FILED: NEW YORK COUNTY CLERK 03/06/2023 10:02 PM INDEX NO. 451625/2020

NYSCEF DOC. NO. 1312

RECEIVED NYSCEF: 03/06/2023

EXHIBIT AT

NYSCEF DOC. NO. 1312

Form **990**

INDEX NO. 451625/2020 RECEIVED NYSCEF: 03/06/2023

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Dep: Inter	artment of trinal Revenu	the Treasury ue Service	► Go to www.irs.gov/Form990 for instructions and the latest	information.		Inspection
			dar year, or tax year beginning , 2019, and ending	****		, 20
В		applicable:	C Name of organization NATIONAL RIFLE ASSOCIATION OF AMERICA	-	D Emplo	oyer identification number
	Address		Doing business as			53-0116130
	Name cha	-	Number and street (or P.O. box if mail is not delivered to street address)	loom/suite	E Teleph	none number
	Initial retu		11250 WAPLES MILL ROAD			(703) 267-1000
	Final retur	rn/terminated	City or town, state or province, country, and ZIP or foreign postal code			
	Amended	d return	FAIRFAX, VA 22030		G Gross	receipts \$ 302,740,488
	Application	on pending	F Name and address of principal officer: WAYNE R LAPIERRE	H(a) Is this a gr	oup return fo	r subordinates? Yes V No
			SAME AS C ABOVE	H(b) Are all s	ubordinate	es included? 🔲 Yes 🔲 No
	Tax-exem	npt status:	501(c)(3)	If "No," a	attach a lis	st. (see instructions)
J	Website:	► WWW.1	IRA.ORG	H(c) Group e	xemption	number >
		rganization: 🔽	Corporation ☐ Trust ☐ Association ☐ Other ► L Year of forma	ntion: 1871	M State	of legal domicile: NY
P	art I	Summa	у			
	1	Briefly des	cribe the organization's mission or most significant activities: FIREAR	RMS SAFETY, E	DUCAT	ION, AND
ce		TRAINING;	AND ADVOCACY ON BEHALF OF SAFE AND RESPONSIBLE GUN OWNE	RS		
nan						
Activities & Governance			box $lackbox{}lackbox{}lackbox{}lackbox{}lackbox{}lackbox{}$ if the organization discontinued its operations or disposed	of more than	25% of	its net assets.
g	3	Number of	voting members of the governing body (Part VI, line 1a)		3	73
ళ	4	Number of	independent voting members of the governing body (Part VI, line 1b))	4	63
tie			er of individuals employed in calendar year 2019 (Part V, line 2a)		5	770
ξ	6	Total numb	per of volunteers (estimate if necessary)		6	150,000
ĕ	7a	Total unrela	ated business revenue from Part VIII, column (C), line 12		7a	22,618,742
	b	Net unrelat	ed business taxable income from Form 990-T, line 39		7b	0
				Prior Yea	r	Current Year
9	8	Contributio	ns and grants (Part VIII, line 1h)	108,5	99,726	109,439,440
enn	9 1	Program se	ervice revenue (Part VIII, line 2g) [193,0	10,155	134,011,736
Revenue	10	Investment	income (Part VIII, column (A), lines 3, 4, and 7d)	2,1	192,041	5,035,760
щ	11 (Other reve	nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	48,7	48,942	42,668,528
	12	Total reven	ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)	352,5	550,864	291,155,464
	13	Grants and	similar amounts paid (Part IX, column (A), lines 1-3)		75,661	103,491
	14	Benefits pa	uid to or for members (Part IX, column (A), line 4)		0	0
S	15	Salaries, ot	ner compensation, employee benefits (Part IX, column (A), lines 5-10)	63,8	64,842	56,740,325
Expenses			al fundraising fees (Part IX, column (A), line 11e)	7,7	98,658	5,269,873
xpe	b '	Total fundr	aising expenses (Part IX, column (D), line 25) ► 45,441,923			
ШÌ			nses (Part IX, column (A), lines 11a-11d, 11f-24e)	283,5	36,156	241,273,626
	18	Total expe	nses. Add lines 13-17 (must equal Part IX, column (A), line 25)	355,2	275,317	303,387,315
		Revenue le	ss expenses. Subtract line 18 from line 12	(2,7	24,453)	(12,231,851)
ces				Beginning of Curr	ent Year	End of Year
Net Assets or Fund Balances	20		s (Part X, line 16)	197,2	12,080	198,746,752
od B.	21		ties (Part X, line 26)	181,1	80,554	189,092,595
			or fund balances. Subtract line 21 from line 20	16,0	31,526	9,654,157
Pa	art II	Signatu	re Block			
			I declare that I have examined this return, including accompanying schedules and state			ny knowledge and belief, it is
ıru	e, correct,	, and complete	e. Declaration of preparer (other than officer) is based on all information of which prepare	ar nas any knowled	ige.	
٠.						
Się	- 1		ere of officer	Date		
не	ere		NE R LAPIERRE, EXECUTIVE VICE PRESIDENT	-		
			print name and title			
Pa	iid	Print/Type	preparer's signature D	ate	Check [] if PTIN
Pr	epare	r			self-emp	ployed
	e Only	Eisente	ne 🕨	Firm's	s EIN ►	
		Firm's add		Phone	е по.	
Мa	y the IR	S discuss t	his return with the preparer shown above? (see instructions)			🗌 Yes 🗌 No

For Paperwork Reduction Act Notice, see the separate instructions.

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Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. S. Check if Schedule O contains a response or note to any line in this Part VI	See in	struci	tions.
Secti	on A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 73		191.3 History	
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar		1064 1848	
b	committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 1b 63			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?.	3		1
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	√	
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5	✓	
6	Did the organization have members or stockholders?	6	✓	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	✓	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	✓	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	✓	<u> </u>
b	Each committee with authority to act on behalf of the governing body?	8b	✓	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		/
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	ue C	ode.)	<u> </u>
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		✓
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		✓
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	4.0		+ 1,07
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	V	-
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	✓	-
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	./	
13	Did the organization have a written whistleblower policy?	13	1	\vdash
14	Did the organization have a written document retention and destruction policy?	14	7	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	1	
b	Other officers or key employees of the organization	15b	1	
D	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	100		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	A 4	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its		. 76	
D	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Secti	on C. Disclosure	102		
17	List the states with which a copy of this Form 990 is required to be filed ► AL, AR, AZ, CA, (CONTINUED ON SCH	EDUL	E 0)	
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			501(c)
	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict or and financial statements available to the public during the tax year.	f inter	rest p	olicy,
20	State the name, address, and telephone number of the person who possesses the organization's books and re- CRAIG B. SPRAY, TREASURER, 11250 WAPLES MILL RD, FAIRFAX, VA 22030, (703) 267-1000	cords	>	

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization no	r any relate	d org	aniz	atic	n c	ompe	nsa	ted any current o	officer, director,	or trustee.
				(6	C)					
(A)	(B)	l			ition			(D)	(E)	(F)
Name and title	Average					e than o is both		Reportable	Reportable	Estimated amount
	hours					or/trus		compensation	compensation	of other
	per week (list any	or Ind	Ins	Qf	Ze e	em Hig	Fo	from the organization	from related organizations	compensation from the
	hours for	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	organization and
	related organizations	ual t	ions		형	ee co	,			related organizations
	below	rust	ŧ	1	yee	npe				
	dotted line)	6	stee			nsat				
					<u> </u>	ea.				
(1) WAYNE R LAPIERRE	60.0	}								
EXECUTIVE VICE PRESIDENT	1.0			✓	<u> </u>	<u> </u>		1,810,571	0	74,138
(2) CHRIS COX	58.0]								
EXECUTIVE DIRECTOR ILA 6/26/2019	1.0			✓				1,512,582	0	59,943
(3) OLIVER L NORTH	1.0									
BOARD DIRECTOR	1.0	1						986,015	0	0
(4) JOSHUA L POWELL	50.0									
CHIEF OF STAFF AND SENIOR STRATEGIST	0.0					✓		858,930	0	76,151
(5) CRAIG B SPRAY	37.0									
TREASURER	13.0			✓	L.			805,711	0	70,027
(6) TYLER SCHROPP	50.0									
EXECUTIVE DIRECTOR, ADVANCEMENT	0.0					✓		801,340	0	68,673
(7) TODD GRABLE	50.0									
EXECUTIVE DIRECTOR, MEMBERSHIP	0.0		<u> </u>	<u> </u>	✓			636,832	0	65,109
(8) DOUG HAMLIN	50.0									
EXECUTIVE DIRECTOR, PUBLICATIONS	0.0		_	ļ	✓	Ĺ	<u> </u>	616,832	0	79,582
(9) WILSON H PHILLIPS	1.5									
FORMER TREASURER 9/13/2018	0.0		ļ	ļ <u></u>	_		1	659,386	0	4,985
(10) DAVID LEHMAN	50.0									
DEPUTY EXECUTIVE DIRECTOR 9/13/2019	1.0		ļ		<u> </u>	✓		635,736	0	23,920
(11) JOHN C FRAZER	50.0									
SECRETARY	0.0			✓				414,585	0	75,884
(12) JOSEPH P DEBERGALIS, JR	50.0									
EXECUTIVE DIRECTOR GO	0.0		ļ	✓				422,340	0	54,016
(13) JASON OUIMET	40.0	1								
EXECUTIVE DIRECTOR ILA	1.0			✓	<u> </u>	ļ	<u> </u>	397,104	0	65,164
(14) THOMAS R TEDRICK	30.0				1	1				
MANAGING DIRECTOR FINANCE	20.0					✓ _		397,314	0	45,123

