarber@winston.com</u>>;

mwerbner@werbnerlaw.com

Subject: Fwd: Pending motions, People v. NRA

Pls see email below from Judge Sherwood.

Svetlana M. Eisenberg | Partner Brewer, Attorneys & Counselors 750 Lexington Avenue, 14th Floor New York, New York 10022

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sme@brewerattorneys.com www.brewerattorneys.com

From: Peter Sherwood psherwood@ganfershore.com

Sent: Tuesday, November 8, 2022 5:39 PM

To: Svetlana Eisenberg < <u>sme@brewerattorneys.com</u>>

Subject: Pending motions, People v. NRA

Dear Miss Eisenberg,

I have completed an initial review of the Attorney General's motion, dated October 20, the NRA's opposition, dated November 4 and the relevant case law. The cases make clear that "determining document immunity claims and reviewing them are largely fact-specific processes" (see spectrum systems international corp. v. Chemical Bank, 78 NY 2d 371,381 (1991). As such fact-finders are often

NYSCEF DOC. NO. 927

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

encouraged to conduct in camera reviews (see id). I have determined that needs to be done here.

Please re-review the documents the NRA wishes to withhold and provide for in camera review the documents the NRA maintains are immune from disclosure. If possible, please make them available for my review by this Friday, November 11. Also, please forward this email to all counsel ASAP.

Thank you,

O. P. Sherwood

Sent from my iPhone

Peter Sherwood

Senior counsel

<image001.png>

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INDEX NO. 451625/2020

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From: Connell, Monica
To: Svetlana Eisenberg
Subject: RE: In camera review

Date: Wednesday, November 16, 2022 2:16:00 PM

Thank you. Was what was provided all documents or a sampling, and if a sampling, how was that done?

From: Svetlana Eisenberg <sme@brewerattorneys.com>

Sent: Wednesday, November 16, 2022 2:00 PM **To:** Connell, Monica <Monica.Connell@ag.ny.gov>

Subject: Re: In camera review

Monica.

We provided to Judge Sherwood privileged communications between the NRA and its counsel that relate to the NRA's ongoing efforts to ensure compliance with applicable laws, regulations, and its own policies. In addition, we provided communications with a number of lawyers, including our firm, Don Lan, Alex Reid, and John Frazer. The subject matter of the communications included calculation of potential excess benefits, determinations of whether something is an excess benefit, vendor compliance, and conflicts of interest.

The documents were compiled by running searches for communications with referenced counsel concerning the above-referenced topics.

Regards, Svetlana

Svetlana M. Eisenberg | Partner Brewer, Attorneys & Counselors 750 Lexington Avenue, 14th Floor New York, New York 10022

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INDEX NO. 451625/2020

From: Connell, Monica < Monica.Connell@ag.ny.gov > Sent: Wednesday, November 16, 2022 8:53 AM

To: Svetlana Eisenberg < me@brewerattorneys.com >

Subject: Re: In camera review

Svetlana,

I understand the time pressures. Thanks for responding. My request and my understanding was that we are supposed to be told how the NRA is sampling. Please let me know if you are going to do that.

Thanks.

Monica

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From: Svetlana Eisenberg < sme@brewerattorneys.com>
Sent: Wednesday, November 16, 2022 7:11:33 AM
To: Connell, Monica < Monica.Connell@ag.ny.gov>

Subject: In camera review

[EXTERNAL]

Monica,

Apologies for not responding yesterday. As you know, we are preparing for the upcoming depositions and making productions.

The documents provided to Judge Sherwood for in camera review are a representative sample of privileged documents to which the NYAG is not entitled. Separately and together, they demonstrate that the NYAG's waiver argument has no merit.

They cover a variety of years, lawyers, law firms, and issues.

Please let me know if you have any further questions or if it would be helpful to have a call.

Regards, Svetlana

Svetlana M. Eisenberg | Partner Brewer, Attorneys & Counselors 750 Lexington Avenue, 14th Floor New York, New York 10022

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EXHIBIT E

Special Master Email re Sampling

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INDEX NO. 451625/2020

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From: Peter Sherwood
To: Connell, Monica

Cc: Svetlana Eisenberg; Dawn M. Wilson; kent@correlllawgroup.com; WFleming@gagespencer.com; Thompson,

Stephen; SFarber@winston.com; Sarah Rogers; PBannon@winston.com; Sargent, Nina;

mwerbner@werbnerlaw.com; mmacdougall@akingump.com; Stern, Emily; samantha.block@akingump.com;

hevans@akingump.com; Noah Peters

Subject: Re: Pending motions, People v. NRA

Date: Wednesday, November 23, 2022 1:35:00 PM

Attachments: image005.png

image006.png image001.png

<u>qslzlogo</u> <u>finalsm2</u> <u>53dc6904-292c-4cae-b56e-3714155393cc.pnq</u>

Dear Counsel,

Thank you for your communications prepared in response my ruling regarding approximately 40 documents, including several duplicates, presented for in camera review by the NRA. As you are aware, I am traveling and have only limited access to the means of communication. I am aware that there is little time remaining for completion of discovery. Hence this reply to communications received yesterday.

The NRA states there are two categories of documents requested by the OAG. Category one which consists of 33 email chains, concerns communications involving third parties. Category two which consists of only seven email chains, concerns communications between the NRA and it's counsel, relating to the NRA's continuing efforts to ensure compliance with applicable laws, rules and policies. The NRA represents that the subject matter of these communications included calculations of excess benefits, determination of whether something is an excess benefit, vendor compliance and conflict of interest.

The OAG argues with substantial justification that the NRA failed to describe sufficiently how it selected the documents for the review. Notably, the sample of documents in category one do not include entities of interest to the OAG such as the NRA's independent auditors and certain vendors, including McKenna and MMP. Similarly, the sample of documents that purport to be in category two do not include several topics listed by the OAG. For example, the sample makes no reference to any whistle blower complaint, investigation of alleged misconduct within the NRA or related party transactions. It also shields all documents concerning investigations or corrective action involving any of the defendants named in the complaint and gives no hint as to how the NRA made excess benefit calculations or determined their reasonableness. These examples suggest that the search terms selected were either grossly inadequate or that the NRA elected to shield selected categories of documents from in camera review.

The NRA and OAG shall meet and confer as soon as practicable to review the search terms used and database searched and to agree on ESI that will adequately search for the information requested and give a fair sampling of the results. The protocol agreed to shall provide for an adequate sampling methodology and reporting of information concerning the number of hits by word, phrase or any other terms on which the parties agree. The NRA may then present a representative sample of documents it claims are protected.

To the extent the parties stipulate that certain categories of documents are irrelevant to the matters at issue because the NRA will not be asserting an advice of counsel defense or otherwise, such documents need not be included in the sample.

The sample shall be provided for review by the close of business on December 2.

NYSCEF DOC. NO. 928 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

So Ordered

O. Peter Sherwood

Sent from my iPhone

Peter Sherwood

Senior counsel



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On Nov 22, 2022, at 12:09 PM, Connell, Monica < Monica.Connell@ag.ny.gov > wrote:

Dear Judge Sherwood:

Plaintiff write in response to the NRA's email of this morning in order to address two issues.

Documents Submitted for In Camera Review

As an initial matter, the NRA should just plainly state what it has submitted to Your Honor for in camera review and how it has selected the same. Attached is an email chain demonstrating that Plaintiff's efforts to understand the protocol the NRA used to select the emails provided to Your Honor were unsuccessful. In fact, the NRA failed to respond to the last email in the chain which simply asked "Was what was provided all documents or a sampling, and if a sampling, how was that done?"

Plaintiff sought relief in regard to two general categories of allegedly privileged

NYSCEF DOC. NO. 928

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

information in its October 20, 2022 omnibus letter application. The first category included documents between the NRA and its agents and third parties, including independent auditors and vendors such as McKenna and MMP, as outlined in Plaintiff's October 20, 2022 letter. The second category encompassed information withheld as privileged relating to matters the NRA directly put at issue in this litigation, including the NRA's compliance reform process. This second category includes communications with the Brewer firm and various outside counsel and consultants relating to, for example, investigation of NRA whistleblower complaints, the calculation of excess benefits, investigation of alleged misconduct within the NRA, related party transactions, conflict of interest, failure to comply with NRA policies relating to procurement, and vendor contracting. As outlined in Plaintiff's October 20th letter, such matters have been placed in issue by the NRA and the NRA may not shield the same from discovery.

It appears that the NRA is taking the position that it has submitted all documents from the first category. If that is the case, can the NRA please confirm that?

Regarding materials from the second category, the NRA states, in summary, that it compiled communications (and, assumedly, reports and related documents) with "a number of lawyers" including NRA counsel and two identified outside counsel, and ran searches "for communications with referenced counsel concerning the above-referenced topics" which include "calculation of potential excess benefits, determinations of whether something is an excess benefit, vendor compliance, and conflicts of interest." Plaintiff will note that this list of issues does not include a number of topics relating to the compliance reform efforts raised by Plaintiff and about which the NRA has asserted privilege.

Even if the search terms used by the NRA were complete, it is still unclear how the NRA selected the documents provided to Your Honor. Were all documents received in response to the search terms provided to Your Honor? As the parties have repeatedly done throughout this litigation, the NRA should identify the search terms used, the population of ESI searched, including total number of documents searched and the custodians, and the number of "hits" it received and confirm whether it has submitted all "hits" to Your Honor or has selected some. If it has selected some documents, it should indicate how it did so.

In short, Plaintiff needs a clearer statement of what has been submitted for your review and, to the extent that what has submitted is a portion of a larger sample of withheld documents, to understand how the documents produced were selected. The information provided to the Plaintiff regarding the documents submitted to Your Honor is simply insufficient for Plaintiff to make any assessment of whether the documents submitted, if a sample, are representative of the larger universe of responsive materials, encompass the documents at issue, and are privileged or whether the privilege has been waived by the NRA's placing the subject at issue in this litigation or using the privilege as a sword and shield.

NYSCEF DOC. NO. 928

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

The NRA's Proposed Stipulation

Second, the NRA proposes a stipulation limiting facts and arguments it may introduce at trial. The NRA stated in its email that it "is willing to stipulate that it will not (i) use any privileged documents at trial; or (ii) refer to the advice it received from any attorney in mounting any defense." That is a good first step. However, the NRA would also have to agree that it could not introduce evidence or argument at trial regarding actions undertaken by or with counsel on behalf of the NRA, such as investigations, negotiations with vendors, etc., over which the NRA has asserted privilege and blocked discovery. NRA witnesses have testified and the NRA has confirmed that it intends to argue that it has taken certain steps as part of its compliance reform process, but it has blocked Plaintiff from inquiring about the steps during depositions, placing the matters at issue but using privilege as a shield. As outlined in Plaintiff's October 20, 2022 letter and at the November 14th argument, the NRA intends to argue, and in fact its expert witnesses argue, that the NRA engaged in a far reaching and effective reform effort. But the NRA has blocked the Plaintiff from inquiring into the same and testing that assertion, withholding relevant documents and precluding relevant testimony. The NRA should not introduce facts or arguments at trial regarding issues about which it has elected to block discovery as privileged.

As a way forward to a possible stipulation, Plaintiff suggests that the NRA identify the specific steps it asserts it took as part of its compliance reform efforts, including investigations. For those steps for which it has not seriously blocked inquiry using privilege, for example, its compliance refresher courses, there may be no dispute. For other steps, Plaintiff can set forth whether discovery relating to the same was blocked by an inappropriate assertion of privilege and perhaps the parties may be able to craft a stipulation that resolves some or all of the matters at issue here.

Thank you for your attention to these matters.
Respectfully,
Monica Connell
<image001.png></image001.png>

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INDEX NO. 451625/2020

papers absent express agreement to the same. Thank you.

From: Svetlana Eisenberg < sme@brewerattornevs.com>

Sent: Tuesday, November 22, 2022 6:23 AM

To: Connell, Monica < Monica.Connell@ag.nv.gov>; Dawn M. Wilson

<<u>dwilson@ganfershore.com</u>>; Peter Sherwood <<u>psherwood@ganfershore.com</u>>

Cc: kent@correlllawgroup.com; WFleming@gagespencer.com; Thompson, Stephen

<<u>Stephen.Thompson@ag.ny.gov</u>>; <u>SFarber@winston.com</u>; Sarah Rogers

<<u>sbr@brewerattorneys.com</u>>; <u>PBannon@winston.com</u>; Sargent, Nina

<<u>Nina.Sargent@ag.nv.gov</u>>; <u>mwerbner@werbnerlaw.com</u>;

mmacdougall@akingump.com; Stern, Emily < Emily.Stern@ag.ny.gov >;

samantha.block@akingump.com; hevans@akingump.com; Noah Peters

<nbp@BrewerAttorneys.com>; Stern, Emily <<u>Emily.Stern@ag.ny.gov</u>>; Thompson,

Stephen <<u>Stephen.Thompson@ag.ny.gov</u>> **Subject:** RE: Pending motions, People v. NRA

Dear Judge Sherwood,

On behalf of the NRA, I write to address Ms. Connell's latest correspondence.

First, Ms. Connell asserts: "We believe that it is necessary for the NRA to articulate how it selected the sample it has submitted to the Special Master to determine whether it is in fact representative of the entire[t]y of the categories of documents it has withheld from production. If the sample provided is not representative of the larger population of withheld documents, the results of Judge Sherwood's in camera review cannot be extrapolated to the entire population. We therefore ask that the NRA disclose how it selected the documents it submitted, as directed by Judge Sherwood."

As reflected in the attached (and quoted below), the NRA advised the OAG how it selected the sample it submitted to Your Honor. The attached email message, dated November 16, 2022, to OAG states:

"We provided to Judge Sherwood privileged communications between the NRA and its counsel that relate to the NRA's ongoing efforts to ensure compliance with applicable laws, regulations, and its own policies. In addition, we provided communications with a number of lawyers, including our firm, Don Lan, Alex Reid, and John Frazer. The subject matter of the communications included calculation of potential excess benefits,

NYSCEF DOC. NO. 928 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

determinations of whether something is an excess benefit, vendor compliance, and conflicts of interest.

The documents were compiled by running searches for communications with referenced counsel concerning the above-referenced topics."

In sum, the documents provided to Your Honor are representative of the larger population of withheld communications.

Moreover, as Your Honor can see (and as the NRA previously represented), those documents do not involve third parties; rather, they are between the NRA and its counsel. Importantly, the NRA has no intention whatsoever of relying, introducing, or referencing any of the privileged documents in support of or as part of any of its defenses. As such, there is no basis for any claim of waiver. In addition, as noted earlier, it is not clear why in-camera review is necessary to evaluate the NYAG's "at issue" waiver argument. Moreover, the NRA is willing to stipulate that it will not (i) use any privileged documents at trial; or (ii) refer to the advice it received from any attorney in mounting any defense.

Second, Ms. Connell also states: "Again, it is not solely the documents that are at issue but the NRA's attempts to block Plaintiff from obtaining access to information it relies upon in asserting that it has appropriately calculated excess benefits, investigated whistleblower complaints, addressed alleged malfeasance, and implemented reforms regarding conflicts of interest and vendor procurement." With regard to that statement, the NRA notes that because there has been no "at issue" waiver, there is no basis for compelling the NRA to disclose copies of written or verbal privileged communications.

Naturally, the NRA disagrees with certain mischaracterizations in the OAG's email message. Please let us know if you have any other questions.

Regards, Svetlana

Svetlana M. Eisenberg | Partner Brewer, Attorneys & Counselors 750 Lexington Avenue, 14th Floor New York, New York 10022 Office Direct: 212.224.8817

Office Main: 212.489.1400

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INDEX NO. 451625/2020

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From: Connell, Monica < Monica.Connell@ag.ny.gov>

Sent: Monday, November 21, 2022 1:49 PM

To: Dawn M. Wilson < dwilson@ganfershore.com>; Svetlana Eisenberg

<sme@brewerattorneys.com>; Peter Sherwood <psherwood@ganfershore.com>

Cc: kent@correlllawgroup.com; WFleming@gagespencer.com;

tmclish@akingump.com; Thompson, Stephen < Stephen.Thompson@ag.ny.gov;

<u>SFarber@winston.com</u>; Sarah Rogers <<u>sbr@brewerattorneys.com</u>>;

<u>PBannon@winston.com</u>; Sargent, Nina < <u>Nina.Sargent@ag.ny.gov</u>>;

mwerbner@werbnerlaw.com; mmacdougall@akingump.com; Stern, Emily

<Emily.Stern@ag.ny.gov>; samantha.block@akingump.com;

<u>hevans@akingump.com</u>; Noah Peters < <u>nbp@BrewerAttorneys.com</u>>; Stern, Emily

<<u>Emily.Stern@ag.ny.gov</u>>; Thompson, Stephen <<u>Stephen.Thompson@ag.nv.gov</u>>

Subject: RE: Pending motions, People v. NRA

Dear Ms. Wilson,

Thank you for your email today. We have received only a "rough" of the transcript of the conference. I have attached a copy of that to this email. I inquired of the Court Reporter and asked for the final version. I understand we can expect to receive it today.

