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NYSCEF DOC. NO. 1228

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Exhibit 33

NYSCEF DOC. NO. 1228

INDEX NO. 451625/2020

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To: Spray, Craig[CSpray@nrahq.org]; Josh Powell (joshuapowell@protonmail.ch)[joshuapowell@protonmail.ch)[joshuapowell@protonmail.ch]; Frazer, John[John.Frazer@nrahq.org]; 'J. Steven Hart'[jstevenhart@gmail.com]; Rob Unkovic (raunkovic@gmail.com)[raunkovic@gmail.com]; John Cotton (jgcotton@gmail.com)[jgcotton@gmail.com]; Tahmassebi, Stefan[STahmassebi@nrahq.org]; Andrew McKenna[amckenna@mckassoc.com]; Colleen Gallagher[cgallagher@mckassoc.com]; Toby Merchant (Toby.Merchant@squirepb.com)[Toby.Merchant@squirepb.com]; Alexander Reid

 $(a lexander.reid@morganlewis.com) [a lexander.reid@morganlewis.com]; \\ 'David$

Harbaugh'[david.harbaugh@morganlewis.com]

From: Seth Downing

Sent: 2018-09-17T13:44:52Z **Importance:** Normal

Subject: Insurance Advisor / D&O Coverage **Received:** 2018-09-17T13:49:15Z

Craig -

Following up on your conversation with Andrew, we need you to confirm by reply email 1) the Association's D&O insurance (and E&O once business starts to operate) and 2) the engagement of Advantage Insurance as an independent advisor on the affinity insurance partner solution. Confirmation of these items are necessary for the Lexington & Concord board to start operating and the McKenna team to proceed with developing the partner arrangements that they will ultimately decide on/sign agreements for.

- 1. Lexington & Concord D&O Insurance: We need this as soon as possible. Recently, the McKenna team started to take the lead on getting potential D&O options because we could not afford to have the partner conversations stall and we understood it was not getting addressed by the Association. After your conversation with Andrew and agreement to help, can you lead this effort with your risk team to complete the required D&O insurance applications for Lexington and Concord coverage? Emily Cummins previously forwarded to John Frazer and Stefan, the application from Beecher Carlson to get this coverage placed. The McKenna also found an additional option through HUB International. We have had preliminary conversations with Travis McElvany, an EVP with HUB International, who has several firearms manufactures as clients and has helped them secure this type of coverage. We understand they just participated in a competitive process for D&O insurance for Brownells. I will forward you and Frazer an email from Travis with the application so that your team can work directly with them to acquire an alternate bid. Please let us know when a decision can be made and insurance put in place so we can update the Lexington & Concord Board members and our deal timeline appropriately.
- 2. Appointment of Independent Insurance Advisor: We understand you and Andrew discussed either bringing Advantage Insurance onboard or having you provide an alternate option that can step in quickly. Please confirm via your email response that you have an alternate or that you want the Association to proceed with engaging Advantage Insurance. The McKenna team will help facilitate getting the Advisor contracted. Assuming you are agreeing to Advantage Insurance, we need your confirmation that the McKenna team has provided you the answers needed to address your business related questions and sign off. We understand that the consulting agreement between the Association and Advantage has been finalized with the Association's internal and external legal counsel (Morgan Lewis). We are ready to send the current draft back to Advantage for their review and approval.

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Regards, Seth

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