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Form 990 (2019) Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) Position (B) (D) (E) (F) (A) (do not check more than one Average Reportable Reportable Estimated amount Name and title box, unless person is both an compensation compensation hours of other officer and a director/trustee) from the from related compensation per week Individual t Institutional trustee employee Highest compensated (list any organization organizations from the (W-2/1099-MISC) (W-2/1099-MISC) hours for organization and employee related related organizations ganizations trustee dotted line) (15) JOHN G PERREN 37.5 SR. ADVISOR TO THE EVP 0 0.0 359,906 12,296 (16) ROBERT K WEAVER 0.0 FORMER EXECUTIVE FORMER DIRECTOR GO 10/25/2016 0 0.0 240.000 0 (17) MARION P HAMMER 5.0 **BOARD DIRECTOR** 0.0 220.350 0 0 (18) DAVID A KEENE 1.0 BOARD DIRECTOR 57,592 0 0.0 0 (19) TED NUGENT 5.0 BOARD DIRECTOR 45,474 0 0.0 0 (20) DAVE BUTZ 5.0 BOARD DIRECTOR 0.0 21,000 n 0 (21) JULIE GOLOB 1.0 BOARD DIRECTOR 8/11/2019 0.0 16,119 0 0 (22) LANCE OLSON 5.0 0 **BOARD DIRECTOR** 0.0 15,000 O (23) BART SKELTON 1.0 BOARD DIRECTOR 13,750 0 0 0.0 (24) OWEN BUZ MILLS 1.0 **BOARD DIRECTOR** 6,852 0 0 (25) (SEE STATEMENT) 11.951.321 0 775.011 Total from continuation sheets to Part VII, Section A \triangleright 2,465 0 0 Total (add lines 1b and 1c) \blacktriangleright 11,953,786 0 775,011 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization > Yes Nο Did the organization list any former officer, director, trustee, key employee, or highest compensated 3 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
BREWER ATTORNEYS AND COUNSELORS, 1717 MAIN ST, SUITE 5900, DALLAS, TX 75201	LEGAL SERVICES	24,789,326
INFOCISION MANAGEMENT CORP, 325 SPRINGSIDE DR, AKRON, OH 44333	MEMBERSHIP PROCESSING AND CONTROL	21,723,870
MEMBERSHIP MARKETING PARTNERS LLC, 11250 WAPLES MILL TD, SUITE 310, FAIRFAX, VA 22030	FUNDRAISING PRINTING AND MAILING	11,560,154
VALTIM INC, 1095 VENTURE DR, FOREST, VA 24551	FULFILLMENT CENTER	8,957,907
ACKERMAN MCQUEEN INC, 1601 NW EXPRESSWAY, OKLAHOMA CITY, OK 73118	PUBLIC RELATIONS AND ADVERTISING	7,317,206
2 Total number of independent contractors (including but not limited to received more than \$100,000 of compensation from the organization ▶	those listed above) who	

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours		(Che	C) Po	sition that ap	n ply)		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(25) CARRIE LIGHTFOOT	1.0	1						1,666	0	0
BOARD DIRECTOR	0.0	Ľ						1,000		
(26) PETE R BROWNELL	1.0	✓						527	0	О
BOARD DIRECTOR 05/29/2019	1.0				-					
(27) SCOTT L BACH	1.0	✓						236	0	0
BOARD DIRECTOR (28) CHARLES L COTTON	1.0									
		✓		✓				18	0	0
(29) LINDA L WALKER	1.0									
BOARD DIRECTOR	0.0	✓						18	0	0
(30) CAROLYN D MEADOWS	10.0									
PRESIDENT	1.0	✓		✓				0	0	0
(31) WILLES K LEE	1.0			,						
2ND VICE PRESIDENT	0.0	V		✓				0	0	0
(32) ALLAN D CORS	1.0	1						0	0	0
BOARD DIRECTOR	0.0	•							0	0
(33) ALLEN B WEST	1.0	1						0	0	0
BOARD DIRECTOR	0.0	Ľ								
(34) ANTHONY P COLANDRO	1.0	1						o	0	0
BOARD DIRECTOR	0.0									
(35) BILL MILLER	1.0	1						О	0	0
BOARD DIRECTOR	1.0									
(36) BLAINE WADE		✓						О	0	0
BOARD DIRECTOR (37) BOB BARR	1.0									
	0.0	✓						0	0	0
BOARD DIRECTOR (38) CARL T ROWAN, JR	1.0									
BOARD DIRECTOR	0.0	✓						0	0	0
(39) CAROL FRAMPTON	1.0									
BOARD DIRECTOR	1.0	✓						0	0	0
(40) CLEL BAUDLER	1.0	,								_
BOARD DIRECTOR	0.0	✓						0	0	0
(41) CRAIG MORGAN	1.0	1						0	0	0
BOARD DIRECTOR 8/19/2019	0.0	<u> </u>							0	0
(42) CURTIS S JENKINS	1.0	1						0	0	0
BOARD DIRECTOR	1.0	Ľ						<u> </u>		0
(43) DAN BOREN	1.0	1						0	0	0
BOARD DIRECTOR 11/1/2019	0.0									
(44) DAVID G COY	1.0	✓						o	0	0
BOARD DIRECTOR	0.0		L					<u> </u>		

(A) Name and Title	(B) Average hours		(0)	C) Po	osition that ap	1 1		(D) Reportable	(E) Reportable	(F) Estimated
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
(45) DEAN CAIN	1.0	/						اُه	0	0
BOARD DIRECTOR	0.0	_								
(46) DON SABA	1.0	1						0.	0	0
BOARD DIRECTOR	0.0							_		
(47) DONALD E YOUNG	1.0	√						0	0	0
BOARD DIRECTOR	0.0									
(48) DR. JOHN THODOS	1.0	1						0	0	0
BOARD DIRECTOR 10/4/2019	0.0									
(49) DUANE LIPTAK, JR	1.0	1						0	0	0
BOARD DIRECTOR	0.0	-								
(50) DWIGHT D VAN HORN	1.0	1						0	0	0
BOARD DIRECTOR	1.0		-,							
(51) EDIE P FLEEMAN	1.0	1						o	0	0
BOARD DIRECTOR	0.0	Ľ								
(52) ESTHER SCHNEIDER	1.0	1						اه	0	0
BOARD DIRECTOR 8/1/2019	0.0	_								
(53) GRAHAM HILL	1.0	/						0	0	0
BOARD DIRECTOR	1.0	_								
(54) HEIDI E WASHINGTON	1.0	1						0	0	0
BOARD DIRECTOR	0.0	_								
(55) HERBERT A LANFORD, JR	1.0	1						اه	0	0
BOARD DIRECTOR	0.0									
(56) HOWARD J WALTER	1.0	1						0	0	0
BOARD DIRECTOR	0.0	•								
(57) IL LING NEW	1.0	1						n	0	_
BOARD DIRECTOR	0.0	•								
(58) J. KENNETH BLACKWELL	1.0	1						0	0	0
BOARD DIRECTOR	0.0	_								<u> </u>
(59) JAMES W PORTER II	1.0	/						0	0	0
BOARD DIRECTOR	2.0	_								Ŭ.
(60) JAY PRINTZ	1.0	1						ol	0	0
BOARD DIRECTOR	0.0	•							0	
(61) JOE M ALLBAUGH	1.0	1						0	0	0
BOARD DIRECTOR	0.0	<u> </u>								
(62) JOEL FRIEDMAN	1.0	1						0	0	0
BOARD DIRECTOR	1.0	Ľ					L			
(63) JOHN C SIGLER	1.0	1						0	0	0
BOARD DIRECTOR	1.0	<u>'</u>								
(64) JOHN L CUSHMAN	1.0	1						0	0	C
BOARD DIRECTOR 4/27/2019	0.0	•								
(65) JOHNNY NUGENT	1.0	1						0	0	C
BOARD DIRECTOR	0.0	_				L				

(A) Name and Title	(B) Average hours		(Ch	C) Po	sition) plv)		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(66) KARL A MALONE	1.0	1						0	0	0
BOARD DIRECTOR	0.0	<u> </u>								
(67) KEVIN HOGAN	1.0	1						0	0	0
BOARD DIRECTOR	0.0	<u> </u>	-							
(68) KIM RHODE	1.0	/						0	0	0
BOARD DIRECTOR	0.0	_								
(69) KRISTY TITUS	1.0	1						0	0	0
BOARD DIRECTOR	0.0	-						Ŭ	0	Ŭ
(70) LARRY E CRAIG	1.0	1						0	0	0
BOARD DIRECTOR	0.0	•								0
(71) LEROY SISCO	1.0	1						0	0	0
BOARD DIRECTOR	0.0	Ľ								<u> </u>
(72) MARIA HEIL	1.0	1						0	0	0
BOARD DIRECTOR	0.0	•						0	Ŭ	
(73) MARK E VAUGHAN	1.0	1						0	0	0
BOARD DIRECTOR	0.0	_						0	U	
(74) MARK GEIST	1.0	1						0	0	0
BOARD DIRECTOR	0.0	•						U	U	
(75) MARK ROBINSON	1.0	1						0	0	0
BOARD DIRECTOR	0.0	Ľ						U	<u> </u>	<u> </u>
(76) MATT BLUNT	1.0	1						0	0	0
BOARD DIRECTOR	0.0	_						O	0	<u> </u>
(77) MELANIE PEPPER	1.0	1							0	0
BOARD DIRECTOR	0.0	√						0	0	0
(78) PATRICIA A CLARK	1.0	,						0	•	•
BOARD DIRECTOR	0.0	V						0	U	0
(79) PAUL D BABAZ	1.0	,							^	
BOARD DIRECTOR	0.0	_						0	0	0
(80) RICHARD R CHILDRESS	1.0	1								
BOARD DIRECTOR 8/19/2019	1.0	✓					L	0	0	0
(81) RICK S FIGUEROA	1.0	,								
BOARD DIRECTOR	0.0							0	0	0
(82) ROBERT A NOSLER	1.0	,								_
BOARD DIRECTOR	2.0	V						0	0	0
(83) ROBERT E MANSELL	1.0	,								_
BOARD DIRECTOR	0.0	✓						0	0	0
(84) ROBERT K BROWN	1.0	,							_	_
BOARD DIRECTOR	1.0	√						0	0	0
(85) RONALD L SCHMEITS	1.0	,								
BOARD DIRECTOR	1.0	✓						0	0	0
(86) RONNIE G BARRETT	1.0	—	<u> </u>						<u> </u>	
BOARD DIRECTOR	0.0	✓						0	0	0