Plaintiff needs to raise an important issue. At the November 14, 2022 conference, the NRA indicated that it was going to provide a sample of the allegedly privileged materials for in camera review. This included assertedly

NYSCEF DOC. NO. 928

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

privileged materials that generally fall into two categories: (1) communications with and information shared between the NRA and third parties; and (2) communications between the NRA and its counsel related to the NRA's compliance reform efforts, over which Plaintiff has alleged the NRA has waived privilege by putting such matters at issue and/or for which information the NRA has improperly used privilege as a sword and shield. These two categories were confirmed in Ms. Eisenberg's November 15, 2022 email to the Special Master. Again, it is not solely the documents that are at issue but the NRA's attempts to block Plaintiff from obtaining access to information it relies upon in asserting that it has appropriately calculated excess benefits, investigated whistleblower complaints, addressed alleged malfeasance, and implemented reforms regarding conflicts of interest and vendor procurement.

At our request, the Special Master directed, and the NRA agreed, to provide the protocol of how it seelcted the sample materials provided to the Special Master. The NRA has refused to do so, saying only the NRA provided "a representative sample of privileged documents to which the NYAG is not entitled. Separately and together, they demonstrate that the NYAG's waiver argument has no merit. They cover a variety of years, lawyers, law firms, and issues." We believe that it is necessary for the NRA to articulate how it selected the sample it has submitted to the Special Master to determine whether it is in fact representative of the entirely of the categories of documents it has withheld from production. If the sample provided is not representative of the larger population of withheld documents, the results of Judge Sherwood's in camera review cannot be extrapolated to the entire population. We therefore ask that the NRA disclose how it selected the documents it submitted, as directed by Judge Sherwood.

Thank you,
Monica Connell
<image005.png></image005.png>

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INDEX NO. 451625/2020

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From: Dawn M. Wilson < dwilson@ganfershore.com>

Sent: Monday, November 21, 2022 12:22 PM

To: Svetlana Eisenberg < sme@brewerattorneys.com>; Peter Sherwood

<psherwood@ganfershore.com>

Cc: Connell, Monica < Monica.Connell@ag.ny.gov>; kent@correlllawgroup.com;

WFleming@gagespencer.com; tmclish@akingump.com; Thompson, Stephen

<<u>Stephen.Thompson@ag.ny.gov</u>>; <u>SFarber@winston.com</u>; Sarah Rogers

<sbr@brewerattorneys.com>; PBannon@winston.com; Sargent, Nina

<<u>Nina.Sargent@ag.ny.gov</u>>; <u>mwerbner@werbnerlaw.com</u>;

mmacdougall@akingump.com; Stern, Emily < Emily.Stern@ag.ny.gov >;

samantha.block@akingump.com; hevans@akingump.com; Noah Peters

<nbp@BrewerAttorneys.com>

Subject: RE: Pending motions, People v. NRA

[EXTERNAL]

Counsel.

Judge Sherwood has completed the review of the documents submitted by the NRA for in camera review. Specifically documents 1-33 and 87-94, have been reviewed and determined to be protected by the attorney-client privilege. This is a bottom line determination. A reasoned decision will be issued in coming days.

In addition, in accordance with the discussion at the hearing last week, Judge Sherwood at this time is denying the NRA's motion for legal fees related to the Aaronson document review and production, without prejudice to the NRA renewing that motion with the proper support necessary to satisfy its burden.

Will someone please forward me the transcript when it is received?

Thank you,

Dawn M. Wilson

NYSCEF DOC. NO. 928

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INDEX NO. 451625/2020

Counsel

<image006.png>

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From: Svetlana Eisenberg < <u>sme@brewerattorneys.com</u>>

Sent: Sunday, November 13, 2022 4:07 PM

To: Peter Sherwood < psherwood@ganfershore.com >

Cc: Monica.Connell@ag.ny.gov; kent@correlllawgroup.com;

WFleming@gagespencer.com; tmclish@akingump.com;

<u>Stephen.Thompson@ag.ny.gov</u>; <u>SFarber@winston.com</u>; Sarah Rogers

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mwerbner@werbnerlaw.com; mmacdougall@akingump.com;

Emily.Stern@ag.ny.gov; Dawn M. Wilson < dwilson@ganfershore.com >;

samantha.block@akingump.com; hevans@akingump.com; Noah Peters

<nbp@BrewerAttorneys.com>

Subject: RE: Pending motions, People v. NRA

Your Honor,

NYSCEF DOC. NO. 928 RECEIVED NYSCEF: 12/12/2022

On behalf of the NRA, below is timing update with regard to the documents for in camera review.

INDEX NO. 451625/2020

First, the NRA will provide privileged documents involving third parties for in camera review on Monday (tomorrow). The NRA believes that Your Honor will find it helpful to have a document-by-document log (index) that reflects the bases of the claimed privileges in the context of these documents (e.g., the third party's necessary role in the communications). The NRA requests until midnight on Wednesday to provide that index.

Second, in preparing the third party documents for in camera review, the NRA also determined (based on the review of individual documents) that some documents (i) are not privileged, or (ii) are privileged but, given Judge Cohen's recent ruling, can be produced to the NYAG if the NYAG agrees to the stipulation memorialized in the attached email exchange between the NRA and the NYAG. The NRA will produce, subject to the stipulation to the extent applicable, these documents to the NYAG on Tuesday.

Third, the NRA will share with Your Honor on Monday for in-camera review samples of privileged documents related to the NRA's efforts to ensure its compliance with its governance controls. As you will see, those documents do not involve third parties and are between the NRA and its counsel. Further, the NRA has no intention whatsoever of relying on, introducing, or referencing any of these privileged documents in support of or as part of any of its defenses. The NRA believes the samples provided on Monday will assist Your Honor in determining that the NYAG's waiver argument lacks merit. Of course, because the NRA is not asserting an advice of counsel defense and will not rely upon or refer to any of these documents for any defense, there is no basis for any waiver claim.

We look forward to seeing you at the hearing on the pending motions tomorrow at 10 a.m. E.S.T. (Pursuant to the Special Master Stipulation, the NRA arranged for a court reporter to join the video call. An invitation and a link were sent on 11/11 at 7:18 pm.) In the meantime, should you have any questions, please do not hesitate to let us know.

Thank you for your attention to this matter.

Regards, Svetlana Eisenberg

NYSCEF DOC. NO. 928

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

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From: Svetlana Eisenberg < sme@brewerattorneys.com>

Sent: Saturday, November 12, 2022 11:48 PM

To: Peter Sherwood < <u>psherwood@ganfershore.com</u>>

Cc: Monica.Connell@ag.ny.gov; kent@correlllawgroup.com;

WFleming@gagespencer.com; tmclish@akingump.com;

<u>Stephen.Thompson@ag.ny.gov;</u> <u>SFarber@winston.com</u>; Sarah Rogers

<sbr@brewerattorneys.com>; PBannon@winston.com; Nina.Sargent@ag.ny.gov;

mwerbner@werbnerlaw.com; mmacdougall@akingump.com;

Emily.Stern@ag.ny.gov; Dawn M. Wilson <dwilson@ganfershore.com>;

samantha.block@akingump.com; hevans@akingump.com

Subject: Re: Pending motions, People v. NRA

Your Honor,

We will be able to provide a firm ETA tomorrow afternoon. I will be in touch then.

Regards, Svetlana

Svetlana M. Eisenberg | Partner

NYSCEF DOC. NO. 928

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INDEX NO. 451625/2020

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sme@brewerattorneys.com www.brewerattorneys.com

From: Svetlana Eisenberg < <u>sme@brewerattorneys.com</u>>

Sent: Friday, November 11, 2022 11:50:04 PM

To: Peter Sherwood < <u>psherwood@ganfershore.com</u>>

Cc: Monica.Connell@ag.ny.gov < Monica.Connell@ag.ny.gov >;

kent@correlllawgroup.com < kent@correlllawgroup.com >;

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<samantha.block@akingump.com>; hevans@akingump.com

<hevans@akingump.com>

Subject: Re: Pending motions, People v. NRA

Your Honor, Unfortunately, we ran into a few issues and will not be able to provide the documents this evening.

We will be able to provide an ETA tomorrow and will send an update then.

Please accept our apologies for the delay.

Thank you.

Regards,

Svetlana

From: Peter Sherwood < psherwood@ganfershore.com >

Sent: Friday, November 11, 2022 3:55:17 PM

To: Svetlana Eisenberg < sme@brewerattorneys.com>

Cc: Monica.Connell@ag.ny.gov < Monica.Connell@ag.ny.gov >; kent@correlllawgroup.com < kent@correlllawgroup.com >;

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- <mmacdougall@akingump.com>; Emily.Stern@ag.ny.gov
- <<u>Emily.Stern@ag.ny.gov</u>>; Dawn M. Wilson <<u>dwilson@ganfershore.com</u>>;

samantha.block@akingump.com <samantha.block@akingump.com>;

hevans@akingump.com <hevans@akingump.com>

Subject: Re: Pending motions, People v. NRA

Ms. Eisenberg,

I appreciate the extraordinary efforts you are making to comply with my request in a timely manner.

Best

OPS

Sent from my iPhone

Peter Sherwood

Senior counsel

<image006.png>

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INDEX NO. 451625/2020

pending, unless otherwise expressly stated. It is intended to be an informal response to any pending proposal, part of an ongoing negotiation which awaits a written agreement signed by the party or parties to be charged before being legally binding. For this E-Mail to create any form of a binding agreement, it must include an affirmative statement to that effect.

On Nov 11, 2022, at 3:29 PM, Svetlana Eisenberg < sme@brewerattorneys.com > wrote:

Dear Judge Sherwood,

Thank you for your message below. It was forwarded to the parties as requested.

The NRA is working on complying with Your Honor's request. We are intending to respond today before 12 midnight.

Thank you. Regards, Svetlana

Svetlana M. Eisenberg | Partner Brewer, Attorneys & Counselors 750 Lexington Avenue, 14th Floor New York, New York 10022

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Office Main: 212.489.1400

Cell: 929.319.1731 Fax: 212.751.2849

sme@brewerattorneys.com www.brewerattorneys.com

From: Svetlana Eisenberg < sme@brewerattorneys.com>

Sent: Wednesday, November 9, 2022 10:39 AM

To: Monica Connell (OFFICIAL) < <u>monica.connell@ag.ny.gov</u>>; Kent

Correll < kent@correlllawgroup.com >; William Fleming

< WFleming@gagespencer.com >; McLish, Thomas

<<u>tmclish@akingump.com</u>>; Farber, Seth <<u>SFarber@winston.com</u>>;

mwerbner@werbnerlaw.com

Subject: Fwd: Pending motions, People v. NRA

Pls see email below from Judge Sherwood.

Svetlana M. Eisenberg | Partner Brewer, Attorneys & Counselors 750 Lexington Avenue, 14th Floor

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Cell: 929.319.1731 Fax: 212.751.2849

sme@brewerattorneys.com www.brewerattorneys.com

From: Peter Sherwood < <u>psherwood@ganfershore.com</u>>

Sent: Tuesday, November 8, 2022 5:39 PM

To: Svetlana Eisenberg < <u>sme@brewerattorneys.com</u>>

Subject: Pending motions, People v. NRA

Dear Miss Eisenberg,

I have completed an initial review of the Attorney General's motion, dated October 20, the NRA's opposition, dated November 4 and the relevant case law. The cases make clear that "determining document immunity claims and reviewing them are largely fact-specific processes" (see spectrum systems international corp. v. Chemical Bank, 78 NY 2d 371,381 (1991). As such fact-finders are often encouraged to conduct in camera reviews (see id). I have determined that needs to be done here.

Please re-review the documents the NRA wishes to withhold and provide for in camera review the documents the NRA maintains are immune from disclosure. If possible, please make them available for my review by this Friday, November 11.

Also, please forward this email to all counsel ASAP.

Thank you,

O. P. Sherwood

Sent from my iPhone

Peter Sherwood

Senior counsel

<image001.png>

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Main: 212.922.9250

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psherwood@ganfershore.com

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NYSCEF DOC. NO. 928

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FILED: NEW YORK COUNTY CLERK 12/12/2022 09:10 PM INDEX NO. 451625/2020

NYSCEF DOC. NO. 929

RECEIVED NYSCEF: 12/12/2022

EXHIBIT F

SM Decision dated November 29, 2022

'ILED: NEW YORK COUNTY CLERK 12/12/2022 09:10 PM INDEX NO. 451625/2020

NYSCEF DOC. NO. 929

RECEIVED NYSCEF: 12/12/2022

SUPREME COURT OF THE STATE OF NEW YORK COUNTY OF NEW YORK

----- x Index No. 451625/2020

PEOPLE OF THE STATE OF NEW

YORK, BY LETITIA JAMES,

ATTORNEY GENERAL OF THE STATE

OF NEW YORK

Hon. Joel M. Cohen

DECISION

Plaintiff,

:

THE NATIONAL RIFLE ASSOCIATION et al.,

v.

Defendants.

This decision supplements three prior decisions of this Special Master arising from separate letter motions filed by the OAG and the NRA, dated October 20, 2022 and a request by email for relief by the OAG dated November 22, 2022. Several of the issues raised in the October 20, 2022 letters were resolved, at least partially, by agreement of the parties. These include the NRA's offers to provide 1) raw data underlying the determination of excess benefits repaid by Mr. La Pierre; 2) three additional hours of depositions of the NRA's independent auditors, Aronson LLP; 3) production of non-privileged documents relating to recent contract negotiations between the NRA and certain outside vendors; and 4) certain Board Reports and other items listed on page 13 of the OAG October 20, 2022 letter.

The NRA also filed a letter motion for reimbursement of attorney fees it paid to non-party Aronson LLP for services relating to its response to an OAG subpoena. The motion was denied without prejudice to renew upon presentation of proper proof.

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

I. OAG Motion to Compel

DOC. NO. 929

The OAG seeks to compel several categories of documents the NRA is withholding on the basis of various recognized privileges. In response, the NRA concedes it will comply with certain of the requests but resists producing others, including production of documents concerning the NRA's "course correction" and "360 degree review" initiatives, on grounds of attorney client privilege and attorney work product privilege. The OAG insists the NRA must provide disclosure because, having placed reliance on reviews, analyses, or advice of legal consultants and counsel at issue in the litigation, the NRA has waived any claim of privilege (see Connell Letter dated November 20, 2022 at 2 ["OAG Letter"]). The NRA responds that the privileges are not waived because it is not asserting an "advice of counsel" defense (see Eisenberg Letter dated November 4, 2022 at 1) ("NRA Reply"). It acknowledges that it is invoking a "good faith" defense, but that such defense does not break the privilege (see id. citing McGowan v. JP Morgan Chemical Bank, NA, 2020 U.S. Dist. LEXIS 73051, 2020 WL 1974109 [SDNY April 24, 2020]).

Under CPLR 4503, a party seeking to invoke the attorney client privilege must show that the materials in question reflect communications between the attorney or his or her agents and the client or its agents, that the communications were made and kept in confidence, and that they were made principally to assist in obtaining or providing legal advice or services for the client (see People v. Mitchell, 58 NY2d 368, 373 [1983]; see also Spectrum Sys. Int'l Corp. v. Chem Bank, 78 NY2d 371, 378-380 [1991]. The privilege protects communications, not underlying facts, and must be legal in character, see Id. at 377. Because the privilege conflicts with New York's policy favoring liberal disclosure, it "must be narrowly construed" Ambac Assurance Assur. Corp. v. Countrywide Home Loans, Inc., 27 NY3d 616, 624 (2016). The

NYSCEF DOC. NO. 929

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

privilege may be waived. Waiver occurs when a privileged communication is revealed to a third party, or where "a party affirmatively places the subject matter of its own privileged communication at issue in litigation, so that invasion of the privilege is required to determine the validity of the claim or defense of the party asserting the privilege, and application of the privilege would deprive the adversary of vital information," *Deutsche Bank Trust Co. of Americas v. Tri-Links Inv. Trust*, 43 AD3d 56, 63 (1st Dept 2007). The privilege is also waived by placing the subject matter of counsel's advice in issue and by selective disclosure of such advice (*see Orco Bank, N.V. v. Proteinas Del Pacifico, S.A.*, 179 AD2d 390 [1st Dept 1991]; *see also Banach v. The Dedalus Foundation, Inc.*, 132 AD 3d 543 [1st Dept 2015] privilege waived by using portions of board minutes at deposition and by placing contents at issue). Selective disclosure of privileged information waives the privilege because "a party may not rely on the protection of the privilege regarding damaging communications while disclosing other self-serving communications." *Village Bd. of Vill. of Pleasantville v. Rattner*, 130 AD2d 654, 655 (2d Dept 1987).

As the United States Magistrate Judge applying New York law summarized in McGowan, 2020 WL 1974109 at *7;

"The proponent of the privilege has the burden of establishing that the information was a communication between client and counsel, that it was intended to be and was kept confidential, and [that] it was made in order to assist in obtaining or providing legal advice or services to the client." *Charter One Bank, F.S.B. v. Midtown Rochester, L.L.C.*, 191 Misc. 2d 154, 166, 738 N.Y.S.2d 179 (Sup. Ct. 2002) (citation omitted); *accord People v. Mitchell*, 58 N.Y.2d 368, 373, 448 N.E.2d 121, 461 N.Y.S.2d 267 (1983) (citing cases. Such showings must be made through "competent evidence" such as "affidavits, deposition testimony or other admissible evidence." *Parneros v. Barnes & Noble, Inc.*, 332 F.R.D. 482, 491 (S.D.N.Y. 2019); *accord Bowne of N.Y. City, Inc. v. AmBase Corp.*, 150 F.R.D. 465, 472 (S.D.N.Y. 1993). The burden cannot be met by

NYSCEF DOC. NO. 929

INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

"mere conclusory or ipse dixit assertions" in unsworn motion papers authored by attorneys. See Von Bulow by Auersperg v. Von Bulow, 811 F.2d 136, 146 (2d Cir. 1987) (quoting In re Bonanno, 344 F.2d 830, 833 (2d Cir. 1965)). It is also the burden of the party asserting a privilege to establish that it has not been waived. See John Blair Commc'ns, Inc. v. Reliance Capital Grp., 182 A.D.2d 578, 579, 582 N.Y.S.2d 720 (1st Dept. 1992).

Having understood that the NRA is attempting to invoke a "good faith" defense based in part on materials it seeks to protect under the attorney client privilege, the NRA was accorded ample opportunity to establish that the materials being sought are privileged communications and that the privilege has not been waived. However, the NRA has made no effort before me to show by competent evidence that the communications at issue qualify as privileged communications. Despite an absence of such evidence but recognizing that determining immunity claims and reviewing them "are largely fact-specific processes," Spectrum, 78 NY2d at 381, the NRA was invited to present a representative sample of the communications at issue for in camera review. The NRA selected a small unrepresentative sample (94 out of 629 documents being withheld (see NRA Reply) for review but elected to withdraw its assertion of privilege as to 53 of them. Of the remaining 44, approximately 17 appear to be duplicates. The remaining, approximately 24 separate documents, were found to meet the requirements of CPLR 4503(a).

Most of the documents submitted are from the categories of documents listed on pages 11-12 of the OAG Letter (see Eisenberg email to Sherwood dated November 15, 2022). As represented by the NRA, these are communications involving NRA third-party vendors (see id.). There are eight email chains that the NRA states "related to the NRA's efforts to ensure its compliance with its governance controls" (id.). Notably, the documents submitted do not reference matters on which the OAG has focused much of its time and attention, e.g., whistle

NYSCEF DOC. NO. 929

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

blower complaints, investigation of alleged misconduct within the NRA, related party transactions and investigations and corrective action involving officers or directors of the NRA.

Because the NRA has largely failed to meet its burden of demonstrating the communications at issue are protected by either the attorney client privilege or the attorney work product doctrine and less than a third of the documents selected for review were found to be protected, I find that the documents requested are presumptively discoverable and shall be produced unless the NRA makes the necessary showing. Any communication or document the NRA wishes to protect as privileged shall be submitted along with evidence sufficient to meet the burden, described at pages 3-4, above.

I decline to order the remedy requested by the OAG, specifically disclosure of identified categories of documents without allowing the NRA a further opportunity to establish immunity of specifically identified communications and documents. The request for an order directing production of a corporate representative capable of testifying regarding the NRA's reliance on outside advisors is denied without prejudice to renew following completion of all document production.

Whether the NRA has waived the attorney client privilege by placing the advice of counsel "at issue" in the litigation remains to be determined. The NRA states that it "has never

The NRA also listed the attorney work product privilege as a ground for assertion of privilege but it does not argue specifically that the privilege applies as to the documents the OAG seeks. In any event, the NRA has not established entitlement to the protection see McGowan, 2020 US Dist LEXIS 73051 *8-9. "The party asserting work product protection must demonstrate that the material at issue (1) [is] a document or a tangible thing, (2) that was prepared in anticipation of litigation, and (3) was prepared by or for a party, or by his representative." [Internal quotation marks and citations omitted].

DOC. NO. 929

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

asserted an 'advice of counsel' defense in this matter and has no intention of doing so" (NRA Reply at 1) but states that it "maintains a good faith defense" (id. at 2). The NRA does not explain the distinction it is attempting to assert, or how the good faith defense applies without waiver in each instance.

The OAG argues that "the NRA's corporate representative testified that the Brewer firm and attorney Don Lam investigated and determined the amounts of certain excess benefits owed by Wayne La Pierre as part of the course correction, but the corporate representative could not answer what investigations are still ongoing as such an answer would reveal privileged information and counsel stated the NRA's position that 'the entire review is privileged." OAG Letter at 4. The NRA does not dispute the OAG's statement of these facts. It explains that "the NRA indeed undertook a course correction beginning in 2018 [but that] it has been clear that the NRA itself, particularly its treasurer, Craig Spray and then Sonya Rowling, spearheaded this effort – not its counsel. (NRA Reply at 6.)

Quoting from Deutsche Bank, 43 AD3d at 64, the NRA points out, "that a privileged communication contains information relevant to issues the parties are litigating does not, without more, place the contents of the privileged communication itself 'at issue' in the lawsuit; if that were the case, a privilege would have little effect. Rather, 'at issue' waiver occurs when the party has asserted a claim or defense that he intends to prove by use of the privileged materials." (internal quotation marks omitted).] Citing Vill. Bd. of Vill. of Pleasantville v. Rattner, 130 A.D.2d at 655, the NRA adds ("[w]here a party asserts as an affirmative defense the reliance upon the advice of counsel, it 'waives the attorney-client privilege with respect to all communications to or from counsel concerning the transactions for which counsel's advice was sought"").

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

In the Deutsche Bank case cited by the NRA, where plaintiff was seeking damages for breach of an indemnity contract, the Appellate Division, First Department stated that "[a]t issue waiver of privilege occurs where a party affirmatively places the subject matter of its own privileged communication at issue in litigation, so that invasion of the privilege is required to determine the validity of a claim or defense of the party asserting the privilege, and application of the privilege would deprive the adversary of vital information" id. at 64. The court explained the privileged information received by plaintiff in the underlying litigation was not premised on its contractual claims for indemnity in the instant litigation. Nor had plaintiff made any selfserving selective disclosure of any protected material.

This is not a situation where the communication sought to be protected merely informs a decision made by a party to the litigation. Instead the NRA seeks to cloak essentially all of its "course correction" and "360° review" initiatives as privileged merely because the NRA included attorneys in those efforts, save for those selected portions it chooses to disclose to the OAG as proof of the "reasonableness" of, for example, the amount of excess benefits it requested Mr. La Pierre to repay, the adequacy of its review of whistleblower complaints, the sufficiency of its investigations of alleged NRA employee misconduct or, more generally, its "good faith."

Where the NRA establishes by competent evidence that a particular communication or document it wishes to use it in connection with a "good faith defense" or otherwise is privileged, it shall identify the item and submit it for in camera review along with a brief explanation of why such use does not break the privilege.

The NRA shall advise by 9:00 a.m. on December 5, 2022 whether it intends to present proof in support of its privilege or good faith claim. If it determines it wishes to do so, it shall

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

also indicate how much of an extension beyond December 13 being requested by the OAG it wishes to seek from Justice Cohen.

II. NRA Motion to Compel

The NRA seeks an order compelling the OAG to provide additional information referenced in its privilege log or, in the alternative, to produce documents claimed to be privileged for in camera review.

The documents that were withheld from production are listed categorically on the OAG's privilege log and included documents relating to:

- 1. The OAG's communications with witnesses and their counsel;
- 2. the OAG's communications with other law enforcement agencies;
- 3. OAG's communications with consultants;
- 4. draft and final OAG interview memoranda; and
- 5. the OAG's communications with informants.

The OAG states that the NRA does not dispute that documents in categories 4 (interview memoranda) and its confidential communications with consultants, complainants and confidential informants were properly withheld as privileged. It adds that the remaining withheld documents relate solely to how the OAG conducted its investigation and have no relevance to any remaining issues in the litigation. The OAG also notes that Justice Cohen dismissed the NRA's counterclaims because the NRA's allegations "do not support any viable legal claims that the Attorney General's investigation was unconstitutionally retaliatory or selective" or deprived the NRA of any constitutional rights (see OAG Reply at 2).

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Public Interest, Law Enforcement and Public Interest Privilege

The NRA challenges the OAG's assertion of the public interest, law enforcement and common interest privilege. As to the first, there is no showing of the existence of extremely sensitive material which, if disclosed, might result in harm. As to the second privilege, the OAG has not identified any law enforcement interest that would be harmed by disclosure. Moreover, any such interest could be satisfied by redaction of the portions in need of protection. These two asserted privileges relate to all five categories of documents contained in the OAG's privilege log.

Regarding the third asserted privilege, it is limited to communications among law enforcement agencies in the context of pending or reasonably anticipated litigation. No such litigation has been shown here (see Ambac, 27 NY3d at 627). In any event, the OAG has abandoned this defense (see OAG Reply at n.3.)

The OAG argues that the Special Master has already held and the Court has affirmed that the OAG properly asserted the public interest and law enforcement privileges. In that ruling, I rejected efforts by the NRA to take depositions of OAG employees. It did not address demands for document production.

The OAG has not shown that any document in Category 1 (communications with witnesses and their counsel) implicates any interest requiring protection against harm. Documents in Category 1 shall be produced.

Similarly, the OAG has failed to show that confidentiality is necessary as to documents in Category 2 (communication with other law enforcement agencies) or to protect a pending investigation.

MYGGEE DOG NO 020

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

As noted above, the NRA does not dispute that documents in Category 3 (OAG communications with consultants), Category 4 (drafts in final OAG interview memoranda) and Category 5 (OAG's communications with informants) are all properly withheld as privileged.

B. Defense of Unconstitutional Retaliation

The NRA argues that despite dismissal of the counterclaims these the constitutional arguments it has raised remain viable because the NRA's affirmative defenses have not been dismissed. The assertion is rejected because the same analysis that resulted in dismissal of the counterclaims would require rejection of the affirmative defenses.

C. Adequacy of ESI

The NRA also seeks an expansion of the "timeframe for documents withheld in each category but it does not contend that the OAG failed to apply a timeframe the NRA demanded previously or that the search parameters used failed to meet any specific parameter previously demanded. This request is rejected.

D. Everytown

The NRA also seeks production of communications with Everytown, a gun control advocacy organization. Efforts to subpoena Everytown became moot after the court dismissed the NRA's counterclaims. The fact that the court has not yet dismissed the affirmative defenses that are based on the previously rejected legal theories, does not render those defenses any more viable than the counterclaims. This request is denied.

III. Extension of Note of Issue and Other Deadlines

Consideration of the OAG's request for a recommendation to Justice Cohen for a short extension of the Note of Issue date to December 13, 2022 shall be deferred until December 5,

FILED: NEW YORK COUNTY CLERK 12/12/2022 09:10 PM

NYSCEF DOC. NO. 929

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

2022 in order to give the NRA an opportunity to respond regarding the matters referenced on page 7, surpa.

Dated: New York, New York November 29, 2022

Hon. O. Peter Sherwood (Ret.)

Special Master

FILED: NEW YORK COUNTY CLERK 12/12/2022 09:10 PM INDEX NO. 451625/2020

NYSCEF DOC. NO. 930

RECEIVED NYSCEF: 12/12/2022

EXHIBIT G

12.05.2022 Conference Transcript

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 1 1 2 SUPREME COURT OF THE STATE OF NEW YORK 3 COUNTY OF NEW YORK 4 Index No. 451625/2020 5 ----**x** PEOPLE OF THE STATE OF NEW YORK, BY LETITIA 6 JAMES, ATTORNEY GENERAL OF THE STATE OF NEW YORK, 7 Plaintiff, 8 9 - against -10 11 THE NATIONAL RIFLE ASSOCIATION OF AMERICA, 12 INC., WAYNE LAPIERRE, WILSON PHILLIPS, JOHN FRAZER, JOSHUA POWELL, 13 Defendants. 14 Zoom videocoference 15 December 5, 2022 16 2:59 p.m. 17 18 19 20 CONFERENCE BEFORE SPECIAL MASTER HON. O. PETER SHERWOOD (Retired) 21 22 23 Reported By: Todd DeSimone, RPR 24 25

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 2 1 2 APPEARANCES: 3 NEW YORK STATE OFFICE OF THE ATTORNEY GENERAL 28 Liberty Street 4 New York, New York 10005 5 Attorneys for Plaintiff BY: MONICA CONNELL, ESQ. 6 monica.connell@ag.ny.gov STEVEN SHIFFMAN, ESQ. 7 steven.shiffman@ag.ny.gov EMILY STERN, ESQ. 8 emily.stern@ag.ny.gov 9 10 BREWER, ATTORNEYS & COUNSELORS 11 750 Lexington Avenue New York, New York 10022 12 Attorneys for Defendant The National Rifle Association of America 13 BY: SVETLANA M. EISENBERG, ESQ. sme@brewerattorneys.com 14 DAVID UMANSKY, ESQ. diu@brewerattorneys.com 15 - and -16 BREWER, ATTORNEYS & COUNSELORS 1717 Main Street 17 Suite 5900 Dallas, Texas 75201 18 NOAH PETERS, ESQ. 19 nbp@brewerattorneys.com 20 21 CORRELL LAW GROUP 10 West Boscawen Street 22 Winchester, Virgina 22601 Attorneys for Defendant 23 Wayne LaPierre BY: PHILIP KENT CORRELL, ESQ. 24 kent@correlllawgroup.com 25

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 3 1 2 APPEARANCES: 3 WINSTON & STRAWN LLP 200 Park Avenue New York, New York 10166 4 Attorneys for Defendant 5 Wilson Phillips BY: SETH FARBER, ESQ. 6 sfarber@winston.com, ESQ. 7 8 WERBNER LAW 5600 West Lovers Lane Suite 116-314 9 Dallas, Texas 75209 10 Attorneys for Defendant Wilson Phillips 11 BY: MARK WERBNER, ESQ. mwerbner@werbnerlaw.com 12 13 AKIN GUMP STRAUSS HAUER & FELD LLP 14 2001 K Street, N.W. Washington, DC 20006-1037 15 Attorneys for Defendant Joshua Powell 16 SAMANTHA BLOCK, ESQ. BY: sblock@akingump.com 17 JANIE MAHAN, ESQ. jmahan@akingump.com 18 - and -19 AKIN GUMP STRAUSS HAUER & FELD LLP 20 One Bryant Park Bank of America Tower 21 New York, New York 10036-6745 BY: URI A. ITKIN, ESQ. 22 uitkin@akingump.com 23 24 25

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 4 1 2 A P P E A R A N C E S: (Continued) GAGE, SPENCER & FLEMING LLP 3 410 Park Avenue 4 New York, New York 10022 Attorneys for Defendant John Frazer 5 BY: WILLIAM B. FLEMING, ESQ. 6 wfleming@gagespencer.com 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 5 1 CONFERENCE 2 JUDGE SHERWOOD: We have some 3 important matters to discuss, that's for sure. Who would like to go first, you, 4 5 Ms. Connell? The decision matters of 6 greatest concern, I first addressed the 7 AG's concerns and ruled on that, so why 8 don't I hear from you first. 9 MS. CONNELL: Thank you, your 10 Honor. 11 You held, and the law is clear, 12 that the NRA bears the burden of 13 establishing privilege attaching to 14 information and that it has not waived the 15 privilege. Your Honor gave the NRA the 16 opportunity of showing privilege and 17 nonwaiver. You gave them the opportunity 18 to submit a sample. 19 JUDGE SHERWOOD: Multiple 20 opportunities. 21 MS. CONNELL: Multiple 22 opportunities. We now know that they did 23 not submit a random or representative 24 sample, that what they did was select some 25 documents that they thought would be good

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 6 1 CONFERENCE 2 for you to review and submitted them. 3 Actually, the number that they gave you of 629 documents withheld relating to the 4 course correction is not accurate is my 5 6 understanding as well. 7 JUDGE SHERWOOD: Do you know what the number is? 8 9 MS. CONNELL: I have no idea, 10 your Honor. 11 JUDGE SHERWOOD: Ms. Eisenberg 12 will tell me later. 13 MS. CONNELL: Your Honor found 14 that the NRA did not meet its burden, but 15 instead of ordering production of all 16 responsive documents you gave them a second 17 opportunity now to meet its burden. 18 The NRA, at least to us, 19 indicated it will not submit documents for 20 in-camera review. I don't know if that's 21 its position right now. We have been 22 endeavoring to meet and confer with the NRA 23 and have met and conferred via 24 communication, via a conference, and also 25 via e-mail communications. We still don't

INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

Page 7

1 CONFERENCE

gross undercount.