(A) Name and Title	(B) Average hours per week		(Che		sitior that ap	ו ply)		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(87) SANDRA S FROMAN	5.0	_/						0	0	0
BOARD DIRECTOR	0.0	Ľ								
(88) SEAN MALONEY	1.0	$ \checkmark $						0	0	0
BOARD DIRECTOR 8/1/2019	0.0	_							0	U
(89) STEVEN C SCHREINER	1.0							0	0	0
BOARD DIRECTOR	0.0	V						U	0	0
(90) SUSAN HOWARD	1.0							0	0	n
BOARD DIRECTOR	1.0	•						U	Ü	
(91) TED W CARTER	1.0							0	0	0
BOARD DIRECTOR	0.0	~						0	Ū	O .
(92) THOMAS P ARVAS	1.0							0	0	0
BOARD DIRECTOR	1.0	_						0	U	0
(93) TIMOTHY KNIGHT	1.0	1						0	0	0
BOARD DIRECTOR 8/1/2019	0.0							0		U
(94) TODD J RATHNER	1.0							0	0	n
BOARD DIRECTOR	0.0	 						0		Ü
(95) TOM KING	1.0							0	0	0
BOARD DIRECTOR	2.0									
(96) WAYNE ANTHONY ROSS	1.0	1						0	0	0
BOARD DIRECTOR	0.0	•							0	0
(97) WILLIAM A BACHENBERG	1.0	_/						0	0	0
BOARD DIRECTOR	1.0	V						U	0	U
(98) WILLIAM H SATTERFIELD	1.0	1						0	0	0
BOARD DIRECTOR	2.0								0	

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SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

2019

INDEX NO. 451625/2020

Name of the organization

Employer identification number

NATIONAL RIFLE ASSOCIATION OF AMERICA 53-0116130 Questions Regarding Compensation

	accessorie riegaranig e emperioanen		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			3.5
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.	50 S		
	First-class or charter travel Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees		A 12	
	☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
			2.3	
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to		1879	
	explain	1b		1
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line		:	
	1a?	2		✓
		3000	W. (1)	4, \$1
3	Indicate which, if any, of the following the organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	✓ Compensation committee ✓ Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study		1	
	☐ Form 990 of other organizations ☐ Approval by the board or compensation committee			1
	<u> </u>			75
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing	4 4		
	organization or a related organization:	1500		
а	Receive a severance payment or change-of-control payment?	4a	1	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	1	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		1
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
		S 60 美沙		
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:	14.5		1988
а	The organization?	5a	1	
b	Any related organization?	5b		✓
	If "Yes" on line 5a or 5b, describe in Part III.			
			14433	
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		✓
b	Any related organization?	6b		1
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7	1	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		✓
			713	
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule J (Form 990) 2019

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Schedule J (Form 990) 2019 Page 2

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Name - -	(F) T-1-1-61	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	in column (B) reported as deferred on prior Form 990
MARION P HAMMER	(i)	220,350	0	0	0	0	220,350	0
1BOARD DIRECTOR	(ii)	0	0	0	0	0	0	0
OLIVER L NORTH	(i)	986,015	0	0	0	0	986,015	0
2BOARD DIRECTOR	(ii)	0	0	0	0	0	0	0
CHRIS COX	(i)	744,676	0	767,906	16,800	43,143	1,572,525	652,997
3EXECUTIVE DIRECTOR ILA 6/26/2019	(ii)	0	0	0	0	0	0	0
JOSEPH P DEBERGALIS, JR	(i)	346,490	0	75,850	16,800	37,216	476,356	0
4 EXECUTIVE DIRECTOR GO	(ii)	0	Ō	0	0	0	0	0
JOHN C FRAZER	(i)	324,989	54,100	35,496	16,800	59,084	490,469	0
5SECRETARY	(ii)	0	0	0	0	0	0	0
WAYNE R LAPIERRE	(i)	1,268,790	455,000	86,781	16,800	57,338	1,884,709	0
6EXECUTIVE VICE PRESIDENT	(ii)	0	0	0	0	0	0	0
JASON OUIMET	(i)	393,922	Ö	3,182	16,574	48,590	462,268	0
7EXECUTIVE DIRECTOR ILA	(ii)	0	0	0	0	0	0	0
CRAIG B SPRAY	(i)	566,437	210,000	29,274	16,800	53,227	875,738	0
8TREASURER	(ii)	0	0	0	0	0	0	0
TODD GRABLE	(i)	437,958	187,744	11,130	16,800	48,309	701,941	0
9EXECUTIVE DIRECTOR, MEMBERSHIP	(ii)	0	0	0	0	0	0	0
DOUG HAMLIN	(i)	455,666	100,000	61,166	16,800	62,782	696,414	0
10 EXECUTIVE DIRECTOR, PUBLICATIONS	(ii)	0	0	0	0	0	0	0
DAVID LEHMAN	(i)	384,381	0	251,355	16,800	7,120	659,656	235,810
11 DEPUTY EXECUTIVE DIRECTOR 9/13/2019	(ii)	0	0	0	0	0	0	0
JOSHUA L POWELL	(i)	784,652	0	74,278	16,800	59,351	935,081	0
12 ^{CHIEF} OF STAFF AND SENIOR STRATEGIST	(ii)	0	0	0	0	0	0	0
TYLER SCHROPP	(i)	718,429	75,000	7,911	16,784	51,889	870,013	0
13 EXECUTIVE DIRECTOR, ADVANCEMENT	(ii)	0	0	0	0	0	0	0
THOMAS R TEDRICK	(i)	389,316	0	7,998	16,800	28,323	442,437	0
14MANAGING DIRECTOR FINANCE	(ii)	0	0	0	0	0	0	0
JOHN G PERREN	(i)	350,000	0	9,906	8,885	3,411	372,202	0
15SR. ADVISOR TO THE EVP	(ii)	0	0	0	0	0	0	0
(SEE STATEMENT)	(i)							
16	(ii)							

Schedule J (Form 990) 2019

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Part II	Officers, Directors, Trustees, Key Employees and	Highest Compensated Employees (continued)

(a)			(b)		(c)	(d)	(e)	(f)
Name		Breakdown of W-2 and/or 1099-MISC compensation Retirement and Nontaxable Tot		Total of columns	Compensation			
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(b)(i)-(d)	reported in prior Form 990 or Form 990-EZ
(16) WILSON H PHILLIPS	(i)	232,366	0	427,020	4,985	0	664,371	426,309
FORMER TREASURER 9/13/2018	(ii)	0	0	0	0	0	0	0
(17) ROBERT K WEAVER	(i)	0	0	240,000	0	0	240,000	0
FORMER EXECUTIVE FORMER DIRECTOR GO	(ii)	0	0	0	0	0	0	o

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Part III

Supplemental Information. Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE J, PART I, LINE 1A - FIRST-CLASS OR CHARTER TRAVEL	CHARTER TRAVEL WAS USED ON OCCASIONS WHEN TRAVEL LOGISTICS OR SECURITY CONCERNS PRECLUDED OTHER AVAILABLE OPTIONS, AND TRAVEL WAS PROPERLY EXCLUDED FROM TAXABLE COMPENSATION.
SCHEDULE J, PART I, LINE 1A - HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES	
SCHEDULE J, PART I, LINE 1A - HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE	HOUSING EXPENSES WERE PROVIDED FOR FOUR INDIVIDUALS AND WERE PROPERLY INCLUDED IN TAXABLE COMPENSATION. DOUG HAMLIN \$20,901, JOSHUA POWELL \$69,299, JOSEPH DEBERGALIS \$52,983, AND CRAIG B SPRAY \$3,500.
SCHEDULE J, PART I, LINE 1A - TAX INDEMNIFICATION AND GROSS-UP PAYMENTS	ONE INDIVIDUAL (TYLER SCHROPP) RECEIVED A DISCRETIONARY BONUS THAT WAS GROSSED UP. THE BONUS WAS TREATED AS TAXABLE COMPENSATION
SCHEDULE J, PART I, LINE 1A - TRAVEL FOR COMPANIONS	COMPANIONS OCCASIONALLY TRAVEL WITH NRA OFFICIALS. TRAVELS WERE PROPERLY EXCLUDED FROM TAXABLE COMPENSATION WHEN TRAVELING ON NRA BUSINESS. SEE SCHEDULE L FOR ADDITIONAL DISCLOSURES.
SCHEDULE J, PART I, LINE 1B - WRITTEN POLICY REGARDING PAYMENT OR REIMBURSEMENT OF EXPENSES	
SCHEDULE J, PART I, LINE 3 - METHODS USED TO ESTABLISH THE COMPENSATION	COMPENSATION OF THE NRA'S TOP MANAGEMENT OFFICIAL IS ESTABLISHED BY METHODS INCLUDING COMPENSATION SURVEYS AND STUDIES, AND COMPARABILITY DATA. COMPENSATION OF THE TOP MANAGEMENT OFFICIAL MUST BE APPROVED BY THE BOARD OF DIRECTORS, BASED ON RECOMMENDATIONS BY THE COMPENSATION COMMITTEE. ALL DECISIONS ARE PROPERLY DOCUMENTED.
SCHEDULE J, PART I, LINE 4A - SEVERANCE OR CHANGE-OF-CONTROL PAYMENT	ROBERT K. WEAVER'S EMPLOYMENT AS EXECUTIVE DIRECTOR OF GENERAL OPERATIONS ENDED IN 2016 AND DURING CALENDAR YEAR 2019 MR. WEAVER RECEIVED TAXABLE COMPENSATION OF \$240,000 AS YEAR 4 OF A 4 YEAR SEVERANCE AGREEMENT.
SCHEDULE J, PART I, LINE 4B - SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN	THE NRA HAS DEFERRED COMPENSATION RETIREMENT BENEFIT PLANS FOR CERTAIN EMPLOYEES AND NONQUALIFIED SUPPLEMENTAL EXECUTIVE RETIREMENT PLANS FOR CERTAIN EMPLOYEES. FOR NONQUALIFIED PLANS, THE FILING ORGANIZATION DECIDES THE BENEFIT AMOUNT AND TIMEFRAME FOR VESTING OF EACH PARTICIPANT USING DIFFERENT FACTORS PARTICULAR TO EACH RELEVANT INDIVIDUAL AND HIS OR HER SPECIFIC CIRCUMSTANCES. PAYOUTS ARE PROPERLY INCLUDED IN TAXABLE WAGES AND REPORTED IN W-2 INCOME. THE AMOUNT FOR MR. COX INCLUDE \$246,031 457(F) DISBURSEMENT, FOR MR. PHILLIPS \$19,853 457(F) DISBURSEMENT, AND MR. LEHMAN \$51,213 457(F) DISBURSEMENT.
SCHEDULE J, PART I, LINE 5A - COMPENSATION CONTINGENT ON REVENUES OF THE ORGANIZATION	ONE INDIVIDUAL LISTED ON FORM 990, PART VII, SECTION A, LINE 1A, TODD GRABLE, RECEIVES INCENTIVE COMPENSATION BASED ON REVENUES RECEIVED FROM CERTAIN MARKETING, RECRUITING, AND LICENSING PROGRAMS.
SCHEDULE J, PART I, LINE 7 - NON-FIXED PAYMENTS	THREE INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A (MR. LAPIERRE, MR. SPRAY AND MR. FRAZER) RECEIVED DISCRETIONARY BONUSES APPROVED BY THE BOARD OF DIRECTORS. TWO INDIVIDUALS (MR. SCHROPP AND MR. HAMLIN) RECEIVED DISCRETIONARY BONUSES APPROVED BY THEIR SUPERVISOR.
SCHEDULE J, PART II, COLUMN (B)(I) - OLIVER L NORTH	OLIVER L. NORTH RECEIVED \$986,015 PAID BY AN UNRELATED ORGANIZATION, ACKERMAN MCQUEEN (AS FURTHER DETAILED ON SCHEDULE O). JULIE GOLOB RECEIVED \$16,119 PAID BY AN UNRELATED ORGANIZATION, ACKERMAN MCQUEEN (AS FURTHER DETAILED ON SCHEDULE O)
SCHEDULE J, PART II, COLUMN (B)(III) - OTHER REPORTABLE COMPENSATION	OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. LAPIERRE INCLUDED \$63,036 GROUP LIFE INSURANCE, \$19,000 457(B) PLAN, AND \$4,745 TAXABLE PERSONAL EXPENSES. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. COX INCLUDED \$406,965 457(B) PAYOUT, \$246,031 457(F) PAYOUT, \$10,234 457(B) PLAN, \$3,735 GROUP LIFE INSURANCE, AND \$940 TAXABLE PERSONAL EXPENSES. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. PHILLIPS INCLUDED \$406,456 457(B) PAYOUT, \$19,853 457(F) PAYOUT, AND \$711 457(B) PLAN. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. POWELL INCLUDED \$70,048 TAXABLE PERSONAL EXPENSES AND \$4,230 GROUP LIFE INSURANCE. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. POWELL INCLUDED \$70,048 TAXABLE PERSONAL EXPENSE, AND \$3,174 GROUP LIFE INSURANCE. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. SPRAY INCLUDED \$19,000 457(B) PLAN, \$7,100 TAXABLE PERSONAL EXPENSE, AND \$3,174 GROUP LIFE INSURANCE. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. FRAZER INCLUDED \$19,000 457(B) PLAN, \$12,652 TAXABLE PERSONAL EXPENSES, AND \$3,845 GROUP LIFE INSURANCE. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. DEBERGALIS INCLUDED \$53,238 TAXABLE PERSONAL EXPENSES, \$19,000 457(B) PLAN, AND \$3,612 GROUP LIFE INSURANCE. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. OUIMET INCLUDED \$930 GROUP LIFE INSURANCE AND \$2,252 TAXABLE PERSONAL EXPENSES. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. OUIMET INCLUDED \$9600 TAXABLE PERSONAL EXPENSES AND \$1,530 GROUP LIFE INSURANCE AND \$3,366 TAXABLE PERSONAL EXPENSES. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. HAMLIN INCLUDED \$9,600 TAXABLE PERSONAL EXPENSES AND \$1,530 GROUP LIFE INSURANCE. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. HAMLIN INCLUDED \$26,901 TAXABLE PERSONAL EXPENSES, \$19,000 457(B) PLAN, AND \$15,265 GROUP LIFE INSURANCE. OTHER REPORTABLE COMPENSATION WITHIN TAXABLE WAGES FOR MR. TEMPLOR PERSONAL EXPENSATION WITHIN TAXABLE WAGES FOR MR. PERREN INCLU

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Return Reference - Identifier	Explanation
DEFERRED COMPENSATION	EMPLOYER DEPOSITS TOWARD BENEFITS THAT WILL NOT BE PAID UNTIL A FUTURE DATE ARE SHOWN IN COLUMN C. THE AMOUNT FOR MR. LAPIERRE INCLUDED \$16,800 401(K). THE AMOUNT FOR MR. COX INCLUDED \$16,800 401(K). THE AMOUNT FOR MR. PHILLIPS INCLUDED \$4,985 401(K). THE AMOUNT FOR MR. POWELL INCLUDED \$16,800 401(K). THE AMOUNT FOR MR. SPRAY INCLUDED \$16,800 401(K). THE AMOUNT FOR MR. DEBERGALIS INCLUDED \$16,800 401(K). THE AMOUNT FOR MR. GRABLE INCLUDED \$16,800 401(K). THE AMOUNT FOR MR. GRABLE INCLUDED \$16,800 401(K). THE AMOUNT FOR MR. GRABLE INCLUDED \$16,800 401(K). THE AMOUNT FOR MR. HAMLIN INCLUDED \$16,800 401(K). THE AMOUNT FOR MR. LEHMAN INCLUDED \$16,800 401(K). THE AMOUNT FOR MR. CUIMET INCLUDED \$16,574 401(K). THE AMOUNT FOR MR. TEDRICK INCLUDED \$16,800. THE AMOUNT FOR MR. PERREN INCLUDED \$8,885
SCHEDULE J, PART II, COLUMN (D) - NONTAXABLE BENEFITS	COLUMN D NONTAXABLE BENEFITS ARE PROVIDED TO EMPLOYEES CONSISTENT WITH ASSOCIATION INDUSTRY STANDARDS AND BEST PRACTICES. STANDARD NONTAXABLE BENEFITS INCLUDE EMPLOYEE BENEFITS SUCH AS THE EMPLOYER PAID PORTIONS OF MEDICAL AND DENTAL PLANS AND LONG-TERM AND SHORT-TERM DISABILITY PLANS.

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SCHEDULE L (Form 990 or 990-EZ)

Part II

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ

To Public

OMB No. 1545-0047

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Name of the organization Employer identification number NATIONAL RIFLE ASSOCIATION OF AMERICA 53-0116130 Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b Part I

	(b) Relationship between disqualified person and							
1	1 (a) Name of disqualified person	organization	(c) Description of transaction	(d) Con	No			
(1)	JOSHUA POWELL	FORMER OFFICER	SEE PART V		✓			
(2)	CHRISTOPHER COX	OFFICER	SEE PART V		✓			
(3)	DAVID LEHMAN	HIGHEST COMPENSATED EMPLOYEE	SEE PART V		✓			
(4)	WAYNE LAPIERRE	OFFICER	SEE PART V	1				
(5)	WILSON PHILLIPS	FORMER OFFICER	SEE PART V		✓			
(6)	(SEE STATEMENT)							
2		ed by the organization managers or dis						
3	Enter the amount of tax, if any, on line 2, above, reimbursed by the organization							

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (g) In default? (a) Name of interested person (b) Relationship (c) Purpose of (d) Loan to or (e) Original (f) Balance due (h) Approved (i) Written with organization from the principal amount by board or loan organization? committee? Yes No Yes No Yes

	1	10	From		Yes	No	Yes	No	Yes	No
(1)										
(2)										
(3)										
(4)										
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										
Total		 		▶	\$ 5 4244 4			45		

Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

Loans to and/or From Interested Persons.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

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Schedule L (Form 990 or 990-EZ) 2019

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Schedule L (Form 990 or 990-EZ) 2019 Page 2 **Business Transactions Involving Interested Persons.** Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (b) Relationship between interested person and the (c) Amount of (e) Sharing of (a) Name of interested person (d) Description of transaction organization's transaction organization revenues? Yes No (SEE STATEMENT) (2)(3) (4)(5) (6)(7)(8) (9) (10)Part V Supplemental Information. Provide additional information for responses to questions on Schedule L (see instructions). (SEE STATEMENT)

Schedule L (Form 990 or 990-EZ) 2019

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	Part I	Excess Benefit Transactions (continued)	
_			

(a) Name of disqualified person	(b) Relationship between disqualified person and	(c) Description of transaction	(d) Co	rrected?
	organization		Yes	No
(6) JOHN FRAZER	OFFICER	SEE PART V		✓
(7) OLIVER NORTH	DIRECTOR	SEE PART V		✓
(8) JOSEPH P DEBERGALIS, JR	OFFICER	SEE PART V		✓

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(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz rever	zation's
				Yes	No
(1) MARION P HAMMER	BOARD DIRECTOR	\$220,000	MARION P HAMMER PROVIDED CONSULTING SERVICES IN THE FORM OF ADVICE, ANALYSIS AND OTHER DUTIES REASONABLY ASSIGNED BY THE EXECUTIVE VICE PRESIDENT OF THE NRA AND EXECUTIVE DIRECTOR OF ILA DURING 2019.		1