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know what the NRA considers the universe of documents, the search terms it used to identify withheld privileged documents at issue so we could build off that to make sure we all agree what that universe is.

Using the information the NRA has given us so far, it would seem that at least we are talking about approximately 15,000 documents. We think that's a pretty

12 JUDGE SHERWOOD: Whoa.

13 MS. CONNELL: Exactly. Your 14 Honor, I could walk you through how we 15 arrived at that.

16 JUDGE SHERWOOD: You're scaring 17 me.

MS. CONNELL: Us too. So, your Honor, we still don't know even now more than a month after we first officially raised this, a long time after we raised this officially with the NRA, what the realm of the universe is. The NRA has stated to us, as it has stated previously, that it would agree not to introduce actual

INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

Page 8

1 CONFERENCE

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privileged documents in evidence at trial or to allow their witnesses to specifically refer to advice of counsel and that kind of thing. Your Honor, this doesn't take care of the prejudice plaintiff has suffered or of the matter which we brought to your Honor, which is not a specific privileged document or a specific piece of advice from counsel, it is the fact --

JUDGE SHERWOOD: Can I cut you off at this point?

MS. CONNELL: 13 Sure.

> JUDGE SHERWOOD: I'm trying to understand what it is that we need to decide this afternoon. I know that there are issues that are of concern to you, responsive to requests made by the NRA. I have decided what I have decided with respect to the NRA. But there may be, and I'm assuming, I have assumed all along, that there would be an appeal to Judge Cohen.

Attorney General's office would like me to

But what is it that the

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 9

CONFERENCE

do this afternoon? I need to get to your issue and I have a question with respect to that that is very important to me. With respect to the disclosures you are seeking from the NRA, what is it that we need to address this afternoon?

MS. CONNELL: Your Honor, I think we need further briefing on this, but I think we are at sort of an impasse. We need one of two things, and I will tell you which one we prefer and which one we would have to settle with in the alternative.

order, something like that was affirmed in Gottwald versus Sebert, which was cited in our October 20th letter, which found that where a defendant makes a decision or a party makes a decision to shield something by privilege, it cannot at the end of discovery suddenly choose or select information to share and try and deprivilege what it wants to share, that that causes disproportionate prejudice to the other side. We think the NRA has made

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 10

CONFERENCE

an election in discovery at this point and it should be held to those choices that it made, and we would ask for an order indicating the same.

To the extent your Honor feels that is beyond the referral to your Honor, we would ask for a report and recommendation on that point, and we are prepared to brief it very quickly if you want further briefing. We think we have already sufficiently briefed it and we are ready to brief it in greater detail, and that's option one.

Option two is we really dig in and get to the bottom of what have they withheld and understand what has been withheld as privileged, whether it in fact is privileged, because, as you know, a lot of documents it has been producing are dedesignating, and also then see what prejudice has accrued as a result of that and whether we need other relief related to that. So far we haven't gotten a handle on that except to know that it's at least

INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

Page 11

CONFERENCE

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2 thousands of documents, and that we don't
3 know how the NRA is proceeding in reviewing

4 it, and that we are not comfortable yet.

We do have another meet and confer that we plan on undertaking tomorrow. We haven't picked a time tomorrow, but we have agreed to have one tomorrow, to try and get a little more clarity on this, but our efforts so far have not been good. But we really see that as almost opening discovery back up on some of these issues in a way that is very prejudicial.

I would just remind your Honor that we had 12 experts. We did expert reports, expert rebuttal reports and expert depositions already at this point. I think it is one of the two and I think even with the second option, plaintiff suffers pretty significant prejudice.

JUDGE SHERWOOD: Okay.

Ms. Eisenberg? Now I'm simply referring to the AG's request, not yours. I will get to yours.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 12

CONFERENCE

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MS. EISENBERG: Of course, your Not to sound like a broken record, Honor. but the NRA has no intent on relying on the advice of any lawyer it received. We are not interested in making selective disclosures of privileged information. We're not interested in saying the NRA should not be liable because its lawyers said X and the NRA did what its lawyers said. And even as to the good-faith defense, that is a defense that involves reliance on professionals like accountants and others that does not involve attorney-client privilege. To the extent we do have good-faith defense, it carves out reliance on lawyers' advice.

So from our perspective, two points are critical. First, the NRA prepared a categorical privilege log in March of 2022, and that was pursuant to the Commercial Division rules. It was appropriately accompanied by a certification which I executed that described the intensive and laborious

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 13

1 CONFERENCE

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process that we undertook to prepare the privilege log. It contained multiple appendices to provide the NYAG about what information we withheld without divulging privileged information.

So from our perspective, we are still trying to work it out amicably with the NYAG. We are 100 percent open to providing an additional sample to your Honor for review. The documents you already reviewed you confirmed are privileged. We hope to agree on a path forward with the NYAG during the course of this week.

Now, the problem is, as you may recall, last time we spoke, I specifically said that the 600 number that was identified in our letter unfortunately is not representative of the universe. So my colleagues and I have been going --JUDGE SHERWOOD: What is the

23 universe?

24 MS. EISENBERG: We don't know

the number yet. My tentative prediction

INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

Page 14

CONFERENCE

2 now is between 1,500 and 3,000 documents.

JUDGE SHERWOOD: That's a lot.

4 MS. EISENBERG: Right. Not as

5 many as 15,000, which I think is what

Ms. Connell said, but yes, exactly, that's 6

a lot, and it is unfair to expect you to go

8 through all of them.

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So what we proposed to

10 Ms. Connell over the weekend was that once

11 we have identified the universe, whether it

is 1,500 or 3,000, we are going to generate 12

13 a spreadsheet that permits her to assess

14 the components of that universe by date and

15 other objective factors that we don't feel

16 risk revealing privilege.

17 JUDGE SHERWOOD: Let me ask you

18 a question, Ms. Eisenberg. Over the months

19 that I have been involved in this, I have

20 heard from the AG many times, you know,

21 that there are certain areas of conduct

22 that they would like to probe into that you

23 have responded are involved in terms of the

24 corrective action matters that were

25 privileged under the attorney-client

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 15

CONFERENCE

2 privilege.

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The AG also had an interest in better understanding and getting details related to the so-called course correction and the 360 review. I don't have a recollection of having seen any documents, communications within the NRA involving either of those two, the course correction or the 360 review. I have heard the label, but I don't think I saw any documents that were generated in connection with that. I have that right or wrong? MS. EISENBERG: I have provided to you documents, your Honor, that I believe are reflective of and evidence the NRA's continued effort to improve its compliance, and the term "course correction" is sort of a label that has been thrown around and used to describe

what witnesses will say on the stand like,

look, we have a policy and we make sure we

comply with it, and we have these trainings

and we went out to our vendors and asked

them for all this information, and so I'm

INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

Page 16

CONFERENCE

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not sure that there are documents that actually say this is our course correction, here is what we are going to do, but there are multiple documents that evidence the NRA's doing the right thing, complying with policies, and enhancing their policies, and some of them happen to be privileged, and that's what we're talking about here.

So I hope that answers your question, your Honor.

JUDGE SHERWOOD: You say that you have in fact shared with the AG and with me, I personalized it by saying I don't recall having seen them, but in this group of 1,500 to 2,000 documents that you maintain are privileged, are there documents that specifically reference these two issues and/or address the issues that you are facing and what you are doing with them and that kind of stuff, or are these all documents, all 1,500 of them, well, not necessarily all 1,500, but large portions of them, documents involving things that you have uncovered but in each instance you

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INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

Page 17

1 CONFERENCE

2 have had lawyers involved, is that what's

3 going on?

4 MS. EISENBERG: So I will

5 answer the individual questions that I

compliance with laws, regulations,

6 heard, your Honor.

policies, etc.

First, are there documents in the 1,500 to 3,000 that refer to course correction or compliance review? I don't know if those specific terms are used. I'm happy to run a search to specifically be able to answer that question. But what I can absolutely represent is that there are documents, and those are the documents that reflect the NRA's effort to improve its

So, for example, we have internal deliberations about certain contracts. We have internal deliberations involving lawyers, involving the appropriateness of a particular payment. We have the same with regard to the need to disclose something on the Form 990, so on and so forth. Those are the documents that

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 18

2 do relate to the NRA's continued effort to 3 improve its compliance, and the NYAG has access to those that are not privileged, 4 5 and what we are talking about here are 6 those that are, and it is only natural for 7 the NRA to have sought legal advice in 8 connection with these issues. So I think that answers your 9 10 question, your Honor. 11 JUDGE SHERWOOD: Just to probe 12 that a little bit more, some of the things

CONFERENCE

that a little bit more, some of the things that the AG has focused much of its attention on are whistleblower complaints, complaints regarding excess benefits, and I know I've seen excess benefits documents produced by your outside auditor. I believe I have seen those.

MS. EISENBERG: Yes.

JUDGE SHERWOOD: But I don't recall seeing any documents coming from the NRA with respect to that. There are interests by the Attorney General in investigations, internal investigations, into various I guess employee and officer,

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 19

CONFERENCE

I will call it misconduct, those kinds of things, and I'm getting the impression, and correct me if I'm wrong, in each of those areas you've had lawyers essentially involved in all of it, and that gives you the basis for saying that all of the documents involving those issues, again, I'm referring to the issues that the Attorney General has been seeking information on, all of those documents are -- all of the documents related to those activities are privileged. Is that about right?

MS. EISENBERG: I don't think so, your Honor. I think that there are definitely documents related to each of these categories that are not privileged, and have been produced to the NYAG. So just because this happens to be a topic on which, naturally, the NRA sought and obtained legal advice and there are certain documents that are withheld doesn't mean that we claim that any and all documents related to these topics that you listed are

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 20

1 CONFERENCE 2 privileged and should be withheld. 3 JUDGE SHERWOOD: Okav. 4 MS. CONNELL: Your Honor --5 JUDGE SHERWOOD: We don't have 6 a sense of the extent of any of that. 7 want to give Ms. Connell an opportunity to 8 weigh in on what you and I have just been 9 talking about. 10 MS. EISENBERG: Certainly. 11 MS. CONNELL: Thank you, your 12 Honor. Your Honor, I just want to say a 13 couple of things. The term of "course 14 correction" is not something that was 15 manufactured for this litigation by the 16 plaintiff. The NRA itself has touted 17 the --18 JUDGE SHERWOOD: I know that, 19 but that's not my question. My question 20 really is okay, these are things that your 21 office has focused much of its time and 22 attention on, and I mentioned I think two 23 or three of them. There are probably eight 24 or nine. 25 As I said to Ms. Eisenberg,

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 21

CONFERENCE

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quite frankly, I don't recall seeing documents that refer to that, so I'm left with, let me call it, the suspicion that the documents involving those issues, or at least some of them, are being withheld through implication of the attorney-client privilege. That's the impression I get from looking at the landscape, but I don't know. But I'm giving you an opportunity to maybe put a finer point on it.

MS. CONNELL: Your Honor, your impression is exactly accurate. The presence of counsel at Audit Committee meetings blocked our discovery into what was discussed at times in Audit Committee meetings. The presence of counsel and the involvement of counsel blocked witnesses from telling us how the NRA resolved certain things that it alleges it addressed as part of its course correction. witnesses refused to provide detailed information on key subjects because attorneys were involved. They were unable to sort out what was potentially privileged

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INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

Page 22

CONFERENCE

2 from what wasn't and so would not answer.

3 We tried to cure it in any way.

4 What did the NRA do, don't tell us what

5 counsel said, but what did the NRA do?

did the NRA handle whistleblower 6

7 complaints? Oh, we gave that to the Brewer

8 firm to handle. Okay, what was the result?

9 I can't separate what happened from what is

privileged, so I can't tell you. Is there

11 an investigation going on? Absolutely,

12 there is an investigation of this conduct.

13 Who is conducting that investigation?

14 can't tell you because I can't separate out

15 what is privileged from what's not and we

16 think that's privileged.

17 So, you know, saying that they 18 have given us some documents on some of

19 these issues, I think that is accurate on

20 some of them, but the vast bulk of it has

21 been hidden behind this curtain of

22 privilege, and it is not just whether the

23 documents were produced, they haven't been,

24 it is whether the witnesses were blocked

25 from testifying, they were. And we really

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 23

CONFERENCE

sought hard with the corporate rep dep to get some final answers and just were blocked at every turn.

So, your Honor, you are correct that the involvement of counsel here wasn't just merely sort of litigation counsel guiding someone through a lawsuit. The NRA touts in their expert reports, not just one, more than one, their use of outside counsel, outside consultants, tax consultants, that kind of thing. They relied upon litigation counsel, other counsel to perform functions that they claim were part of their course correction and they blocked us from disclosing that.

The case law we have provided, your Honor, makes clear, they simply can't do that. That is either an at-issue waiver or they cannot be permitted to introduce that evidence pertaining to what they have blocked us on.

Your Honor, I would just note that we don't agree with that definition of the universe being 1,500 to 3,000 pages.

INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

	Page 24
1	CONFERENCE
2	JUDGE SHERWOOD: No, she said
3	1,500 to I guess 2,000 or 3,000 documents,
4	not pages.
5	MS. CONNELL: I'm sorry, your
6	Honor.
7	JUDGE SHERWOOD: You think the
8	number of documents is larger than that?
9	MS. CONNELL: Yes.
10	JUDGE SHERWOOD: Somebody else
11	wanted to weigh in, who is that?
12	MR. PETERS: Noah Peters for
13	the NRA.
14	JUDGE SHERWOOD: Yes,
15	Mr. Peters. You are on the staff of the
16	NRA?
17	MR. PETERS: No, I'm an
18	attorney.
19	JUDGE SHERWOOD: I know that.
20	The NRA hires lawyers. With whom are you
21	associated, which firm?
22	MR. PETERS: Brewer.
23	JUDGE SHERWOOD: Okay, got it.
24	I just don't recall meeting you before.
25	MR. PETERS: A pleasure to meet

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 25

CONFERENCE

you, sir, your Honor. This is my first time speaking.

obviously don't agree that there has been a selective disclosure to date, but we have offered an additional corporate rep dep or we have put that out there, if Ms. Connell would like that. We don't want to make a selective disclosure is the bottom line. We don't necessarily even -- we don't have an appetite to do anything resembling a selective disclosure. So we have offered an additional corporate rep dep.

We have asked Ms. Connell specifically, you know, if there are areas where you feel that you have been blocked, please let us know what those are and we can give you additional deps on that.

I don't agree with her characterization that we are at an impasse. We have really just started talking about this together in the past few days. We have given her a detailed description of how we are going through the documents,

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 26

CONFERENCE

basically just saying we are getting the universe together of all of the documents that potentially relate to the topics in your letter.

You know, the exemplar list you were referring to before, we are getting that together. It is a big process. It involves reviewing a lot of documents. If you have any input, we would like to talk. If you would like to know -- have any input on search terms or anything like that, we want to walk you through the methodology.