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Part V

Supplemental Information. Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE L, PART I, LINE 1 - 1A. EXCESS BENEFIT TRANSACTIONS	THE NATIONAL RIFLE ASSOCIATION HAS IDENTIFIED WHAT IT BELIEVES ARE EXCESS BENEFIT TRANSACTIONS IN WHICH IT ENGAGED IN 2019 AND IN PRIOR CALENDAR YEARS OF WHICH IT BECAME AWARE BUT WERE NOT REPORTED ON ITS PRIOR FORMS 990. THESE TRANSACTIONS ARE EXPLAINED BELOW. THERE ARE OTHER TRANSACTIONS IN 2019 AND PRIOR CALENDAR YEARS THAT ARE STILL UNDER REVIEW BY THE NRA AND/OR ARE CURRENTLY SUBJECT TO DISPUTE IN THE FOLLOWING LEGAL PROCEEDINGS:
	1.PEOPLE OF THE STATE OF NEW YORK, BY LETITIA JAMES, ATTORNEY GENERAL OF THE STATE OF NEW YORK V. THE NATIONAL RIFLE ASSOCIATION OF AMERICAN, INC., WAYNE LAPIERRE, WILSON PHILLIPS, JOHN FRAZER AND JOSHUA POWELL, PENDING IN THE SUPREME COURT OF THE STATE OF NEW YORK, [ALBANY COUNTY] INDEX NO. 451625/2020;
	2.THE NATIONAL RIFLE ASSOCIATION OF AMERICA V. OLIVER NORTH, PENDING IN THE SUPREME COURT OF THE STATE OF NEW YORK, [ALBANY COUNTY] INDEX NO. 903843-20;
	3.THE NATIONAL RIFLE ASSOCIATION OF AMERICA AND WAYNE LAPIERRE V. ACKERMAN MCQUEEN, INC., ET. AL., PENDING IN THE UNITED STATES DISTRICT COURT FOR THE NORTHERN DISTRICT OF TEXAS, DALLAS DIVISION, CIVIL ACTION NO. 3:19-CV-02074-G; AND
	4.NATIONAL RIFLE ASSOCIATION OF AMERICA V. AMC MCQUEEN, INC. AND MERCURY GROUP, INC., PENDING IN THE CIRCUIT COURT OF THE CITY OF ALEXANDRIA, [VIRGINIA], CASE NOS.: CL19001757, CL19002067 AND CL19002886.
	THE NRA CANNOT AT THE TIME THIS FORM 990 IS FILED DETERMINE WHETHER THESE OTHER TRANSACTIONS ARE EXCESS BENEFIT TRANSACTIONS.
SCHEDULE L, PART I, LINE 1 - 1B. EXCESS BENEFIT TRANSACTIONS: JOSHUA POWELL	FROM 2016 THROUGH JANUARY 30, 2020, MR. POWELL SERVED THE NRA IN NUMEROUS CAPACITIES: EXECUTIVE DIRECTOR OF GENERAL OPERATIONS, CHIEF OF STAFF AND SENIOR STRATEGIST. THE NRA BELIEVES MR. POWELL WAS IN A POSITION TO SUBSTANTIALLY INFLUENCE ITS AFFAIRS BY EXERCISING OR SHARING THE RESPONSIBILITY FOR SUPERVISION, MANAGEMENT OR ADMINISTRATION OF ITS OPERATIONS. THEREFORE, THE NRA BELIEVES THAT MR. POWELL WAS A DISQUALIFIED PERSON WITHIN THE INTENDMENT OF SECTION 4958 OF THE INTERNAL REVENUE CODE ("CODE"). SEE TREAS. REG. SECT. 53.4958-3(E)(2).
	MR. POWELL CHARGED TO THE NRA, OR HAD REIMBURSED BY THE NRA, VARIOUS PERSONAL TRAVEL, CELLULAR AND OTHER EXPENSES WHICH MR. POWELL KNEW OR SHOULD HAVE KNOWN WERE NOT APPROPRIATE TO SUBMIT AS BUSINESS EXPENSES. PAYMENT OF THESE EXPENSES WERE NOT INTENDED BY THE NRA TO BE PART OF MR. POWELL'S COMPENSATION AND CONSTITUTE AUTOMATIC EXCESS BENEFITS UNDER TREASURY REGULATIONS SECTION 53.4958-4(C). THE AGGREGATE EXCESS BENEFIT DETERMINED TO BE PROVIDED TO MR. POWELL FROM 2016 THROUGH 2019 WAS \$54,904.45. ON MARCH 15, 2020, THE NRA MADE DEMAND FOR REPAYMENT OF \$57,522.12 (WHICH INCLUDED INTEREST). ON OR ABOUT JULY 9, 2020, MR. POWELL TENDERED A CHECK TO THE NRA FOR \$40,760.20, IN PURPORTED FULL SETTLEMENT. THE NRA HAS REJECTED THE CHECK, SO CORRECTION OF THE EXCESS BENEFIT HAS NOT YET BEEN MADE. THE AMOUNT OF EXCISE TAX DUE UNDER SECTION 4958 BY MR. POWELL IS DETERMINED TO BE \$13,726.11, IN ADDITION, THE NEW YORK STATE OFFICE OF THE ATTORNEY GENERAL HAS CHALLENGED, AS UNREASONABLE, COMPENSATION PAID TO MR. POWELL DURING THE PERIOD FROM 2016 THROUGH 2019.
SCHEDULE L, PART I, LINE 1 - 2. EXCESS BENEFIT TRANSACTIONS: CHRISTOPHER COX	FROM 2002 THROUGH JUNE 26, 2019, MR. COX SERVED AS THE EXECUTIVE DIRECTOR OF THE INSTITUTE FOR LEGISLATIVE ACTION ("ILA"), WHICH IS THE LEGISLATIVE AND POLITICAL DIVISION OF THE NATIONAL RIFLE ASSOCIATION. MR. COX WAS ALSO AN OFFICER OF THE NRA. BECAUSE (I) ILA'S FINANCES WERE MAINTAINED SEPARATELY FROM THOSE OF THE OTHER NRA DIVISIONS, (II) ILA MAINTAINED ITS OWN FISCAL STAFF, AND (III) MR. COX WAS AN OFFICER OF THE ORGANIZATION, THE NRA BELIEVES MR. COX WAS IN A POSITION TO SUBSTANTIALLY INFLUENCE ITS AFFAIRS AND IS THUS A DISQUALIFIED PERSON WITHIN THE INTENDMENT OF CODE SECTION 4958. TREAS. REG. SECT. 53.4958-3(E)(2)(IV), (V).
	THE NRA HAS BECOME AWARE THAT MR. COX IMPROPERLY USED ASSOCIATION FUNDS TO PAY PERSONAL EXPENSES CHARGED ON HIS PERSONAL CREDIT CARD, AMOUNTING TO UNAUTHORIZED INTEREST-FREE ADVANCES TO HIMSELF. IN ADDITION, MR. COX CAUSED EXPENSES TO BE PAID BY THE NRA, OR REIMBURSED TO HIM, FOR PERSONAL AND FAMILY TRAVEL, BUSINESS TRIPS UTILIZING UNAPPROVED CHARTER OR FIRST CLASS TRAVEL, TICKETS TO SPORTING/ENTERTAINMENT EVENTS, AND MEALS AND HOTEL EXPENSES WHICH WERE NOT APPROVED BY THE NRA. PAYMENT OF THESE EXPENSES WERE NOT INTENDED BY THE NRA TO BE PART OF MR. COX'S COMPENSATION AND THEREFORE CONSTITUTED AN AUTOMATIC EXCESS BENEFIT UNDER TREASURY REGULATIONS SECTION 53.4958-4(C).
	TO DATE, THE AGGREGATE EXCESS BENEFIT FROM 2015 TO JUNE 26, 2019, DETERMINED TO BE PROVIDED TO MR. COX IS IN EXCESS OF \$1 MILLION, WHICH THE NRA IS SEEKING TO RECOVER. THIS IS BEING DISPUTED BY MR. COX AND, TO DATE, ANY EXCESS BENEFIT RECEIVED BY MR. COX HAS NOT BEEN CORRECTED. THE NRA BELIEVES THAT THE AMOUNT OF EXCISE TAX DUE UNDER CODE SECTION 4958 BY MR. COX WOULD BE APPROXIMATELY \$328,001.50.
SCHEDULE L, PART I, LINE 1 - 3. EXCESS BENEFIT TRANSACTION: DAVID LEHMAN	FROM 2002 THROUGH SEPTEMBER 13, 2019, MR. LEHMAN SERVED AS DEPUTY EXECUTIVE DIRECTOR. AS SUCH, THE NRA BELIEVES MR. LEHMAN WAS IN A POSITION TO SUBSTANTIALLY INFLUENCE ITS AFFAIRS AND ILA'S AFFAIRS BY EXERCISING OR SHARING RESPONSIBILITY FOR SUPERVISION, MANAGEMENT OR ADMINISTRATION OF THEIR OPERATIONS. THEREFORE, THE NRA BELIEVES MR. LEHMAN WAS A DISQUALIFIED PERSON WITHIN THE INTENDMENT OF CODE SECTION 4958. TREAS. REG. SECT. 53.4958-3(E)(2).
	UPON INFORMATION AND BELIEF, FROM 2015 TO SEPTEMBER 13, 2019, MR. LEHMAN CAUSED THE NRA TO PAY FOR PERSONAL TRAVEL, CLUB, AND MEAL EXPENSES IN THE AGGREGATE AMOUNT OF AT LEAST \$87,595.83. THE NRA HAS NOT YET COMPLETED ITS INVESTIGATION OF THE EXTENT TO WHICH MR. LEHMAN MAY HAVE RECEIVED IMPROPER BENEFITS, BUT IF SUCH EXPENSES ARE SUBSTANTIATED, THEY WERE LIKELY NOT APPROVED NOR INTENDED TO BE COMPENSATION TO MR. LEHMAN BY THE NRA, AND WOULD THUS LIKELY CONSTITUTE AUTOMATIC EXCESS BENEFITS UNDER TREASURY REGULATIONS SECTION 53.4958-4(C).

Return Reference - Identifier	Explanation
SCHEDULE L, PART I, LINE 1 - 4. EXCESS BENEFIT TRANSACTION: WAYNE LAPIERRE	MR. LAPIERRE IS THE EXECUTIVE VICE PRESIDENT AND CHIEF EXECUTIVE OFFICER OF THE NRA. HE IS AN OFFICER AND IS THUS A DISQUALIFIED PERSON WITHIN THE INTENDMENT OF CODE SECTION 4958. TREAS. REG. SECT. 53.4958-3(C)(2). FROM 2015 THROUGH 2019, THE NRA ESTIMATES THAT IT PAID ON BEHALF OF MR. LAPIERRE, DIRECTLY OR INDIRECTLY, TRAVEL EXPENSES FOR MR. LAPIERRE IN THE AGGREGATE AMOUNT OF \$299,778.78. THE NRA HAS DETERMINED TO TREAT THE PAYMENTS AS AUTOMATIC EXCESS BENEFITS UNDER TREASURY REGULATIONS SECTION 53.4958-4(C). MR. LAPIERRE HAS REPAID THIS EXCESS BENEFIT TO NATIONAL RIFLE ASSOCIATION, PLUS INTEREST, AND THEREFORE THE EXCESS BENEFIT HAS BEEN CORRECTED. THE AMOUNT OF EXCISE TAX DUE UNDER CODE SECTION 4958 BY MR. LAPIERRE HAS BEEN ESTIMATED TO BE \$74,944.70. IN ADDITION, THE NEW YORK STATE OFFICE OF THE ATTORNEY GENERAL HAS CHALLENGED, AS UNREASONABLE, COMPENSATION PAID TO MR. LAPIERRE DURING HIS TENURE.
SCHEDULE L, PART I, LINE 1 - 5. EXCESS BENEFIT TRANSACTION: WILSON PHILLIPS	FROM 1993 THROUGH SEPTEMBER 13, 2018, MR. PHILLIPS SERVED AS TREASURER AND CHIEF FINANCIAL OFFICER OF THE NRA. AS SUCH, MR. PHILLIPS WAS A DISQUALIFIED PERSON WITHIN THE INTENDMENT OF CODE SECTION 4958. TREAS. REG. SECT. 53.4958-3(C)(3). THE NEW YORK STATE OFFICE OF THE ATTORNEY GENERAL HAS ALLEGED THAT COMPENSATION PAID TO MR. PHILLIPS DURING AND AFTER TENURE HIS TENURE WAS UNREASONABLE.
SCHEDULE L, PART I, LINE 1 - 6. EXCESS BENEFIT TRANSACTION: JOHN FRAZER	FROM 2015 THROUGH THE PRESENT, MR. FRAZER HAS SERVED AS SECRETARY AND GENERAL COUNSEL OF THE NRA. AS SUCH, MR. FRAZER MAY BE A DISQUALIFIED PERSON WITHIN THE INTENDMENT OF CODE SECTION 4958. TREAS. REG. SECT. 53.4958-3(E)(2). THE NEW YORK STATE OFFICE OF THE ATTORNEY GENERAL HAS ALLEGED THAT COMPENSATION PAID TO MR. FRAZER HAS BEEN UNREASONABLE.
SCHEDULE L, PART I, LINE 1 - 7. EXCESS BENEFIT TRANSACTION: OLIVER NORTH	LT. COL. NORTH SERVED AS PRESIDENT OF THE NATIONAL RIFLE ASSOCIATION AT TIMES IN 2018 AND 2019. WITHIN THE FIVE PRIOR YEARS, HE WAS ALSO A VOTING MEMBER OF ITS BOARD OF DIRECTORS. AS SUCH, MR. NORTH WAS A DISQUALIFIED PERSON WITHIN THE INTENDMENT OF CODE SECTION 4958. TREAS. REG. SECT. 53.4958-3(C)(1), (2).
	UPON INFORMATION AND BELIEF, DURING CERTAIN TIMES IN 2018 AND 2019, MR. NORTH WAS EMPLOYED BY ACKERMAN MCQUEEN, INC. ("AM"), A THIRD-PARTY VENDOR OF THE NATIONAL RIFLE ASSOCIATION, TO HOST A TELEVISION SHOW PRODUCED BY AM. DURING THE SAME PERIOD, AM INVOICED THE NRA FOR A VARIETY OF EXPENSES WHICH ARE NOW THE SUBJECT OF LITIGATION, BUT ARE BELIEVED TO HAVE INCLUDED SALARY, BENEFITS, AND RELATED PERQUISITES FURNISHED BY AM TO NORTH IN CONNECTION WITH NORTH'S EMPLOYMENT BY AM. NRA PAID ALL THESE INVOICES TO AM. SUCH PAYMENTS MAY CONSTITUTE AN INDIRECT BENEFIT FROM NATIONAL RIFLE ASSOCIATION TO MR. NORTH. TREAS. REG. SECT. 53.4958-4(A)(2)(III). AS FURTHER SET FORTH IN THE SAME LITIGATION, THE NRA HAS REASON TO BELIEVE THAT NORTH FAILED TO PERFORM THE SERVICES FOR WHICH HE HAD BEEN CONTRACTED BY AM, AND FOR WHICH HE MAY HAVE BEEN INDIRECTLY COMPENSATED BY THE NRA. IF THAT IS TRUE, THEN ALL OR PART OF NORTH'S COMPENSATION BY AM, PAID INDIRECTLY BY THE NRA, WOULD CONSTITUTE AN EXCESS BENEFIT PROVIDED BY TO THE NRA TO NORTH. THE PENDING LITIGATION IN WHICH THE FOREGOING MATTERS ARE ALLEGED AND CONTESTED CONSISTS PRINCIPALLY OF: PEOPLE V. NAT'L RIFLE ASS'N OF AM., ET AL., INDEX NO. 451625/2020 (SUP. CT. N.Y. CNTY.); NAT'L RIFLE ASS'N OF AM. V. ACKERMAN MCQUEEN, INC. AND MERCURY GROUP, INC., CONS. CASE NOS. CL19002067; CL19001757; CL19002886 (VA. CUR. CT.); AND, NAT'L RIFLE ASS'N OF AM. V. ACKERMAN MCQUEEN, INC., ET AL., CIV. CASE NO. 3-19-CV-02074-G (N.D. TEX.).
SCHEDULE L, PART I, LINE 1 - 8. EXCESS BENEFIT TRANSACTION: JOSEPH P DEBERGALIS, JR	FROM 2015 THROUGH EARLY 2017, JOSEPH P. DEBERGALIS, JR. WAS AN NRA DIRECTOR. FROM JANUARY 25, 2017 TO THE PRESENT, MR. DEBERGALIS HAS SERVED AS AN NRA EXECUTIVE AND OFFICER, INCLUDING AS THE EXECUTIVE DIRECTOR OF GENERAL OPERATIONS. AS SUCH, MR. DEBERGALIS MAY, AT SOME OR ALL TIMES, HAVE BEEN A DISQUALIFIED PERSON WITHIN THE INTENDMENT OF CODE SECTION 4958. TREAS. REG. SECT. 53.4958-3(C) (1), (E) (2) (IV), (V). THE NRA IS CURRENTLY REVIEWING WHETHER MR. DEBERGALIS MAY HAVE USED BUSINESS CLASS TRAVEL WITHOUT AUTHORIZATION REQUIRED UNDER THE NRA'S TRAVEL POLICY. AT THE TIME OF FILING, THE NRA IS UNABLE TO ESTIMATE THE AMOUNT OF EXCESS COSTS INCURRED, IF ANY. IF SUCH EXPENSES ARE SUBSTANTIATED, THEY WERE LIKELY NOT APPROVED NOR INTENDED TO BE COMPENSATION TO MR. DEBERGALIS BY THE NRA, AND WOULD THUS LIKELY CONSTITUTE AUTOMATIC EXCESS BENEFITS UNDER TREASURY REGULATIONS SECTION 53.4958-4(C).
SCHEDULE L, PART I, LINE 1 - 9. BOARD MEMBER TRAVEL	THE NRA IS CURRENTLY REVIEWING WHETHER IN 2019 AND PRIOR YEARS, VARIOUS BOARD MEMBERS MAY HAVE USED FIRST CLASS OR BUSINESS CLASS TRAVEL WITHOUT AUTHORIZATION REQUIRED UNDER THE NRA'S TRAVEL POLICY. AT THE TIME OF FILING, THE NRA IS UNABLE TO ESTIMATE THE AMOUNT OF EXCESS COSTS INCURRED, IF ANY, SUCH BOARD MEMBERS WOULD HAVE BEEN DISQUALIFIED PERSONS WITHIN THE INTENDMENT OF TREAS. REG. SECT. 53.4958-3(C)(1). IF SUCH EXCESS COSTS ARE SUBSTANTIATED, THEY WOULD THUS LIKELY CONSTITUTE EXCESS BENEFITS UNDER CODE SECTION 4958.

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SCHEDULE O (Form 990 or 990-EZ)

Department of Treasury Internal Revenue Service

NYSCEF DOC. NO. 1312

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 2019 Open to Public Inspection