The bottom line here is that we don't want to make a selective disclosure at all, but we have really just started discussing this with the New York Attorney General in the past, really since your ruling on November 29th, we are doing a lot of work here, but we want to make any issues that Ms. Connell is identifying, give her what she needs on discovery.

We're not looking to create more issues for you to decide. We would like to be able -- I mean, we would want to work it out with

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 27

CONFERENCE

2 her so she gets what she needs.

JUDGE SHERWOOD: Mr. Peters, I don't want to dwell on what I'm about to say, but I will observe for you that I made an effort to give you the opportunity to make the showing. The law is really pretty darn clear that the burden is on you, that the privilege is the exception, not the rule.

As I said, when I see so large a volume of documents I am beginning to get the impression, and obviously I can be shown otherwise, that your view of it, when I say "your view," I mean the NRA's view is that if a lawyer is in the room, therefore it is privileged, and that is just not the law.

MR. PETERS: Your Honor, we understand that. Believe us, we are not simply shielding things because a lawyer happened to be in the room. We are not trying to shield -- I think witnesses on the stand were certainly nervous. I know during the first couple of days of

INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

Page 28

	rage 20
1	CONFERENCE
2	Mr. Frazer's corporate rep deposition, you
3	know, when I read it over, I see a witness
4	who is very nervous. I think a lot of
5	people
6	JUDGE SHERWOOD: I thought he
7	was darn good, by the way.
8	MR. PETERS: Okay.
9	JUDGE SHERWOOD: Look, I was
10	there for one day and I read his testimony,
11	and he is a smart guy.
12	MR. PETERS: Yes. You know,
13	I'm saying when we look at Ms. Connell's
L 4	motion, she has a lot of excerpts from
15	depositions, and the witnesses are perhaps
16	talking about investigations or
17	attorney-client privilege, but in some
18	cases, you know, I think that they might
19	have been nervous, they might have just
2 0	kind of defaulted to that, because they
21	don't understand so much what's going on in
2 2	terms of the different roles of counsel.
2 3	But our intent has not first
2 4	of all, we have no intention of mentioning
2 5	a hungh of different outside consultants to

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 29

CONFERENCE

try to dazzle the jury or to try to make it seem like that's enough or anything like We're not trying to dangle advice of that. counsel out there as being something that we are going to rely on. So when Ms. Connell feels that she was blocked in certain inquiries and stuff like that, our approach is we're not shielding this, we're not trying to create a situation, we are really not trying to create a situation where a large category of documents, other than seeking real legal advice in terms of the litigation from litigation counsel, we want to make sure that anything that is in the realm of the course correction is something that she feels that she has had enough information to inquire into.

So what we are trying to do is say where have you been blocked, would you like -- what are the topics and what do you need basically on this stuff? We are getting together the potential universe of course correction documents to submit a sample for in-camera review, with a robust

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 30

CONFERENCE

sampling methodology. If we submit something, that means we are confident, we are very confident that it is privileged, and, you know, I think that we believe that you will agree.

But we want to kind of make this right for Ms. Connell. We don't want to hide behind privileges in terms of saying you can't inquire into certain things. So with that being said, we don't feel that -- I can tell you we have only been discussing this stuff for a few days with Ms. Connell. We would like to be able to get to a point where she feels that she has everything that she needs on these topics.

JUDGE SHERWOOD: You realize that you only have about a half a minute left? I'm obviously exaggerating, but it is a matter of days before you have to file a note of issue.

Given what you just said, I just don't see how you are going to be able to accomplish that within the time you

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 31

CONFERENCE

2 have, and I'm not positive that Judge Cohen

3 is going to give you additional time,

4 because there is a bit of history here. So

5 that's a question that's not for me to

6 decide, that's for him to decide. So there

7 is that.

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Let me raise another point,
which I guess I didn't sufficiently
emphasize at the time. I was left at one
point with the impression that the NRA
believes that the attorney-client privilege
really applies in the realm of documents,
and so you are focusing on document
exchanges, and at one point I heard, it
wasn't a suggestion, it was a statement,
that, well, the NRA is not going to be

Well, you know and I know, at least I hope you know, that the privilege refers to communications. It's not simply a matter of if a document that meets all the requirements to be privileged, that refers to testimony as well, because it

relying on documents, but witnesses will be

testifying.

INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

Page 32

1 CONFERENCE

2 talks about communications, and so to the

3 extent that the NRA is thinking that it

4 can, I'm going to put it this way, have its

5 cake and eat it too, I think you will be

6 disappointed at trial. I really do.

7 Because, as I said, it is communications

8 that are privileged, not the form that the

9 communication takes.

MS. EISENBERG: Your Honor,

11 would you like us to respond?

JUDGE SHERWOOD: If you wish.

I'm just sort of giving you some insight.

MS. EISENBERG: I 100 percent

15 agree, we weren't trying to eat our cake

16 and have it too or draw that distinction at

17 all. A point that we have tried to make

18 over and over again, again, I don't mean to

19 sound like a broken record, is that we are

20 not putting forward documents, written

21 communications that are privileged, and we

22 are not eliciting from witnesses on the

23 stand testimony about privileged

24 communications.

JUDGE SHERWOOD: Okay, good

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 33

1 CONFERENCE

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2 enough. So what is it that you would like
3 me to do today with respect to the issue
4 we're talking about now?

MS. EISENBERG: I think, your Honor, like Mr. Peters said, we feel that we are actually on a fairly productive path. We have done a whole lot of work and we are nearing a sort of point where we think we can really satisfy the New York

Attorney General's office that the sample

we give you is adequate, and if we can

13 enable you to take a look at a larger

14 sample that satisfies the NYAG, we feel

15 like this issue might be put to bed.

It sounds like, despite the certification and the categorical log, your Honor would like to see additional proffers of why these documents are privileged ab initio. We are more than happy to put that forward as well to satisfy that burden.

So I think I echo what

Mr. Peters said in that through the
sampling process and perhaps additional
corporate rep testimony, to the extent the

INDEX NO. 451625/2020 RECEIVED NYSCEF: 12/12/2022

Page 34

CONFERENCE
NYAG is able to really kind of work with us
to specify where specifically they felt,
quote, "blocked," we feel like we may be
able to amicably resolve these issues.
JUDGE SHERWOOD: How much time
are you talking about?
MS. EISENBERG: Your Honor, I
think that we will work as expeditiously as
possible, but you are correct that we
probably would be well advised to check in
with Judge Cohen to see if he is amenable
to adjourning the note of issue date by a
week or two.
MS. CONNELL: Your Honor I'm
sorry.
JUDGE SHERWOOD: Yes, ma'am?
MS. CONNELL: Your Honor, I
would just like to say something for a
second to put this in context. Mr. Frazer

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is the NRA's general counsel. He testified

deposition at the bankruptcy trial, at the

in the investigation of this action, in

deposition here. Mr. Frazer, among the

bankruptcy trial, he testified in

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INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

Page 35

	CONFERENCE
2	other leadership of the NRA, as the NRA
3	touts, includes Mr. Cotton, who is an
4	attorney and CPA and certainly pretty
5	sophisticated.
6	This has been a process
7	throughout this long history of this
8	investigation and litigation, a calculated
9	strategy of these witnesses asserting
10	privilege. It's not the mere byproduct of

When we pressed back against it, counsel fought us on it. Counsel instructed witnesses not to answer.

Counsel gave instructions which didn't leave witnesses free to answer. We are left now --

JUDGE SHERWOOD: I know that.

Remember, the one I actually showed up to for one day, I made a speech about how many objections there were, and I do think that as a result of that and my presence, the number of objections dropped precipitously.

MS. CONNELL: I know. I

honestly wished you could have attended

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nervousness.

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INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 36

CONFERENCE

every deposition. But, your Honor, my colleague just corrected me, Mr. Frazer did not testify in the investigation.

But, your Honor, the point that I'm getting to is even now, again, I hate to say this, but months into this, of raising this issue, more than months, many months, we have been raising it throughout discovery, I don't know the universe of documents that the NRA is talking about. I don't believe this 1,500 to 3,000 is a fair pull. You already asked them to sample. asked how they sampled over and over again, and asked you to direct them again to tell us how they sampled, and didn't know until the other day that it was literally just a cherry-picking of documents to submit to your Honor.

Besides the point of once there is a determination of privilege, that's not where it ends, we have to look at whether privilege has been waived. Then once we do all that, we have to look at okay, well, plaintiff, you deposed 30-some people, or

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 37 1 CONFERENCE 2 approximately 30 witnesses, and you were blocked on all of --3 4 JUDGE SHERWOOD: The bottom 5 line for you, I hear that. You are 6 repeating some of the things I've said. 7 MS. CONNELL: I know, I'm 8 sorry, your Honor. But to say that this 9 could get done in two weeks, how? How can 10 that get done in two weeks, your Honor? 11 JUDGE SHERWOOD: I think 12 Ms. Eisenberg has made it pretty clear that 13 she feels she is going to have to go back 14 to Judge Cohen. I mean, that's what she 15 just said. But you wanted to weigh in to 16 say something, but I'm not sure that I know 17 what it is that's responsive to what she 18 had to say. 19 MS. CONNELL: I was just 20 wanting to mainly be heard, your Honor, 21 that this does not cure what has occurred 22 in such a short period of time. I think I 23 just wanted to make that point. We didn't 24 agree with that. 25 JUDGE SHERWOOD: Fair enough.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 38

CONFERENCE

So you guys are meeting and conferring to see if you can come up with search terms, to see if you can come to an accommodation. I have sort of described my limit in the written decision, in which I'm only giving them one more shot, one more opportunity. I'm not convinced that Judge Cohen is going to be as accommodating. I don't know. I honestly don't know.

But it is pretty clear to me, and I'm talking to both sides now, you are going to need some authorization from him if you are going to go down the road that Ms. Eisenberg is requesting. So you probably ought to go to him pretty quickly and then get back to me with respect to that. I can't, in the time we have, I just don't see how there is anything that I really can do in such a short time.

You know, I assume you have a court reporter here, so you can quote what I have had to say, to the extent that it is appropriate, before Judge Cohen, because I have written enough about this.

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 39

CONFERENCE

Now, with respect to the NRA's request for documents that you described as privileged, I must say that when I was looking at this, I had the impression that we weren't going over what was decided back in April or May, way back then, but that there were some, I hate to call them new documents, but other documents, not the specific documents that were being addressed then, and I was left with the impression that, for example, with the law enforcement privilege, that the investigation in D.C. had come to an end, and so you didn't have a pending investigation. Now, maybe I was mistaken about that, but you can tell me. MS. CONNELL: Yes, your Honor. I'm sorry to say you were mistaken, and if we didn't make that clear, that's on us, I In fact, the D.C. Attorney General's office investigation continued and it is now an enforcement action against the NRA.

JUDGE SHERWOOD:

Oh, is that

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 40 1 CONFERENCE 2 right? 3 MS. CONNELL: Yes. So it is ongoing and that comes to the point that we 4 5 wanted to make an additional submission --JUDGE SHERWOOD: 6 Well, let's 7 give Ms. Eisenberg an opportunity I guess 8 to speak first, or would you prefer to hear 9 from Ms. Connell first, Ms. Eisenberg? Uр 10 to you. 11 MS. EISENBERG: I'm happy to 12 speak, your Honor. 13 From our perspective, the fact 14 that the DCAG is continuing litigation 15 against the Foundation and the NRA doesn't 16 make a difference. To the extent your 17 Honor is holding each side to the burden of 18 ab initio showing that privileges apply, it 19 seems only fair that if we are going to 20 have to do that, the NYAG should have to do 21 that as well, and that's how I read your 22 ruling. 23 JUDGE SHERWOOD: I agree with 24 you that certainly the burden is on them, 25 but to illustrate, with respect to the law

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 41

1 CONFERENCE 2 enforcement privilege, as I understand it, it focuses on pending investigations and 3 cooperation between two governmental 4 5 agencies as they are doing work in 6 connection with an ongoing or an existing 7 litigation or investigation, and I must 8 tell you, I had the impression that D.C. 9 was no longer active, which is what got you 10 the different result, by the way. 11 MS. EISENBERG: Your Honor, I 12 think from our perspective, the analysis 13 doesn't stop there. You have to look at 14 the issues that are at issue in those two 15 litigations, and here we think they are not 16 sufficiently similar to permit the NYAG to 17 invoke it. 18 Nonetheless, in addition, there 19 is the investigative privilege, and, again, 20 the order that you issued on the 29th 21 states that they haven't put forward a 22 showing to --23 The burden is JUDGE SHERWOOD: 24 on them, no question about that.

MS. EISENBERG: Right.

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So I

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RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 42

CONFERENCE

think from our perspective, we obviously don't think the privileges that they claim apply to begin with, given if your Honor were inclined to allow for that, the burden is on the party claiming the privilege, and if the certification and the categorical privilege log is not going to cut it for us, then it shouldn't cut it for them either.

JUDGE SHERWOOD: Those are two different things, you realize that? not to say that they don't have a burden, the burden of proving privilege, they certainly do, but obviously you are looking at different facts. Where you are talking about the law enforcement privilege, for example, versus the attorney-client privilege, that's pretty obvious I would think, different considerations. I got a smile, okay.

MS. CONNELL: Your Honor, I should add one thing, and I'm sorry to intrude, but the NRA challenged, in regard to those Category 2 documents, they only

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 43

1 CONFERENCE 2 challenged on law enforcement, public 3 interest and common interest privileges. We would like to make a further submission. 4 5 I think we can convince you that those 6 documents are privileged. 7 JUDGE SHERWOOD: Those three 8 privileges only? 9 MS. CONNELL: No, I was going 10 to say --11 JUDGE SHERWOOD: You want to 12 add a privilege? 13 MS. CONNELL: No, your Honor, 14 our privilege log asserted other privileges 15 for those documents which the NRA did not 16 challenge. It asserted, for example, work 17 product privilege and trial preparation 18 privilege. The NRA did not challenge 19 those, so we did not oppose those. 20 Now we are talking about a 21 smaller universe of documents in that 22 category that were only withheld based upon 23 those three privileges, and we think we can 24 show you that they do fall under those 25 categories.

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 44

1 CONFERENCE

JUDGE SHERWOOD: Category 2 is

3 communications with other law enforcement

4 agencies.

5

MS. CONNELL: Yes, your Honor.

JUDGE SHERWOOD: That's what

7 that's about. I thought that it is only

8 the law enforcement privilege that applied

9 with respect to Category 2. Different

10 privileges apply to different categories as

11 | I recall it.

MS. CONNELL: Actually, your

13 Honor, the different categories kind of

14 encompass different types of documents. So

15 | Category 2 involved communications with law

16 enforcement agencies, and we indicated that

17 those were shielded by a number of

18 different privileges, not just the ones the

19 NRA challenged.

20 So there are some documents

21 that are privileged based upon these other

22 privileges, so they are still in that

23 privileged category. Then there are others

24 for those that only relate to those three

25 privileges or one of those three

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

	_
1	CONFERENCE
2	privileges, we believe we can show you that
3	they meet the standard to be withheld on
4	that ground.
5	JUDGE SHERWOOD: Just as I
6	gave let me back up.
7	The AG has the same obligations
8	that the NRA has regarding who has got the
9	burden of showing the privilege. All of
10	these privileges, it is the party that
11	asserts it that has the obligations to
12	demonstrate that the privilege applies.
13	So I'm going to give you, just
1 4	as I gave the NRA, the opportunity to
15	demonstrate with respect to all these
16	privileges, again, by competent evidence,
17	that the privilege should be applied.
18	Okay?
19	MS. CONNELL: Thank you, your
2 0	Honor. Yes. We think we can submit
21	something fairly quickly, your Honor.
22	JUDGE SHERWOOD: Fair enough.
23	MR. PETERS: Your Honor, just a
2 4	clarification.
2 5	JUDGE SHERWOOD: Yes,

RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

Page 46

1 CONFERENCE

2 Mr. Peters?

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MR. PETERS: When you say by competent evidence, are you thinking of a document-by-document log or are you thinking of affidavits?

JUDGE SHERWOOD: No, I'm not thinking about that at all. I'm thinking you have to have somebody with knowledge of They have to be able to swear the facts. that the privilege applies and what privilege, and you can do it by categories. You are then going to have to come up with a sample that is a fair sample of the documents that you are asserting privilege You can't cherry-pick them, which is my impression is that's what you did last time, and the better approach is to consult with the other side as to the protocols that you are using to come up with a fair, random sample on those kinds of procedural steps that need to be taken, Mr. Peters. I laid it out all for you. MR. PETERS: Thank you, your

We appreciate it.

Honor.

INDEX NO. 451625/2020
RECEIVED NYSCEF: 12/12/2022

	Page 47
1	CONFERENCE
2	JUDGE SHERWOOD: Follow the law
3	that is described in the decision. If you
4	think I got the law wrong, tell me.
5	MR. PETERS: No, that sounds
6	good. Thank you, your Honor.
7	JUDGE SHERWOOD: So where do we
8	go from here? You are continuing to meet
9	and confer. Probably both of you need to
10	go to see Judge Cohen and you are probably
11	going to need some more time. I don't know
12	whether he is going to give it to you or
13	not, but it is up to him. You need to get
14	back to me by probably later this week and
15	tell me what you are expecting of me. I'm
16	thinking Wednesday, Thursday, Friday,
17	somewhere around there.
18	MS. CONNELL: I think we can
19	have our submission to you of the
20	privileged documents by Thursday morning at
21	the latest I think.
22	JUDGE SHERWOOD: Okay, fine.
23	MS. CONNELL: And if you would
24	like to have a conference to check in on

the status of how things are going, we

25

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 48 1 CONFERENCE 2 would be open to that. 3 JUDGE SHERWOOD: I think we 4 should set a time so that you can bring me 5 up to speed as to what the calendar is 6 looking like. 7 MS. CONNELL: Okay. 8 JUDGE SHERWOOD: Do you want to 9 do that Thursday or Friday? 10 MS. CONNELL: I think given the 11 timeline, your Honor, the sooner the 12 better. Thursday looks good to us. 13 JUDGE SHERWOOD: Ms. Eisenberg? 14 MS. EISENBERG: That works for 15 me, your Honor. 16 JUDGE SHERWOOD: That works for 17 you? 18 MS. EISENBERG: Yes. 19 Mr. Peters, does Thursday work for you? 20 MR. PETERS: For another 21 conference, yes. 22 JUDGE SHERWOOD: Morning? 23 Afternoon? As it turns out, that day I'm 24 good until about 4:00. Thereafter, it is 25 the holiday season, and I have obligations.

2022 09:10 PMINDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 49 1 CONFERENCE 2 MS. CONNELL: How about 2:00? 3 JUDGE SHERWOOD: 2:00 is fine. 4 MS. CONNELL: If that works for 5 everybody. 6 JUDGE SHERWOOD: Does that work 7 for everyone? 8 MR. FARBER: Can I suggest 9 2:30, your Honor? This is Seth Farber. 10 MR. FLEMING: I'm sorry, your 11 Honor, I missed which day we were talking 12 about. 13 JUDGE SHERWOOD: We were 14 talking about checking in on Thursday and 15 trying to pick a time, and the last person 16 to talk specifically about a time suggested 17 2:30, which is fine by me. MR. FLEMING: That's fine with 18 19 Thank you. me. 20 MR. CORRELL: This is Kent 21 Correll. That is fine with me, your Honor. 22 JUDGE SHERWOOD: Thank you, 23 sir. 24 MS. CONNELL: Your Honor, just 25 so we know in preparation for the meet and

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

Page 50 1 CONFERENCE 2 confer tomorrow, are you going to make a recommendation to extend the note of issue? 3 4 JUDGE SHERWOOD: Not this time, 5 no. I am not recommending for or against. You know, my view is that you folks have 6 7 had ample opportunities here and I do have the view that this should be Judge Cohen's 8 9 call, not mine. Okay? 10 MS. CONNELL: Thank you, your 11 Honor. 12 JUDGE SHERWOOD: All right, 13 thank you all. Take care. 14 (Time noted: 3:55 p.m.) 15 16 17 18 19 20 21 22 23 24 25

RECEIVED NYSCEF: 12/12/2022

	Page 51
1	
2	CERTIFICATION
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6	I, TODD DeSIMONE, a Registered
7	Professional Reporter and a Notary Public,
8	do hereby certify that the foregoing is a
9	true and accurate transcription of my
10	stenographic notes.
11	I further certify that I am not
12	employed by nor related to any party to
13	this action.
14	
15	
16	Todd Prli
17	2000 Assumance
18	TODD DeSIMONE, RPR
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2 4 2 5	
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INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[& - appreciate] Page 1

&	30 36:25 37:2	accomplish	ag's 5:7 11:24
& 2:10,16 3:3,13	360 15:6,10	30:25	ag.ny.gov 2:6,7,8
3:19 4:3	3879 51:17	accountants	agencies 41:5
1	3:55 50:14	12:13	44:4,16
	4	accrued 10:22	agree 7:6,25
1,500 14:2,12	410 4:3	accurate 6:5	13:13 23:24
16:16,22,23 17:8	451625/2020 1:4	21:13 22:19	25:5,20 30:6
23:25 24:3	4:00 48:24	51:9	32:15 37:24
36:12	5	action 14:24	40:23
10 2:21		34:22 39:23	agreed 11:8
100 13:9 32:14	5 1:16	51:13	akin 3:13,19
10005 2:4	5600 3:8	active 41:9	akingump.com
10022 2:11 4:4	5900 2:17	activities 19:13	3:16,17,22
10036-6745 3:21	6	actual 7:25	alleges 21:20
10166 3:4	600 13:18	add 42:23 43:12	allow 8:3 42:5
116-314 3:9	629 6:4	addition 41:18	alternative 9:13
12 11:16	7	additional 13:10	amenable 34:12
15,000 7:10 14:5		25:7,14,19 31:3	america 1:11
1717 2:17	750 2:11	33:18,24 40:5	2:12 3:20
2	75201 2:18	address 9:7	amicably 13:8
2 42:25 44:2,9,15	75209 3:9	16:19	34:5
2,000 16:16 24:3	9	addressed 5:6	ample 50:7
200 3:3	990 17:24	21:20 39:11	analysis 41:12
20006-1037 3:14	a	adequate 33:12	answer 17:5,12
2001 3:14	ab 33:19 40:18	adjourning	22:2 35:14,16
2022 1:16 12:21	able 17:12 26:24	34:13	answers 16:10
20th 9:17	30:14,24 34:2,5	advice 8:4,9 12:5	18:9 23:3
22601 2:22	46:10	12:17 18:7	appeal 8:22
28 2:4	absolutely 17:13	19:22 29:4,13	appendices 13:4
29th 26:19 41:20	22:11	advised 34:11	appetite 25:12
2:00 49:2,3	access 18:4	affidavits 46:6	applied 44:8
2:30 49:9,17	accommodating	affirmed 9:15	45:17
2:59 1:16	38:9	afternoon 8:16	applies 31:13
3	accommodation	9:2,7 48:23	45:12 46:11
_	38:4	ag 14:20 15:3	apply 40:18 42:4
3,000 14:2,12		16:13 18:13	44:10
17:8 23:25 24:3	accompanied 12:23	45:7	appreciate 46:25
36:12	12.23		

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[approach - challenge]

approach 29:9	28:17 31:12	better 15:4	c
46:18	33:11 35:4	46:18 48:12	c 2:2 3:2 4:2 51:2
appropriate	39:21 42:18	beyond 10:7	51:2
38:24	attorneys 2:5,10	big 26:8	cake 32:5,15
appropriately	2:12,16,22 3:4	bit 18:12 31:4	calculated 35:8
12:23	3:10,15 4:4	block 3:16	calendar 48:5
appropriateness	21:24	blocked 21:15	call 19:2 21:4
17:22	audit 21:14,16	21:18 22:24	39:8 50:9
approximately	auditor 18:17	23:4,16,22 25:17	called 15:5
7:9 37:2	authorization	29:7,20 34:4	camera 6:20
april 39:7	38:13	37:3	29:25
areas 14:21 19:5	avenue 2:11 3:3	boscawen 2:21	care 8:5 50:13
25:16	4:3	bottom 10:16	carves 12:16
arrived 7:15	b	25:10 26:14	case 23:17
asked 15:24	b 4:5	37:4	cases 28:18
25:15 36:13,14	back 11:12	brewer 2:10,16	categorical
36:15	35:12 37:13	22:7 24:22	12:20 33:17
asserted 43:14	38:17 39:6,7	brewerattorne	42:7
43:16	45:6 47:14	2:13,14,19	categories 19:18
asserting 35:9	bank 3:20	brief 10:10,13	43:25 44:10,13
46:15	bankruptcy	briefed 10:12	46:12
asserts 45:11	34:23,24	briefing 9:9	category 29:12
assess 14:13	based 43:22	10:11	42:25 43:22
associated 24:21	44:21	bring 48:4	44:2,9,15,23
association 1:11	basically 26:2	broken 12:3	causes 9:24
2:12	29:22	32:19	certain 14:21
assume 38:21	basis 19:7	brought 8:7	17:19 19:22
assumed 8:21	bears 5:12	bryant 3:20	21:20 29:8
assuming 8:21	bed 33:15	build 7:5	30:10
attaching 5:13	beginning 27:12	bulk 22:20	certainly 20:10
attended 35:25	believe 15:16	bunch 28:25	27:24 35:4
attention 18:14	18:18 27:20	burden 5:12	40:24 42:15
20:22	30:5 36:12 45:2	6:14,17 27:8	certification
attorney 1:6 2:3	believes 31:12	33:21 40:17,24	12:24 33:17
8:25 12:15	benefits 18:15	41:23 42:5,13,14	42:7
14:25 18:23	18:16	45:9	certify 51:8,11
19:10 21:7	10.10	byproduct 35:10	challenge 43:16
24:18 26:17			43:18
			43.10

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[challenged - couple]

1 11 1 40 04	• •	261271201	4 4 24 20
challenged 42:24	commercial	26:1 27:1 28:1	context 34:20
43:2 44:19	12:22	29:1 30:1 31:1	continued 4:2
characterization	committee 21:14	32:1 33:1 34:1	15:17 18:2
25:21	21:16	35:1 36:1 37:1	39:22
check 34:11	common 43:3	38:1 39:1 40:1	continuing 40:14
47:24	communication	41:1 42:1 43:1	47:8
checking 49:14	6:24 32:9	44:1 45:1 46:1	contracts 17:20
cherry 36:18	communications	47:1,24 48:1,21	convince 43:5
46:16	6:25 15:8 31:22	49:1 50:1	convinced 38:8
choices 10:3	32:2,7,21,24	conferred 6:23	cooperation 41:4
choose 9:21	44:3,15	conferring 38:2	corporate 23:2
cited 9:16	competent 45:16	confident 30:3,4	25:7,14 28:2
claim 19:24	46:4	confirmed 13:12	33:25
23:15 42:3	complaints	connection	correct 19:4
claiming 42:6	18:14,15 22:7	15:12 18:8 41:6	23:5 34:10
clarification	compliance	connell 2:5 5:5,9	corrected 36:3
45:24	15:18 17:9,16	5:21 6:9,13 7:13	correction 6:5
clarity 11:10	18:3	7:18 8:13 9:8	15:5,9,19 16:3
clear 5:11 23:18	comply 15:23	14:6,10 20:4,7	17:9 20:14
27:8 37:12	complying 16:6	20:11 21:12	21:21 23:15
38:11 39:20	components	24:5,9 25:8,15	29:16,24
client 12:15	14:14	26:21 29:7 30:8	corrective 14:24
14:25 21:7	concern 5:6 8:17	30:14 34:15,18	correll 2:21,23
28:17 31:12	concerns 5:7	35:24 37:7,19	49:20,21
42:18	conduct 14:21	39:18 40:3,9	correlllawgrou
cohen 8:23 31:2	22:12	42:22 43:9,13	2:24
34:12 37:14	conducting	44:5,12 45:19	cotton 35:3
38:8,24 47:10	22:13	47:18,23 48:7,10	counsel 8:4,10
cohen's 50:8	confer 6:22 11:6	49:2,4,24 50:10	21:14,17,18 22:5
colleague 36:3	47:9 50:2	connell's 28:13	23:6,7,11,13,14
colleagues 13:21	conference 1:20	considerations	28:22 29:5,14
come 38:3,4	5:1 6:1,24 7:1	42:20	34:21 35:13,13
39:14 46:13,20	8:1 9:1 10:1	considers 7:2	35:15
comes 40:4	11:1 12:1 13:1	consult 46:18	counselors 2:10
comfortable	14:1 15:1 16:1	consultants	2:16
11:4	17:1 18:1 19:1	23:11,12 28:25	county 1:3
coming 18:21	20:1 21:1 22:1	contained 13:3	couple 20:13
	23:1 24:1 25:1		27:25

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[course - eisenberg]

05.10.0	J. J. a 4.	J:00 40 1 6	10.16 01 10 0 11
course 6:5 12:2	dedesignating	difference 40:16	18:16,21 19:8,11
13:14 15:5,9,18	10:21	different 28:22	19:12,17,23,24
16:3 17:8 20:13	defaulted 28:20	28:25 41:10	21:3,5 22:18,23
21:21 23:15	defendant 2:12	42:12,16,20 44:9	24:3,8 25:25
29:16,24	2:22 3:4,10,15	44:10,13,14,18	26:3,9 27:12
court 1:2 38:22	4:4 9:18	dig 10:15	29:12,24 31:13
cpa 35:4	defendants 1:13	direct 36:15	31:18 32:20
create 26:23	defense 12:12,12	disappointed	33:19 36:11,18
29:10,11	12:16	32:6	39:3,9,9,10
critical 12:19	definitely 19:17	disclose 17:24	42:25 43:6,15,21
cure 22:3 37:21	definition 23:24	disclosing 23:16	44:14,20 46:15
curtain 22:21	deliberations	disclosure 25:6	47:20
cut 8:11 42:8,9	17:19,20	25:10,13 26:15	doing 16:6,20
d	demonstrate	disclosures 9:5	26:19 41:5
d.c. 39:14,21	45:12,15	12:7	draw 32:16
41:8	dep 23:2 25:7,14	discovery 9:21	dropped 35:23
dallas 2:18 3:9	deposed 36:25	10:2 11:12	dwell 27:4
dangle 29:4	deposition 28:2	21:15 26:22	e
darn 27:8 28:7	34:23,25 36:2	36:10	e 2:2,2 3:2,2 4:2
date 14:14 25:6	depositions	discuss 5:3	4:2 6:25 51:2
34:13	11:18 28:15	discussed 21:16	eat 32:5,15
david 2:14	deprivilege 9:23	discussing 26:17	echo 33:22
day 28:10 35:20	deps 25:19	30:13	effort 15:17
36:17 48:23	describe 15:20	disproportionate	17:15 18:2 27:6
49:11	described 12:25	9:24	efforts 11:10
days 25:23 27:25	38:5 39:3 47:3	distinction 32:16	eight 20:23
30:13,21	description	diu 2:14	eisenberg 2:13
dazzle 29:2	25:24	division 12:22	6:11 11:23 12:2
dc 3:14	desimone 1:23	divulging 13:5	13:24 14:4,18
dcag 40:14	51:6,18	document 8:9	15:14 17:4
december 1:16	despite 33:16	31:14,23 46:5,5	18:19 19:15
decide 8:16	detail 10:13	documents 5:25	20:10,25 32:10
26:24 31:6,6	detailed 21:22	6:4,16,19 7:3,4	32:14 33:5 34:8
· · · · · · · · · · · · · · · · · · ·	25:24	7:10 8:2 10:20	37:12 38:15
decided 8:19,19 39:6	details 15:4	11:2 13:11 14:2	
	determination	15:7,11,15 16:2	40:7,9,11 41:11
decision 5:5 9:18	36:21	16:5,16,18,22,24	41:25 48:13,14
9:19 38:6 47:3		17:7,14,14,25	48:18
		ral Solutions	

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[either - go] Page 5

either 15:9 23:19	exception 27:9	feel 14:15 25:17	frazer 1:12 4:5
42:10	excerpts 28:14	30:12 33:6,14	34:20,25 36:3
election 10:2	excess 18:15,16	34:4	frazer's 28:2
eliciting 32:22	exchanges 31:15	feels 10:6 29:7	free 35:16
emily 2:7	executed 12:24	29:17 30:15	friday 47:16
emily.stern 2:8	exemplar 26:6	37:13	48:9
emphasize 31:10	existing 41:6	feld 3:13,19	functions 23:14
employed 51:12	expect 14:7	felt 34:3	further 9:9
employee 18:25	expecting 47:15	file 30:21	10:11 43:4
enable 33:13	expeditiously	final 23:3	51:11
encompass	34:9	fine 47:22 49:3	g
44:14	expert 11:16,17	49:17,18,21	gage 4:3
endeavoring	11:17 23:9	finer 21:11	gagespencer.c
6:22	experts 11:16	firm 22:8 24:21	4:6
ends 36:22	extend 50:3	first 5:4,6,8 7:20	general 1:6 2:3
enforcement	extent 10:6	9:14 12:19 17:7	18:23 19:10
39:13,23 41:2	12:15 20:6 32:3	25:2 27:25	26:18 34:21
42:17 43:2 44:3	33:25 38:23	28:23 40:8,9	general's 8:25
44:8,16	40:16	fleming 4:3,5	33:11 39:22
enhancing 16:7	f	49:10,18	generate 14:12
esq 2:5,6,7,13,14	f 51:2	focused 18:13	generated 15:12
2:18,23 3:5,6,11	facing 16:20	20:21	getting 15:4 19:3
3:16,17,21 4:5	fact 8:10 10:18	focuses 41:3	26:2,7 29:23
essentially 19:5	16:13 39:21	focusing 31:14	36:6
establishing	40:13	folks 50:6	give 20:7 25:19
5:13	factors 14:15	follow 47:2	26:22 27:6 31:3
everybody 49:5	facts 42:16 46:10	foregoing 51:8	33:12 40:7
evidence 8:2	fair 36:12 37:25	form 17:24 32:8	45:13 47:12
15:16 16:5	40:19 45:22	forth 17:25	given 7:8 22:18
23:21 45:16	46:14,20	forward 13:14	25:24 30:23
46:4	fairly 33:7 45:21	32:20 33:21	42:4 48:10
exactly 7:13 14:6	faith 12:11,16	41:21	gives 19:6
21:13	fall 43:24	fought 35:13	giving 21:10
exaggerating	far 7:8 10:24	found 6:13 9:17	32:13 38:6
30:20	11:10	foundation	go 5:4 14:7
example 17:18	farber 3:5 49:8,9	40:15	37:13 38:14,16
39:12 42:18		frankly 21:2	47:8,10
43:16			,10
		i .	T .