Name of the Organization NATIONAL RIFLE ASSOCIATION OF AMERICA

Employer Identification Number 53-0116130

Return Reference - Identifier	Explanation
FORM 990, PART I, LINE 1 - THE ORGANIZATION'S MISSION OR MOST SIGNIFICANT ACTIVITIES	THE NRA IS A 501(C)(4) MEMBERSHIP ASSOCIATION WITH FOUR 501(C)(3) PUBLIC CHARITIES AND A SECTION 527 POLITICAL ACTION COMMITTEE (PAC) WHICH IS A SEPARATE SEGREGATED FUND. THE FOUR CHARITIES AFFILIATED WITH THE NRA ARE NRA CIVIL RIGHTS DEFENSE FUND, NRA FOUNDATION INC, NRA FREEDOM ACTION FOUNDATION, AND NRA SPECIAL CONTRIBUTION FUND DBA NRA WHITTINGTON CENTER. THE POLITICAL ACTION COMMITTEE IS NRA POLITICAL VICTORY FUND. SEE SCHEDULE R, PART II.
FORM 990, PART I, LINE 7A - UNRELATED BUSINESS REVENUE	THIS INFORMATIONAL NOTE REGARDS THE NRA'S UNRELATED BUSINESS INCOME. FORM 990 PAGE 1 SHOWS GROSS UNRELATED BUSINESS REVENUE ON LINE 7A AND NET UNRELATED BUSINESS TAXABLE INCOME ON LINE 7B. THE NRA DID NOT OWE UNRELATED BUSINESS INCOME TAX FOR THE YEAR 2019 BECAUSE DIRECTLY CONNECTED DEDUCTIONS WERE GREATER THAN THE ASSOCIATED INCOME IN 2019. THE MAIN SOURCES OF NRA UNRELATED BUSINESS INCOME, AS SHOWN ON 990 PART VIII, COLUMN C, ARE CERTAIN MERCHANDISE SALES FROM THE E COMMERCE PLATFORMS, ADVERTISING, AND OTHER ACTIVITIES NOT RELATED TO THE NRA'S TAX EXEMPT PURPOSES. ADDITIONAL INFORMATIONAL NOTES RELATED TO THE NRA'S TAXES ARE SHARED ON SCHEDULE C REGARDING 527(F) PROXY TAXES AND SCHEDULE D REGARDING STATE AND LOCAL TAXES. THE NRA CHOOSES TO SHARE THIS EXTRA INFORMATION ABOUT THE TAXES IN ORDER TO DEMONSTRATE IN GOOD STANDING.
FORM 990, PART I, LINE 8 - CONTRIBUTIONS AND GRANTS	THIS INFORMATIONAL NOTE REGARDS THE NRA'S CONTRIBUTION REVENUE. THE VAST MAJORITY OF CONTRIBUTIONS TO THE NRA COMES FROM MILLIONS OF SMALL INDIVIDUAL DONORS. GIFTS FROM COMPANIES AND EXECUTIVES IN THE FIREARMS, HUNTING, AND SHOOTING SPORTS INDUSTRIES TYPICALLY COMPRISE LESS THAN 5% OF THE NRA'S CONTRIBUTION REVENUE EVERY YEAR, AS APPLIED TO CONTRIBUTION REVENUE REPORTED ON FORM 990, PART VIII, LINE 1.
FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES	THIS NOTE PROVIDES FURTHER INFORMATION ON PART III PROGRAM SERVICE ACCOMPLISHMENTS. NRA PROGRAM SERVICES ARE CENTERED ON THE NRA'S CORE MISSION OF FIREARMS SAFETY, EDUCATION, AND TRAINING, INCLUDING MESSAGING THAT PROMOTES FREEDOM AND LIBERTY. THE ADDITIONAL PROGRAM SERVICE EXPENSES OF \$31,766,483 NOTED ON 990 CORE FORM PART III LINE 4D INCLUDE THE PROGRAM SERVICES COMPONENTS OF PUBLIC AFFAIRS, EXECUTIVE, AND ADVANCEMENT OPERATIONS. 990 READERS ARE ENCOURAGED TO ACCESS NRA.ORG FOR OPPORTUNITIES TO CONTINUE TO ENGAGE WITH THE NRA.
FORM 990, PART VI, LINE 1A - GOVERNING BODY	UNDER THE NRA'S BYLAWS, THE BOARD OF DIRECTORS ELECTS 20 DIRECTORS ANNUALLY TO SERVE ON AN EXECUTIVE COMMITTEE. THE PRESIDENT AND VICE-PRESIDENTS ALSO SERVE ON THE COMMITTEE, FOR A CURRENT TOTAL OF 23 MEMBERS. THE BYLAWS ALLOW THE COMMITTEE TO EXERCISE ALL POWERS OF THE BOARD WHEN THE BOARD IS NOT IN SESSION, WITH CERTAIN ENUMERATED EXCEPTIONS. THE LAWS OF NEW YORK GOVERNING NOT-FOR-PROFIT CORPORATIONS ALSO PROVIDE LIMITS ON THE AUTHORITY OF EXECUTIVE COMMITTEES.
FORM 990, PART VI, LINE 2 - FAMILY/BUSINESS RELATIONSHIPS AMONGST INTERESTED PERSONS	CARRIE LIGHTFOOT & OWEN MILLS - BUSINESS RELATIONSHIP IL LING NEW & OWEN MILLS - BUSINESS RELATIONSHIP KRISTY TITUS & SANDRA FROMAN - BUSINESS RELATIONSHIP
FORM 990, PART VI, LINE 2 - OFFICER, DIRECTOR, TRUSTEE, OR KEY EMPLOYEE RELATIONSHIP	SEVERAL NRA DIRECTORS ARE EMPLOYED IN THE FIREARMS INDUSTRY AS MANUFACTURERS OR SELLERS OF FIREARMS, AMMUNITION, OR COMPONENTS THEREOF. THESE BOARD MEMBERS ROUTINELY BUY AND SELL PRODUCTS FROM ONE ANOTHER IN THE ORDINARY COURSE OF BUSINESS.
FORM 990, PART VI, LINE 4 - SIGNIFICANT CHANGES TO ORGANIZATIONAL DOCUMENTS	THE NATIONAL RIFLE ASSOCIATION AMENDED THE BYLAWS IN 2019 TO CHANGE THE QUALIFICATIONS TO BE ON THE BOARD OF DIRECTORS. IN ADDITION TO PREVIOUS QUALIFICATIONS, THE INDIVIDUAL MUST ALSO BE A LIFETIME MEMBER OF THE ASSOCIATION FOR A MINIMUM OF FIVE YEARS AT THE TIME OF NOMINATION FOR THE BOARD OF DIRECTORS
FORM 990, PART VI, LINE 5 - DIVERSION OF ORGANIZATION ASSETS	THE NATIONAL RIFLE ASSOCIATION BECAME AWARE DURING 2019 OF A SIGNIFICANT DIVERSION OF ITS ASSETS DURING 2019 AND FOR PRIOR CALENDAR YEARS. SEE SCHEDULE L, PART V FOR AN EXPLANATION. IN ADDITION, A STAFF EMPLOYEE (WHO WAS NOT A DISQUALIFIED PERSON, MANAGER, KEY EMPLOYEE OR HIGHLY COMPENSATED EMPLOYEE) DIVERTED \$41,820.37 FROM THE NRA BUT HAS FULLY REPAID THE ORGANIZATION, INCLUDING INTEREST, FOR A TOTAL OF \$56,241.35.
FORM 990, PART VI, LINE 6 - CLASSES OF MEMBERS OR STOCKHOLDERS	THE NATIONAL RIFLE ASSOCIATION IS A MEMBERSHIP ASSOCIATION THAT REPRESENTS ONLY INDIVIDUAL CITIZENS. MEMBERSHIP DUES ARE PROPERLY REPORTED ON FORM 990, PART VIII, LINE 2 PURSUANT TO THE INSTRUCTIONS FOR SUCH REPORTING.
FORM 990, PART VI, LINE 7A - MEMBERS OR STOCKHOLDERS ELECTING MEMBERS OF GOVERNING BODY	NRA MEMBERS ELECT ALL 76 MEMBERS OF THE NRA BOARD OF DIRECTORS. 75 DIRECTORS ARE ELECTED FOR STAGGERED THREE YEAR TERMS, AND THE 76TH DIRECTOR IS ELECTED FOR ONE YEAR TERM ON THE OCCASION OF EACH ANNUAL MEETING OF MEMBERS. AT THE END OF 2019, NRA HAD 73 DIRECTORS DUE TO UNFILLED VACANCIES.

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Return Reference - Identifier	Explanation
FORM 990, PART VI, LINE 7B - DECISIONS REQUIRING APPROVAL BY MEMBERS OR STOCKHOLDERS	CERTAIN RECOMMENDATIONS BY THE BOARD OF DIRECTORS ARE SUBJECT TO MEMBERSHIP APPROVAL PER NRA BYLAWS AND NEW YORK NOT FOR PROFIT CORPORATE LAW
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	DRAFTS OF FORM 990 ARE REVIEWED BY THE EXTERNAL ACCOUNTING FIRM, PRESENTED TO THE NRA BOARD OF DIRECTORS AUDIT COMMITTEE, AND MADE AVAILABLE TO BOARD MEMBERS ATTENDING THE BOARD OF DIRECTORS MEETING. THE NRA'S ELECTED OFFICERS AND AUDIT COMMITTEE LEADERSHIP REVIEW A FINAL DRAFT BEFORE FILING.
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	THE ORGANIZATION'S CONFLICT OF INTEREST POLICY APPLIES TO OFFICERS, DIRECTORS, AND KEY EMPLOYEES OF THE FILING ORGANIZATION AND ITS AFFILIATES, AS WELL AS TO THEIR RELATIVES. RELATED PARTY TRANSACTIONS AND POTENTIAL CONFLICTS ARE SELF-REPORTED ON A QUESTIONNAIRE THAT IS DISTRIBUTED AT LEAST ANNUALLY AND REVIEWED BY THE SECRETARY AND GENERAL COUNSEL.
FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	COMPENSATION OF THE NRA'S TOP MANAGEMENT OFFICIAL IS ESTABLISHED BY METHODS INCLUDING COMPENSATION SURVEYS AND STUDIES, AND COMPARABILITY DATA. COMPENSATION OF THE TOP MANAGEMENT OFFICIAL MUST BE APPROVED BY THE BOARD OF DIRECTORS, BASED ON RECOMMENDATIONS BY THE COMPENSATION COMMITTEE. ALL DECISIONS ARE PROPERLY DOCUMENTED.
FORM 990, PART VI, LINE 15B - PROCESS TO ESTABLISH COMPENSATION OF OTHER OFFICERS OR KEY EMPLOYEES	COMPENSATION OF SALARIED OFFICERS AND KEY EMPLOYEES OTHER THAN THE NRA'S TOP MANAGEMENT OFFICIAL IS ESTABLISHED BY METHODS INCLUDING (DEPENDING ON THE POSITION) COMPENSATION SURVEYS AND STUDIES, AND COMPARABILITY DATA. COMPENSATION OF THE SECRETARY AND THE TREASURER MUST BE APPROVED BY THE BOARD OF DIRECTORS, BASED ON RECOMMENDATIONS BY THE COMPENSATION COMMITTEE. ALL DECISIONS ARE PROPERLY DOCUMENTED.
FORM 990, PART VI, LINE 17 - STATES WITH WHICH A COPY OF THIS FORM 990 IS REQUIRED TO BE FILED	CO, CT, DE, FL, GA, HI, IA, ID, IL, IN, KS, KY, ŁA, MA, MD, ME, MI, MN, MO, MS, MT, NC, ND, NE, NH, NJ, NM, NV, NY, OH, OK, OR, PA, PR, RI, SC, SD, TN, TX, UT, VA, VT, WA, WI, WV, WY
FORM 990, PART VI, LINE 18 - AVAILABILITY OF 990 FOR PUBLIC INSPECTION	READERS ARE POLITELY REMINDED THE NRA WAS FOUNDED 148 YEARS AGO, IN 1871. THE NRA'S 1944 DETERMINATION LETTER FROM THE INTERNAL REVENUE SERVICE IS AVAILABLE ON GUIDESTAR.ORG AND CAN ALSO BE REQUESTED DIRECTLY FROM THE NRA AS REQUIRED BY LAW. FORMS 990 CAN BE REQUESTED DIRECTLY FROM THE NRA AS REQUIRED BY LAW.
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	THE ORGANIZATION'S ANNUAL REPORT (INCLUDING AUDITED FINANCIAL STATEMENTS) IS AVAILABLE UPON REQUEST. ITS ARTICLES OF INCORPORATION ARE A PUBLIC RECORD AVAILABLE FROM THE STATE OF NEW YORK, AND ITS BYLAWS ARE AVAILABLE TO MEMBERS BY MAIL UPON REQUEST. THE NRA'S CONFLICT OF INTEREST POLICY IS NOT AVAILABLE TO THE PUBLIC
FORM 990, PART VII, SECTION A, LINE 1A - THE NRA BOARD OF DIRECTORS COMPENSATION	THIS INFORMATIONAL NOTE REGARDS SERVICE ON THE NRA BOARD OF DIRECTORS, WHICH IS NOT COMPENSATED. BOARD MEMBERS WHO RECEIVED COMPENSATION IN 2019 WERE COMPENSATED FOR OTHER REASONS, NOT FOR THEIR VOLUNTARY BOARD SERVICE. MR. BUTZ, MS. HAMMER, MR. KEENE, MR. NUGENT, MR. OLSON, AND MR. SKELTON WERE COMPENSATED FOR OTHER PROFESSIONAL SERVICES THEY PERFORMED FOR THE ORGANIZATION. MR. BACH MR. BROWNELL, MR. COTTON, MS. LIGHTFOOT, MR. MILLS, MR. TED NUGENT, AND MS. WALKER RECEIVED MEMBERSHIP RECRUITING COMMISSIONS THAT WERE PAID TO THEIR COMPANIES. FOR THE PURPOSE OF DETERMINING THE COUNT OF INDEPENDENT DIRECTORS AS OF DECEMBER 31, 2019 SHOWN ON PART I LINE 3 AND PART VI LINE 1B, THE TEN DIRECTORS NOT CONSIDERED INDEPENDENT FOR 2019 WERE MR. NORTH, MS. HAMMER, MR. KEENE, MR. NUGENT, MR. BUTZ, MS. GOLOB, MR. OLSON, MR. SKELTON, MR. NOSLER, AND MR. BROWNELL
FORM 990, PART VII, SECTION A, LINE 5 - COMPENSATION FROM UNRELATED ORGANIZATION	THE NRA HAS COMPLETED SCHEDULE J REPORTING FOR DIRECTOR OLIVER NORTH, WHO REPORTED COMPENSATION OF \$986,015 FROM AN UNRELATED ORGANIZATION, ACKERMAN MCQUEEN, INC., FOR PROFESSIONAL SERVICES RELATED TO PRODUCTION AND HOSTING OF AN ONLINE VIDEO SERIES FOR THE NRA. UPON INFORMATION AND BELIEF, THE NRA ESTIMATES THAT THIS SELF-REPORTED AMOUNT IS ONLY A FRACTION OF THE ACTUAL AMOUNT PAID BY THE NRA TO ACKERMAN MCQUEEN FOR COL. NORTH'S SERVICES, AND THAT THE TOTAL PAID EXCEEDS THE VALUE RECEIVED DUE TO (AMONG OTHER THINGS) ACKERMAN'S FAILURE TO PRODUCE ALL OF THE EPISODES FOR WHICH THE NRA CONTRACTED. THE RELATIONSHIP BETWEEN COL. NORTH, ACKERMAN MCQUEEN, AND THE NRA IS CURRENTLY THE SUBJECT OF LITIGATION IN THE CASES LISTED ON SCHEDULE L.
	REPORTED COMPENSATION OF \$16,119 FROM ACKERMAN MCQUEEN FOR PROFESSIONAL SERVICES PERFORMED ON NRA DIGITAL MEDIA PROJECTS.
FORM 990, PART VII, SECTION B, LINE 1 - HIGHEST COMPENSATED INDEPENDENT CONTRACTORS	THIS INFORMATIONAL NOTE PROVIDES ADDITIONAL DETAIL ABOUT AMOUNTS PAID TO OUTSIDE SERVICES PROVIDERS. THE FILING ORGANIZATION REPORTS COMPENSATION PAID TO SERVICES PROVIDERS EXCLUSIVE OF ADVERTISING AND OTHER MEDIA PLACED ON BEHALF OF THE FILING ORGANIZATION AND EXPENSES INCURRED ON BEHALF OF THE FILING ORGANIZATION. FOR EXAMPLE, THE FIGURE OF \$7,317,206 STATED ON PART VII SECTION B LINE 1 REFLECTS COMPENSATION FOR SERVICES PAID TO ACKERMAN MCQUEEN INC.