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[going - involved] Page 6

going 13:21	happens 19:20	45:23 46:25	initio 33:20
14:12 16:4 17:3	happy 17:11	47:6 48:11,15	40:18
22:11 25:25	33:20 40:11	49:9,11,21,24	input 26:10,11
28:21 29:6	hard 23:2	50:11	inquire 29:18
30:24 31:3,17	hate 36:6 39:8	hope 13:13	30:10
32:4 37:13 38:8	hauer 3:13,19	16:10 31:21	inquiries 29:8
38:13,14 39:6	hear 5:8 37:5	i	insight 32:13
40:19 42:8 43:9	40:8	idea 6:9	instance 16:25
45:13 46:13	heard 14:20	identified 13:19	instructed 35:14
47:11,12,25 50:2	15:10 17:6	14:11	instructions
good 5:25 11:11	31:15 37:20		35:15
12:11,16 28:7	held 5:11 10:3	identify 7:4	intensive 12:25
32:25 47:6	hidden 22:21	identifying 26:21	intent 12:4 28:23
48:12,24	hide 30:9	illustrate 40:25	intention 28:24
gotten 10:24	hires 24:20	impasse 9:10	interest 15:3
gottwald 9:16	history 31:4 35:7	25:21	43:3,3
governmental	holding 40:17	implication 21:7	interested 12:6,8
41:4	holiday 48:25	important 5:3	interests 18:23
greater 10:13	hon 1:20	9:4	internal 17:19
greatest 5:6	honestly 35:25	impression 19:3	17:20 18:24
gross 7:11	38:10	21:8,13 27:13	introduce 7:25
ground 45:4	honor 5:10,15	31:11 39:5,12	23:20
group 2:21	6:10,13 7:14,19	41:8 46:17	intrude 42:24
16:16	8:5,8 9:8 10:6,7	improve 15:17	investigation
guess 18:25 24:3	11:15 12:3	17:15 18:3	22:11,12,13
31:9 40:7	13:11 15:15	inclined 42:5	34:22 35:8 36:4
guiding 23:8	16:11 17:6	includes 35:3	39:14,16,22 41:7
gump 3:13,19	18:10 19:16	index 1:4	investigations
guy 28:11	20:4,12,12 21:12	indicated 6:19	18:24,24 28:16
guys 38:2	23:5,18,23 24:6	44:16	41:3
h	25:2 27:19	indicating 10:5	investigative
half 30:19	32:10 33:6,18	individual 17:5	41:19
handle 10:24	34:8,15,18 36:2	information	invoke 41:17
22:6,8	36:5,19 37:8,10	5:14 7:7 9:22	involve 12:14
happen 16:8	37:20 39:18	12:7 13:5,6	involved 14:19
happened 22:9	40:12,17 41:11	15:25 19:11	14:23 17:2 19:6
27:22	42:4,22 43:13	21:23 29:18	21:24 44:15
27.22	44:5,13 45:20,21	21.23 27.10	
	Veriteyt Lea		1

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[involvement - manufactured]

involvement	40:6,23 41:23	laid 46:23	line 25:10 26:14
21:18 23:6	42:11 43:7,11	landscape 21:9	37:5
involves 12:12	44:2,6 45:5,22	lane 3:8	list 26:6
26:9	45:25 46:7 47:2	lapierre 1:12	listed 19:25
involving 15:8	47:7,10,22 48:3	2:23	literally 36:17
16:24 17:21,21	48:8,13,16,22	large 16:23	litigation 20:15
19:8 21:5	49:3,6,13,22	27:11 29:12	23:7,13 29:14,14
issue 7:5 9:3	50:4,8,12	larger 24:8	35:8 40:14 41:7
23:19 30:22	jury 29:2	33:13	litigations 41:15
33:3,15 34:13	k	latest 47:21	little 11:9 18:12
36:8 41:14 50:3	k 3:14	law 2:21 3:8	llp 3:3,13,19 4:3
issued 41:20	kent 2:23,24	5:11 23:17 27:7	log 12:20 13:3
issues 8:17 11:13	49:20	27:18 39:12	33:17 42:8
16:19,19 18:8	key 21:23	40:25 42:17	43:14 46:5
19:8,9 21:5	kind 8:4 16:21	43:2 44:3,8,15	long 7:21 35:7
22:19 26:21,23	23:12 28:20	47:2,4	longer 41:9
34:5 41:14	30:7 34:2 44:13	laws 17:16	look 15:22 28:9
itkin 3:21	kinds 19:2 46:21	lawsuit 23:8	28:13 33:13
j	know 5:22 6:7	lawyer 12:5	36:22,24 41:13
james 1:6	6:20 7:2,19 8:16	27:16,21	looking 21:9
janie 3:17	10:19,25 11:3	lawyers 12:9,10	26:23 39:5
jmahan 3:17	13:24 14:20	12:17 17:2,21	42:15 48:6
	1 3 / 4 1 4 / 1 1		
•		19:5 24:20	looks 48:12
john 1:12 4:5	17:10 18:16	19:5 24:20 leadership 35:2	looks 48:12 lot 10:19 14:3,7
john 1:12 4:5 joshua 1:12 3:15	17:10 18:16 20:18 21:10		
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7	17:10 18:16 20:18 21:10 22:17 24:19	leadership 35:2	lot 10:19 14:3,7
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11	leadership 35:2 leave 35:16	lot 10:19 14:3,7 26:9,19 28:4,14
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16 8:11,14,22 11:22	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11 27:24 28:3,12,18	leadership 35:2 leave 35:16 left 21:3 30:20	lot 10:19 14:3,7 26:9,19 28:4,14 33:8
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16 8:11,14,22 11:22 13:22 14:3,17	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11 27:24 28:3,12,18 30:5 31:20,20,21	leadership 35:2 leave 35:16 left 21:3 30:20 31:10 35:17	lot 10:19 14:3,7 26:9,19 28:4,14 33:8 lovers 3:8
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16 8:11,14,22 11:22 13:22 14:3,17 16:12 18:11,20	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11 27:24 28:3,12,18 30:5 31:20,20,21 35:18,24 36:10	leadership 35:2 leave 35:16 left 21:3 30:20 31:10 35:17 39:11	lot 10:19 14:3,7 26:9,19 28:4,14 33:8 lovers 3:8 m m 2:13
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16 8:11,14,22 11:22 13:22 14:3,17 16:12 18:11,20 20:3,5,18 24:2,7	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11 27:24 28:3,12,18 30:5 31:20,20,21 35:18,24 36:10 36:16 37:7,16	leadership 35:2 leave 35:16 left 21:3 30:20 31:10 35:17 39:11 legal 18:7 19:22	lot 10:19 14:3,7 26:9,19 28:4,14 33:8 lovers 3:8 m m 2:13 ma'am 34:17
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16 8:11,14,22 11:22 13:22 14:3,17 16:12 18:11,20 20:3,5,18 24:2,7 24:10,14,19,23	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11 27:24 28:3,12,18 30:5 31:20,20,21 35:18,24 36:10 36:16 37:7,16 38:9,10,21 47:11	leadership 35:2 leave 35:16 left 21:3 30:20 31:10 35:17 39:11 legal 18:7 19:22 29:13	lot 10:19 14:3,7 26:9,19 28:4,14 33:8 lovers 3:8 m m 2:13 ma'am 34:17 mahan 3:17
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16 8:11,14,22 11:22 13:22 14:3,17 16:12 18:11,20 20:3,5,18 24:2,7 24:10,14,19,23 27:3 28:6,9	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11 27:24 28:3,12,18 30:5 31:20,20,21 35:18,24 36:10 36:16 37:7,16 38:9,10,21 47:11 49:25 50:6	leadership 35:2 leave 35:16 left 21:3 30:20 31:10 35:17 39:11 legal 18:7 19:22 29:13 letitia 1:5	lot 10:19 14:3,7 26:9,19 28:4,14 33:8 lovers 3:8 m m 2:13 ma'am 34:17 mahan 3:17 mail 6:25
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16 8:11,14,22 11:22 13:22 14:3,17 16:12 18:11,20 20:3,5,18 24:2,7 24:10,14,19,23 27:3 28:6,9 30:18 31:2	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11 27:24 28:3,12,18 30:5 31:20,20,21 35:18,24 36:10 36:16 37:7,16 38:9,10,21 47:11 49:25 50:6 knowledge 46:9	leadership 35:2 leave 35:16 left 21:3 30:20 31:10 35:17 39:11 legal 18:7 19:22 29:13 letitia 1:5 letter 9:17 13:19 26:5 lexington 2:11	lot 10:19 14:3,7 26:9,19 28:4,14 33:8 lovers 3:8 m m 2:13 ma'am 34:17 mahan 3:17 mail 6:25 main 2:17
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16 8:11,14,22 11:22 13:22 14:3,17 16:12 18:11,20 20:3,5,18 24:2,7 24:10,14,19,23 27:3 28:6,9 30:18 31:2 32:12,25 34:6,12	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11 27:24 28:3,12,18 30:5 31:20,20,21 35:18,24 36:10 36:16 37:7,16 38:9,10,21 47:11 49:25 50:6 knowledge 46:9 l	leadership 35:2 leave 35:16 left 21:3 30:20 31:10 35:17 39:11 legal 18:7 19:22 29:13 letitia 1:5 letter 9:17 13:19 26:5 lexington 2:11 liable 12:9	lot 10:19 14:3,7 26:9,19 28:4,14 33:8 lovers 3:8 m m 2:13 ma'am 34:17 mahan 3:17 mail 6:25 main 2:17 maintain 16:17
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16 8:11,14,22 11:22 13:22 14:3,17 16:12 18:11,20 20:3,5,18 24:2,7 24:10,14,19,23 27:3 28:6,9 30:18 31:2 32:12,25 34:6,12 34:17 35:18	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11 27:24 28:3,12,18 30:5 31:20,20,21 35:18,24 36:10 36:16 37:7,16 38:9,10,21 47:11 49:25 50:6 knowledge 46:9 label 15:10,19	leadership 35:2 leave 35:16 left 21:3 30:20 31:10 35:17 39:11 legal 18:7 19:22 29:13 letitia 1:5 letter 9:17 13:19 26:5 lexington 2:11 liable 12:9 liberty 2:4	lot 10:19 14:3,7 26:9,19 28:4,14 33:8 lovers 3:8 m m 2:13 ma'am 34:17 mahan 3:17 mail 6:25 main 2:17 maintain 16:17 making 12:6
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16 8:11,14,22 11:22 13:22 14:3,17 16:12 18:11,20 20:3,5,18 24:2,7 24:10,14,19,23 27:3 28:6,9 30:18 31:2 32:12,25 34:6,12 34:17 35:18 37:4,11,14,25	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11 27:24 28:3,12,18 30:5 31:20,20,21 35:18,24 36:10 36:16 37:7,16 38:9,10,21 47:11 49:25 50:6 knowledge 46:9 l	leadership 35:2 leave 35:16 left 21:3 30:20 31:10 35:17 39:11 legal 18:7 19:22 29:13 letitia 1:5 letter 9:17 13:19 26:5 lexington 2:11 liable 12:9	lot 10:19 14:3,7
john 1:12 4:5 joshua 1:12 3:15 judge 5:2,19 6:7 6:11 7:12,16 8:11,14,22 11:22 13:22 14:3,17 16:12 18:11,20 20:3,5,18 24:2,7 24:10,14,19,23 27:3 28:6,9 30:18 31:2 32:12,25 34:6,12 34:17 35:18	17:10 18:16 20:18 21:10 22:17 24:19 25:16,18 26:6,11 27:24 28:3,12,18 30:5 31:20,20,21 35:18,24 36:10 36:16 37:7,16 38:9,10,21 47:11 49:25 50:6 knowledge 46:9 label 15:10,19	leadership 35:2 leave 35:16 left 21:3 30:20 31:10 35:17 39:11 legal 18:7 19:22 29:13 letitia 1:5 letter 9:17 13:19 26:5 lexington 2:11 liable 12:9 liberty 2:4	lot 10:19 14:3,7 26:9,19 28:4,14 33:8 lovers 3:8 m m 2:13 ma'am 34:17 mahan 3:17 mail 6:25 main 2:17 maintain 16:17 making 12:6

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[march - opportunity] Page 8

march 12:21	months 14:18	nine 20:24	objections 35:21
mark 3:11	36:7,8,9	noah 2:18 24:12	35:23
master 1:20	morning 47:20	nonwaiver 5:17	objective 14:15
matter 8:7 30:21	48:22	notary 51:7	obligations 45:7
31:23	motion 28:14	note 23:23 30:22	45:11 48:25
matters 5:3,5	multiple 5:19,21	34:13 50:3	observe 27:5
14:24	13:3 16:5	noted 50:14	obtained 19:22
mean 19:23	mwerbner 3:11	notes 51:10	obvious 42:19
26:25 27:15	n	november 26:19	obviously 25:5
32:18 37:14	n 2:2 3:2 4:2	nra 5:12,15 6:14	27:13 30:20
means 30:3	51:2	6:18,22 7:2,7,22	42:2,15
meet 6:14,17,22	n.w. 3:14	7:23 8:18,20 9:6	occurred 37:21
11:5 24:25 45:3	national 1:11	9:25 11:3 12:4,8	october 9:17
47:8 49:25	2:12	12:10,19 15:8	offered 25:7,13
meeting 24:24	natural 18:6	18:7,22 19:21	office 2:3 8:25
38:2	natural 18.0	20:16 21:19	20:21 33:11
meetings 21:15	nbp 2:19	22:4,5,6 23:8	39:22
21:17	nearing 33:9	24:13,16,20	officer 18:25
meets 31:23	necessarily	31:11,17 32:3	officially 7:20,22
mentioned 20:22	16:23 25:11	35:2,2 36:11	oh 22:7 39:25
mentioning		39:24 40:15	okay 11:22 20:3
28:24	need 8:15 9:2,6,9 9:11 10:23	42:24 43:15,18	20:20 22:8
mere 35:10		44:19 45:8,14	24:23 28:8
merely 23:7	17:23 29:22 38:13 46:22	nra's 15:17 16:6	32:25 36:24
met 6:23		17:15 18:2	42:21 45:18
methodology	47:9,11,13 needs 26:22 27:2	27:15 34:21	47:22 48:7 50:9
26:13 30:2		39:2	once 14:10 36:20
mine 50:9	30:16	number 6:3,8	36:23
minute 30:19	nervous 27:24	13:18,25 24:8	ones 44:18
misconduct 19:2	28:4,19	35:23 44:17	ongoing 40:4
missed 49:11	nervousness	nyag 13:4,9,14	41:6
mistaken 39:16	35:11	18:3 19:19	open 13:9 48:2
39:19	new 1:2,3,5,6 2:3	33:14 34:2	opening 11:12
monica 2:5	2:4,4,11,11 3:4,4	40:20 41:16	opportunities
monica.connell	3:21,21 4:4,4	0	5:20,22 50:7
2:6	26:17 33:10		opportunity
month 7:20	39:8	o 1:20 51:2	5:16,17 6:17
			20:7 21:10 27:6