FILED: NEW YORK COUNTY CLERK 03/06/2023 10:02 PM

NYSCEF DOC. NO. 1312

RECEIVED NYSCEF: 03/06/2023

INDEX NO. 451625/2020

Return Reference - Identifier	Explanation							
FORM 990, PART VIII, LINE 2B - MEMBERSHIP DUES	THIS INFORMATIONAL NOTE REGARDS THE REPORTING OF MEMBER DUES ON FOR THE REVENUE STATEMENT IS PROPERLY LEFT BLANK. PURSUANT TO 990 INSTANCE. THE PROPERLY LEFT BLANK. PURSUANT TO 990 INSTANCE. THE PROPERT OF THE PROPERTY COMPARE AVAILABLE BENEFITS ARE SHOWN ON LINE 2. THUS, ALL NRA MEMBER DUES ARE SHOWN ON THE 990 REVENUE STATEMENT AS PROGRAM SERVICE REVENUE ON THAN NRA LIFE-PLUS CONTRIBUTIONS WHICH ARE PROPERLY COUNTED AS COIREVENUE IN LINE 1F OF THE 990 REVENUE STATEMENT.	STRUCTIONS, REASONABLY WITH E PROPERLY I LINE 2, OTHER						
FORM 990, PART IX, LINE 11 - FEES FOR SERVICES	THIS INFORMATIONAL NOTE REGARDS THE NRA'S PAYMENT OF FEES FOR OUTS PROFESSIONAL SERVICES AS STATED ON LINE 11 OF THE 990 EXPENSE STATEM REPORTS LEGAL FEES PAID TO OUTSIDE ATTORNEYS, SUCH AS FOR SECOND A WORK AND RELATED LITIGATION AT THE FEDERAL AND STATE LEVELS AND FOR COMPLIANCE MATTERS, AND CORPORATE LITIGATION. LINE 11C REPORTS ACCOUNT THE OUTSIDE CPA FIRM THAT PROVIDES THE NRA'S AUDITING AND TAX SERVICE REPORTS LOBBYING EXPENSE PAID TO EXTERNAL REGISTERED LOBBYISTS. LINE FUNDRAISING COSTS PAID TO THE AUTHORIZED VENDORS LISTED ON SCHEDUL REPORTS INVESTMENT MANAGEMENT FEES PAID TO INVESTMENT ADVISORS THE NRA'S PORTFOLIOS. LINE 11G SHOWS TELEMARKETING COSTS FOR MEMBERSH PROFESSIONAL SERVICES PERFORMED BY NRA EMPLOYEES (IN HOUSE COUNS ACCOUNTANTS, IN HOUSE LOBBYISTS, IN HOUSE FUNDRAISERS, AND IN HOUSE MANAGERS, RESPECTIVELY) ARE PROPERLY REPORTED WITHIN LINES 5-7 OF TISTATEMENT, AS REQUIRED BY 990 FORM INSTRUCTIONS. PROFESSIONAL SERVING HORDOWN OF THE TELEMARKETING VERDORS RATHER THAN MEMBERSHIP, ARE PROPERLY REPORTED WITHIN LINE 11E, AS REQUIRED BY 990 INSTRUCTIONS.	MENT. LINE 11B MENDMENT CASE I REGULATORY, DUNTING FEES PAID VICES. LINE 11D IE 11E REPORTS LE G. LINE 11F HAT MANAGE THE IP SERVICING, EL, IN HOUSE INVESTMENT ICES PERFORMED N FOR						
FORM 990, PART IX, LINE 24E - ALL OTHER EXPENSES	THIS RESPONSE EXPLAINS \$13,258,411 OF OTHER EXPENSES STATED ON LINE 2 PART IX EXPENSE STATEMENT WHICH WERE NOT ACCOMMODATED BY OTHER EDESCRIPTIONS. THIS FIGURE INCLUDES \$7,229,130 OF FULFILLMENT MATERIALS BANKING FEES, \$1,032,468 MEMBERSHIP PREMIUMS, \$328,452 OF NON-PAYROLL	EXPENSE LINE , \$4,261,888						
FORM 990, PART X, LINE 15 - OTHER ASSETS	THIS INFORMATIONAL NOTE PROVIDES ADDITIONAL DETAIL ABOUT OTHER ASSE AFFILIATES INCLUDED IN ACCOUNTS RECEIVABLE IN THE PRIOR YEAR HAVE BEI TO OTHER ASSETS TO CONFORM WITH CURRENT YEAR PRESENTATION							
FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS OR FUND BALANCES	THIS RESPONSE EXPLAINS \$(750,566) OF OTHER CHANGES IN THE NET ASSETS RECONCILIATION SCHEDULE. THE FIGURE INCLUDES \$3,534,160 AGENCY TRANSACTIONS BETWEEN THE NRA AND NRA FOUNDATION; \$2,040,070 ADOPTION OF ASC 606, AND \$122,132 UNREALIZED GAIN ON DERIVATIVE INSTRUMENT, AND OTHER NET PENSION PLAN LOSS (6,446,928). THE AGENCY TRANSACTIONS FIGURE OF \$3,534,160 INCLUDES ENDOWMENT CONTRIBUTIONS AND ENDOWMENT EARNINGS DESIGNATED BY NRA FOUNDATION DONORS FOR ELIGIBLE NRA PROGRAMS.							
FORM 990, PART XI, LINE 9 -	(a) Description	(b) Amount						
OTHER CHANGES IN NET ASSETS OR FUND BALANCES	AGENCY TRANSACTIONS BETWEEN THE NRA AND NRA FOUNDATION	3,534,162						
	UNREALIZED GAIN ON DERIVATIVE INSTRUMENT	122,132						
	ADOPTION OF ASC 606	2,040,070						
	OTHER NET PENSION PLAN LOSS	- 6,446,928						

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Form 8453-E0		-E0	Exempt Organization Declaration and Signature Electronic Filing						ure fo	r	OMB No. 1545-0047		
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			ck here 🟲	□ в.	Tax ba	sed on inv	estment inc	come (Form	990-PF, F	Part VI, Iir	ne 5) . 4b	·	
5a Fo	rm 88	68 check	here >	∐ b l	Balanc	edue (For	m 8868, line	3c)	,		5b		·
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