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[opportunity - professional]

38:7 40:7 45:14	perspective	position 6:21	43:12,14,17,18
oppose 43:19	12:18 13:7	positive 31:2	44:8 45:9,12,17
option 10:14,15	40:13 41:12	possible 34:10	46:11,12,15
11:20	42:2	potential 29:23	privileged 7:4
order 9:15 10:4	pertaining 23:21	potentially	8:2,8 10:18,19
41:20	peter 1:20	21:25 26:4	12:7 13:6,13
ordering 6:15	peters 2:18	powell 1:12 3:15	14:25 16:8,17
ought 38:16	24:12,12,15,17	precipitously	18:4 19:13,18
outside 18:17	24:22,25 27:3,19	35:23	20:2 21:25
23:10,11 28:25	28:8,12 33:6,23	prediction 13:25	22:10,15,16
p	45:23 46:2,3,22	prefer 9:12 40:8	27:17 30:4
p 2:2,2 3:2,2 4:2	46:24 47:5	prejudice 8:6	31:24 32:8,21,23
p 2.2,2 3.2,2 4.2 4:2	48:19,20	9:24 10:22	33:19 39:4 43:6
p.m. 1:16 50:14	philip 2:23	11:21	44:21,23 47:20
pages 23:25 24:4	phillips 1:12 3:5	prejudicial	privileges 30:9
park 3:3,20 4:3	3:10	11:14	40:18 42:3 43:3
park 3.3,20 4.3 part 21:21 23:15	pick 46:16 49:15	preparation	43:8,14,23 44:10
particular 17:22	picked 11:7	43:17 49:25	44:18,22,25 45:2
particular 17.22 party 9:19 42:6	picking 36:18	prepare 13:2	45:10,16
45:10 51:12	piece 8:9	prepared 10:10	probably 20:23
path 13:13 33:8	plaintiff 1:7 2:5	12:20	34:11 38:16
payment 17:22	8:6 11:20 20:16	presence 21:14	47:9,10,14
pending 39:15	36:25	21:17 35:22	probe 14:22
41:3	plan 11:6	pressed 35:12	18:11
people 1:5 28:5	please 25:18	pretty 7:10	problem 13:16
36:25	pleasure 24:25	11:20 27:7 35:4	procedural
percent 13:9	point 8:12 10:2,9	37:12 38:11,16	46:21
32:14	11:18 21:11	42:19	proceeding 11:3
perform 23:14	30:15 31:8,11,15	previously 7:24	process 13:2
period 37:22	32:17 33:9 36:5	privilege 5:13,15	26:8 33:24 35:6
period 37.22 permit 41:16	36:20 37:23	5:16 9:20 12:15	produced 18:17
permit 41.10 permits 14:13	40:4	12:20 13:3	19:19 22:23
permitted 23:20	points 12:19	14:16 15:2 21:8	producing 10:20
permitted 23.20 person 49:15	policies 16:7,7	22:22 27:9	product 43:17
person 49.13 personalized	17:17	28:17 31:12,21	production 6:15
16:14	policy 15:22	35:10 36:21,23	productive 33:7
10.14	portions 16:23	39:13 41:2,19	professional
		42:6,8,14,17,19	51:7
		val Calutions	

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[professionals - room]

professionals	read 28:3,10	refused 21:22	requesting 38:15
12:13	40:21	regard 17:23	requests 8:18
proffers 33:18	ready 10:13	42:24	requirements
proposed 14:9	real 29:13	regarding 18:15	31:24
protocols 46:19	realize 30:18	45:8	resembling
provide 13:4	42:12	registered 51:6	25:12
21:22	really 10:15	regulations	resolve 34:5
provided 15:14	11:11 20:20	17:16	resolved 21:19
23:17	22:25 25:22	relate 18:2 26:4	respect 8:20 9:3
providing 13:10	26:16,18 27:7	44:24	9:5 18:22 33:3
proving 42:14	29:11 31:13	related 10:23	38:17 39:2
public 43:2 51:7	32:6 33:10 34:2	15:5 19:12,17,25	40:25 44:9
pull 36:13	38:20	51:12	45:15
pursuant 12:21	realm 7:23 29:16	relating 6:4	respond 32:11
put 21:11 25:8	31:13	reliance 12:13	responded 14:23
32:4 33:15,20	rebuttal 11:17	12:17	responsive 6:16
34:20 41:21	recall 13:17	relied 23:13	8:18 37:17
putting 32:20	16:15 18:21	relief 10:23	result 10:22 22:8
q	21:2 24:24	rely 29:6	35:22 41:10
question 9:3	44:11	relying 12:4	retired 1:20
14:18 16:11	received 12:5	31:18	revealing 14:16
17:12 18:10	recollection 15:7	remember 35:19	review 6:2,20
20:19,19 31:5	recommendation	remind 11:15	13:11 15:6,10
41:24	10:9 50:3	rep 23:2 25:7,14	17:9 29:25
questions 17:5	recommending	28:2 33:25	reviewed 13:12
quickly 10:10	50:5	repeating 37:6	reviewing 11:3
38:16 45:21	record 12:3	report 10:8	26:9
quite 21:2	32:19	reported 1:23	rifle 1:11 2:12
quote 34:4 38:22	refer 8:4 17:8	reporter 38:22	right 6:21 14:4
-	21:3	51:7	15:13 16:6
r	reference 16:18	reports 11:17,17	19:14 30:8 40:2
r 2:2 3:2 4:2 51:2	referral 10:7	23:9	41:25 50:12
raise 31:8	referring 11:23	represent 17:13	risk 14:16
raised 7:21,21	19:9 26:7	representative	road 38:14
raising 36:8,9	refers 31:22,25	5:23 13:20	robust 29:25
random 5:23	reflect 17:15	request 11:24	roles 28:22
46:21	reflective 15:16	39:3	room 27:16,22
1			

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[rpr - stenographic]

rpr 1:23 51:18	47:10	shield 9:19 27:23	sort 9:10 15:19
rule 27:10	seeing 18:21	shielded 44:17	21:25 23:7
ruled 5:7	21:2	shielding 27:21	32:13 33:9 38:5
rules 12:22	seeking 9:5	29:9	sought 18:7
ruling 26:19	19:10 29:13	shiffman 2:6	19:21 23:2
40:22	seen 15:7 16:15	short 37:22	sound 12:3
run 17:11	18:16,18	38:20	32:19
	select 5:24 9:21	shot 38:7	sounds 33:16
S		show 43:24 45:2	47:5
s 2:2 3:2 4:2	selective 12:6		
samantha 3:16	25:6,10,13 26:15	showed 35:19	speak 40:8,12
sample 5:18,24	sense 20:6	showing 5:16	speaking 25:3
13:10 29:25	separate 22:9,14	27:7 40:18	special 1:20
33:11,14 36:13	set 48:4	41:22 45:9	specific 8:8,9
46:14,14,21	seth 3:5 49:9	shown 27:14	17:10 39:10
sampled 36:14	settle 9:13	side 9:25 40:17	specifically 8:3
36:16	sfarber 3:6	46:19	13:17 16:18
sampling 30:2	share 9:22,23	sides 38:12	17:11 25:16
33:24	shared 16:13	signature 51:17	34:3 49:16
satisfies 33:14	sherwood 1:20	significant 11:21	specify 34:3
satisfy 33:10,21	5:2,19 6:7,11	similar 41:16	speech 35:20
saw 15:11	7:12,16 8:11,14	simply 11:23	speed 48:5
saying 12:8	11:22 13:22	23:18 27:21	spencer 4:3
16:14 19:7	14:3,17 16:12	31:22	spoke 13:17
22:17 26:2	18:11,20 20:3,5	sir 25:2 49:23	spreadsheet
28:13 30:10	20:18 24:2,7,10	situation 29:10	14:13
sblock 3:16	24:14,19,23 27:3	29:11	staff 24:15
scaring 7:16	28:6,9 30:18	smaller 43:21	stand 15:21
search 7:3 17:11	32:12,25 34:6,17	smart 28:11	27:24 32:23
26:12 38:3	35:18 37:4,11,25	sme 2:13	standard 45:3
	39:25 40:6,23	smile 42:21	started 25:22
season 48:25	41:23 42:11	somebody 24:10	26:16
sebert 9:16	43:7,11 44:2,6	46:9	state 1:2,5,6 2:3
second 6:16	45:5,22,25 46:7	sooner 48:11	stated 7:24,24
11:20 34:20	47:2,7,22 48:3,8	sophisticated	statement 31:16
see 10:21 11:11	48:13,16,22 49:3	35:5	states 41:21
27:11 28:3	49:6,13,22 50:4	sorry 24:5 34:16	status 47:25
30:24 33:18	50:12	37:8 39:19	stenographic
34:12 38:3,4,19	00.12	42:23 49:10	51:10
		ral Solutions	

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[steps - two] Page 12

steps 46:22	t	47:6 49:19,22	25:3 30:25 31:3
stern 2:7	t 51:2,2	50:10,13	31:10 34:6
steven 2:6	take 8:5 33:13	thing 8:5 16:6	37:22 38:18,20
steven.shiffman	50:13	23:12 42:23	46:18 47:11
2:7	taken 46:22	things 9:11	48:4 49:15,16
stop 41:13	taken 40.22 takes 32:9	16:24 18:12	50:4,14
strategy 35:9	talk 26:10 49:16	19:3 20:13,20	timeline 48:11
strauss 3:13,19		21:20 27:21	times 14:20
strawn 3:3	talking 7:9 16:9	30:11 37:6	21:16
street 2:4,17,21	18:5 20:9 25:22	42:12 47:25	today 33:3
3:14	28:16 33:4 34:7	think 7:10 9:9,10	todd 1:23 51:6
stuff 16:21 29:8	36:11 38:12	9:25 10:11	51:18
29:22 30:13	42:16 43:20	11:18,19 14:5	tomorrow 11:7,8
subjects 21:23	49:11,14	15:11 18:9	11:9 50:2
submission 40:5	talks 32:2	19:15,16 20:22	topic 19:20
43:4 47:19	tax 23:11	22:16,19 24:7	topics 19:25 26:4
submit 5:18,23	tell 6:12 9:11	27:23 28:4,18	29:21 30:17
6:19 29:24 30:2	22:4,10,14 30:12	30:5 32:5 33:5	touted 20:16
36:18 45:20	36:15 39:17	33:10,22 34:9	touts 23:9 35:3
submitted 6:2	41:8 47:4,15	35:21 37:11,22	tower 3:20
suddenly 9:21	telling 21:19	39:21 41:12,15	trainings 15:23
suffered 8:6	tentative 13:25	42:2,3,20 43:5	transcription
suffers 11:20	term 15:18	43:23 45:20	51:9
sufficiently	20:13	47:4,18,21 48:3	trial 8:2 32:6
10:12 31:9	terms 7:3 14:23	48:10	34:23,24 43:17
41:16	17:10 26:12	thinking 32:3	tried 22:3 32:17
suggest 49:8	28:22 29:13	46:4,6,8,8 47:16	true 51:9
suggested 49:16	30:9 38:3	thought 5:25	try 9:22 11:9
suggestion 31:16	testified 34:21	28:6 44:7	29:2,2
suite 2:17 3:9	34:24	thousands 11:2	trying 8:14 13:8
supreme 1:2	testify 36:4	three 20:23 43:7	27:23 29:4,10,11
sure 5:4 7:6 8:13	testifying 22:25	43:23 44:24,25	29:19 32:15
15:22 16:2	31:19	thrown 15:20	49:15
29:15 37:16	testimony 28:10	thursday 47:16	turn 23:4
suspicion 21:4	31:25 32:23	47:20 48:9,12,19	turns 48:23
suspicion 21.4 svetlana 2:13	33:25	49:14	two 9:11 10:15
swear 46:10	texas 2:18 3:9	time 7:21 11:7	11:19 12:18
5W Cu 1 TU.1U	thank 5:9 20:11	13:17 20:21	15:9 16:19
	45:19 46:24		15.7 10.17
	Veriteyt Lea	101	

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

[two - zoom] Page 13

20:22 34:14 37:9,10 41:4,14 42:11 types 44:14 u uitkin 3:22	view 27:14,15,15 50:6,8 virgina 2:22 volume 27:12 w waived 5:14	wfleming 4:6 whistleblower 18:14 22:6 whoa 7:12 william 4:5	y york 1:2,3,5,6 2:3,4,4,11,11 3:4 3:4,21,21 4:4,4
42:11 types 44:14 u uitkin 3:22	virgina 2:22 volume 27:12 w	18:14 22:6 whoa 7:12	2:3,4,4,11,11 3:4
types 44:14 u uitkin 3:22	volume 27:12 w	whoa 7:12	2:3,4,4,11,11 3:4
u uitkin 3:22	W		
uitkin 3:22		william 4·5	• • • • • • • • • • • • • • • • • • •
	woived 5.14	William 115	26:17 33:10
	waived 0.14	wilson 1:12 3:5	Z Z
umansky 2:14	36:23	3:10	
unable 21:24	waiver 23:19	winchester 2:22	zoom 1:14
	walk 7:14 26:13	winston 3:3	
	want 10:11 20:7	winston.com 3:6	
understand 8:15	20:12 25:4,9	wish 32:12	
10:17 27:20	26:13,15,20,25	wished 35:25	
28:21 41:2	27:4 29:15 30:7	withheld 6:4 7:4	
understanding	30:8 43:11 48:8	10:17,18 13:5	
6:6 15:4	wanted 24:11	19:23 20:2 21:6	
undertaking	37:15,23 40:5	43:22 45:3	
11:6	wanting 37:20	witness 28:3	
undertook 13:2	wants 9:23	witnesses 8:3	
unfair 14:7	washington 3:14	15:21 21:18,22	
unfortunately	way 11:13 22:3	22:24 27:23	
13:19	28:7 32:4 39:7	28:15 31:18	
universe 7:2,6	41:10	32:22 35:9,14,16	
7:23 13:20,23	wayne 1:12 2:23	37:2	
14:11,14 23:25	wednesday	work 13:8 26:20	
26:3 29:23	47:16	26:25 33:8 34:2	
36:10 43:21	week 13:15	34:9 41:5 43:16	
uri 3:21	34:14 47:14	48:19 49:6	
use 23:10	weekend 14:10	works 48:14,16	
	weeks 37:9,10	49:4	
V	weigh 20:8 24:11	written 32:20	
various 18:25	37:15	38:6,25	
vast 22:20	went 15:24	wrong 15:13	
vendors 15:24	werbner 3:8,11	19:4 47:4	
versus 9:16	werbnerlaw.com	X	
42:18	3:11	x 1:5,14 12:10	
videocoference	west 2:21 3:8	1.0,1112.10	
1:14	West 2.21 3.0		

FILED: NEW YORK COUNTY CLERK 12/12/2022 09:10 PM

NYSCEF DOC. NO. 930

INDEX NO. 451625/2020

RECEIVED NYSCEF: 12/12/2022

New York Code

Civil Practice Law and Rules

Article 31 Disclosure, Section 3116

(a) Signing. The deposition shall be submitted to the witness for examination and shall be read to or by him or her, and any changes in form or substance which the witness desires to make shall be entered at the end of the deposition with a statement of the reasons given by the witness for making them. The deposition shall then be signed by the witness before any officer authorized to administer an oath. If the witness fails to sign and return the deposition within sixty days, it may be used as fully as though signed. No changes to the transcript may be made by the witness more than sixty days after submission to the witness for examination.

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ARE PROVIDED FOR INFORMATIONAL PURPOSES ONLY.

THE ABOVE RULES ARE CURRENT AS OF APRIL 1,

2019. PLEASE REFER TO THE APPLICABLE STATE RULES

OF CIVIL PROCEDURE FOR UP-TO-DATE INFORMATION.

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NYSCEF DOC. NO. 930 RECEIVED NYSCEF: 12/12/2022

INDEX NO. 451625/2020

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